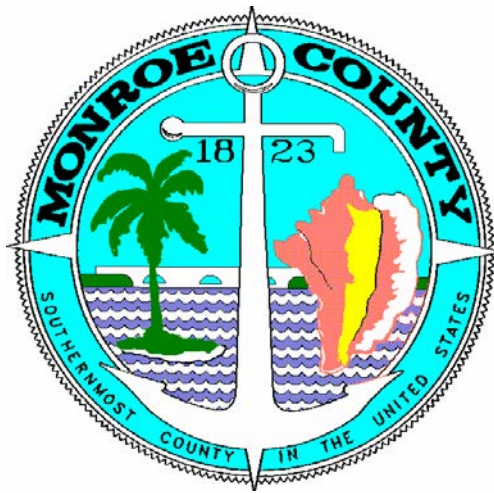


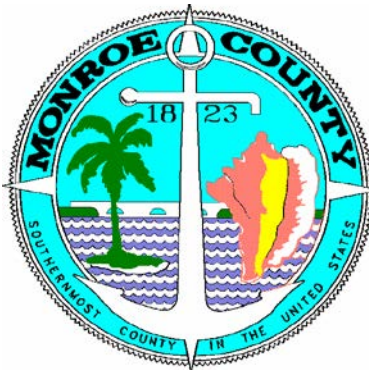
*Monroe County, Florida
Board of County Commissioners*



Fiscal Year 2016

*Proposed Annual Operating
& Capital Budget*

Monroe County Florida



Fiscal Year 2016 Proposed Annual Operating & Capital Budget

Board of County Commissioners

Monroe County

Board of County Commissioners



Roman Gastesi
County Administrator and Chief Budget Officer

Office of Management and Budget Staff

Tina Boan, Sr. Budget Director
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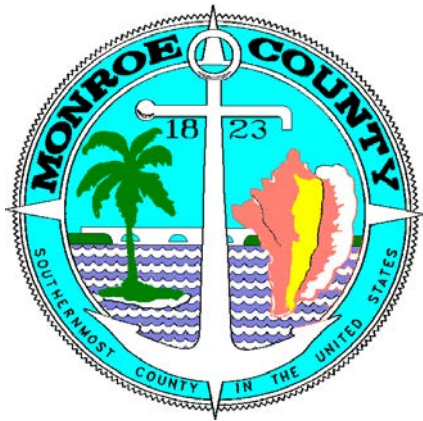
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TRANSMITTAL LETTER



BOARD OF COUNTY COMMISSIONERS

Mayor Danny L. Kolhage, District 1
Mayor Pro Tem Heather Carruthers, District 3
George Neugent, District 2
David Rice, District 4
Sylvia J. Murphy, District 5

Roman Gastesi
County Administrator

July 15, 2015

Honorable Mayor and County Commissioners:

I am pleased to present the Fiscal Year 2016 Proposed Operating and Capital Budget. The 2016 Monroe County Annual Budget reflects the county's stable fiscal position and continues the prudent budgeting approach that has enabled the county to provide high-quality programs and services during the economic downturn and the slow but steady recovery being experienced in the Florida Keys and across the nation.

This proposed \$416,958,562 million budget is a 5.6 percent decrease under the FY 2015 adopted budget. Developed within the framework of the Board's policy direction and guidance, this budget reflects a continued commitment to high standards of effective and efficient public service, funding for current community programs and services and investment in public infrastructure.

Indicators show the local economy is continuing to strengthen. Countywide property values increased 6.7 percent and major sales tax revenues such as Half-Cent Sales Tax and Infrastructure Sales Tax project increases of 10.6 and 8 percent, respectively.

This year's budget anticipates an aggregate millage rate of 3.7239 which is -5.5% under last year's rate (of 3.9386) and -0.03% below the rolled-back millage rate (of 3.7250).

The budget continues to be driven by the County's priorities and goals as outlined in the 2013-2018 Strategic Plan. Departments develop annual action plans to prioritize goals for the following year which tie to their respective budget requests; in this way we are aligning the County's resources with the County's priorities. Continued integration of priority-driven budgeting increases the focus on results and accountability.

Reflected in the FY 2016 proposed budget the County will implement, as part of the County's Strategic Plan, the third year of its employee performance-

AT A GLANCE...

- **Proposed budget is \$416.9 million for FY16**
- **5.6% decrease under adopted FY15 budget**
- **Countywide property value increase 6.7 percent**
- **Aggregate millage rate at -0.03% below the rolled-back millage rate**
- **Ad valorem tax levy remains over \$5 million dollars less than its peak**
- **Multi-year Capital Plan is a \$328.7M infrastructure investment**
- **FY 2016 Capital Budget is \$115M for wastewater, roads and bridges, parks and beaches and a new courthouse**
- **Open Government Monroe Financial Transparency Portal**

based review program. Within annual action plans, goals are assigned to individual employees that tie to, and support, overall departmental goals, that in turn tie to the County's strategic priorities. Merit pay increases are determined by achievement of those goals. The FY 2016 proposed budget includes a 1.2% performance-based merit increase and a .8% C.O.L.A. for those employees of the Board of County Commissioners. The FY16 budget also includes 2% for employees of the Constitutional officers.

The FY 2016 proposed budget strengthens the group insurance fund by addressing a rise in costs this year with a departmental rate increase and modest use of surplus fund balance, the combination of which is a reasonable and proactive response. The approach looks forward, and positions the County to make additional adjustments next year, if necessary, based on a close, continuing monitoring of cost trends.

The County multi-year Capital Plan of \$328.7M encompasses a significant investment in the maintenance, repair, and improvement of the County's capital assets, public safety and physical environment, namely wastewater-related infrastructure, roads, bridges, canals, land acquisition, parks and beaches, fire stations and fire trucks, a new jail and a new courthouse. The FY 2016 budget includes a Capital Budget of \$115M that specifically includes \$22M for wastewater-related infrastructure, \$20M for roads and bridges, \$10M for parks and beaches, and \$8M for the Jefferson Browne Courthouse.

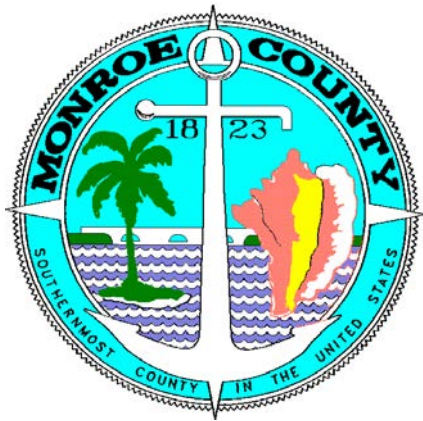
Finally, in furtherance of this administration's goal to provide ever greater transparency, communication and accountability to our constituents and stakeholders, we are proud to announce the design and implementation of *Open Government Monroe* (<https://data.monroecounty-fl.gov>), an interactive on-line site for a host of county government services and information, including a comprehensive Financial Transparency Portal with the County's budget information, including the FY 2016 proposed Operating Budget, the Capital Budget, and detailed financial information on all services, programs, and capital projects.

As always, we are grateful for the leadership and direction of the Board of County Commissioners, the diligence of the Budget Director and staff of the Office of Management and Budget for the development of this document, the hard work and commitment of the County's entire staff, and the invaluable engagement and dedication of our constituents as we all work together to continue to move the County forward in so many positive directions.

Respectfully,

A handwritten signature in black ink, appearing to read 'R. Gastesi', written over the word 'Respectfully,'.

Roman Gastesi
County Administrator



BUDGET MESSAGE

INTRODUCTION

The FY2016 Adopted Operating and Capital Budget, continues to use the three strategic priorities and goals defined in our 2013-2018 Strategic Plan to allocate the Budget. The outcome areas aim to reach a balance between efficiently managing internal resources and providing high quality services for the citizens.

The 2016 budget also reflects a continued focus on our community and local economy by investing in our infrastructure through our Capital Improvement Plan, which includes critical projects such as bridges, buildings, roads and wastewater. Funding these projects puts money to work in our communities, and maintains our infrastructure for tomorrow.



BUDGET THEMES

The 2016 budget continues the progress made in various areas in previous years. The budget presents a clear picture of the desire on the part of the citizens for enhancements in services that safeguard the environment, improve public safety and enhance quality of life.

As in past years, a number of other themes were prevalent in the budget. Many of these will be familiar to the Board of County Commissioners since they have been major influences on the budgets for years.

The Budget reflects the BOCC's primary objectives of completing the centralized wastewater project in 2016, investing in critical transportation infrastructure, and enhancing public safety.

County Administrator's Budget Message

The budget continues to respond to major long range initiatives including the new 2030 Comprehensive Plan, continued implementation of the Liveable Communities Program, and inclusion of Monroe within FEMA's Community Rating System.

The budget responds to the community's expectations for high quality emergency services, libraries, growth management services, social services and animal control services.

- The budget continues to respond to the community's desire to expand and upgrade the County's parks.
- The budget responds to the continuing commitment of the Board of County Commissioners to fund human and social services in the community through the work of the Human Services Advisory Board.
- The budget reflects continued stability in the workers' compensation and the risk management funds, with continuing efforts to address group benefits and employee compensation and performance.
- The budget continues to respond to mandates that have been placed upon the County government. One of the major issues is the detention facility on Stock Island and the need to maintain and protect this huge investment. Increased costs of maintenance and operations and deferred capital improvements are identified in both the Public Works/Engineering's operating and capital budgets, as well as in the Sheriff's budget.
- The budget responds to outside pressures, including Federal and State mandates and cost shares that have a major impact upon the County's finances. This includes the cost of property insurance as well as the necessity of complying with Federal mandates such as the Americans with Disabilities Act, the Fair Labor Standards Act, the Family and Medical Leave Act, Federal Department of Transportation Drug/Alcohol Program requirements, Patient Protection Affordable Care Act, Occupational Safety and Health Administration standards, etc.

CHALLENGES ADDRESSED

1. Solid Waste

With long term contracts now in place, the solid waste program should remain stable for the foreseeable future. Included in these contracts is a cap on CPI increases at a maximum of 2.5%, and the elimination of the fuel adjustment surcharge paid by the County in the past. This should limit residential rate increases over the term of the contracts to 1.25% per year. In addition, a new composting program begun in May of 2015 has yielded reduced costs for the transportation of yard waste out of the County.

The introduction of 65 gallon recycling carts to all residential solid waste customers has realized a dramatic increase in recycling rates. This has led to reduced costs to the County

County Administrator's Budget Message

due to the lower processing costs of recyclable materials over municipal solid waste. Additional savings can be realized by outreach programs to the business community with a goal of having them start their own recycling programs. The businesses, and the County will see reduced costs due to lower collection and processing fees for recyclables. This will be a priority in the coming years.

The County has seen a steady increase in the amount of hazardous household and electronic waste diverted from the normal solid waste stream. This has required the addition of one staff member as well as the purchase of increased storage space. Currently, the County pays vendors to transport this material to the proper facilities for disposal or recycling. Changes in the market have now given much of this material value. A Request for Bids is being developed that will include a revenue sharing program with vendors that may eliminate these costs, or even become a revenue source for the County.

These efforts are helping to stabilize the County's solid waste reserves and allow for no increase in residential collection rates for fiscal year 2016.

2. Comprehensive Plan

Monroe County is a national treasure with access to coral reefs, environmentally sensitive lands and waters protected under Federal, State, and local programs with specific regulations developed and approved by all levels of government. The State of Florida has designated the County an Area of Critical State Concern (ACSC) in order to protect the fragile environment and to limit growth, since there is only one way into the County and hurricane evacuation is limited and the resources within the County can only support a certain amount of development without detrimental impacts.

To implement these protections, the County adopted the 2010 Comprehensive Plan which went into effect in July 1997, after reviews and approvals by multi-jurisdictions between the years of 1991 through 1997. State law requires local governments to examine the success of their Comprehensive Plans and update them every seven years, to reflect law changes, changing local conditions, and successes and failures related to implementing regulations.

In 2009, the County retained a consulting firm to assist with the update of the Comprehensive Plan. The community was engaged throughout the past 5 years and the County adopted an Evaluation and Appraisal Report (EAR) of the Comprehensive Plan. The EAR included recommendations for amendments to the Comprehensive Plan, which guided the policy amendments directed by the Board of County Commissioners and are expected to be transmitted to the State of Florida Land Planning Agency (Department of Economic Opportunity – [DEO]) in 2015.

Following State review and issuance of a DEO Objections, Recommendations, and Comments Report (ORC), the County will work toward adoption of the new 2030 Comprehensive Plan. The Plan lays out policy changes and projects including infrastructure improvements that should be made to protect the environmentally sensitive natural resources of the County and its community character. It further limits growth within the County. Within the Plan there are specific work tasks that were adopted by the Florida Governor and

County Administrator's Budget Message

Cabinet, sitting as the Administrative Commission, which the County is required to implement. Further, there are Federal programs required as well related to implementation of the Federal Endangered Species Act (ESA).

3. Canal Restoration

The new Canal Restoration program has continued to grow and produce results. A Canal Management Master Plan "CMMP" was completed prioritizing water quality issues in all of the residential canals in the County, including the municipal canals, totaling 502 in all. The Water Quality Protection Program (WQPP) Canal Restoration Advisory Committee, which oversees the canal water quality and restoration issues, recommended that the next step in canal restoration was to conduct restoration demonstration projects which will assist in developing a streamlined process for permitting, engineering design, and effectiveness evaluation which will be utilized for future planning and costing of canal water quality improvements.

Implementing canal restorations that specifically address dissolved oxygen will also provide reasonable assurance to the Florida Department of Environmental Protection (DEP) that the impairments are being corrected and water body specific Total Maximum Daily Loads (TMDL's) will not be required within the County, as they are in most other locations throughout the State. The restoration technologies include:

- Removal of accumulated organics from within canals
- Weed gates, air curtains or other physical barriers to minimize additional organ accumulation in the canals
- Culvert connections to facilitate flushing
- Pumping systems to facilitate flushing, and
- Backfilling to remove deep stagnant zones

In March, 2013 the BOCC committed \$5 million in funds for the design and implementation of the canal demonstration projects. Those 7 projects are well underway and all will be completed in 2016. The objective of the canal restoration demonstration projects is to verify the applicability, feasibility, effectiveness and costs of restoration of County canals. The demonstration testing will allow for future 'shovel ready' proposals to be prepared to obtain grant funding. Already over \$1,000,000 has been received from state and federal sources for our canal restoration program. A water quality monitoring program is also underway that will scientifically monitor and evaluate the results of the projects.

4. Sustainability and Climate Change

The County continues to make great strides in becoming a recognized leader in sustainability efforts. As one of the areas in the entire country that is most vulnerable to sea level rise, staff and advisors are hard at work preparing for the future. The Climate Change Advisory Committee (CCAC) completed the *Monroe County Climate Action Plan*, which the Monroe County BOCC adopted in March, 2013. The Plan contains 72 action items detailed under eight goal areas to be accomplished over the next five years. The County is now near

County Administrator's Budget Message

completion of a *Sustainability Action Plan*, which will provide a 5-year plan of implementable projects that will help the County become a leader in sustainability efforts.

The County is also underway with sea level rise modeling efforts for County infrastructure such as buildings, roads and bridges. Estimated sea level rise levels have been predicted over the coming years, and the effects for some areas have been measured and quantified and compared to the costs of implementing measures that will help the County become more resilient. The next phase will involve an assessment of resources needed to ensure the County will be prepared. The Monroe County BOCC can use this information to help make decisions as to land use, expenditures, and policies to better prepare the County for the future.

Efforts are also underway to construct an electric vehicle "highway" throughout the Keys. The County is working with the local electric utility companies in planning efforts to install charging stations for electric vehicles through the entire Keys, so that our residents and visitors can truly live a more sustainable lifestyle by driving electric cars.

Finally, Monroe County staff and leaders continue to coordinate with their counterparts from Palm Beach, Broward and Miami Dade counties as part of the South East Florida Climate Change Compact. A *Regional Climate Action Plan* has been developed, and is now being implemented. Monroe County will be hosting the 7th Annual Climate Change Summit in December 2015 to update the region on the Compact's efforts and to learn the latest in climate change. The Compact's success has reached far and wide, and is now considered a leading model for the nation on climate change collaboration and preparation.

5. Legislative

The Congress and State Legislature frequently pass legislation that compels local governments to provide a service, program, or benefit without providing the appropriate funding or a funding source. This compromises local governments' ability to provide services requested by our local communities by diverting resources to these state-directed, unfunded mandates or cost shifts. In addition, as more and more mandates are created, local governments are faced with the burden of using local tax dollars to finance functions that they have little control over.

Health care, mental health care, affordable housing, homelessness, social and veterans services, and ADA are all examples of responsibilities that have been relinquished by federal and state levels of government and have fallen to local governments. Often it's not the spirit of the mandates, but the high costs that must be borne by local taxpayers that are objectionable.

Funding for the County Health Department represents a significant cost shift from the State to local County tax payers. County Health Departments are a program under the State Department of Health. The State provides the funding for the program to bolster public health and ensure that there is local presence and ability to mobilize locally in a public health emergency or crisis. However, the State has decreased its general revenue support to DOH for County Health Departments significantly over the past several years. To compensate for

County Administrator's Budget Message

the revenue losses, the CHD in Monroe County has come to the County for increased support.

Medicaid is an example of a County mandated "cost share" with the State. Monroe County's Medicaid cost-share is paid with ad valorem taxes. Medicaid is a health insurance program for the very poor and is jointly funded by the federal government (59%) with a match by the state (41%). Florida is one of only 22 states that require counties to share in its match portion.

With federal Medicaid expansion under the Affordable Care Act (in states that permit it, and Florida is not currently one of them) Medicaid eligibility extends to all impoverished families and individuals including groups who are currently left out of public health coverage. Due to Florida's local government cost-share requirement, an expansion of Medicaid in State carries a potential cost for the County, though this additional cost is likely to be mitigated by two things: 1) the state's cost share in the expansion is only 10% (the federal government will fund 90% of expansion), so a portion the state passes on to local governments is likely to be small; and 2) Medicaid expansion will provide health care to individuals and families that currently seek services from an assortment of other state and locally funded health care related programs such as the Medically Needy program, and mental health and substance abuse programs, lessening the demand and costs for these services, some of which fall to the County. However, issues with Medicaid carry budgetary impacts that we need to continue to monitor.

Juvenile detention service is also a mandated "cost-share." Monroe County's local share is paid out of ad valorem. Counties once paid 75% and the State 25%. However, several counties legally challenged this and prevailed. DJJ now believes the cost share, based on new definitions and rule changes will be approximately 57% for the Counties. The counties that litigated believe the county cost-share should be in the area of 32%. This will continue to be an issue.

Environmental and water quality protection are also state and federal mandates, the responsibilities and costs of which fall disproportionately to local government. As such, water quality infrastructure funding and land acquisition will continue to be legislative funding priorities for Monroe.

The County's staff and lobbying team will again for the next session work closely with our State Representative on securing funding from Amendment 1 for Monroe County's water quality and land acquisition needs, and will again pursue new legislation, the "Florida Keys Environmental Stewardship" bill which seeks to establish a 20-year authorization to fund both water quality projects and land acquisition. For water quality funding, it will encompass the current Mayfield wastewater authorization, expanding its uses beyond wastewater to include storm water management and canal water restoration and expanding the term to 20 year (from the balance left in the current authorization, which is 2 years). The new legislation will further include an annual appropriation for land acquisition to enable Florida Department of Environmental Protection to renew an aggressive land acquisition program in the Florida Keys.

County Administrator's Budget Message

Property insurance affordability is yet another critical need for our constituents and a key component in preserving the Keys' strong local economy that is a valuable economic engine for the State. Insurance affordability is not only a pocketbook issue for residents and business-owners, it impacts property values. At the State level, this requires working with and monitoring Citizens wind insurance to find ways to enhance affordability, and to oppose efforts to increase premiums, reduce coverage, and reduce eligibility. At the federal level, this requires lobbying hard to sustain the National Flood Insurance program and protect the long-term affordability of flood insurance.

Congressional reauthorization and appropriation of important programs like Florida Keys Water Quality Improvement Program, Map-21, Payment in Lieu of Taxes, Land and Water Conservation Fund, and the National Flood Insurance Program all carry budgetary impacts for the County.

BUDGET OVERVIEW

The 2016 Proposed Budget for Monroe County is \$416 million. This represents a \$25 million decrease under the 2015 Adopted Budget. The main reason for this decrease is the construction of the Cudjoe Regional wastewater project. This project will continue to be primarily funded by Clean Water State Revolving Loan Funds and is a priority with a looming State mandate deadline of December 31, 2015.

The budget adopts a millage rate of 0.03% below roll back. This will be the first time since 2013 the BOCC is poised to approve a millage rate below the rolled-back rate. The County is committed to maintaining services to its' residents, ensuring appropriate levels of fund balance per policy and efficiently and effectively managing County resources in a fiscally responsible manner.

It is important to note as well, that we have taken a conservative approach in developing the FY 16 budget *without* our annual \$1.1 million Federal PILT (Payment In Lieu of Taxes) allocation. In prior year there was uncertainty regarding this program by the Federal government. We are including this revenue in our year end estimates.

As economic conditions continue to improve, we can anticipate increases in sales tax revenues. Florida Department of Revenue estimates the Local Government Half-Cent Sales Tax, State Shared Revenues and Tourist Impact taxes will continue to increase and those additional revenues will continue to provide relief on property taxes.

Revenues

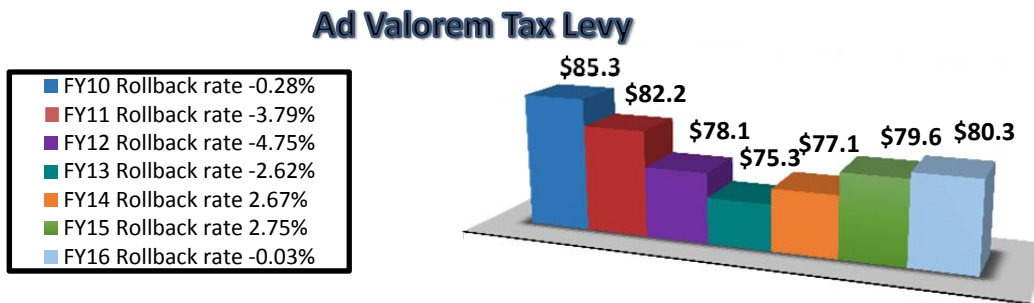
The County's budget is composed of a variety of different revenue sources. Major revenue sources for the County are: Property Taxes, Half-Cent Sales Tax, State Revenue Sharing, Tourist Impact Tax, Motor and Diesel Fuel Taxes and Infrastructure Sales Tax. These are funding sources that make up most of the revenue budgets in the General Fund (Fund 001), Fine & Forfeiture (Fund 101), Road & Bridge (Fund 102), Lower & Middle Keys Fire Rescue (Fund 141), Unincorporated Parks & Beaches (Fund 147), General Purpose MSTU (Fund 148),

County Administrator's Budget Message

Municipal Policing (Fund 149) and One Cent Infrastructure Sales Surtax (Fund 304). However, the largest revenue source is Ad Valorem taxation.

❖ Ad Valorem Taxes

Ad valorem taxes (property taxes) represent the single largest revenue source, (19%), directly used for the operation and services for the County and budgeted in the County's General Fund, Fine & Forfeiture Fund, Fire & Ambulance Fund, Parks and Beaches Fund and Road Patrol Law Enforcement Fund.



This year's budget anticipates an aggregate millage rate of 3.7239 which is -5.5% under last year's rate (of 3.9386) and -0.03% below the rolled-back millage rate (of 3.7250).

During the economic downturn of recent prior years, the Board of County Commissioners, cognizant of the fragility of our local economy, responded to the taxpayers by directing management to reduce the ad valorem tax levy. Over four consecutive years Monroe County levied taxes below the rolled-back millage rate, and through a series of cuts (positions, services and maintenance projects), consolidations and reliance on surplus fund balance reduced the ad valorem tax levy.

With strong indicators of a strengthening economy and our stable fund balance, the County continues to provide high-quality programs and services while investing in public infrastructure.

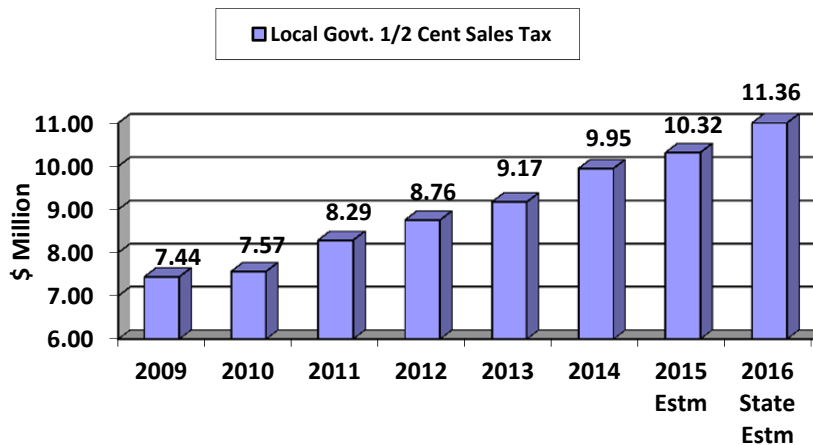
County Administrator's Budget Message

Ad Valorem Property Tax Allocations

	FY10	FY11	FY12	FY13	FY13 vs. FY10	FY14	FY15	FY16 Proposed	FY16 vs. FY10
County-wide Services									
General Govt.	24,335,468	21,667,067	20,575,548	17,104,155	(7,231,313)	18,604,748	19,165,748	16,846,225	(7,489,243)
Fine & Forfeiture	44,688,453	43,566,649	41,042,553	40,190,585	(4,497,868)	40,689,992	42,861,586	46,168,808	1,480,355
County Health Dept.	623,720	817,247	939,070	939,070	315,350	939,070	1,165,070	1,165,070	541,350
	69,647,641	66,050,963	62,557,171	58,233,810	(11,413,831)	60,233,810	63,192,404	64,180,103	(5,467,538)
Prior year variance		(3,596,678)	(3,493,792)	(4,323,361)		2,000,000	2,958,594	987,699	
Unincorporated County Services									
Growth Management	894,761	770,747	566,934	566,934	(327,827)	266,934	-	-	(894,761)
Parks & Beaches	1,598,056	1,581,843	1,457,725	1,457,725	(140,331)	1,757,725	1,657,725	1,657,725	59,669
Municipal Policing	3,756,596	3,756,434	3,601,074	4,063,433	306,837	4,163,433	4,163,433	4,163,433	406,837
Fire & Ambulance	9,446,898	9,946,828	9,946,828	10,930,418	1,483,520	10,678,483	10,568,483	10,328,483	881,585
	15,696,311	16,055,852	15,572,561	17,018,510	1,322,199	16,866,575	16,389,641	16,149,641	453,330
Prior year variance		359,541	(483,291)	1,445,949		(151,935)	(476,934)	(240,000)	
Wastewater MSTU's		101,454							
Total Tax Levy	85,343,952	82,208,269	78,129,732	75,252,320	(10,091,632)	77,100,385	79,582,045	80,329,744	(5,014,208)

❖ Local Government Half-Cent Sales Tax

Under State statutes, a portion of the State sales tax revenue is distributed to each county. Monroe County receives monthly revenue receipts based on allocation factors, such as population (total county and unincorporated areas) and funds earmarked to be distributed within the county. Including 2015, this will be the 6th consecutive year of exceeding prior years' receipts and 2016 is estimated to continue this same trend. This revenue is split between the General Fund and the General Purpose MSTU.

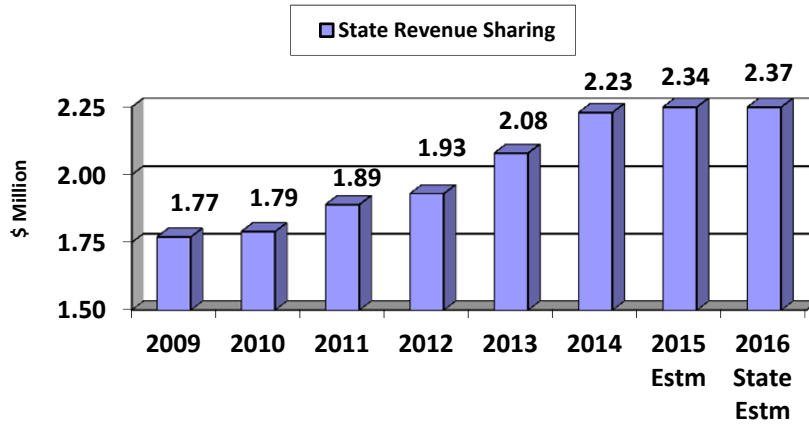


❖ State Revenue Sharing

Just like the Local Government Half-Cent Sales Tax revenue, monthly revenue receipts are received from the State based on an allocation factor. Besides population, the allocation factor is based on the County's sales tax collection during the preceding year divided by total sales tax

County Administrator's Budget Message

collection during the preceding year of all eligible counties. The State's estimate for 2016 reflects a slight increase over 2015. With anticipated increased revenues, this will be the 6th consecutive year of exceeding prior years' receipts. This revenue is only recorded in the General Fund.



❖ Tourist Impact Tax

A 1 percent tax is placed on transient rental facilities within the County area designated as an Area of Critical State Concern and the revenues are split 50-50 with the Land Authority.



❖ Fuel Taxes

There are 5 tax revenue sources for motor and diesel fuels. Local Option fuel taxes has two parts, 9th Cent and Local Option which are based on net gallons sold within the county. State Shared fuel taxes include County Fuel Tax and 20% and 80% Constitutional Gas Taxes and these are based on a distribution factor comprised of population, geographic area and Fuel Tax collected in the County and statewide. Monthly revenue receipts are recorded in the Road and Bridge Fund.

County Administrator's Budget Message

	2010 Actual	2011 Actual	2012 Actual	2013 Actual	2014 Actual	2015 Estimate	2016 Proposed Budget	2016 State Estimate
9 th Cent	.367	.479	.524	.470	.528	.534	.535	.535*
Local Options	1.586	1.601	1.807	1.554	1.824	1.797	1.800	1.800*
County Fuel	1.042	1.023	.995	1.013	1.018	1.051	1.060	1.078
20% Constitutional	.473	.466	.457	.456	.470	.485	.485	.486
80% Constitutional	1.894	1.865	1.828	1.824	1.880	1.942	1.955	1.944
Total (\$ Millions)	\$5.362	\$5.434	\$5.611	\$5.317	\$5.720	\$5.809	\$5.835	\$5.843
Certificate of Taxable Gallons	2009- 2010	2010- 2011	2011- 2012	2012- 2013	2013- 2014			
Motor	50.162	45.780	48.916	45.199	52.113			
Diesel	3.937	3.833	3.662	4.073	4.144			
Total (Millions)	54.099	49.613	52.578	49.272	56.257			

*State Estimates for 9th Cent and Local Options Taxes were not available when this document was assembled.

❖ **One Cent Infrastructure Sales Surtax**

Monthly revenue receipts are recorded in the One Cent Infrastructure Sales Tax Fund. Monroe County voted during the 2012 General Election to extend the surtax expiration date from 2018 to 2033. Just like State Shared revenues based on sales taxes, the trend for this receipt will also experience an estimated increase in 2016.

Local Government	1% Tax Rate - Default Formula	
	Distribution Percentage	Estimated Distribution
MONROE BOCC	60.074394	\$ 20,704,380
Islamorada	6.161781	\$ 2,123,631
Key Colony Beach	0.801468	\$ 276,222
Key West	24.420969	\$ 8,416,581
Layton	0.184496	\$ 63,586
Marathon	8.356891	\$ 2,880,166
Countywide Total	100.000000	\$ 34,464,567

The 2016 budget for this Sales Tax is \$18.7M and is based on planned projects for this fiscal year.

Further discussion and in depth details of these and other revenues can be found in Section B: Revenue Sources & Trends and Revenue Budget Trends and Trend Drivers.

County Administrator's Budget Message

Total Budget Appropriations by Department

Proposed Budgetary Cost Summary

Constitutional Officers and Other Boards/Agencies	FY2015 Adopted Budget	FY2016 Proposed Budget	Difference (FY15 to FY16)	Percent Change (FY15 to FY16)
Sheriff's Office	52,978,748	54,168,770	1,190,022	2.2%
Tourist Development Council	43,888,945	51,187,031	7,298,086	16.6%
Clerk of Court	3,559,932	3,459,932	(100,000)	-2.8%
Property Appraiser	4,455,078	4,569,019	113,941	2.6%
Tax Collector	4,938,385	4,895,968	(42,417)	-0.9%
Supervisor of Elections	1,611,203	1,920,362	309,159	19.2%
State Attorney	711,450	702,038	(9,412)	-1.3%
Public Defender	626,681	702,049	75,368	12.0%
Judicial Court Administration	2,058,564	2,071,385	12,821	0.6%
Sub-Total	114,828,986	123,676,554	8,847,568	7.7%
Departments (BOCC controlled)	FY2015 Adopted Budget	FY2016 Proposed Budget	Difference (FY15 to FY16)	Percent Change (FY15 to FY16)
BOCC Administrative	1,814,398	1,852,944	38,546	2.1%
Human Services (HSAB)	1,752,600	1,927,860	175,260	10.0%
Other Non-Profit Funding (Not HSAB)	122,934	129,224	6,290	5.1%
BOCC MISC	2,790,654	2,933,901	143,247	5.1%
County Administrator	1,447,817	1,398,753	(49,064)	-3.4%
Employee Services	28,804,108	29,903,661	1,099,553	3.8%
Growth Management	11,674,094	11,827,365	153,271	1.3%
Veterans Affairs	602,121	619,226	17,105	2.8%
Airport Services	9,284,555	9,676,280	391,725	4.2%
Emergency Services	16,494,029	17,598,820	1,104,791	6.7%
Budget & Finance	869,720	869,720	-	0.0%
Information Technology	2,106,609	2,111,180	4,571	0.2%
County Attorney	2,243,951	2,151,062	(92,889)	-4.1%
Social Services	3,281,725	3,401,517	119,792	3.7%
Library Services	4,280,978	4,182,396	(98,582)	-2.3%
Public Works/Engineering Operating	34,189,708	35,678,720	1,489,012	4.4%
Housing Assistance	1,246,079	1,585,671	339,592	27.3%
Employee Fair Share Housing	294,419	300,000	5,581	1.9%
Guardian Ad Litem	197,007	193,492	(3,515)	-1.8%
Medical Examiner	648,212	650,510	2,298	0.4%
Extension Services	225,012	212,351	(12,661)	-5.6%
Quasi-external Services	125,000	130,000	5,000	4.0%
Sub-Total	124,495,730	129,334,653	4,838,923	3.9%
Total Capital Projects	122,422,591	77,555,440	(44,867,151)	-36.6%
Total Debt Service	5,538,455	5,608,100	69,645	1.3%
Total Constitutional Officers	70,940,041	72,489,523	1,549,482	2.2%
Total Appointed-Tourist Development Council	43,888,945	51,187,031	7,298,086	16.6%
Total BOCC Controlled	124,495,730	129,334,653	4,838,923	3.9%
Budget Transfers, Reserves & Cash Balance	74,425,877	80,783,815	6,357,938	8.5%
Total County Budget	441,711,639	416,958,562	(24,753,077)	-5.6%

County Administrator's Budget Message

Departmental Budget Summaries

- Board of County Commissioners

The FY16 budget maintains the same level of service of the Board as the chief legislative and policy-making body for the County.

- Human Service Advisory Board (HSAB)

For the first time in several years the FY16 budget reflects a 10% increase in the level of funding for community-based organizations in the amount of \$1,927,860. In May 2015, the Human Service Advisory Board met and made the following funding recommendations:

APPLICANT	FY16 AMOUNT RECOMMENDED
Florida Keys Outreach Coalition	70,000
Literacy Volunteers of America	30,000
Monroe Association for Remarkable Citizens	169,500
Domestic Abuse Shelter	30,000
Grace Jones Community Day Care Center	45,000
Star of the Sea Foundation	80,000
Florida Keys AHEC	50,000
Keys to Be the Change	60,000
Samuel's House	100,000
Kids Come First in the Florida Keys, Inc.	33,000
Florida Keys Children's Shelter	189,000
Anchors Aweigh	20,000
Boys and Girls Club	99,000
Independence Cay	30,000
KAIR	30,000
GCC-The Heron	47,000
AIDS Help	45,000
Voices for Florida Keys Children	5,000
Hospice of the Florida Keys	141,000
Southernmost Homeless Assistance League	50,000
Burton Memorial	10,000
Florida Keys Healthy Start Coalition	33,000
Wesley House	170,958
Good Health Clinic	83,500
Heart of the Keys Recreation Assoc.	40,000
Womankind	130,000
Rural Health Network	136,902
TOTAL:	\$ 1,927,860

County Administrator's Budget Message

- BOCC "Other" Human Services

The budget maintains funding for other agencies in the amount of \$129,224.

- AARP Big Pine: \$4,500
- AARP Lower Keys: \$4,500
- AARP Middle Keys: \$4,500
- AARP Upper Keys: \$4,500
- Council of the Arts: \$69,300
- Guidance Care Center Transportation Disadvantaged Program: \$41,424
- Older American Volunteer Program: \$500

- BOCC Miscellaneous

The BOCC Miscellaneous budget reflects required State mandates as well miscellaneous programs. The increase in the FY16 budget is attributable to an increase in the funding for the required State mandates as reflected by the increase for the Juvenile Justice Cost Share Program and the required matching funds for Substance Abuse Mental Health.

Under Fine & Forfeiture, the Department of Juvenile Justice Cost Sharing Program's budget is funded by Ad Valorem taxes.

- County Administrator

The County Administrator oversees the daily operation of the county excluding, the Constitutional Officers, Judicial and Health Departments. The office also provides assistance to constituents when inquiries are made and prepares the agendas for the BOCC monthly and special meetings. Other services provided are Sustainability, Strategic Planning/Special Projects and Legislative Affairs. This Department is funded by Ad Valorem taxes and other General Fund revenues.

Further, the County has been reorganized to streamline operations. The Division level has been realigned into the Department level and two Assistant County Administrators have been created.

- Employee Services Division

The Loss Control/Safety office provides safety training, inspections and investigations of accidents and enforces the safety policies to ensure compliance. The budget's main expense is the funding for the fire extinguisher program for all county facilities.

The Personnel/Human Resources budget provides services in recruitment, retention and hiring. The budget funds background/arrest checks for employees, the necessary physicals and drug and tobacco testing, job advertisements, the employee of the month and years of service awards, employee evaluations and ensures compliance and awareness of various labor laws, organization rules, and regulations. There are two bargaining unit contracts with cover approximately half of

County Administrator's Budget Message

the County workforce (Teamsters and IAFF). This department is funded by Ad Valorem taxes and other General Fund revenues.

The Workers' Compensation budget covers employees of the County and Constitutional offices (Sheriff, Tax Collector, Property Appraiser, Supervisor of Elections, Land Authority, Court Administration, and Clerk of Court) and provides for injured workers medical treatment and works in tandem with the Loss Control/Safety office to ensure a safe work environment. Funding for the Third Party Administrator, the Excess Insurance Policy, the State Assessment Fee, Field Case Management, medical and prescription claims, settlements, and attorney fees are paid from this budget. This department is primarily funded by quarterly inter-fund transfers. These billings are based on actual salaries of each employee (BOCC and non-BOCC) multiplied by each employee's Work Comp rate, based on job classification.

The Group Insurance budget provides insurance benefits to active employees, retirees, and their eligible dependents for the County and Constitutional offices. The Third Party Administrator (Blue Cross Blue Shield of Florida) administration fees, Employee Assistance Program, Life Insurance policy for employees and retirees, and medical and prescription claims are included in this budget. Claims are expected to increase approximately 8% in the upcoming year. The fund balance is strong in the department and the BOCC recently adopted a policy to maintain 6 months reserves. They also standardized dependent coverage subsidies at 50%. This department is primarily funded by monthly inter-fund transfers. These monthly billings are based on each employee (BOCC and non-BOCC) multiplied by the new department rate established for FY16 of \$885 (if the employee is in the program) or \$320 (if the employee opted-out of health coverage).

The Risk Management budget provides for risk policies to ensure that the County is adequately insured and protected in the event of an incident. The budget includes funding to pay for County vehicles involved in accidents, general liability coverage, and property damage in accidents. It also provides for insurance policies for property, pollution, flood, wind, errors & omissions, fire apparatus and portable equipment coverage, public officials coverage, liability coverage for Bayshore Manor, coverage for the Flight Nurses and leased vehicle insurance coverage. This department is primarily funded by annual inter-fund transfers.

- Planning and Environmental Resources, Code Compliance and the Building Departments

The Planning and Environmental Resources Fiscal Year 2016's budget includes \$130,000 for the Comprehensive Plan and Land Development Code updates. This reflects only a portion of the funding that has been budgeted to complete the 2030 Comprehensive Plan and Land Development Code, since 2009. Major focuses of the Growth Management Department, the Planning and Environmental Resources Department, as well as the Comprehensive Plan include:

Administration of the adopted Monroe County Comprehensive Plan (CP) and Land Development Code (LDC) by implementing and processing amendments to both documents, reviewing development proposals for compliance, as well as environmental compliance utilizing four offices including:

County Administrator's Budget Message

- Comprehensive Planning – Comprehensive Plan and Communikeys Plan implementation: These individual plans were approved over the past decade and demonstrate the recommended framework for regulatory oversight in each unique area of the unincorporated County including:
 - Key Largo
 - Tavernier
 - Big Pine and No Name Key
 - Lower Keys
 - Stock Island/Key Haven
- Current Planning – Land Development Code implementation and Rate of Growth Ordinance implementation, a system developed to allocate the limited number of residential and non-residential permits the County issues each year under the designation of Area of Critical State Concern (ACSC)
- Environmental Resources – Environmental portions of the Land Development Code implementation as well as oversight and implementation of the 2010 Federal U.S. Fish & Wildlife Service/Federal Emergency Management Agency (FEMA) Biological Opinion covering endangered species within the Florida Keys; the Habitat Conservation Plan (HCP) for Big Pine and No Name Key with the Incidental Take permit associated with the HCP; and the Tier System.
- Marine Resources – Protection of the marine environment and maritime infrastructure, including protecting public water access through programs including:
 - Derelict and Abandoned Vessel removal
 - Vessel Pump-Out Services
 - Anchoring and Mooring Management

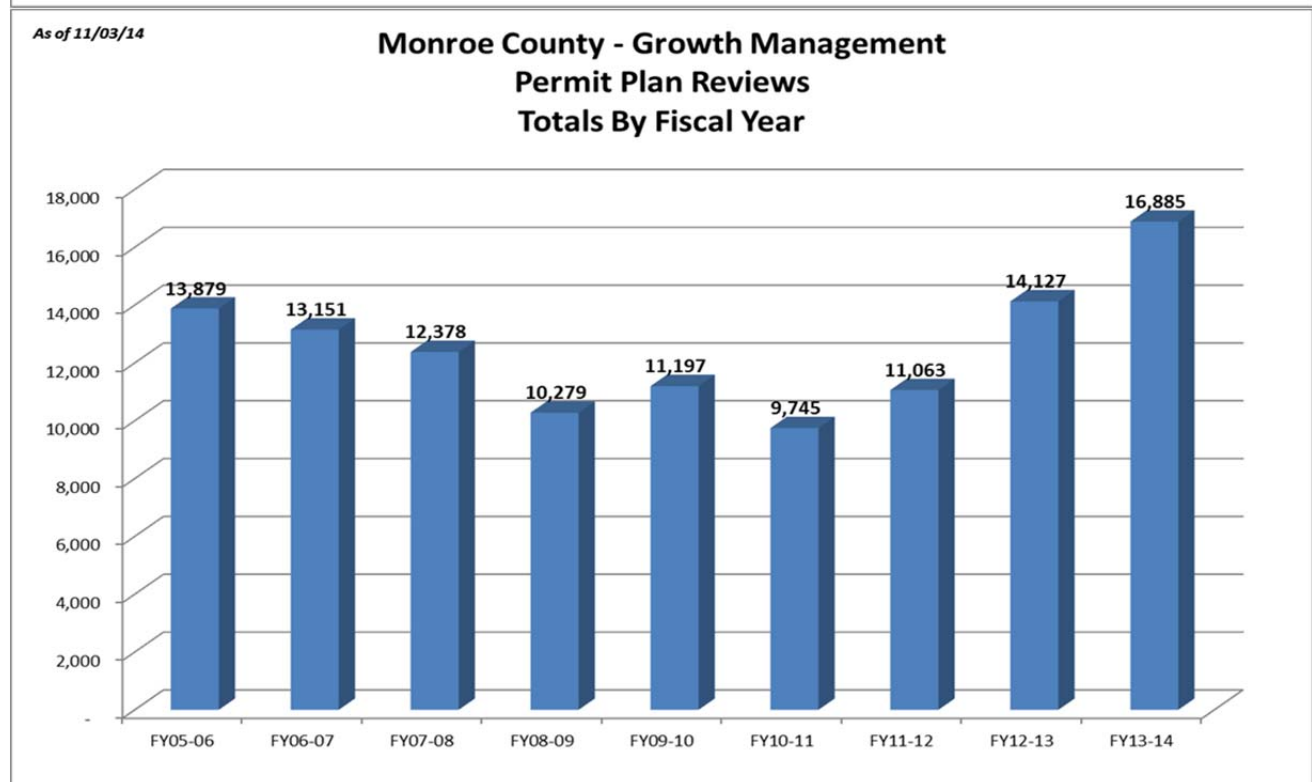
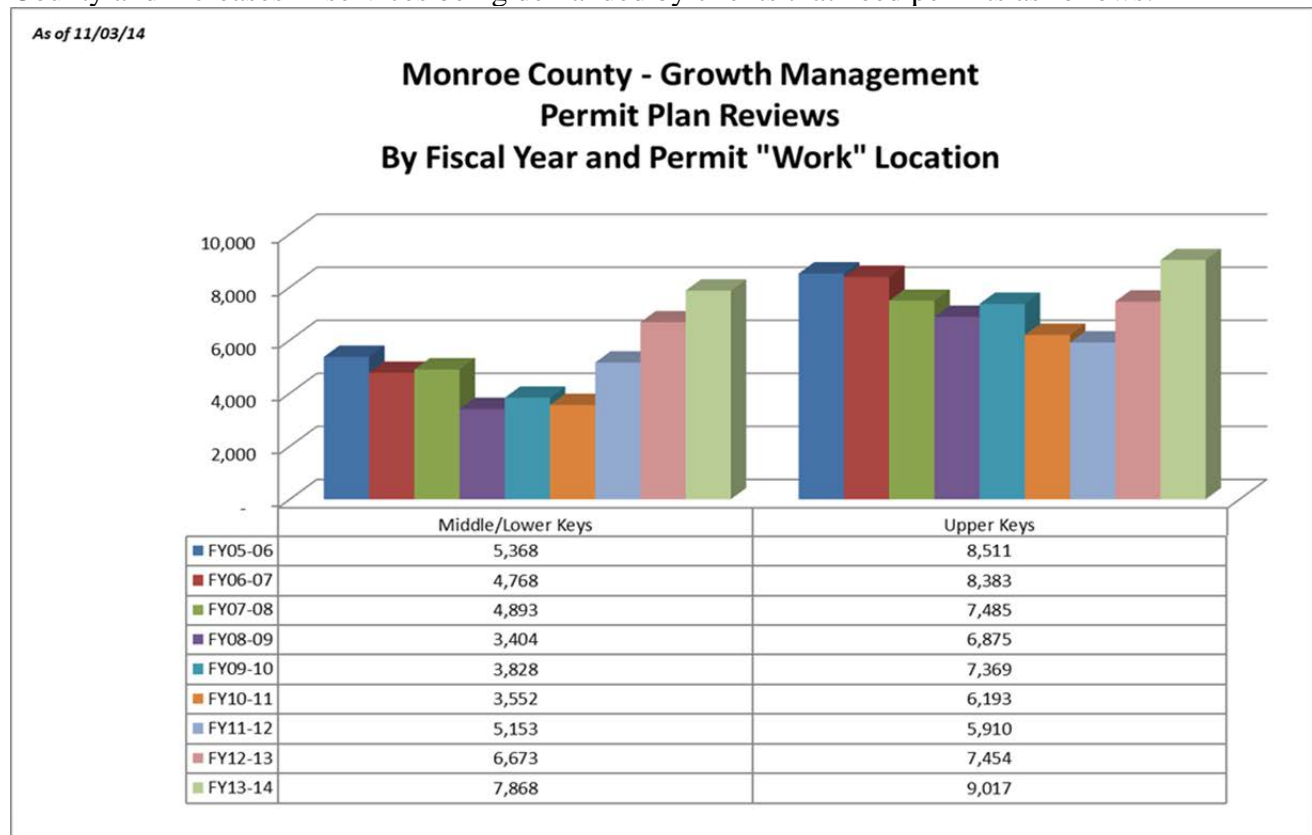
The Building Departments Mission is to protect public health and safety, property, and the environment by providing an efficient, effective, and considerate permitting and code administration system, in accordance with the Monroe County Code and Florida Statutes that is consistent with and furthers the Monroe County Comprehensive Plan.

Responsibilities include administering and enforcing all ordinances applicable to building, construction, blasting, and explosives as defined in the Monroe County Code, with permitting, plan review, and inspections in the areas of Structural, Plumbing, Mechanical, Electric, Floodplain, including coordination with Planning, Environmental Resources, Fire, and other outside State and Federal agencies.

The economic downturn that started in 2005 diminished the volume of permitting for private development substantially. This trend has changed over the past several years. Further, with the development of the Cudjoe Regional Wastewater System, private property owner permit demands to connect to the system will increase substantially through the year 2017.

County Administrator's Budget Message

Documented trends include an increase in job valuation for improvements made within the County and increases in services being demanded by clients that need permits as follows:



County Administrator's Budget Message

A goal for Monroe County is to participate in the FEMA Community Rating System to obtain a private discount for citizens on their flood insurance through the National Floodplain Insurance Program (NFIP). The FY16 budget includes increased resources to begin that process, which will take approximately 2-3 years.

- Veterans Affairs

Monroe County Veterans Affairs was established in accordance with Florida Statute 292.11 to assist the approximately 9,500 veterans, as well as military retirees, active duty personnel and their families obtain benefits from the Veterans Administration. The department is staffed by a Director, Executive Assistant, three Veterans Counselors, Senior Administrative Assistant, Staff Assistant, Transportation Coordinator/Counselor Assistant and two drivers. The department has three staffed offices: Key West, Marathon and Key Largo.

The Director, Executive Administrator and Veterans Counselors are required by FS 292.11 to attend training and successfully complete a test administered by the Florida Department of Veterans Affairs and be certified by the General Counsel of the Veterans Administration. All personnel must maintain this certification by attending yearly training and testing.

All administrative personnel assigned to the Department are required to attend the Florida Department of Veterans Affairs Introductory Course which provides them with the basic information required to assist them in their daily interactions with veterans.

The department provides assistance in obtaining benefits for veterans to include compensation for service related disabilities, non-service connected pensions, burial allowances and widow's benefits, VA educational benefits, VA home loan guarantee program and VA insurance claims. Additionally assistance is provided in obtaining military and VA documents, assisting in applying for upgrades to military discharges, obtaining health care through the VA health care system, transportation of veterans to VA Medical Center Miami, and numerous other veteran related issues. The department also assists veterans in obtaining benefits through the Florida Department of Veterans Affairs to include disabled veterans license tags, property tax exemptions, educational benefits and various other benefits established for Florida residents.

For the previous fiscal year the department assisted veterans in obtaining in excess of \$3.6 million in retroactive payments and increased the overall total recurring annual benefit payments to over \$26.9 million per year. Additionally, the department handled over 11,000 in office and phone call inquiries.

Through an agreement with the VA Medical Center, Miami, this department provides transportation for veterans who need to travel to Miami to obtain needed medical assistance that cannot be provided by the local VA Clinic. The transportation is provided five days a week with the two vehicles and all maintenance, gas and toll costs being paid for by the VA Medical Center and the County paying the salaries of two 30 hour a week drives and the Transportation Coordinator. The VA department also has an agreement with the Monroe County Social Services department to assist in transporting some social service clients to appointments in Miami on an as needed/space available basis. The department received over 4,000 calls for

County Administrator's Budget Message

transportation and transported 1,736 persons to the VAMC Miami and other medical institutes in Miami.

The complete operational budget of approximately \$20,000.00 pays for training, supplies, veteran's unique software and other expendables required to run an office. The 0.5% budget increase from 2015 can be attributed to the 2% Merit increase for employees. This department is funded by Ad Valorem taxes and other General Fund revenues.

- Airport Services

The Monroe County budget for the Key West International Airport (EYW) and the Florida Keys Marathon International Airport (MTH) for Fiscal Year 2016 is \$7.4 million and \$1.7 million, respectively. The entire Airports Department budget is comprised of self-supporting activities driven by the department's business philosophy focused on commercial air carrier operations and general aviation activities. Being two fully self-supporting enterprise funds, neither airport utilizes any Ad Valorem taxes.

Each year, the Airports Department make decisions on how to allocate anticipated revenue based on the resources that are available and the priorities and needs of the airport system related to facility and capital improvement needs. The chart below summarizes the top five Operational Expense Account Activities planned for each airport and does not include \$1,418,870 for Fire Station 7, located at the Key West Airport.

Key West International Airport - FY 16 Adopted Expense Budget

Airport Account Activity	Budgeted Amount
Contractual Services – MCSO (Airport Security)	\$2,306,821
Personnel Services	\$1,335,010
Other Contractual Services	\$725,000
Utility Services	\$490,000
Repair & Maintenance	\$475,000

Florida Keys Marathon Airport - FY 16 Adopted Expense Budget

Airport Account Activity	Budgeted Amount
Personnel Services	\$ 417,216
Utility Services	\$ 100,000
Repair & Maintenance	\$ 40,000
Other Contractual Services	\$ 37,100
Repair & Maintenance - Buildings	\$ 30,000

County Administrator's Budget Message

Key West International Airport

In June of 2014, Southwest Airlines (SWA) discontinued service at the Key West International Airport. With SWA accounting for approximately 26% of the airports total passenger numbers, the loss of this air carrier was a significant impact to the airport in terms of reduced passenger counts and the associated loss of revenue from direct and indirect sources. The departure of SWA left the remaining air carriers quickly moving to reposition themselves, each trying to capture the passenger counts lost from SWA. The incumbent air carriers increased direct destinations or increased capacity by switching to larger more efficient aircraft. As a result, American Airlines/Envoy, Silver Airways and Delta Airlines have recovered approximately 42% of the lost passenger counts and overall the air carriers have experienced an average annual increase in passenger counts of 26%, the largest passenger count increase was by Silver Airways with a 40% change from the previous year.

This year's overall reduced FY16 adopted expense budget of (0.3%) is reflective of the airports proactive conservative approach to fiscal management with marked decreases in both the Utility Services and Repair/Maintenance cost centers, offset by increases in Capital Outlay Expenditures required for airport grant match funding.

FY16 – EYW Airport Projects (not reflected in the FY16 - Operational Budget)

Although passenger counts continue to recover from the loss of Southwest Airlines, the related grant dollars received from State and Federal aviation sources remain relatively strong.

Currently, the airport is administering \$4.2 million dollars of grant project funds allocated through fifteen projects. The airport is also administering approximately \$2.8 million dollars in Passenger Facility Charge revenue for Federal Aviation Administration approved projects at the EYW airport.

In FY16, the airport is anticipating to receive \$2.8 million dollars in FAA Entitlement dollars, \$1.4 million in Passenger Facility Fees and \$650,000 in FDOT Aviation Program grants. The largest airport project for FY 16 is the Airport Master Planning Study at \$750,000, followed by the Implementation and Testing phase for the Noise Insulation Program at \$560,000. Other important projects in FY 16 include the design and permitting for the Air Carrier Ramp Rehabilitation project and the design of Phase 2/3 - Airfield Drainage Improvement project at \$350K and \$560K, respectively.

Florida Keys Marathon International Airport

The Marathon Airport has continued to experience steady growth this year with interest in private infrastructure growth (Aircraft Hangars) and increased General Aviation traffic. General Aviation traffic is also expected to experience a modest increase with the opening of the U.S. Customs and Border Protection (CBP) User Fee Facility at the end of FY 15.

The Airport's economic growth has been sound with an anticipated increase in revenue to the Airports operating fund. Much of the projected increase in revenue can be attributed to the Airport's strategy to monetize portions of the main terminal parking lot. Tesla Motors recently leased space in the airport public parking lot to construct a vehicle charging station, and Marathon General Aviation has also leased parking spaces for long term parking. These new leases will generate approximately \$24,000 in additional revenue for the airport.

County Administrator's Budget Message

The FY 16 adopted expense budget was increased by 31.5% directly related to increases in Capital Outlay expenditures required for airport grant match funding, while actual Operating Expenditures decrease by (2.8%).

FY 16 – MTH Airport Projects (not reflected in the FY 16 - Operational Budget)

As demand for increased airport services and aircraft storage facilities continues to grow at a steady pace, so does the airport's investments in safety and capacity related capital projects. The airport is currently administering \$4.1 million of grant project funding, with an additional \$1.1 million dollars of grant funds anticipated for the remainder of FY 15 and FY 16. The primary grant funded airport capital project for FY 2016 will be the construction of an eleven unit enclosed aircraft storage facility (Aircraft Hangars), the removal of eleven existing shade hangars that are located in the Runway Protection Zone for Runway 25 and secondly, the construction of the Airport Terminal/Tenants Sewer Connection project, at \$3 million and \$650K respectively.

- Emergency Services

Monroe County Fire Rescue

The budget provides for the funding to provide cross-trained career firefighter/paramedic personnel at Stock Island, Big Coppitt, Sugarloaf, Cudjoe/Summerland, Big Pine, Conch Key, Long Key/Layton and Tavernier. MCFR responds to structure fires, vehicular fires and wildfire scenes to provide for victim rescue, suppression, overhaul and emergency scene safety. MCFR also responds to medical emergencies like, heart attacks, strokes, and other illnesses and accidents; and to vehicular accidents to provide advanced life support (ALS) level medical care. When necessary, the cross-trained fire/EMS personnel will provide emergency transportation of patients by ground to appropriate medical facilities within Monroe County. MCFR continues to support and fund the needs of volunteers in five area combination stations. Volunteer associations are supported in Big Coppitt, Sugarloaf, Layton and Tavernier; with Big Pine volunteers functioning under Monroe County Fire Rescue. Residents serviced by MCFR receive the benefit of an Insurance Services Office (ISO) Class 3/3X rating for fire insurance purposes, an improved rating from an ISO Class 5/9. This department is funded mostly by Ad Valorem taxes through the Fire & Ambulance District 1 Fund. Revenues are also generated through ground transport user fees.

Trauma Star Air Ambulance

The budget provides for the provision of an air-medical service through the staffing of an emergency response helicopter in cooperation with the Monroe County Sheriff's Office. Trauma Star provides rapid air-transport of patients to trauma and specialty care centers not available within the Florida Keys. Trauma Star is a unique service where the on-scene emergency Firefighter/Paramedics can request Trauma Star to fly patients direct to emergency medical centers out of county without first being admitted to a local hospital, saving precious time for the start of life-saving treatments for trauma, cardiac arrest and stroke. Trauma Star also provides hospital-to-hospital transfers (inter-facility) when appropriate for seriously ill hospital patients needing specialty care not available in Monroe County. Trauma Star is supported by local taxes

County Administrator's Budget Message

and charges for services. Qualifying residents are eligible for write-off of Trauma Star air medical bills, after insurance billing, in recognition of their taxpayer support of Trauma Star. This department is funded mostly by Fine & Forfeiture Fund and Trauma Star transport user fees.

EMS Transport Billing

As a result of BOCC authorization in FY2014, MCFR has brought EMS billing and collections in-house through the creation of two full-time contract employees in an effort to increase user fee revenues and to provide greater oversight and management of the billing process. Beginning in FY2015, the funding related to the in-house EMS billing was split between the Trauma Star Emergency Medical Air Transport and Fire & Rescue Central cost centers based upon the EMS revenue portion. This department is funded mostly by Ad Valorem taxes through the Fine & Forfeiture Fund and Trauma Star and Ambulance revenues.

Key West International Airport (KWIA) Fire Station 7 – Aircraft Firefighting

The budget provides funding for career firefighters and managerial and operational oversight of the KWIA Fire Station for emergency response in aircraft emergencies and first responder Fire/EMS to KWIA properties. Firefighters are specially trained in the response to various aircraft emergencies, including risks at fueling, take-off and landing of aircraft at the busy Key West International Airport that could result in risk and danger to passengers, aircraft and the terminal. Other duties include the first response to fire and EMS emergencies at the terminal and adjacent county properties. This department is funded by Key West Airport revenues.

Fire Marshal/Fire Prevention

The budget provides for the funding for fire prevention staff to ensure fire and life safety. This is required by Florida Statutes and is accomplished by requiring all new and renovation construction of businesses and multi-unit residences to be reviewed and inspected in compliance with the Florida Fire Prevention Code. This is accomplished through building and site plans review and occupancy and life-safety code inspections in all unincorporated areas of the County, including Key Largo and Ocean Reef. Fire Prevention also conducts investigations of suspicious fires to determine the cause of origin. Funding for fire hydrants and well maintenance was transferred from Fire & Rescue Central to the Fire Marshal/Fire Prevention cost center to more accurately reflect the service areas covered, which includes all areas of unincorporated Monroe County from Stock Island to Ocean Reef. This department is funded mostly by Ad Valorem taxes.

Joe London Fire Training Academy

Monroe County Fire Rescue is one of only thirty-one (31) certified firefighter training centers in the State of Florida. The facility hosts a variety of State-recognized courses throughout the year, including Firefighter I and Firefighter II State-certification programs for residents of Monroe County. Various courses in fire and medical training are also offered through the academy on a countywide basis. Firefighter personnel utilize the tower and burn building to improve basic and

County Administrator's Budget Message

advanced firefighting skills and abilities, including live-fire training and search and rescue activities. Other agencies, including the Monroe County Sheriff's Office utilize the training complex. This department is funded mostly by Ad Valorem taxes.

Emergency Management

Monroe County Emergency Management provides for planning and preparedness for, and coordination of, response activities for events that threaten the health and safety of Monroe County residents and visitors and/or may damage property and affect the economy within the County. Emergency Management is responsible for the coordination of all local agencies and community partners and liaison with State and Federal Emergency Management agencies to assist in the planning, response, and recovery of the County. This includes the aspects of emergency evacuation and sheltering of residents and coordination of recovery resources after an event. Training and public outreach are a vital activity of Emergency Management. This department is funded by Ad Valorem taxes and Grants. Funds equating to an additional salary of (9 months) has been budgeted for in 2016 in order to overlap/train a replacement for the retiring Emergency Management Director.

Upper Keys Health Care Taxing District (aka Trauma District)

The Trauma District was created by ordinance in 1988. The district is a payer of last resort for unfunded patient care for trauma alert victims in the upper keys.

- Budget & Finance

Budget & Finance provides financial and resource management to all county departments in the following areas: Financial Support, Financial Services, Financial Planning, Financial Systems, Procurement and Grant Administration.

The Office of Management and Budget develops, implements and monitors the annual operating and capital budget by ensuring compliance with Florida Statutes. Financial analysis along with revenue and expenditure forecasting are an ongoing activity within the department. OMB also provides budget assistance throughout the year to all County departments. Through efficient utilization of staff there are no overall proposed increases in the Budget and Finance department's FTE count for FY16.

Grants Management administers and monitors the non-profit human service funding process along with being the liaison between the Human Service Advisory Board and the service providers. This department also applies for Federal and State grant funding and administers Federal funding directly from the Department of Justice as well as funds passed through the Florida Department of Law Enforcement (FDLE). Grants Management is the liaison for the Substance Abuse Policy Advisory Board which provides recommendations regarding the FDLE Justice Assistance Grant Programs as well as the programs funded by the Drug Abuse Trust Fund. This department provides assistance to grant managers within the County on Federal

County Administrator's Budget Message

compliance issues and reporting requirements. The FY16 budget will reflect a return to a two person staff to meet ever growing demands resulting from increased compliance requirements as well as utilizing staffing resources for current and ongoing special projects.

Purchasing provides quality purchasing and contracting support to all County departments in a timely, cost effective and professional manner while following a strict code of ethics. Implementation of the BOCC's Purchasing Policy for all procurement activities including contracts for goods and services is a priority. Purchasing also directly administers the contract for the County's courier services. For FY16, an upgrade to the financial software package is planned which will allow for enhancements to the purchasing requisition process including electronic routing and approvals providing for greater efficiency of operations.

This Department is funded by Ad Valorem taxes and other General Fund revenues.

- Information Technology

It is the mission of Information Technology to provide support to end users for computers, network and applications, as well as to support and maintain the County's telephone system.

The 2016 budget includes \$90,000 to continue the installation of a system wide upgrade of the County's telephone system and underlying data network. We are currently reviewing the residual value of our existing telephone system and exploring alternative ways to deliver the system; an RFP is planned for late fall.

The 2016 budget also includes \$150,000 to refresh our PC's and laptops. We will replace a third of our computers this year as the first year of a three year technology enhancement program. All laptops for each department will be sourced simultaneously to ensure compatibility with docking stations and peripherals.

Finally, the 2016 budget also includes monies to increase our bandwidth at our largest offices and our data center in Miami to 1 Gb/s. This is a 5555% increase over the bandwidth of our network seven years ago. This speed is required, as more and more department applications are becoming cloud based.

- MCTV

The 2016 budget includes \$25,000 to purchase new equipment in our meeting rooms to enhance the quality of the broadcast and presentations. Additional enhancements for the next year also include a conversion of the Comcast broadcast to fully digital from its current analog form.

This Department is funded by Ad Valorem taxes and other General Fund revenues.

- County Attorney

The County Attorney's office provides quality legal representation and advice to the BOCC, County Administrator, and key staff with a view towards reducing exposure to potential liability and litigation. The office also provides timely preparation, revision, and opinions concerning proposed and adopted resolutions, ordinances and contracts; bid and purchasing policies and

County Administrator's Budget Message

procedures; application of Federal and state regulations affecting the County, and the Florida Public records Law and Florida Sunshine Law. The office represents the County in most matters in litigation and supervises those matters referred to outside counsel. The office has assumed primary responsibility for assembling and producing the agendas for the BOCC meetings.

In 2015, the Board approved a one year temporary increase in a position due to a retirement of one attorney and the need to train her replacement. In the incoming year a slight decrease in the 2016 budget can be attributed to the shift of one of the attorneys from the Growth Management budget in FY15 to the main budget in FY16 and the retirement of one attorney.

While a study conducted by the Florida Bar's Law Office Management Assistance Service recommended that the office seek an additional FTE for a support staff person, the office is engaging in creative efforts to fill that need without seeking an additional FTE. The efforts include use of employees from other divisions assigned to light duty due to work place injuries, temporary employees, interns and clerks.

The County Attorneys' budget is funded primarily by Ad Valorem taxes and other General Fund revenues. The other portion is funded by the Local Government Half-Cent Sales Tax in Fund 148, General Purpose MSTU for Growth Management attorneys.

- Social Services

Monroe County Social Services is the "Lead Agency" for the Department of Elder Affairs, Department of Children and Families, the Department of Economic Opportunity, the Office on Homelessness, and Alliance for Aging services for Monroe County, FL. The Monroe County In-Home Services, the Monroe County Nutrition Program, the Weatherization Assistance Program, the Weatherization Assistance/SHIP Partnership Program, the Green Jobs & Futures Program, the Low-Income Home Energy Assistance Program, the Emergency Solutions Grant, Monroe County Transit (para-transportation services), Bayshore Manor Assisted Living Facility, and the Community Services/Welfare programs are just a few of the many programs and services that operate under the full faith and support of the Monroe County Board of County Commissioners. Monroe County Social Services has been providing case management, administration, as well as coordinating and delivering core services for disabled, vulnerable, and elderly citizens countywide for more than 35 years.

According to the State Plan on Aging for 2013 - 2016, prepared by the DOEA Bureau of Planning and Evaluation, Revised November 2012, there are over 21,200 elderly citizens in our county, over the age of 60. According to the 2010 US Census Data, the population of Monroe County was 73,090 allowing that 29% of our population was over the age of 60.

Most public services and nonprofit agencies centralize their services in Key West with small service sites or satellite offices in Marathon, and/or Key Largo/Tavernier/Plantation Key. Monroe County has government centers in all three areas. There is one nursing home in Key West and one in Key Largo, one 16 bed Assisted Living Facility (County owned and operated Bayshore Manor) located in Key West, and small acute hospitals located in each of the three major areas of the County. There is presently only one dialysis clinic in all of Monroe County and it is located in Key West.

County Administrator's Budget Message

When considering the distances between service sites and the lack of choice in public transportation, access is a major difficulty faced by any person who does not have a vehicle available to them. The only public transit system in the Keys operates within the City of Key West. The Lower Keys Shuttle operates a fixed route from Key West to Marathon and the Dade-Monroe Express continues to operate a fixed route from Marathon to Wal-Mart in Florida City. Monroe County Transit (MCT), a program within the Social Services Department, offers the only County-wide low-cost, door-to-door para-transit service in the Keys.

MCT coordinates closely with the Guidance Care Center (GCC), the state-designated Community Transportation Coordinator for transportation disadvantaged serving Monroe County residents. GCC is also the coordinator for Medicaid transportation services in the County. Although these public and nonprofit organizations meet the needs of a portion of the transportation disadvantaged, they cannot fill the existing gaps for disabled adults and seniors and have imposed priority systems that support health and subsistence trips. Distances traveled and fluctuation in fuel prices have a significant impact on the cost for delivering in-home services, home-delivered meals, para-transit services, and many of the other personalized services our department offers to citizens throughout the County.

In addition to the services and programs already mentioned, the following list represents some additional core services authorized by the DOEA and provided directly by Monroe County Social Services as a Lead Agency or provided by subcontractors or vendors through referral, for the benefit of the senior citizens of Monroe County:

- Basic Subsidy
- Caregiver Training and Support
- Companionship
- Congregate Meals
- Disease Information
- Emergency Alert Response
- Personal accompaniment
- Health Promotion
- Health Risk Screening
- Health Support
- Information and Referral
- Intake and screening
- Interpreter/Translating
- Legal Assistance through Legal Services of Greater Miami, Inc.
- Material Aid
- Nutrition Education
- Physical Fitness
- Recreation coordination with AARP
- Facility-Based Respite Services
- Skilled Nursing Services through Island Home Care
- Specialized Medical Equipment, Services and Supplies assistance
- Telephone Reassurance program

County Administrator's Budget Message

The FY16 budget continues to fund these essential services for Monroe County residents. This Department is funded by Ad Valorem taxes, other General Fund revenues and State and Federal Grants.

- Library Services

The mission of Library Services is to meet the changing needs of our communities for information, education and entertainment with materials in a variety of formats, in buildings that are inviting, comfortable, and fitted for technological growth, with a staff that is friendly, helpful, and knowledgeable, in partnerships with our library community.

The total 2016 budget is basically flat, with an increase in the lease portion of the Big Pine Key Branch and anticipated increases in telecommunication costs, due to reductions in the government e-rate program, which provides credits for these costs. Capital expenditures for the new Marathon Library building are expected during the year, as this much-anticipated project continues to progress and take shape.

This Department is funded by Ad Valorem taxes, other General Fund revenues including donations and funding from the Golan Trust. These revenues are key to building our e-materials collection, which is growing rapidly and consistently in use. The Golan fund in particular is being drawn on for Florida History projects and enhancements, to highlight recent gift additions and create access to unique and fragile materials in the collection. The digitization of historic photos is on-going, with over 18,000 images now in the online gallery; it continues to grow through the work of staff and volunteers, and Keys history enthusiasts have responded with nearly thirteen million visits to the site since its inception in July, 2006.

- Public Works/Engineering Operating

Assist the County Administrator with implementing the policies and programs of the BOCC as they relate to the following departments.

Public Works Management is undergoing transitioning from a support organization aligned primarily on geographic lines to a focus on planning, providing and maintaining services and facilities. The basic alignments of the services of Solid Waste Management and Animal Control remain unchanged while the maintenance operations for Roads and Bridges and Facilities Maintenance are being integrated with the Planning and Construction of Engineering Services and Project Management, respectively. Key responsibilities include preparation and monitoring of the budget, coordination of work activities and evaluating programs through review of work plans, computerized work order systems, conducting staff meetings and site inspections.

Facilities Maintenance

Facilities Maintenance is responsible for maintaining and repairing approximately 75 County buildings, grounds, and leased office space from Key West to Key Largo totaling over 816 thousand square feet. The Department also manages contracts for janitorial services, air

County Administrator's Budget Message

conditioning repairs and maintenance, inspections and repairs to elevators, alarm systems, building automation systems, etc.

The following sub-departments come under the purview of the Facilities Maintenance:

- a) Correction Facilities maintains and repairs Correction Facilities located on Stock Island, Marathon and Plantation Key; the Sheriff's Administration Building on Stock Island; the Sheriff substations on Cudjoe Key, Marathon, and Plantation Key; the Juvenile Justice Building on Stock Island, and the old jail facility in Key West. This section is funded by Ad Valorem funds in the Fine & Forfeiture Fund.
- b) Unincorporated Parks & Beaches maintains over 100 acres of parks and beaches, including playgrounds, tennis courts, basketball courts, and skate parks, etc. from Stock Island to Key Largo. This Department is funded in part by Tourist Development taxes but it also includes a portion of Ad Valorem taxes.
- c) Higgs Beach including Astro City playground, West Martello Towers and surrounding open areas; childrens' playground on the beach are also funded in part by Tourist Development taxes and it is funded by Ad Valorem taxes and other revenue funds in the General Fund.

Fleet Management

Fleet Management services approximately 750 units at the three county-owned garages located in Key West, Marathon, and Plantation Key. This Department is responsible for maintaining, repairing, purchasing, and providing fuel for the County fleet, which includes automobiles, vans, trucks, heavy equipment, off-road equipment, and approximately 66 generators. This Department is an Internal Service Fund in which each participating County department or agency pays its fair share to fund this Department's entire budget. Participating agencies include the Sheriff's Department with approximately 250 vehicles/units. In addition, inter-local agreements with the Florida Highway Patrol and the Monroe County School Board allow for mutual access to fueling facilities.

Funding for this Department comes from Inter-fund transfers. Annual vehicle maintenance charges and monthly internal fuel billing make up these transfers.

Card Sound Toll Authority

Responsible for operating the toll booth 24 hours per day/7 days a week, maintaining the toll facilities and grounds, and right-of-way mowing and brush cutting along Card Sound Road. Revenues from the tolls are reserved for maintenance of the Card Sound Bridge and road.

The replacement of the office trailer has been deferred until the results of a study included in the Engineering Services budget to review the long term costs of Card Sound bridge replacement and maintenance of the road. The study will develop a plan to implement automated toll collection.

County Administrator's Budget Message

Funding for this department come from tolls collected on Card Sound Road.

Solid Waste Management - SWM

SWM is responsible for operation and maintenance of three transfer stations located on Cudjoe Key, Long Key and Key Largo. The transfer stations are open Monday through Saturday from 8 a.m. to 4 p.m. Four private franchise contractors collect solid waste and recycling in their specific service areas. Solid waste and recyclables are transferred by Waste Management to their out-of-county facility for disposal and recycling. Solid Waste Management also administers a pollution control program, and residential household hazardous waste and electronic waste collection and disposal programs.

The 2016 budget includes the purchase/replacement of one (1) pick-up truck, three (3) zero turn mowers and one (1) Clam truck along with a reduction in Engineering Services. Otherwise, the operating portion of the budget remains flat.

Funding for this department comes from Home Owner and Business assessments, tipping and franchise fees.

Animal Control

Monroe County animal control shelters are located in Key West, Marathon and Key Largo and are currently managed by three independent contractors. Animal Control is responsible for enforcing State and County animal control regulations, protecting the public from the dangers and nuisances of uncontrolled, dangerous or feral animals, and protecting animals from cruelty, abuse or abandonment. Services are provided 24 hours a day, seven days a week including patrolling of the County and all incorporated cities. Animal Control Officers conduct investigations, issue citations and attend court proceedings related to alleged violations. The shelters provide all animals in its custody with proper care, nutrition and shelter. The contractors provide an adoption service for all adoptable animals, and insure that animals are properly vaccinated for rabies and that all dogs, cats and ferrets receive an annual County license.

The increase in the 2016 budget changes are attributable to additional contract services and other small increases in the operating budget to support increased services and improved facilities at the shelters.

This Department is funded by Ad Valorem taxes and other General Fund revenues.

Engineering Services Department

Engineering Services Department is responsible for maintaining and improving the County's transportation infrastructure. The first two roadway improvement and resurfacing projects in Key Largo are scheduled to be under construction by the first part of FY 2016, and four additional resurfacing projects in the upper and lower keys will commence during the year. The County continues to make bridge repair a priority with five projects underway. During FY 2016 construction of the No Name Key bridge repair project will be completed, construction will commence on the Card Sound Bridge repair project and engineering design work will begin for

County Administrator's Budget Message

repairs to the Garrison Bight Bridge in Key West and the replacement of the Sugarloaf Boulevard Bridge and the Truman Bridge on Duck Key.

As part of the commitment to provide transportation alternatives the County constructed the US 1 Bayside Shared Use Path in Key Largo. In FY 2016 Engineering Services will manage construction of the Pedestrian Bridge over Marvin Adams waterway. Upon completion residents and visitors will be able to walk or bicycle along the bayside of US 1 from approximately MM 100 to MM 106. This project was funded with both District Three Transportation Impact Fees and a grant from Florida Department of Transportation.

Public Works/Engineering Capital

The 2016 Capital Improvement Plan (CIP) reflects the BOCC's primary objectives of completing centralized wastewater projects to meet the State-mandated deadline of 2015, investing in the County's critical infrastructure, enhancing public safety and protecting the environment.

The 2016 budget includes approximately \$45 million for the Cudjoe Regional Wastewater Project. This is the final wastewater project for unincorporated Monroe County. During the year, the treatment plant will initiate operations and begin accepting flow from the Inner Islands portion of the project. Funding for this project during 2016 will be primarily from Clean Water State Revolving Fund (SRF) loans. Special assessments will also be collected for the primary use of debt service payments. The project is scheduled to be completed in 2016.

The 2016 budget will continue to aggressively fund the Road Paving and Rehabilitation Program. The roads of two subdivisions in Key Largo will be repaved and/or rebuilt during the year. Planning has begun on one subdivision on Stock Island. During 2016 planning and design will begin on two additional neighborhoods (one each on Stock Island and in the Upper Keys). Aside from the larger wastewater projects, this multi-year program represents one of the largest single financial commitments in Monroe County history. Part of the paving program will be funded by using Gas Tax proceeds and the other part will be funded by using One Cent Infrastructure Sales Surtax.

Also, the 2016 budget provides funding for public safety enhancements including the design for the Summerland Key Fire Station, continued work on the Fire Rescue Training Academy Facility on Crawl Key, and the second year of a fire rescue vehicle replacement program.

- Extension Services

The 2016 budget total is \$212,351 for the operation of Extension Services in Monroe County which represents about 40% of our total costs with the remainder provided by the University of Florida. The increase represents an increased salary for Monroe County employee Dawn Thomas as entered by OMB, and a projected increase on the UF Contractual Agreement.

Fiscal year 2016's budget includes \$110,000 for 30-40% of salaries (different for each agent) for 2 University of Florida Extension Educators and 1 Extension Educator/County Extension Director. The University of Florida pays the balance of 60/70% of the agent's salaries according to the UF/ Monroe County Memorandum of Agreement. Monroe County Extension Service has

County Administrator's Budget Message

one county employee who acts as an Extension Coordinator at the cost of \$73,411. The budget includes vehicle fuel, risk management and maintenance charges totaling \$12,713. The remaining \$13,200 is the total amount budgeted for day to day operations including: printing, fuel, travel and equipment. The budget includes \$5,000.00 to support the development of the Florida Keys Water Watch volunteer water quality monitoring program. Funding for this program through EPA (\$37,500) gave us a good start and continuation of the program will require summer intern to help with data management and program delivery.

The University of Florida financial impact/match for Monroe County Extension Service averages \$315,000.

The 2016 budget addresses several strategic priorities including "Practice Environmental Stewardship", through water quality and sustainability programs aimed at residents and County staff. The Extension Service supports County functions such as the Sustainability Office and Facilities.

ONGOING BUDGETARY CHALLENGES

1. Group Benefits Program

The County has made major strides in the past in correcting previous problems associated with the group benefits program and its' fund; however, the increasing cost of health care and projected deficiencies in revenue as projected by the County's Health Insurance Consultants has initiated major discussions on a plan to stabilize the group benefits fund.

The Board should be aware that the group benefits program includes not only health care but also pharmaceutical coverage, as well as an Employee Assistance Program along with life insurance for participants. The cost of all of these are included in the premium paid by the County on behalf of active employees hired prior to 5/1/12 and the subsidized premium paid by employees hired on or after 5/1/12, as well as subsidizing a major portion of the costs for retirees and dependents.

It should also be recognized that the program covers not only approximately 1,194 active employees under the Board of County Commissioners which include the Sheriff and other Constitutional Officers. There is a total count of approximately 613 dependents. In addition, there are approximately 411 retirees and surviving spouses covered under the program.

In its' deliberations, the Board of County Commissioners is most sensitive to the needs of employees, retirees and dependents. The County is slow to increase employee and dependent contributions recognizing the direct impact upon employee take home pay, especially for moderate income workers. Despite this fact, the entire group insurance program must be taken into consideration as the great majority of program costs are paid for by the County through the internal billing process, which is mainly supported through ad valorem taxation.

- In May 2014, the BOCC voted to maintain a minimum fund balance equal to six months of projected claims;

County Administrator's Budget Message

- For the FY 2015 budget, the BOCC voted to charge Retirees \$5 per year of service per month retiree subsidy;
- The BOCC also approved employees hired prior to 5/1/12 be charged \$25 per month towards health insurance;
- The FY 2015 budget reflects the BOCC approval to equalize employees and retirees dependent subsidies across the board to 50%.

Included in this budget is a department rate adjustment for the FY2016 budget from \$790 (\$9,420 per year) to \$885 (\$10,620 per year) and surplus fund balance will be used to offset the projected expenditure increase.

2. Compensation

The Board of County Commissioners adopted the current pay plan on May 1, 2014. The plan called for annual cost of living adjustments based on local peer group pay adjustments in addition to economic indicators such as CPI and continued merit raises based on performance. The Performance Based Pay System is in its 3rd year.

Reflected in the FY 2016 proposed budget the County will implement, as part of the County's Strategic Plan, the third year of its employee performance-based review program. Within the annual action plans, goals are assigned to individual employees that connect to, and support, overall departmental goals, that in turn correlate to the County's strategic priorities. Merit pay increases are determined by achievement of those goals. The FY 2016 proposed budget includes a 1.2% performance-based merit increase and a .8% C.O.L.A.

The development and implementation of the current plan reflects the recommendations presented in the Final Report of the Compensation Study performed by Evergreen Solutions. The four elements of the plan are as follows:



- Conduct a pay plan analysis every 3 to 5 years.

- Implement the new grades and salary ranges for the pay plan.

- Each fiscal year, at a minimum, adjust the pay plan minimum, middle and maximum ranges by the Consumer Price Index (CPI) and simultaneously, authorize a cost of living adjustment (COLA) for all employees equal to CPI so employees at the minimum range do not fall below minimum if pay grades are adjusted annually.

- To ensure the Plans success, each fiscal year, at a minimum continue the newly implemented Performance Based Pay System.

County Administrator's Budget Message

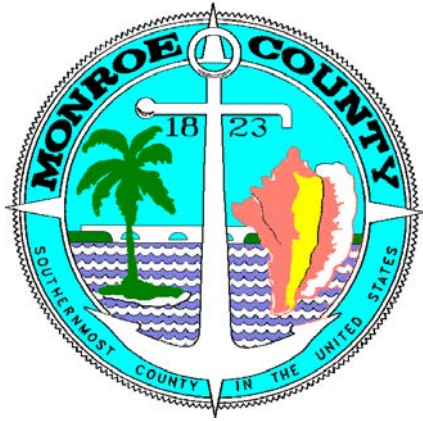
Conclusion

I would like to thank the Commissioners for again giving their many hours of service and leadership to our island chain community. I would also take this moment to thank each County employee for their commitment and efforts to provide outstanding service to the citizens of Monroe County.

This year has once again been successful and productive – a year in which we can be proud of all that has been accomplished. I would also like to thank all of the volunteer boards and committees that help make the citizens' government in Monroe County work effectively and efficiently.

We look forward to continued progress as we work together, building a stronger community, moving the County forward in a positive direction.

Roman Gastesi
County Administrator



EXECUTIVE SUMMARY

Introduction to County Budgeting

Defining a Budget

In simple terms, a budget is an entity's plan for its financial resources. It is an estimate of proposed expenses for a given period and the proposed means of paying for them. Two basic components of the budget are the revenue (source of funds) and the expenditure (uses of funds).

Defining Revenue and Expenditure

Revenue is an increase in the financial resources of a government. Some examples of local government revenues are property taxes, assessments, permits and fees, licenses, fines, charges for service, grants, and payments from other governments. Monroe County has a large variety of revenue sources.

An expenditure is a decrease in the financial resources of a government. Expenditures include, for example, current day-to-day expenses such as salaries, utilities, professional service contracts, material costs, payment of principal and interest on long term debt and bonds, purchase of vehicles, equipment or property and construction costs.

Budget Structure – Fund Accounting

An important concept in government accounting and budgeting is subdividing the budget into what are called "funds". This is called fund accounting. Fund accounting allows a government to budget and account for funds restricted by law or policy. These funds allow the County to segregate certain revenues and then account for expenditures from these revenues.

The County budget has approximately 62 funds. These funds can be compared to a company spreading its business among 62 banks. The County uses these funds for example, to make payments on different types of County debt or to track fees collected to pay for certain County services.

Each of these funds must balance - that is, revenues must equal expenditures - and each must be separately monitored. The County budget, adopted each year by the Board of County Commissioners (BOCC), is actually the total of the separate funds or accounts.

Rationale for the Budget Structure

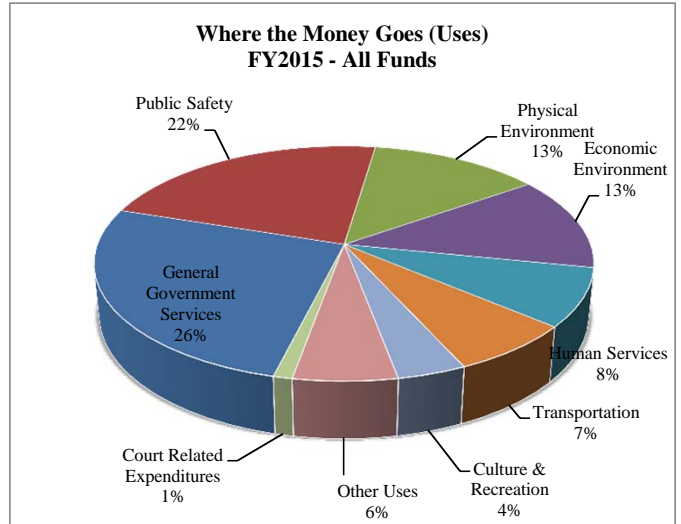
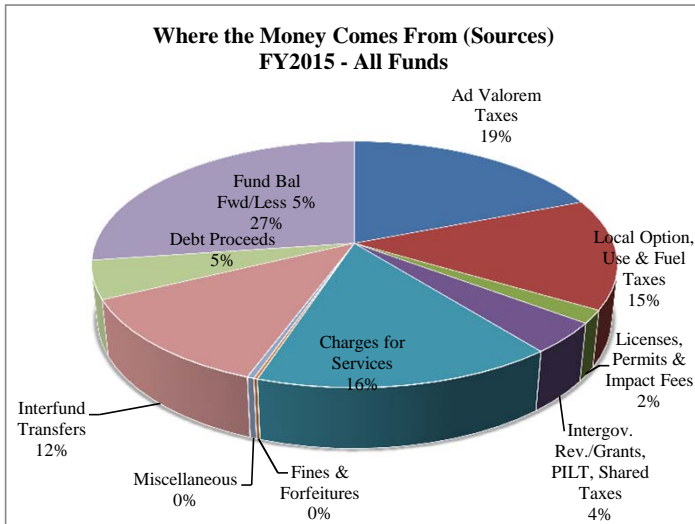
Monroe County produces its budget in conformance with rules and regulations developed for local governments. While it does not take an accountant to understand a local government budget, the reader should understand the County develops its budget in accordance with uniform accounting concepts and budgeting standards. Some of the more important standards are:

- **National Accounting Standards** - Just as businesses follow what are known as generally accepted accounting principles (abbreviated as "GAAP"), governments follow national standards for financial reporting. A government using consistent standards can look at itself over time to measure its financial strengths. Comparative measures of performance can then be made with other units of government. Some of the standards Monroe County uses are those of the Government Finance Officers Association (GFOA) and the Governmental Accounting Standards Board (GASB).
- **State of Florida Budgeting Standards** - The State of Florida establishes budgeting and financial rules for local Florida governments. This is Chapter 216 of the Florida Statutes. An example of a rule, is the time frame of the annual budget cycle. The fiscal year for counties begins October 1st and ends September 30th of the following calendar year. Another example is its rule about how a county adopts a budget and how a county sets property tax rates.
- **Federal and State Grant Requirements** - Monroe County receives grants from several federal and state agencies. To insure the County uses these funds for specific programs, these agencies require the County to keep these grant funds separate from other County revenues. This segregation requires a more complex financial structure to manage these "restricted" dollars.
- **Local Budgeting Standards** - Finally, the Board of County Commissioners establishes uses for some fees collected by the County to insure they are spent on specific programs. Impact fees and permit fees are examples of revenues with such self-imposed restrictions. These fees are adopted by the BOCC and can be found in the Monroe County Book of Code of Ordinances, Part 1 General Ordinances.

Introduction to County Budgeting

Balancing the County Budget

Unlike the federal government, Florida law states a county must have a balanced budget. The amount of the adopted revenues must equal the expenditures for 62 funds. When OMB "balances the budget," the revenues must balance the appropriations for each fund and thereby for the entire budget. This means Monroe County has no budget deficit.



Sources	FY15 Adopted	FY16 Proposed	% of Total
Ad Valorem Taxes	78,751,615	79,413,674	19%
Local Option, Use & Fuel Taxes	52,959,358	60,447,306	14%
Licenses, Permits & Impact Fees	6,557,905	7,110,702	2%
Intergov. Rev./Grants, PILT, Shared Taxes	16,841,378	16,945,993	4%
Charges for Services	61,863,137	65,680,869	16%
Fines & Forfeitures	642,600	820,100	0%
Miscellaneous	1,568,340	1,529,958	0%
Interfund Transfers	20,001,000	50,739,502	12%
Debt Proceeds	78,481,180	20,838,652	5%
Fund Bal Fwd/Less 5%	124,045,126	113,431,806	27%
Total Sources	\$441,711,639	\$416,958,562	100%

Uses	FY15 Adopted	FY16 Proposed	% of Total
General Government Services	107,111,753	109,008,725	26%
Public Safety	86,887,664	93,052,462	22%
Physical Environment	113,526,308	53,800,236	13%
Economic Environment	46,062,064	53,771,928	13%
Human Services	31,943,863	33,439,345	8%
Transportation	27,462,242	29,343,274	7%
Culture & Recreation	9,769,261	16,030,440	4%
Other Uses	14,606,589	24,124,049	6%
Court Related Expenditures	4,341,895	4,388,103	1%
Total Uses	\$441,711,639	\$416,958,562	100%

Introduction to County Budgeting

An Important Revenue – Property Taxes

A "property tax," more specifically called an "ad valorem" tax, is a tax based on the value of the property. We derive the term, "ad valorem" from the Latin phrase meaning "according to value."

In Florida, there are three factors for calculating the amount of property tax assessed on a piece of real estate: the value of the property, the amount of the value exempted from tax, and the tax rate. Each county's Property Appraiser's Office calculates property values and Florida law dictates the exemptions. The tax rates are set by the various local governments authorized to collect property taxes according to Florida law. The tax roll can be found in the Revenue Sources & Trends section.

The ad valorem tax rate is expressed in "mills." A mill equals \$0.001. The rate at which the tax is charged is called the "millage rate". If the ad valorem tax rate is 8 mills, the "millage rate" is 8 mills. This means that per dollar of property value, a property or ad valorem tax of \$0.008 is paid. It is much easier to think of the rate as how many dollars of tax will be paid per thousand dollars of property value. For example, if the property is valued at \$10,000 and the millage rate is 8 mills, you would pay \$8 per \$1,000 value or \$80. The adopted millage rates can be found later in this chapter.

The Monroe County Board of County Commissioners' set the Ad Valorem Millage rate for the General Fund, Fine & Forfeiture, Lower & Middle Keys Fire Rescue, General Purpose MSTU, Parks and Beaches and Municipal Policing Funds along with the County's portion of the Health Department.

Other Major Revenue Sources

Revenue sources that are authorized by the Florida legislature include Constitutional and County Fuel Taxes, County Revenue Sharing Program, Local Government Half-Cent Sales Tax Program, and State Housing Initiative Partnership Program. Other revenue sources that are authorized by local governments include Communications Services Tax, Local Business Tax, One Cent Infrastructure Surtax, Motor and Diesel Fuel Taxes and Tourist Impact Tax. These local revenues sources are approved by the Monroe County BOCC.

Other Sources of County Revenues

Also Monroe County raises revenues from sources such as licenses and permits, other federal and state sources, charges for services, fines and forfeitures, grants, rents and interest.

It is important to understand the County has the ability to combine property taxes with other revenues to support a broad range of activities. The County also uses property taxes and other revenues to supplement programs receiving grant funds from the state and federal government. If grant or other funding decrease, the County must decide whether to raise tax revenues to support these various programs rather than reduce service.

The Dual Roles Florida Counties Serve

In Florida, a county may serve a dual role. It can provide some services to all county residents regardless of whether or not the residents live in a city. These services are called "countywide" and use the *Countywide Property Tax* as a means of financing. It may also provide municipal-type services to residents in the unincorporated areas. These areas are portions of the county, which are not incorporated as cities. These services are called "MSTU" services and use *Municipal Services Taxing Unit Property Tax* as one of the means of financing these services.

Multiple Taxing Authorities - Florida law allows a county to charge one property tax rate countywide for services provided to the entire county population. State law also requires a county to charge another property tax rate in only the unincorporated area for the city-type services supplied by the county. If you look carefully at your annual tax bill, you will see several lines for the various property taxes:

The General Revenue Fund - The "General Revenue Fund" line in your tax bill is a county-wide tax that finances a diverse number of services such as environmental protection, shelter and care for impounded animals, general assistance for the indigent, public facilities maintenance, and libraries. It also pays for a variety of administrative functions required of a large organization: computer systems, communications purchasing, budget, human resources, finance and legal services.

Introduction to County Budgeting

The Law Enforcement, Jail, Judicial Fund - The “Law Enforcement, Jail, Judicial Fund” line on your tax bill is a countywide tax that pays for operation of the Sheriff’s Department, jail maintenance and the County’s court support system and the state mandated program, Juvenile Justice Cost Sharing.

The Health Clinic - This is a countywide tax used to support the operation of the County’s public health clinic.

The General Purpose MSTU - Another name for the property tax on the unincorporated area is the *Municipal Services Taxing Unit Property Tax*, or General Purpose MSTU tax. This line in your tax bill pays for services normally provided by municipalities. MSTU services includes land use planning, zoning, fire marshal, code compliance, emergency medical and fire service administration, and maintaining county parks.

There are also separate property taxes levied for special assessment tax districts such as **Fire and Ambulance, Mosquito Control and South Florida Water Management**. Monroe County also taxes for the operation of its schools under the separate authority of the **School Board**.

Special Assessment Property Tax

A non-ad valorem assessment, also called a special assessment, is a fee levied on certain properties to defray all or part of the cost of a specific capital improvement or service deemed to benefit primarily those properties. The value of the property is not considered when calculating a special assessment. Instead, the cost of the facility or the service is allocated to the properties in a defined area. This allocation is based on the degree to which the property will reasonably benefit from the facility or service. It is important to note that Monroe County is not the only jurisdiction levying these special assessments in the unincorporated area. There are a number of separate special assessment districts and with the ability to levy these assessments.

Other Governments in Monroe County

One frequent misunderstanding is that the Monroe County Board of County Commissioners oversees the local school system. While school boards in other states have their budgets approved by the county commissioners or the county board of supervisors, school districts in Florida are *separate taxing authorities*. The property tax levy for the school system is separate from the County’s on the annual tax bill. Other units of government which levy property tax separately from Monroe County are the *Mosquito Control District* and a multi-county district -- the *South Florida Water Management District*. There are also five cities in the county: Key West, Islamorada, Marathon, Layton and Key Colony Beach. These cities have separate budgets and revenue sources.

Tracking the County’s Budget

With 5,000 line items and dozens of organizations within its purview, Monroe County relies on computers with sophisticated budgeting software to help with budgeting and accounting.

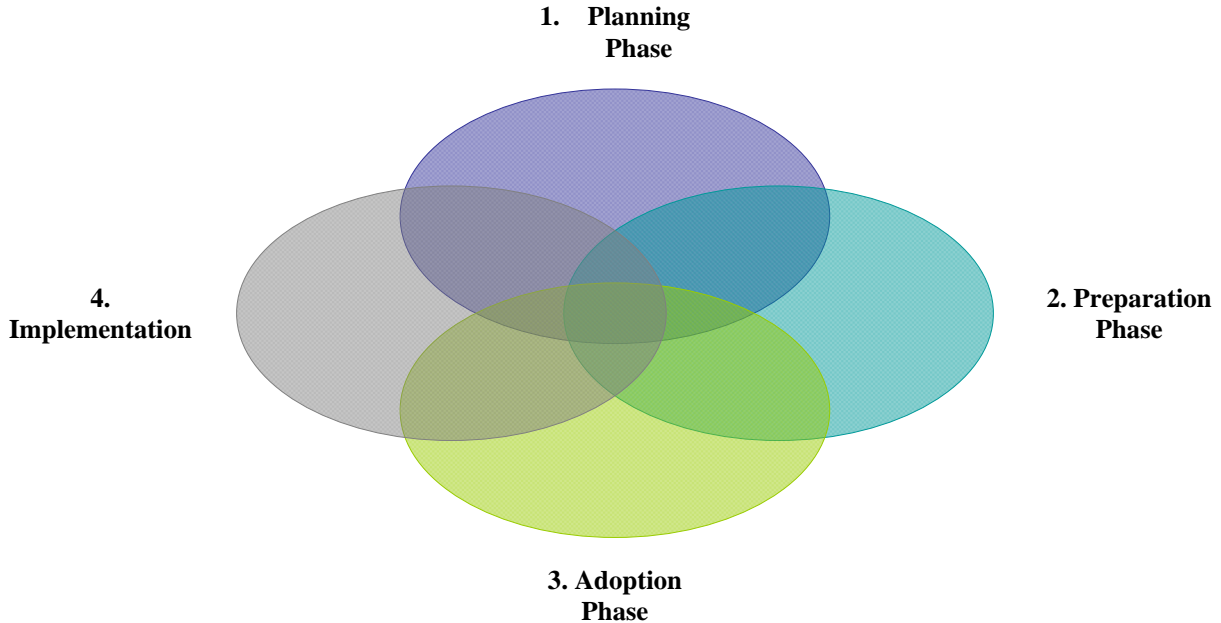
Like many counties in Florida, the Monroe County Clerk of the Circuit Court performs the day-to-day accounting such as writing checks to vendors, processing payroll and prepares financial statements (CAFR) . The Monroe County Office of Management and Budget (OMB) under the County Administrator prepares the budget using a computerized budget preparation system (GOVMAX).

Developing the Budget

The process of compiling the annual budget is actually a year-round activity. The basis for the process is a framework of statutory deadlines established by the State of Florida. The County Administrator and the OMB Department staff establish the remainder of the process. County administration sets interim deadlines to insure necessary information is collected, priorities are determined, and recommendations can be made by the County Administrator to the Board of County Commissioners. The County Administrator has been designated to serve as the official budget officer for Monroe County, to the Board of County Commissioners, which, in turn establishes tax rates and adopts the annual budget.

Introduction to County Budgeting

While the process may change somewhat from year to year, an examination of the process illustrates the many steps to adopting an annual budget. An annual budget, including all such funds as required by law, shall be prepared and approved each fiscal year. The budget process is conducted in accordance with Chapters 125, 129, 200 and 218 of the Florida Statutes as amended. Monroe County processes the budget in four basic phases. Some budgeting activities like estimating revenues and estimating expenditures can happen in all phases. The four basic phases are:



Planning Phase – (January – March) Early in the budget process, OMB staff prepares budget instruction packages which are used by County departments to submit their annual budget requests. Departments are asked to develop statistical measures to describe the levels of services they offer. Management evaluates the statistical measures to determine what service can be maintained at a particular level of operational funding. During the planning phase, departments are also asked to estimate their capital needs for the upcoming fiscal year as well as estimated needs for an additional six years. These estimates form the basis for the long-range *Capital Projects Plan*.

Preparation Phase – (April – June) For all departments funded by the Board of County Commissioners (BOCC), budget guidelines and instructions were sent to departments on March 25th. Internal service fund departments determine their proposed revenue and expense budgets. All other departments were required to key in their operating and capital expenditure budgets in GovMax and submit to OMB hard copies of their proposed budgets by April 22nd. All Constitutional Officers submit their budgets by June 1st, as required by law.

Also during this phase, OMB reviews revenue collection for all funds and perform expenditure analysis for all departments. Using prior year fund balances, as reported in the CAFR, along with estimated revenues and expenditures, the current year's estimated ending fund balance is then calculated. In determining each fund's revenue budget, a calculation of a certain percentage of the estimated ending fund balance added with potential revenue receipts along with less 5% (according to state statute) are used to balance or equal requested departmental expenditures.

The County Administrator also conducts a series of budget review meetings with the Division Directors and department heads and a decision on a proposed *Tentative Budget* is presented to the BOCC. During the Engineer/Public Works budget review, the capital plan is discussed and a workshop meeting with the BOCC is held to determine the priorities of all capital funded projects.

Introduction to County Budgeting

Adoption Phase (July-September) - The County Administrator presents a proposed *Tentative Budget* to the County Commissioners at the regularly scheduled July BOCC meeting. Later in July, a Special Budget Meeting is held, (as defined by State Statutes) and the BOCC announces and adopts tentative property tax millage rates and operating and capital budgets. The adopted tentative millage rates (in accordance with State “Truth-in-Millage” “TRIM” requirements) must be sent to the Property Appraisers office by August 4th so that proposed tax notices can be mailed to all property owners by August 24th.

The BOCC schedules three public budget hearings in September, to be held at the government centers in Key Largo, Marathon and Key West. The Proposed Operating and Capital Budget and Tax Notices must be advertised 2-5 days before the last public hearing, as described in the State TRIM guidelines. The *Adopted Budget* and all final millages need to be approved by a majority of commissioners, at the last public hearing.

The multi-year *Capital Projects Plan* which is approved during the September public hearings should not be confused with the capital budget. The capital budget represents the first year of the capital projects plan and is legally approved as a part of the *Adopted Budget*. Projects and financing sources listed in the *Capital Projects Plan* beyond the current year are not authorized until the annual budgets for those “out years” are legally adopted in the process described above.

All policy workshops, BOCC meetings, as well as public hearings, are televised live and videotaped for re-broadcast on the County’s channel 76 on local cable stations and also can be acquired thru the County’s website video archive. Also, on the website is a budget summary of the adopted operating and capital budgets and a hard copy is available at each Monroe County Public Library.

Implementation and Adjustment – Before Oct. 1st, OMB will send the adopted revenue and expenditure budgets to Finance so that the budget information can be uploaded into the Clerk’s finance system. On Oct. 1st, the *Adopted Budget* is implemented. During the rest of the fiscal year, OMB monitors actual versus budgeted spending along with bringing in unanticipated revenues into the budget. These changing dynamic circumstances usually require some type of budget adjustment within any departmental budget. Any changes to the adopted budget are handled by requests sent to OMB.

Budget Transfer Request: OMB reviews the request to determine what type of transfer needs to be performed and if there is sufficient funds to be transferred. Before sending a request to OMB, proper authorized signatures must be written on the request form. There are three types of Budget Transfers that each require certain action, they are:

1. Budget transfers within the same department. These are keyed into the Clerk’s Finance system.
2. Any adjustments that require movement of budgeted funds between departments or from Reserves, must be approved by the BOCC, in the form of a resolution.
3. If the transfer cannot be made because of insufficient budgeted funds, a formal budget amendment is required with a properly noticed public meeting. First, OMB needs to obtain BOCC approval to advertise a budget amendment in a publicly read newspaper and to hold a public hearing. After board approval, OMB has 60 to 90 days to hold a publicly noticed BOCC meeting. Generally, these public hearings are held during a regular monthly BOCC meeting. The revised budget must appear in a publicly read newspaper, between 2-5 days prior to the meeting.

Unanticipated Resolutions: When unbudgeted revenues are received, (for example: Grants, Donations or Court Fees, etc.) a resolution will be prepared for BOCC approval with appropriate revenue codes and expenditure accounts.

All resolutions prepared by OMB, have supporting documentation to backup the reasoning behind the budgetary change. Approval of all prepared OMB resolutions are listed on the monthly BOCC meeting agenda under one agenda item entitled, “Approval of Various Resolutions for the Transfer of Funds and Resolutions for the Receipt of Unanticipated Revenue”. Unless, the resolution is a formal budget amendment that requires a public hearing.

Introduction to County Budgeting

Distinguished Budget Presentation Award

The Government Finance Officers Association of the United States and Canada (GFOA) presented an award of Distinguished Presentation to Monroe County for its annual budget for the fiscal year beginning October 1, 2014. This is the 17th consecutive year that Monroe County has received this prestigious award.

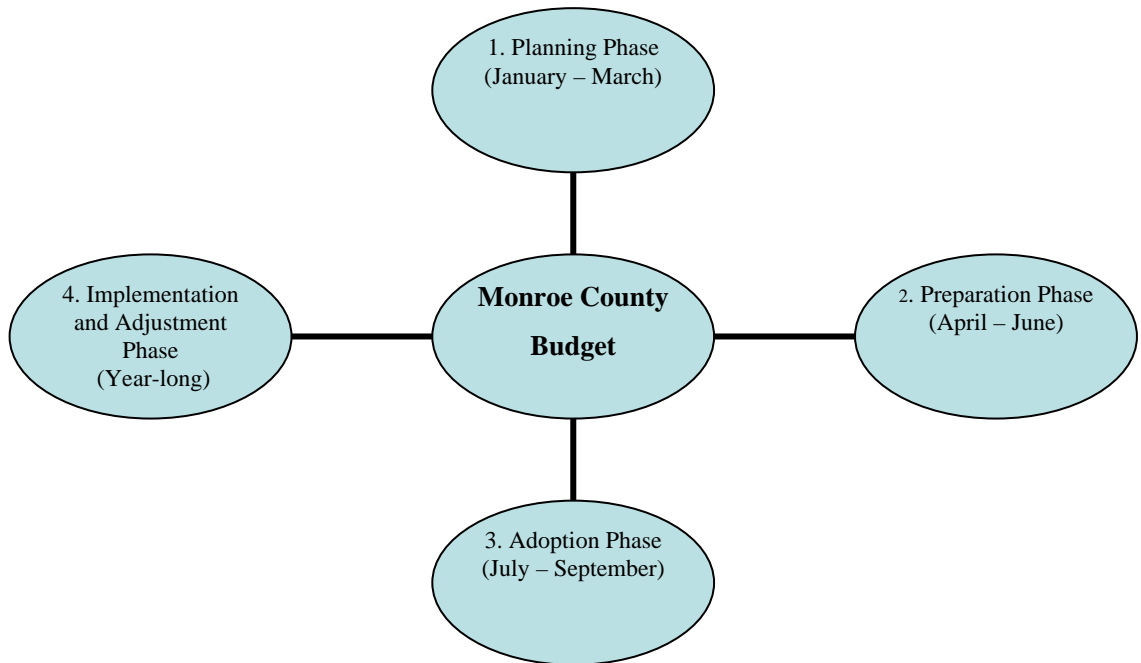
In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communication device. The award is valid for a period of one year only. We believe our current budget continues to conform to program requirements by using GFOA recommended policies and practices. We will again, be submitting this document to GFOA to be reviewed by other nationwide GFOA members and they will determine if the Fiscal Year 2016 Adopted Budget Book will be eligible to receive another Distinguished Budget Presentation Award.

Finding Information About the Budget

Monroe County's budget is available in draft form any time after presentation of the tentative budget by the County Administrator to the Board of County Commissioners in July. Based on the County Administrator's recommendations, OMB produces a budget summary. Copies of the summary document are available in the public libraries in July and August. Changes may be made in the **COUNTY ADMINISTRATOR'S TENTATIVE BUDGET PRIOR** to the public budget hearings in September.

In accordance with Florida law, the County also advertises a summary budget in a newspaper of general circulation prior to final adoption. After the Board of County Commissioners approves the budget in September, the OMB will publish a hard bound copy and an internet version of the final budget. Information on where detailed budget documents are available for public review, can be obtained by calling the Monroe County OMB Department at (305) 292-4466.

Budget information is also available on the internet at the County's web site www.monroecounty-fl.gov.



The following is the schedule that was followed to adopt the Fiscal Year 2015 Annual Operating and Capital Budget:

**MONROE COUNTY BOARD OF COUNTY COMMISSIONERS
BUDGET CALENDAR, FISCAL YEAR 2016**

Adopted Timetable

Date 2015,	Day	RESPONSIBLE PARTY	REQUIRED ACTIVITY	REQUIREMENT REFERENCE
February 18,	Wednesday	Board of County Commissioners	Approval of the FY16 Budget Timetable. Agenda item for a recommendation on FY16 HSAB and non-profit organizations funding. Regular BOCC meeting Key Largo	
March 25-27	Wednesday-Friday		Legislative Days - Florida Association of Counties	
April 8,	Wednesday	Board of County Commissioners	Special Budget Meeting 10am-4pm Marathon	
April 9,	Thursday	County Administrator, Division Directors	Budget instructions to departments.	Section 129.025 Florida Statutes
April 22,	Wednesday	Division Directors, Department Directors, TDC Executive Director	OMB deadline for submission- <u>budget</u> requests for all Internal Service Funds and departments including TDC.	
May 10-15	Sunday-Friday		Governor's Hurricane Conference www.flghc.org	
May 11-13	Monday-Wednesday	County Administrator, Division and Department Directors, OMB	County Administrator's internal budget review with Divisions/Departments and OMB. Capital Planning will be scheduled with Project Management	
May 22,	Friday	Division Directors, Department Directors, TDC Executive Director	Deadline for <u>final submission</u> of budgets to OMB from departments.	
May 29,	Friday	Human Service Advisory Board	This is the last date to receive input from the Human Service Advisory Board.	
On or before June 1,	Monday	Constitutional Officers, State Attorney, Housing Authority, Judicial, and Health Dept.	Submission of budget requests to the County Administrator.	Section 129.03(2) Florida Statutes
July 1,	Wednesday	Property Appraiser	The Property Appraiser certifies, to each taxing authority, the taxable value within the jurisdiction of the taxing authority on Form DR-420.	Section 129.03(1) Florida Statutes
July 10-13	Friday-Monday		National Association of Counties (Naco) Annual Conference www.naco.org	
July 15,	Wednesday	Board of County Commissioners	Tentative budget to be delivered to BOCC at regular meeting date. Key West	Section 129.03(3) Florida Statutes
July 27-28,	Monday-Tuesday	Board of County Commissioners	Special Meeting for discussion of Budget and Capital Improvement Plan. Announcement of Proposed Millage Rates and selection of dates, times and places for public hearings. Approval to advise the Property Appraiser of proposed millage rates. Both days- 10 A.M. Key West	Sections 129.03(3)(a) and 200.065(2)(b) Florida Statutes
August 4,	Tuesday	Office of Management and Budget	Last day to advise the Property Appraiser of the Proposed Millage Rates, current year rolled-back rate and the date, times and place of the Tentative Budget Hearing.	Section 200.065(2)(b), Florida Statutes
No later than August 24,	Monday	Property Appraiser	Property Appraiser mails out the Notice of Proposed Property Taxes to each taxpayer listed on the current year assessment roll. (TRIM Notices)	Sections 200.065(2)(b) and 200.069 Florida Statutes
September 3,	Thursday	Board of County Commissioners	First Public Hearing Adoption of Tentative Budget and Millage Rate 5:05 P.M. Key Largo	Sections 129.03(3)(c), 200.065(2c) and 200.065(2)(e), Florida Statutes
September 7,	Monday	Office of Management and Budget	Budget Ad to be published in newspaper for final budget hearing	Section 200.065(2)(d), Florida Statutes
September 9,	Wednesday	Board of County Commissioners	Special Budget Meeting 5:05 P.M. Marathon	Not Required- Done as a public service.
September 11,	Friday	Board of County Commissioners	Final Public hearing Adoption of Final Budget and Millage Rate 5:05 P.M. Key West	Sections 129.03(3)(c), 200.065(2)(d) and 200.065(2)(e), Florida Statutes
Following final budget adoption		Board of County Commissioners	Notify the Sheriff, in writing, of the specific action taken on the proposed fiscal year 2015-2016 budget appropriations of the Sheriff.	Section 30.49(4), Florida Statutes
September 14,	Monday	Office of Management and Budget	Within 3 days of Final Hearing, the Resolution adopting final millage and budget to Property Appraiser, Tax Collector and the Dept. of Revenue	FL Administrative Code 12D-17.003(f)
October 9,	Friday	Office of Management and Budget	Within 30 days of adoption of final millage and budget, submit TRIM package (DR-487) to Dept. of Revenue. Certify final millages to Property Appraiser via DR-422 and DR-422DEBT (if any debt). Post summary budget on website.	Section 129.03(3) Florida Statutes FL Administrative Code 12D-17.003 (h)



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**Monroe County
Florida**

For the Fiscal Year Beginning

October 1, 2014

Executive Director

Goals and Policies

Introduction

Monroe County's short and long-term goals and policies are developed during the budget process each year. The BOCC discusses trends, capital projects and policy priorities at public meetings held during the budget planning phase and these priorities are further refined and clarified during the budget preparation and adoption phases of the budget process in the late spring and summer of each year. The BOCC tries to strike a prudent balance between service needs and financial ability to pay for those services. Following, is discussion of the primary goals and policies adopted by the BOCC:

County-wide Long-term Goals and Policies

The County developed and received approval from the State of Florida for the *Monroe County Year 2010 Comprehensive Plan*. An update of the 2010 Comprehensive Plan is underway and will be renamed the 2030 Comprehensive Plan. It is expected to be adopted by the BOCC in FY16. Major goals articulated in the plan update are:

Future Land Use - Monroe County shall provide an effective and efficient balance of future anticipated growth in order to enhance the quality of life, maintain community character, economic development, ensure the safety of County residents and visitors, and protect valuable natural resources.

- Address the Permit Allocation System for new residential development, known as the Residential Rate of Growth Ordinance (ROGO) System, in light of the build-out challenges facing Monroe County (number of building permit allocations available versus the balance of privately held vacant parcels).
- Policy and land acquisition strategies to reduce the total inventory of privately owned vacant land and balance growth management, habitat protection, retirement of development rights, reduction of density & intensity, and the future build-out of the Florida Keys.
- Evaluate policies to assure non-conforming structures, that are part of the "community character" are preserved.
- Update the residential and nonresidential Permit Allocation and Point Systems to provide for additional positive points for lot aggregation, land dedication and energy/water conservation.
- Ensure that all development and redevelopment taking place does not result in a reduction of the level-of-service (LOS) requirements established and adopted by the comprehensive plan.
- With input from the business community and other stakeholders, develop an Economic Sustainability Element, which focuses upon and promotes redevelopment, considers the increasing cost of climate adaptation and the protection of property.
- Continue to implement military compatibility policies.
- Encourage working waterfront preservation and enhancement.

Conservation and Coastal Management – To promote the conservation, use, and protection of natural resources and to plan for, and where appropriate, restrict development activities where such activities would damage or destroy coastal resources; threatened and endangered species habitat; and protect human life and limit public expenditures in areas that are subject to destruction by natural disaster.

- Protect and preserve lands containing species listed under the Endangered Species Act and supporting the efforts of federal agencies, state agencies, and private non-profit conservation organizations, to acquire land for conservation purposes.
- Continue to implement the Tier System to protect upland habitat and direct growth to infill areas.
- Continue to protect native upland vegetation and marine and freshwater wetlands and, where possible, restore and enhance these habitats.
- Continue to address existing wastewater and stormwater projects.
- Revise and update the Marina Siting Plan.
- Work with state and federal partners to improve impaired water quality in many canal systems in the Florida Keys.
- Support existing vessel discharge regulations, including the No Discharge Zone regulations of the Florida Keys National Marine Sanctuary, and encourage use and expansion of sewage pump-out facilities throughout Monroe County.
- Work cooperatively with USFWS and the FEMA to review permit applications for compliance with the Federal Endangered Species Act through the "Permit Referral Process" within the floodplain regulations.

Goals and Policies

Traffic Circulation - To provide a safe, convenient, efficient, and environmentally compatible motorized and non-motorized transportation system for the movement of people and goods in Monroe County. The Florida Department of Transportation (FDOT) is responsible for maintaining and improving U.S.1 and in Key West, South Roosevelt Boulevard/S.R.A1A. The county's Public Works/Engineering Division are responsible for maintaining and improving county roads along with planning, overseeing and administering road and bridge improvement/repair contracts.

- Incorporate the FDOT's Five Year work Program into the Capital Improvement Schedule.
- Adopt a level of service (LOS) standard on the overall basis (entire length of U.S.1).
- Continue to coordinate with FDOT and municipalities in the review of the systematic traffic monitoring program to monitor traffic volumes and travel speeds of U.S. 1.
- Develop a Transportation Strategy Master Plan, incorporating an intermodal transportation system and considerations of climate change implications.

Mass Transit - To support the development of a coordinated surface transportation system for residents, visitors and transportation disadvantaged people within Monroe County.

- Continue to develop strategies to reduce trips on U.S. 1 and develop an intermodal transportation system that incorporates vehicles and alternative transportation modes such as mass transit and bicycle/pedestrian facilities.
- Encourage the provision of transit service for all visitors and residents to major trip generators.
- Continue to coordinate with the municipalities to further facilitate mass transit in the Florida Keys.

Ports, Aviation and Related Facilities - Monroe County shall provide a safe, convenient, efficient, and environmentally-compatible motorized and non-motorized transportation system for the movement of people and goods in the County.

- Preserve existing airports, airstrips and related activities; and coordinate surface transportation access to existing and new public airport facilities.
- Facilitate port facilities that relieve traffic on U.S. 1 or serve as an alternative to U.S. 1 for delivering goods and services.
- Preserve and enhance existing ports and port related activities.

Housing – To adopt programs and policies to facilitate access by all current and future residents to adequate and affordable housing that is safe, decent, and structurally sound, and that meets the needs of the population based on type, tenure characteristics, unit size, and individual preferences.

- Provide guidance for the development of plans and policies to meet housing deficits and summarize existing and future housing needs.
- Continue to coordinate with the municipalities and Department of Economic Opportunity (DEO) regarding the provision of affordable housing.
- Continue to expand participation in Federal and State housing assistance programs to rehabilitate owner and rental housing for very low, low, median and moderate income residents by seeking grants, loans, and technical assistance in conjunction with the Monroe County Housing Authority.

Potable Water - The County shall support Florida Keys Aqueduct Authority (FKAA) in the fulfillment of their statutory obligation and authority to provide for a safe, high quality and adequate supply, treatment, distribution, and conservation of potable water to meet the needs of present and future residents.

- Ensure that at the time at certificate of occupancy or its functional equivalent is issued, adequate potable water supply, treatment, and distribution facilities are available to support the development at the adopted level of service standards.
- Address the capacity issue related to fire flows with installation and maintenance of fire hydrants.
- Maintain a 10-year Water Supply Work Plan that identifies alternative water supply projects, traditional water supply projects, conservation, and reuse necessary to meet the Monroe County Unincorporated Area water supply needs, consistent with the South Florida Water Management District Lower East Coast Regional Water Supply Plan and the Florida Keys Aqueduct Authority 20-year Water System Capital Improvement Master Plan.

Goals and Policies

Solid Waste - The County shall provide for the adequate collection, disposal and resource recovery of solid waste in an environmentally sound and economically feasible manner to meet the needs of present and future County residents. The County's Solid Waste Department oversees the solid waste disposal and recovery program.

- Continue to work towards achieving a 75 percent diversion rate of the municipal solid waste stream by 2020 through recycling.
- Monitor the haul out contract with Waste Management Inc. (WMI).
- Monitor contract to remove, crush and haul abandoned vehicles and vessels.
- Maintain, develop and improve the County's recycling program.
- Assess the implementation options for creating or contracting out a yard waste program, including mulching and composting

Sanitary Sewer - The County shall provide for the adequate, economically sound collection, treatment, and disposal of sewage which meets the needs of present and future residents while ensuring the protection of public health, and the maintenance and protection of ground, nearshore, and offshore water quality. The County has adopted a *Monroe County Sanitary Wastewater Master Plan*.

- Continue construction of the Cudjoe Regional Waste Water System.
- Continue to ensure compliance with wastewater treatment standards.

Drainage - Monroe County shall provide a stormwater management system, which protects real and personal properties, public health and safety, and which promotes and protects groundwater and nearshore water quality. The County has adopted a *Stormwater Master Plan*, a *Stormwater Management Ordinance* and prepared a *Manual of Stormwater Management Practices*.

- Review and update, as necessary, the County's stormwater management regulations and Stormwater Master Plan.

Natural Groundwater Aquifer Recharge - The County shall protect the quality and quantity of water in the potable water aquifer and in the freshwater lens systems so as to ensure public health, conserve the public water supply, and preserve ecosystems dependent upon freshwater.

- Continue to work cooperatively with Miami-Dade County to encourage land use planning and development controls which shall protect the recharge area of the Florida City Wellfield from potential sources of groundwater contamination, saltwater intrusion and over-extraction.

Recreation and Open Space - Monroe County shall provide a recreation and open space system to conserve valuable natural resources and to provide recreational opportunities adequate to serve the present and future population of Monroe County; including residents and visitors.

- Continue to work towards making available adequate and accessible active recreation facilities at county-owned resource-based and community-based neighborhood and community parks consistent with the adopted level of service standards and the Recreational Guidelines.
- Undertake the development of a Parks and Recreation Management and Maintenance Master Plan for each existing county-owned park.
- Ensure access to publicly-owned recreation and open space areas, including the handicapped and disabled.
- Continue to coordinate with State and federal entities for the potential use of State and federal lands.

Intergovernmental Coordination - The County shall promote and encourage intergovernmental coordination and collaboration between the County, the County municipalities, neighboring Miami-Dade and Collier counties, regional, state, and federal governments, providers of utility services and private entities in order to anticipate and resolve present and future concerns and conflicts.

- Continue to increase the effectiveness, efficiency, and responsiveness of government; provide for consistency in decisions and actions between various departments and agencies; and to improve citizen awareness and participation.
- Continue to maintain procedures designed to provide effective public participation and to provide real property owners with notice of all official actions which will regulate the use of their property.
- Adopt policies to require community meetings to emphasize the importance of citizen participation as early as possible in the planning and development review process.

Goals and Policies

Capital Improvements - Monroe County shall provide and maintain, in a timely and efficient manner, adequate public facilities for both existing and future populations, consistent with available financial resources. The Capital Improvement Element (CIE) provides for review criteria of capital improvements, coordination with the budget, level of service standards, and concurrency management.

- Revise the Level of Service (LOS) standards for Recreation and Open Space and adopt sanitary sewer LOS standard to ensure that adequate facility capacity will be provided for future development.
- Annually update the Five-Year Schedule of Capital Improvements.

Energy and Climate (new proposed element) - Monroe County shall coordinate with the municipalities; regional, State, and federal government agencies, nongovernmental organizations and private organizations to exchange data and develop coordinated strategies to address energy conservation and impacts from climate change.

- Encourage collaborative intergovernmental practices to reduce greenhouse gas emissions (GHGs) by at least 20% below the 2005 levels by 2020.
- Consider climate change impacts such as increased temperatures, sea level rise, potentially shifting habitat and ecosystem types and the need to withstand increased storm surge in evaluating public infrastructure decisions.
- Continue to identify criteria to define adaptation action areas (AAA).
- Work cooperatively with municipalities and transportation agencies to identify and evaluate transportation strategies to address energy and climate issues.

County-wide Short-term Goals and Policies

In order to achieve long-term goals, several key short-term goals and associated policies are established by the BOCC each budget year. The key short-term goals are:

- Continued construction of the Cudjoe Regional wastewater system. To be completed by 12/31/15 in order to meet a State mandate.
- Update wastewater treatment plants at County owned facilities to comply with State DEP regulations. Connections to central sewer are underway for:
 - Marathon and Plantation Key Courthouses
 - Marathon Government Center
- Maintain fund contingencies, reserves and fund balances forward for each of the ad valorem tax supported funds.
- Maintain and continue to strengthen the Internal Service Funds: Worker's Compensation and Group Insurance.
- Completion of the Monroe County 2030 Comprehensive Plan.
- Enhanced code compliance for transient rentals and FEMA downstairs enclosure issues.
- Improve efficiency and capabilities of Growth Management Permitting Process, with purchase of:
 - Interactive Voice Recognition (IVR)
 - Electronic Plan Review
- Further enhance and upgrade the County's computer network and phone systems.
- Over the next 4 years, continue to implement an ADA Transition Plan to meet federal mandates. ADA compliance retrofits for County Facilities (buildings, parks, and beaches):
 - Segment 2: Implementation is underway
 - Segment 1, 3: Implementation to begin
 - Segment 4: Project scope development underway
- Construct/ Renovate fire facilities throughout Monroe County:

Goals and Policies

- Summerland Fire Station: design and construction for a brand new facility
- Crawl Key Fire Training Facility: design & construction for a brand new facility
- Enhance fire rescue services through the purchase of fire rescue vehicles and equipment.
- Renovations for Courthouse facilities:
 - Plantation Key Courthouse & Jail facilities: design and construction
 - Freeman Justice Center: Completion of the acoustics project
- Continued implementation of Higgs Beach Park Master Plan.
- Major renovation of Bernstein Park on Stock Island.
- Design and build mooring fields in the Keys.
- Improving County's cultural facilities:
 - Work together with the City of Key West on the Truman Waterfront Park
 - Work together with the City Of Marathon on the Oceanfront Park
 - East and West Martello Towers: Roof repairs and meeting room renovations
- Construction of a new library building in Marathon.
- Construction of County Road 905 bicycle path and US1 Bayside Shared Use Path between MM99 to MM106.
- Implementation of Monroe County Canal Management Master Plan:
 - Develop demonstration projects to improve water quality in 7 canals
- Continued Energy Efficiency and Conservation strategies:
 - Completion of Climate Action Plan
- Construct a Customs and Border Protection Terminal at the Marathon Airport.

Financial Policies

Background

The Monroe County Board of County Commissioners (“BOCC”) recognizes its responsibility to manage the taxpayers’ money in a financially prudent way to promote fiscal sustainability and accountability while ensuring the health, safety and welfare of the citizens. The BOCC believes that sound financial management principles require that sufficient funds be retained by the County to provide a stable financial base at all times. To retain this stable financial base, the County needs to maintain a fund balances sufficient to fund all cash flows of the County, to provide financial reserves for unanticipated expenditures and/or revenue shortfalls for an emergency nature, to provide funds for the disparity in timing between property tax collection, sales tax distributions as well as other revenues and expenditures, and to secure and maintain investment grade bond ratings.

General Financial Policy

The Operating Budget authorizing the expenditure of county funds will be adopted annually by the BOCC at the fund level.

The Budgeted expenditures and reserves of each fund including the reserve for contingencies, reserve for cash, cash carry forward, and all other purposes will equal the sum of projected beginning balances for the fiscal year and all revenues which reasonably can be expected to be received during the fiscal year. That is, the budget shall be balanced; the total estimated revenue including balances brought forward, shall equal the total of the appropriations and reserves.

The Office of Management & Budget (OMB) shall estimate 100% of all revenue reasonably anticipated from all sources, a 5% holdback for non-collection will be applied. This will be the basis for budgeted revenue (95% of anticipated receipts).

Budgetary Control Policy

Adoption and amendment of the budget during each fiscal year will be in accordance with the laws of Florida.

Transfers among expenditures and revenue accounts may be made during the fiscal year within a cost center. All transfers must be approved by OMB or the County/Deputy Administrator.

The BOCC has increased the level of control for cost center (departmental) budgetary changes by requiring a County Commission resolution for cost center transfers.

Revenue Policy

The use of Ad Valorem tax revenues will be limited to the General Fund, Fine & Forfeiture Fund, General Purpose Municipal Service Taxing Unit funds, Local Road Patrol Law Enforcement District, Lower & Middle Keys Fire & Ambulance Dist.1, and Municipal Service Taxing Districts.

The use of Gas taxes will be limited to the Road & Bridge Fund for operating and capital projects as authorized by statute.

Financial Policies

Tourist Development Tax Proceeds will be appropriated in accordance with the formula contained in the Tourist Development Tax Ordinance.

All other Sales Tax Revenue will be used as statutorily authorized.

The use of revenues that have been pledged to bondholders will conform in every respect to the bond covenants that commit those revenues.

Fee revenues will be anticipated for purposes of budget preparation conservatively using schedules that have been adopted by the Board and historical collection rates.

Cash balances remaining in any fund at year-end will stay in that fund for subsequent years.

Revenues that are reasonably expected to be unexpended and unencumbered at the end of the fiscal year shall revert to fund balance.

Special Revenues collected for specific purpose will be used as statutorily authorized.

Impact Fee Revenue shall always be used for projects related to “growth” and not be used to correct existing deficiencies.

Capital Improvement Projects Policy

The Capital Improvement Plan (CIP) Budget showing estimated annualized costs of capital projects will be updated on an annual basis.

A capital project may not be added or deleted without approval of the Board.

An adopted capital project may not be amended or changed more than necessary to fulfill the original intent of the project. No funds may be added or deleted which change the outcome of the project without Board approval.

COMPREHENSIVE FUND BALANCE POLICIES

The Governmental Accounting Standards Board (“GASB”) issued Statement No. 54, Fund balance Reporting and Governmental Fund Type Definitions (“GASB-54”). One objective of this standard was to improve , including the understandability, the usefulness of fund balance information by providing clear fund balance classifications. GASB-54 abandons the reserved, unreserved, and designated classifications of fund balance and replaced them with five classifications: non-spendable, restricted, committed, assigned, and unassigned. The requirements of this statement are effective for the BOCC’s financial statements for the fiscal year ending September 30, 2011.

GASB-54 requires local governments to focus on the constraints imposed upon resources when reporting fund balance in governmental funds. The fund balance classifications indicate the level of constraints placed upon how resources can be spent and identify the sources of those constraints. The following five classifications serve to inform readers of the financial statements of the extent to which the County is bound to honor constraints on the specific purposes for which resources in a fund can be spent.

Financial Policies

Definitions

Non-spendable Fund Balance- Fund balance reported as “non-spendable” represents fund balance that is (a) not in a spendable form such as prepaid items or (b) legally or contractually required to be maintained intact such as an endowment.

Restricted Fund Balance- Fund balance reported as “restricted” consists of amounts that can be spent only on the specific purposes stipulated by law or by the external providers of those resources.

Committed Fund Balance- Fund balance reported as “committed” are self-imposed limitations set in place prior to the end of the fiscal period. These amounts can be used only for the specific purposes determined by a formal action of the governing body, which is the highest level of decision-making authority, and that require the same level of formal action to remove the constraint.

Assigned Fund Balance- Fund balance reported as “assigned” consists of amounts that are subject to a purpose of constraint that represents an intended use established by the BOCC or by their designated body or official. The purpose of the assignment must be narrower than the purpose of the General Fund. Formal action is not necessary to impose, remove, or modify a constraint in Assigned Fund Balance. Additionally, this category is used to reflect the appropriation of a portion of existing fund balance to eliminate a projected deficit in the subsequent year’s budget.

Unassigned Fund Balance- Fund balance reported as “unassigned” represents the residual classification of fund balance and includes all spendable amounts not contained within the other classifications.

Policy on committing funds

In accordance with GASB-54, it is the policy of the Monroe County Board of County Commissioners (“BOCC”) that fund balance amounts will be reported as “Committed Fund Balance” only after formal action and approval by the Board. The action to constrain amounts in such a manner must occur prior to year end; however, the actual dollar amount may be determined in the subsequent period.

For example, the BOCC may approve a motion prior to year end to report within the year-end financial statements, if available, up to a specified dollar amount as Committed Fund balance for capital projects. The exact dollar amount to be reported as Committed Fund Balance for capital projects may not be known at the time of approval due to the annual financial audit not yet being completed. This amount can be determined at a later date when known and appropriately reported within the year-end financial statements due to the governing body approving this action before year-end.

It is the policy of the BOCC that the County may commit fund balance for any reason that is consistent with the definition of Committed Fund Balance contained within GASB-54. Examples of reasons to commit fund balance would be to display intentions to use portions of fund balance for future capital projects, stabilization funds, or to earmark special General Fund revenue streams unspent at year-end that are intended to be used for specific purposes.

Financial Policies

After approval by the BOCC, the amount reported as Committed Fund Balance cannot be reversed without utilizing the same process required to commit the funds. Therefore, in accordance with GASB-54, it is the policy of the BOCC that funds can only be removed from the Committed Fund Balance category after motion and approval by the BOCC.

Policy on Committed General Fund Balance fund balance

The BOCC has the responsibility of responding to emergency disaster and will set a goal of \$10 million dollars in disaster reserve funds to ensure adequate cash flow is available in post-disaster situations. In the event these funds fall below the set amount, an action plan to begin the replenishment to the appropriate level will be addressed in the ensuing budget year.

Policy on assigning funds

In accordance with GASB-54, funds that are intended to be used for a specific purpose but have not received the formal approval action at the governing body level may be recorded as Assigned Fund Balance. Likewise, redeploying assigned resources to an alternative use does not require formal action by the governing body. GASB-54 states that resources can be assigned by the governing body or by another internal body or person whom the governing body gives the authority to do so, such as a committee or employee of the County. Therefore, having considered the requirements to assign fund balance, it is the policy of the BOCC that the County Administrator will have the authority to assign fund balance of this organization based on intentions for use of fund balance communicated by the BOCC.

Policy on Unassigned General Fund Balance

It is the goal of the BOCC to achieve and maintain an unassigned General Fund balance equal to four months of budgeted expenditures. The County considers a balance of less than four months to be a cause for concern, barring unusual or deliberate circumstances, and a balance of more than six months as excessive. An amount in excess of six months is to be considered for reservation to accumulate funding for capital projects and equipment, and /or to reduce the tax levy requirements, and shall be determined in conjunction with the annual budget process. In the event that the unassigned General Fund balance is less than the policy anticipates, the County shall plan to adjust budget resources in the subsequent fiscal years to restore the balance. Appropriation from unassigned General Fund balance shall require the approval of the BOCC and shall be only for one-time expenditures, such as capital purchases, and not for ongoing expenditures unless a viable plan designated to sustain the expenditures is simultaneously adopted.

Financial Policies

Cash and Cash Equivalents

Cash balances for the majority of funds are pooled for investment purposes. Earnings from such investments are allocated to the respective funds based on applicable cash participation by each fund. The investment pools are managed such that all participating funds have the ability to deposit and withdraw cash as if they were demand deposit accounts and therefore all balances representing participants' equity in the investment pools are classified as cash equivalents on the Board's financial statements. For investments which are held separately from the pools, those which are highly liquid (including restricted assets), which an original or remaining maturity of 90 days or less, are considered to be cash equivalents.

Investments

Florida Statute 218.415 authorizes local governments to invest its funds pursuant to a written investment plan. The County's Investment Policy (policy) allows investment of surplus funds and the Clerk of the Court as the Chief Financial Officer acts as the County's Treasury Manager. The County invests in various conservative funds that are generally backed by the full faith and credit of the United States.

The County's Investment Policy limits credit risk by restricting authorized investments to the following: Florida Local Government Surplus Funds Trust Fund Investment Pool administered by Florida's State Board of Administration (a 2a7-like pool), direct obligations of the United States or its agencies and instrumentalities, money market mutual funds, and Intergovernmental Investment Pools authorized by the Florida Statutes.

The Policy requires that investments in federal instrumentality debt be guaranteed by the full faith and credit of the U.S. Government sponsored agency, and that investments in money market mutual funds have a rating of AAAM or AAAM-G or better by Standard & Poor's (S&P or other nationally recognized rating agency).

The Policy requires bank deposits secured as provided by Chapter 280, Florida Statutes. This law requires local governments to deposit funds only in financial institutions designated as qualified public depositories by the Chief Financial Officer of the State of Florida.

The Policy requires execution of a third-party custodial safe keeping agreement for all purchased securities, and requires that securities be held in the County's name.

The Policy limits the investment of three months of operating expenditures to twelve months. The Policy limits the investment of non-current operating funds to five years.

Long-Term Obligations

In the government-wide financial statements, and proprietary fund financial statements, long-term debt and other long-term obligations are reported as liabilities in the application governmental activities, business-type activities, or proprietary fund type statement of net assets. Bond premiums and discounts, as well as issuance costs, are deferred and amortized over the life of the bonds using the straight-line method that approximates the effective interest method. Bonds payable are reported net of the applicable bond premiums or discount. Bond issuance costs are reported as deferred charges and amortized over the term of the related debt.

Financial Policies

Measurement Focus

All Governmental Funds and Expendable Trust Funds are accounted for using a current financial resources measurement focus. Only current assets and current liabilities generally are included on the balance sheet. Operating statements of these funds present increases and decreases in net current assets.

All Proprietary Funds are accounted for on a flow of economic resources measurement focus. All assets and all liabilities associated with the operation of these funds are included on the balance sheet. Fund equity is segregated into contributed capital and retained earnings components. Proprietary fund-type operating statements present increases and decreases in net total assets.

Basis of Accounting

Basis of accounting refers to when revenues and expenditures or expenses are recognized in the accounts and reported in the financial statements. Basis of accounting relates to the timing of the measurements made, regardless of the measurement focus applied.

All governmental funds, expendable trust, and agency funds are accounted for on the modified accrual basis of accounting. Revenues are recognized in the accounting period in which they become available and measurable. Available means collectible within the current period or soon enough thereafter to be used to pay liabilities of the current period. Expenditures are recognized in the accounting period in which the fund liability is incurred, if measurable, except for (1) unmatured interest on general long-term debt, which is recognized when due; (2) prepaid items, which are reported only on the Balance Sheet and do not affect expenditures; and (3) the long term portion of accumulated sick pay, vacation pay, and compensatory time, which is not recorded as an expenditure.

All proprietary funds are accounted for using the accrual basis of accounting. Revenues are recognized in the accounting period in which they are earned and become measurable. Expenses are recognized in the period incurred, if measurable.

Budgetary Basis

Annual budgets are prepared to be consistent with the modified accrual basis of accounting. There are certain exceptions where it is known that final expenditures will be less than the initial budget. The budget reflects the exclusion of five percent of anticipated collections of certain general revenues, in accordance with Florida Statutes. Actual revenues may exceed the budget. Since budgeted expenditures represent a ceiling, actual expenditures normally fall short of the budget. The excess revenues and under expenditures, carry forward as fund balance to the following year. For Proprietary Funds, depreciation expenses are not budgeted, but are recorded and reported for financial purposes.

All annual appropriations lapse at fiscal year-end. Under the County's budgetary process, outstanding encumbrances are reported as reservations of fund balances and do not constitute expenditures or liabilities since the commitments will be re-appropriated and honored the subsequent fiscal year.

Budgetary Control

Separate accounting systems and budgets are maintained by the Board of County Commissioners,

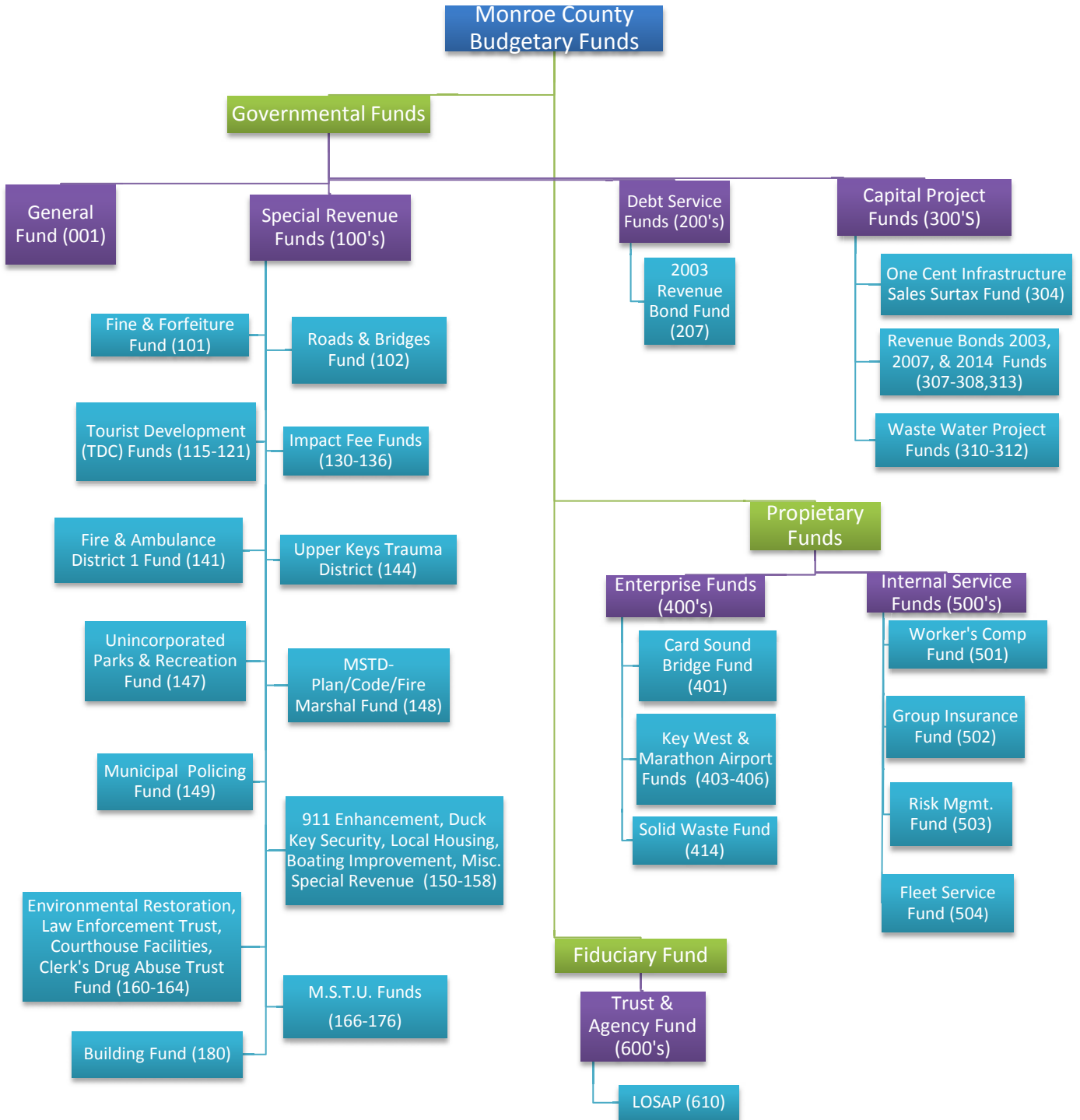
Financial Policies

Sheriff, Tax Collector, Property Appraiser, Supervisor of Elections, and Clerk of Courts.

Florida Statutes require that the County adopt a balanced budget. Managerial budgetary control for the Board of County Commissioners is maintained at the fund, department and account level by the encumbrance of estimated purchase amounts prior to the release of purchase orders to vendors. Purchase orders, which result in an overrun of cost center balances, are not released until additional appropriations are made available. Encumbrances at fiscal year-end are canceled and, if required, are then re-encumbered in the new budget year based on allowable appropriations.

Expenditures by the Constitutional Officers who maintain separate budgets are controlled by appropriations in accordance with budget requirements set forth in Florida Statutes.

FUND STRUCTURE



Fund/Departmental Relationship

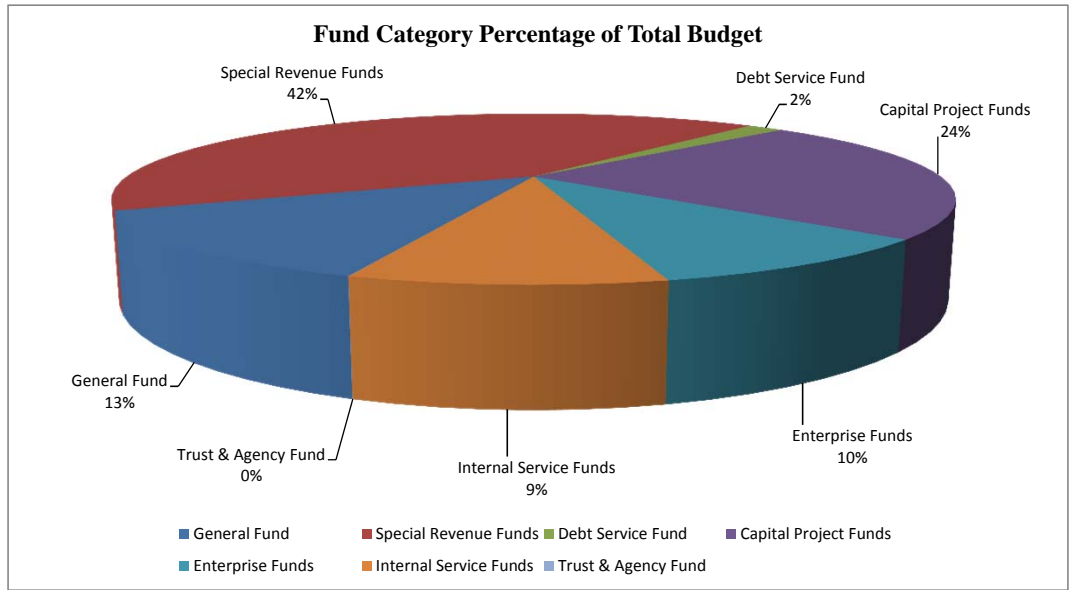
The following tables show the relationship between Funds and the Departments that make up the Fund, total dollar amount and percentage of each category:

Governmental			
General Fund - 001	Special Revenue Funds 100-180	Debt Service Fund - 207	Capital Project Funds 304-314
BOCC Administration	Trauma Star	Debt Service	County Eng. - Project Mgmt.
County Administrator	Sheriff/Municipal Policing		
Budget & Finance	Facility Maint - Corrections		
Personnel	Fire & Ambulance Central		
Information Technology	Fire Marshal		
Public Works/Fac. Maint.	EMS Administration		
Fire & Rescue Coordinator/Fire Academy	County Eng.- Roads & Bridges		
Emergency Management	Road Department		
Welfare Services	Uninc. Parks & Beaches		
Social Svcs- Transportation	Tourist Development Council		
Bayshore Manor	Upper Keys Health Care Dist.		
Extension Services	Growth Mgmt. Admin.		
Library Services	Planning Dept.		
Veteran Affairs	Code Compliance		
Guardian Ad Litem	Environmental Res.		
Medical Examiner	Marine Resources		
County Attorney	Building Department		
Tax Collector	County Attorney- Growth Mgmt.		
Property Appraiser	Tax Collector		
Judicial Admin.	Property Appraiser		
State Attorney	Judicial Admin.		
Public Defender			
Clerk of the Courts			
Supervisor of Elections			

Proprietary	
Enterprise Funds 401-414	Internal Service Funds 501-504
County Eng.-Card Sound Bridge	Worker's Comp
Card Sound Bridge	Group Insurance
Solid Waste	Risk Management
Marathon Airport	Fleet Management
Key West Airport	
Fire & Rescue- KW Airport	

Fiduciary	
Trust & Agency Fund 610	
LOSAP	

General Fund	\$	54,785,168
Special Revenue Funds	\$	176,613,573
Debt Service Fund	\$	7,299,036
Capital Project Funds	\$	98,335,519
Enterprise Funds	\$	40,236,389
Internal Service Funds	\$	39,624,711
Trust & Agency Fund	\$	64,166
Total Budget	\$	416,958,562



FUND DESCRIPTION

Major funds represent significant activities of Monroe County and include any fund whose revenues or expenditures, (excluding other financing sources such as Grants, Revenue Bonds and other uses), constitute more than 10% of the revenues or expenditures of the appropriated budget. Of the County's 62 funds, 3 funds would fall under the category of major governmental funds. The breakdown of the County's fund structure is as follows:

Major Governmental Funds

General Fund accounts for all financial resources that are not captured and accounted for in other funds. Funding sources include Ad Valorem taxes, state shared revenues, rents, inter-fund transfers and other receipts. Expenditures are used for the operation and activities of many Monroe County Departments including Facility Maintenance, Welfare Services, Libraries, Judicial Administration and other County general government functions.

Fine and Forfeiture Fund accounts for the operation and maintenance of the Sheriff's Office (Administration, Law Enforcement, Community Relations, & Corrections), Trauma Star and an unfunded State mandate to share the cost of juvenile detention. The primary revenue source is Ad Valorem taxes. Prisoner housing and Trauma Star fees make up other revenue receipts.

Cudjoe Regional Wastewater Project accounts for the design, construction and debt payments of the wastewater system in the Lower Keys. Wastewater projects in Monroe County are a state mandate and must be completed by 2015. Revenues include: One Cent Infrastructure Sales Surtax, State Grants, Special Assessments and Clean Water State Revolving Loans.

Non-Major Governmental Funds

Road & Bridge Fund accounts for the operation of the Road Department and repair and maintenance of County roads and bridges. State and County fuel taxes make up the major revenue source for this fund.

Tourist Development Fund accounts for the operation and activities (advertising, events and brick and mortar projects) of the Tourist Development Council. Local option three-cent bed taxes are the primary revenue receipts for these funds. Funds collected in each district in the County are used in said district.

Impact Fees (Roadway, Parks, Library, Solid Waste, Police Facilities, Fire & EMS and Employee Fair Share Housing) account for capital improvements required to meet the needs of growth of new housing. Projects are BOCC approved and funded by construction permits.

District 1 Fire & Ambulance Fund accounts for the operation and equipment of six fire and ambulance stations. The primary revenue receipts are Ad Valorem taxes. Ambulance fees are also accounted in this fund's receipts.

MSTD-Plan/Code Compliance/ Fire Marshal Fund accounts for the operation of the Growth Management Division (Planning, Code Compliance and Zoning), Fire & Rescue Administration and Fire Marshal. Revenue sources include: Ad Valorem taxes, state shared revenue, communication taxes and planning fees.

FUND DESCRIPTION

Municipal Policing covers the over and above the Sheriff's County-wide costs. This fund accounts for other Sheriff's Department services to the unincorporated areas of Monroe County and contracts with municipalities for additional law enforcement services. The primary source of revenue is Ad Valorem taxes, followed by service charges to the municipalities that are under contract.

911 Enhancement, Duck Key Security, Boating Improvement, Miscellaneous Special Revenue, Environmental Restoration, Law Enforcement Trust, Courthouse Facilities and Clerk's Drug Abuse Trust funds account for the restrictive use of fines, fees and special assessments, balanced with operations of each revenue stream.

Debt Service Fund accounts for the accumulation of resources for, and the repayment of general long term debt, interest and related costs. Revenue sources include inter-fund transfers from the One Cent Infrastructure Sales Surtax and Waste Water Assessments. From these sources, debt payments are made on the 2003, 2007 and 2014 Revenue Bonds, and the Big Coppitt Clean Water SRF loan.

One Cent Infrastructure Sales Surtax Fund accounts for major Physical Environment, General Government, Culture & Recreational and Public Safety projects along with debt service for capital improvement projects and Project Management. During the last Presidential election, Monroe County voters approved to extend the Sales Tax to December 31, 2032.

2003, 2007, and 2014 Revenue Bond Funds account for the construction of major capital facilities such as fire stations, Freeman Justice Courthouse and payments to the Key Largo Waste Water district.

Big Coppitt and Duck Key Waste Water Funds account for the construction of waste water systems in those respective unincorporated areas. Each waste water project has been partially funded by inter-fund transfers from the One Cent Infrastructure Sales Surtax. Other revenue resources include State grants, special assessments and Clean Water State Revolving Funds.

Non-Major Proprietary Funds - Account for the acquisition, operation and maintenance of government facilities and services, which are entirely self-supported by user charges.

Enterprise funds included in this category are: **Card Sound Bridge, Marathon Airport, Key West International Airport and Solid Waste**. Each of these funds will charge a user, a fee for using their respective service.

Internal Service funds include **Worker's Compensation, Group Insurance, Risk Management and Fleet Services**. Each of these funds will charge each County Department or user in order to operate their respective internal service field.

Non-Major Trust and Agency Funds - Account for the assets held by the County in a trustee capacity or as an agent for individuals, private organizations, or other governmental units.

Fire & EMS LOSAP (Length of Service Award Program) Fund accounts for contributions paid by the BOCC, to fund the pension benefits for eligible volunteer Firefighters and Emergency Medical Services volunteers.

**Monroe County Board of County Commissioners
FY 2016 Proposed Fiscal Plan Fund Summary**

General Fund

Fund Number: **001**

Description: The General Fund is the principal fund of the County and accounts for the receipt and expenditure of resources that are traditionally associated with local government and that are not required to be accounted for in another fund.

<u>Appropriations by Department</u>	<u>FY 2016 Proposed</u>	<u>Revenue Source</u>	<u>FY 2016 Proposed</u>
Animal Shelters	1,124,358	Taxes	21,602,431
Bayshore Manor	833,560	Intergovernmental Revenue	10,176,660
BOCC Administrative	1,852,944	Charges For Services	751,300
BOCC Miscellaneous	1,617,401	Fines And Forfeits	13,000
Budgeted Transfers	267,500	Misc. Revenues	577,500
Clerk of Courts	3,459,932	Other Sources	21,664,277
County Administrator	1,348,753		
County Attorney	1,703,589	Total Revenue	54,785,168
County Engineering General	294,250		
Emergency Management	385,092		
Employee Services - Personnel	396,040		
Extension Services	212,351		
Facilities Maintenance	6,808,876		
Fire & Rescue Coordinator/Fire Academy	621,226		
Grants Management	189,474		
Guardian Ad Litem	193,492		
Human Service Advisory Board Funding	1,927,860		
Information Technology	2,111,180		
Judicial Administration	1,662,312		
Libraries	3,057,514		
Medical Examiner	650,510		
Office of Management & Budget	477,982		
Other Non-profit Funding (Not HSAB)	129,224		
Property Appraiser	4,221,584		
Public Defender	692,049		
Public Works Management	66,425		
Purchasing	202,264		
Quasi-external Services	130,000		
Reserves	8,326,322		
Social Service Transportation	931,640		
State Attorney	327,038		
Supervisor of Elections	1,920,362		
Tax Collector	4,387,461		
Veteran Affairs	619,226		
Welfare Services	1,635,377		
Total Budget	54,785,168		

Affordable Housing Programs

Fund Number: **100**

Description: This fund accounts for revenues and expenditures of various low income housing programs.

<u>Appropriations by Department</u>	<u>FY 2016 Proposed</u>	<u>Revenue Source</u>	<u>FY 2016 Proposed</u>
Housing Assistance	290,000	Misc. Revenues	1,100
Reserves	22,002	Other Sources	310,902
Total Budget	312,002	Total Revenue	312,002

**Monroe County Board of County Commissioners
FY 2016 Proposed Fiscal Plan Fund Summary**

Fine & Forfeiture Fund

Fund Number: **101**

Description: This fund accounts for the operation and maintenance of the Sheriff's Office, Detention Facility, County Court Security, Trauma Star and Juvenile Justice Detention Cost Share Program (State Mandate).

<u>Appropriations by Department</u>	<u>FY 2016 Proposed</u>	<u>Revenue Source</u>	<u>FY 2016 Proposed</u>
BOCC Miscellaneous	923,000	Taxes	46,293,808
Budgeted Transfers	16,667	Charges For Services	4,246,500
Emergency Medical Air Transport	3,165,087	Fines And Forfeits	81,500
Facilities Maintenance	1,949,561	Misc. Revenues	87,500
LEEA	75,000	Other Sources	6,115,115
Monroe County Sheriff	45,278,711		
Reserves	5,416,397		
		Total Revenue	56,824,423
Total Budget	56,824,423		

Road And Bridge Fund

Fund Number: **102**

Description: This fund accounts for the operation and capital improvements of the County's Road Department. The two major revenue sources include: State Shared Fuel Taxes, as defined and distributed by Section 9(c), Art. XII, State Constitution and Section 206.47(6), Florida Statutes (F.S.) and Local Option Fuel Taxes, as defined and distributed by Sections 336.021 and 336.025, F.S. This fund is part of the County's Capital Improvement Plan (CIP).

<u>Appropriations by Department</u>	<u>FY 2016 Proposed</u>	<u>Revenue Source</u>	<u>FY 2016 Proposed</u>
Budgeted Transfers	3,520,047	Taxes	2,335,000
County Engineering Capital	414,429	Intergovernmental Revenue	3,500,000
Reserves	1,707,625	Charges For Services	62,500
Road Department	8,448,797	Misc. Revenues	57,700
		Other Sources	8,135,698
Total Budget	14,090,898	Total Revenue	14,090,898

TDC District Two Penny

Fund Number: **115**

Description: To account for the expenditures of advertising, promotions, and special events of the County Tourist Development Council. Primary revenue source is a Bed Tax.

<u>Appropriations by Department</u>	<u>FY 2016 Proposed</u>	<u>Revenue Source</u>	<u>FY 2016 Proposed</u>
Budgeted Transfers	75,436	Taxes	5,533,500
TDC Special Projects	1,663,487	Other Sources	4,725,521
TDC Two Penny Events	8,520,098		
Total Budget	10,259,021	Total Revenue	10,259,021

**Monroe County Board of County Commissioners
FY 2016 Proposed Fiscal Plan Fund Summary**

TDC Admin & Promo 2 Cent

Fund Number: **116**

Description: To account for the expenditures of advertising, promotions, and special events of the County Tourist Development Council. Primary revenue source is a Bed Tax.

<u>Appropriations by Department</u>	<u>FY 2016 Proposed</u>	<u>Revenue Source</u>	<u>FY 2016 Proposed</u>
Budgeted Transfers	263,502	Taxes	11,466,500
TDC Two Penny Generic	16,670,449	Other Sources	5,467,451
Total Budget	16,933,951	Total Revenue	16,933,951

TDC District 1 Third Cent

Fund Number: **117**

Description: To account for the Local Option Three Cent Bed Tax in District One (Key West City limits).

<u>Appropriations by Department</u>	<u>FY 2016 Proposed</u>	<u>Revenue Source</u>	<u>FY 2016 Proposed</u>
TDC District 1 Third Penny	14,547,550	Taxes	9,671,300
Total Budget	14,547,550	Other Sources	4,876,250
		Total Revenue	14,547,550

TDC District 2 Third Cent

Fund Number: **118**

Description: To account for the Local Option Three Cent Bed Tax in District Two (Key West to the west end of the Seven Mile Bridge).

<u>Appropriations by Department</u>	<u>FY 2016 Proposed</u>	<u>Revenue Source</u>	<u>FY 2016 Proposed</u>
TDC District 2 Third Cent	1,339,258	Taxes	996,200
Total Budget	1,339,258	Other Sources	343,058
		Total Revenue	1,339,258

TDC District 3 Third Cent

Fund Number: **119**

Description: To account for the Local Option Three Cent Bed Tax in District Three (West end of the Seven Mile Bridge to the Long Key Bridge).

<u>Appropriations by Department</u>	<u>FY 2016 Proposed</u>	<u>Revenue Source</u>	<u>FY 2016 Proposed</u>
TDC District 3 Third Cent	3,252,198	Taxes	2,427,600
Total Budget	3,252,198	Other Sources	824,598
		Total Revenue	3,252,198

**Monroe County Board of County Commissioners
FY 2016 Proposed Fiscal Plan Fund Summary**

TDC District 4 Third Cent

Fund Number: **120**

Description: To account for the Local Option Three Cent Bed Tax in District Four (Long Key Bridge to Mile Maker 90.939).

<u>Appropriations by Department</u>	<u>FY 2016 Proposed</u>	<u>Revenue Source</u>	<u>FY 2016 Proposed</u>
TDC District 4 Third Cent	2,474,256	Taxes	1,864,900
Total Budget	2,474,256	Other Sources	609,356
		Total Revenue	2,474,256

TDC District 5 Third Cent

Fund Number: **121**

Description: To account for the Local Option Three Cent Bed Tax in District Five (Mile Maker 90.940 to the Dade/Monroe County line and any mainland portions of Monroe County).

<u>Appropriations by Department</u>	<u>FY 2016 Proposed</u>	<u>Revenue Source</u>	<u>FY 2016 Proposed</u>
TDC District 5 Third Cent	2,719,735	Taxes	2,040,000
Total Budget	2,719,735	Other Sources	679,735
		Total Revenue	2,719,735

Impact Fees Fund - Roadway

Fund Number: **130**

Description: This fund accounts for roadway impact fees (Licenses & Permits) collected within the County's Impact Fee Districts. Funds are used for the capital expansion of the county's major road network system in the district from where the moneys are collected. This fund is part of the County's Capital Improvement Plan (CIP).

<u>Appropriations by Department</u>	<u>FY 2016 Proposed</u>	<u>Revenue Source</u>	<u>FY 2016 Proposed</u>
Budgeted Transfers	73,983	Licenses And Permits	83,061
Impact Fees Roadways	1,249,075	Misc. Revenues	9,464
Total Budget	1,323,058	Other Sources	1,230,533
		Total Revenue	1,323,058

Impact Fees Fund - Parks & Rec

Fund Number: **131**

Description: This fund accounts for park impact fees (License & Permits) collected within the County's Impact Fee Districts. Funds are used for the capital expansion of the county's community park facilities in the subdistrict from which the moneys have been collected. This fund is part of the County's Capital Improvement Plan (CIP).

<u>Appropriations by Department</u>	<u>FY 2016 Proposed</u>	<u>Revenue Source</u>	<u>FY 2016 Proposed</u>
Impact Fees Parks & Recreation	444,777	Licenses And Permits	28,341
Total Budget	444,777	Misc. Revenues	1,199
		Other Sources	415,237
		Total Revenue	444,777

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Impact Fees Fund - Libraries

Fund Number: **132**

Description: This fund accounts for library impact fees collected within the County's Impact Fee Districts. Funds are used for the capital expansion of the county's library facilities. This fund is part of the County's Capital Improvement Plan (CIP).

<u>Appropriations by Department</u>	<u>FY 2016 Proposed</u>	<u>Revenue Source</u>	<u>FY 2016 Proposed</u>
Impact Fees Libraries	819,882	Licenses And Permits	30,000
Total Budget	819,882	Misc. Revenues	2,700
		Other Sources	787,182
		Total Revenue	819,882

Impact Fees Fund - Solid Waste

Fund Number: **133**

Description: This fund accounts for solid waste impact fees collected within the County's Impact Fee Districts. The funds can be used for the purpose of construction and expansion of solid waste facilities in Monroe County and also the purchase of new incinerators and equipment. This fund is part of the County's Capital Improvement Plan (CIP).

<u>Appropriations by Department</u>	<u>FY 2016 Proposed</u>	<u>Revenue Source</u>	<u>FY 2016 Proposed</u>
Impact Fees Solid Waste	68,563	Licenses And Permits	7,400
Total Budget	68,563	Misc. Revenues	150
		Other Sources	61,013
		Total Revenue	68,563

Impact Fees Fund - Police Fac

Fund Number: **134**

Description: This fund accounts for police impact fees collected within the County's Impact Fee Districts. Funds are used for the purpose of capital expansion of police and jail facilities and the acquisition of new patrol cars. This fund is part of the County's Capital Improvement Plan (CIP).

<u>Appropriations by Department</u>	<u>FY 2016 Proposed</u>	<u>Revenue Source</u>	<u>FY 2016 Proposed</u>
Impact Fees Police Facilities	68,494	Licenses And Permits	17,500
Total Budget	68,494	Misc. Revenues	200
		Other Sources	50,794
		Total Revenue	68,494

Impact Fees Fund - Fire & EMS

Fund Number: **135**

Description: This fund accounts for fire facility impact fees collected within the County's Impact Fee Districts. Funds can be used for the capital expansion of the County's fire facilities including wells and hydrants. This fund is part of the County's Capital Improvement Plan (CIP).

<u>Appropriations by Department</u>	<u>FY 2016 Proposed</u>	<u>Revenue Source</u>	<u>FY 2016 Proposed</u>
Impact Fees Fire & EMS	53,406	Licenses And Permits	15,500
Total Budget	53,406	Misc. Revenues	235
		Other Sources	37,671
		Total Revenue	53,406

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Employee Fair Share Housing

Fund Number: **136**

Description: This fund accounts for employee fair share housing impact fees collected in the County's impact fee districts.

<u>Appropriations by Department</u>	<u>FY 2016 Proposed</u>	<u>Revenue Source</u>	<u>FY 2016 Proposed</u>
Emp Fair Shr Hsing	300,000	Licenses And Permits	5,000
Reserves	66,612	Misc. Revenues	1,700
Total Budget	366,612	Other Sources	359,912
		Total Revenue	366,612

Fire & Ambulance District 1 L&M Key

Fund Number: **141**

Description: This fund is used to account for revenues and expenditures related to District One Fire and Ambulance services.

<u>Appropriations by Department</u>	<u>FY 2016 Proposed</u>	<u>Revenue Source</u>	<u>FY 2016 Proposed</u>
Budgeted Transfers	908,519	Taxes	10,363,483
Fire & Rescue Central	10,435,089	Intergovernmental Revenue	46,500
Property Appraiser	220,514	Charges For Services	626,000
Reserves	2,596,944	Misc. Revenues	27,500
Tax Collector	309,854	Other Sources	3,407,437
Total Budget	14,470,920	Total Revenue	14,470,920

Upper Keys Healthcare Taxing District

Fund Number: **144**

Description: This fund is used to account for expenditures related to transportation and hospitalization of trauma alert victims in the Upper Keys. The district reaches from the Dade-Monroe County line south through Layton to the north end of the Long Key Bridge.

<u>Appropriations by Department</u>	<u>FY 2016 Proposed</u>	<u>Revenue Source</u>	<u>FY 2016 Proposed</u>
Budgeted Transfers	18,641	Misc. Revenues	3,000
Reserves	64,114	Other Sources	297,850
Upper Keys Health Care Taxing District	218,095	Total Revenue	300,850
Total Budget	300,850		

Unincorporated Svc Dist Parks & Rec

Fund Number: **147**

Description: This fund is used to account for unincorporated parks and recreation operations.

<u>Appropriations by Department</u>	<u>FY 2016 Proposed</u>	<u>Revenue Source</u>	<u>FY 2016 Proposed</u>
Budgeted Transfers	162,768	Taxes	1,662,725
Facilities Maintenance	1,715,238	Charges For Services	40,000
Reserves	418,886	Misc. Revenues	62,000
Tax Collector	70,000	Other Sources	602,167
Total Budget	2,366,892	Total Revenue	2,366,892

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Mstd - PIng/bldg/code/fire Mar

Fund Number: **148**

Description: This fund is used to account for revenue and expenditures related to unincorporated planning, code compliance, zoning, fire and rescue administration and Fire Marshal. Taxes listed here are Local Communication Service taxes. No Ad Valorem taxes were levied in this fund.

<u>Appropriations by Department</u>	<u>FY 2016 Proposed</u>	<u>Revenue Source</u>	<u>FY 2016 Proposed</u>
2010 Comp Plan	130,000	Taxes	665,000
Budgeted Transfers	1,547,942	Intergovernmental Revenue	2,849,523
Code Compliance	1,434,535	Charges For Services	2,040,000
County Attorney	447,473	Fines And Forfeits	470,000
Environmental Resources	751,221	Misc. Revenues	25,000
Fire & Rescue Coordinator/Fire Academy	820,105	Other Sources	4,240,845
Fire Marshal	427,767		
Growth Management Administration	918,700	Total Revenue	10,290,368
Planning Commission	82,176		
Planning Department	1,538,308		
Planning/Building Refunds	12,000		
Property Appraiser	40,451		
Reserves	2,139,690		
Total Budget	10,290,368		

Municipal Policing

Fund Number: **149**

Description: This fund accounts for Sheriff's Office operation for services to unincorporated Monroe County and contracts with municipalities (Marathon, Islamorada, & Layton) for additional services, over and above the Sheriff's Countywide costs.

<u>Appropriations by Department</u>	<u>FY 2016 Proposed</u>	<u>Revenue Source</u>	<u>FY 2016 Proposed</u>
Budgeted Transfers	11,514	Taxes	4,177,433
Monroe County Sheriff	7,759,701	Charges For Services	3,522,028
Property Appraiser	86,470	Misc. Revenues	6,900
Reserves	902,462	Other Sources	1,178,689
Tax Collector	124,903		
Total Budget	8,885,050	Total Revenue	8,885,050

911 Enhancement Fee

Fund Number: **150**

Description: This fund accounts for fees levied for the 911 emergency phone system.

<u>Appropriations by Department</u>	<u>FY 2016 Proposed</u>	<u>Revenue Source</u>	<u>FY 2016 Proposed</u>
Communications	501,864	Charges For Services	501,619
Total Budget	501,864	Misc. Revenues	245
		Total Revenue	501,864

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Duck Key Security District

Fund Number: **152**

Description: To account for the revenues and expenditures in providing security services for the Duck Key District. Special assessment revenues (Licenses & Permits) are collected from Duck Key property owners as pursuant to Florida Statute 125.01(q)(1) and codified by Monroe County Ordinance 005-1992.

<u>Appropriations by Department</u>	<u>FY 2016 Proposed</u>	<u>Revenue Source</u>	<u>FY 2016 Proposed</u>
BOCC Miscellaneous	247,500	Licenses And Permits	75,000
Reserves	104,229	Misc. Revenues	1,100
Tax Collector	2,250	Other Sources	277,879
Total Budget	353,979	Total Revenue	353,979

Local Housing Assistance Trust Fund

Fund Number: **153**

Description: This program is funded by an increase in the documentary stamps, as approved by the State Legislature in the Affordable Housing Act. The revenue available to Monroe County is administered by the Housing Authority.

<u>Appropriations by Department</u>	<u>FY 2016 Proposed</u>	<u>Revenue Source</u>	<u>FY 2016 Proposed</u>
Housing Assistance	1,295,671	Intergovernmental Revenue	373,310
Reserves	26,445	Misc. Revenues	4,500
Total Budget	1,322,116	Other Sources	944,306
		Total Revenue	1,322,116

Boating Improvement Fund (BIF)

Fund Number: **157**

Description: To account for revenues and expenditures providing boating-related activities, for removal of vessels and floating structures deemed a hazard to public safety and health, and for manatee and marine mammal protection and recovery. An annual vessel registration fee is collected as authorized by Florida Statute 328.66 and Monroe County Ordinance 034-2002.

<u>Appropriations by Department</u>	<u>FY 2016 Proposed</u>	<u>Revenue Source</u>	<u>FY 2016 Proposed</u>
Marine Resources	2,008,268	Charges For Services	655,000
Reserves	519,991	Misc. Revenues	10,600
Total Budget	2,528,259	Other Sources	1,862,659
		Total Revenue	2,528,259

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Misc Special Revenue Fund

Fund Number: **158**

Description: To account for revenues and expenditures earmarked for specific purposes. Included are funds to be used exclusively for court-related and court technology needs as defined in Section 29.008(1)(f)2 and (h), F.S. for the state trial courts, state attorney, public defender, and criminal conflict and civil regional counsel in the county. These funds are collected pursuant to Section 28.24 (12)(e)1, of the Florida Statutes. Traffic Education Funds are collected pursuant to County Ordinance 21-2002.

<u>Appropriations by Department</u>	<u>FY 2016 Proposed</u>	<u>Revenue Source</u>	<u>FY 2016 Proposed</u>
BOCC Miscellaneous	50,000	Other Sources	1,836,554
Building Department	78,400		
Communications	140,000		
County Administrator	50,000		
Court Technology Fund	45,218		
Judicial Administration	15,000		
Libraries	305,000		
Public Defender	10,000		
Reserves	766,996		
State Attorney	375,000		
Welfare Services	940		
Total Budget	1,836,554	Total Revenue	1,836,554

Environmental Restoration Fund

Fund Number: **160**

Description: This fund accounts for expenditures related to habitat restoration and improvement purposes set forth in the Monroe County Comprehensive Plan and Land Development Regulations. Revenues are collected as part of a mitigation penalty as imposed by Monroe County Resolutor #345A-1999.

<u>Appropriations by Department</u>	<u>FY 2016 Proposed</u>	<u>Revenue Source</u>	<u>FY 2016 Proposed</u>
Environmental Resources	926,401	Fines And Forfeits	255,000
Reserves	404,805	Misc. Revenues	4,700
Total Budget	1,331,206	Other Sources	1,071,506
		Total Revenue	1,331,206

Law Enforcement Trust (600)

Fund Number: **162**

Description: To account for the funds used for the purpose of training police officers and supporting personnel in the prevention, investigation, detection, and identification of crime. Law Enforcement Trust Funds (LETf) revenues are authorized by Florida Statutes 775.083 and 893.135.

<u>Appropriations by Department</u>	<u>FY 2016 Proposed</u>	<u>Revenue Source</u>	<u>FY 2016 Proposed</u>
Law Enforcement Trust	345,000	Misc. Revenues	1,750
Reserves	147,434	Other Sources	490,684
Total Budget	492,434	Total Revenue	492,434

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Court Facilities Fees Trust (602)

Fund Number: **163**

Description: To account for revenues collected upon the institution of any civil action, suit or proceeding to be used exclusively in providing and maintaining existing and future courthouse facilities that are used for Circuit and County Court systems.

<u>Appropriations by Department</u>	<u>FY 2016 Proposed</u>	<u>Revenue Source</u>	<u>FY 2016 Proposed</u>
Judicial Administration	348,855	Charges For Services	517,584
Reserves	149,601	Misc. Revenues	7,500
Total Budget	498,456	Other Sources	-26,628
		Total Revenue	498,456

Clerk's Drug Abuse Trust (603)

Fund Number: **164**

Description: To account for assessments collected for drug abuse programs and to disburse assistance grants for drug abuse treatment and/or educational programs which meet the standards for qualification of such programs by the Department of Health and Rehabilitative Services.

<u>Appropriations by Department</u>	<u>FY 2016 Proposed</u>	<u>Revenue Source</u>	<u>FY 2016 Proposed</u>
BOCC Miscellaneous	96,000	Charges For Services	30,000
Reserves	39,287	Misc. Revenues	380
Total Budget	135,287	Other Sources	104,907
		Total Revenue	135,287

Marathon Municipal Service Taxing Unit

Fund Number: **166**

Description: This taxing unit was created to provide wastewater and reclaimed water services and facilities within the City of Marathon.

<u>Appropriations by Department</u>	<u>FY 2016 Proposed</u>	<u>Revenue Source</u>	<u>FY 2016 Proposed</u>
Reserves	312	Other Sources	558
Wastewater MSTUs	246		
Total Budget	558	Total Revenue	558

Bay Point Wastewater Municipal Service Taxing Unit

Fund Number: **168**

Description: This taxing unit was created to provide wastewater and reclaimed water services and facilities on Bay Point.

<u>Appropriations by Department</u>	<u>FY 2016 Proposed</u>	<u>Revenue Source</u>	<u>FY 2016 Proposed</u>
Reserves	5,622	Other Sources	28,622
Wastewater MSTUs	23,000		
Total Budget	28,622	Total Revenue	28,622

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Big Coppitt Wastewater Municipal Service Taxing Unit

Fund Number: **169**

Description: This taxing unit was created to provide wastewater and reclaimed water services and facilities on Big Coppitt.

<u>Appropriations by Department</u>	<u>FY 2016 Proposed</u>	<u>Revenue Source</u>	<u>FY 2016 Proposed</u>
Reserves	69	Other Sources	1,329
Wastewater MSTUs	1,260		
Total Budget	1,329	Total Revenue	1,329

Key Largo Wastewater Municipal Service Taxing Unit

Fund Number: **170**

Description: This taxing unit was created to provide wastewater and reclaimed water services and facilities on Key Largo.

<u>Appropriations by Department</u>	<u>FY 2016 Proposed</u>	<u>Revenue Source</u>	<u>FY 2016 Proposed</u>
Reserves	770	Other Sources	3,170
Wastewater MSTUs	2,400		
Total Budget	3,170	Total Revenue	3,170

Stock Island Wastewater MSTU

Fund Number: **171**

Description: This taxing unit was created to provide wastewater and reclaimed water services and facilities on Stock Island.

<u>Appropriations by Department</u>	<u>FY 2016 Proposed</u>	<u>Revenue Source</u>	<u>FY 2016 Proposed</u>
Reserves	151,046	Licenses And Permits	42,000
Tax Collector	1,500	Misc. Revenues	1,700
Wastewater MSTUs	350,900	Other Sources	459,746
Total Budget	503,446	Total Revenue	503,446

Cudjoe-Sugarloaf Municipal Service Taxing Unit

Fund Number: **172**

Description: This taxing unit was enacted by Ordinance 038-2004, revised by Ordinance 010-2005 to provide wastewater and reclaimed water services and facilities and encompasses the unincorporated area bounded on the west by Shark Key Channel and on the east by Kemp Channel, less the area encompassed in the Baypoint MSTU described in Ordinance 037-2002.

<u>Appropriations by Department</u>	<u>FY 2016 Proposed</u>	<u>Revenue Source</u>	<u>FY 2016 Proposed</u>
Wastewater MSTUs	3,662	Other Sources	3,662
Total Budget	3,662	Total Revenue	3,662

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Conch Key Municipal Service Taxing Unit

Fund Number: **174**

Description: This taxing unit was created to provide wastewater and reclaimed water services and facilities on Conch Key.

<u>Appropriations by Department</u>	<u>FY 2016 Proposed</u>	<u>Revenue Source</u>	<u>FY 2016 Proposed</u>
Wastewater MSTUs	400	Other Sources	400
Total Budget	400	Total Revenue	400

Long Key, Layton Municipal Service Taxing Unit

Fund Number: **175**

Description: This taxing unit was created to provide wastewater and reclaimed water services and facilities on Long Key and Layton.

<u>Appropriations by Department</u>	<u>FY 2016 Proposed</u>	<u>Revenue Source</u>	<u>FY 2016 Proposed</u>
Reserves	2,571	Other Sources	10,471
Wastewater MSTUs	7,900	Total Revenue	10,471
Total Budget	10,471		

Duck Key Municipal Service Taxing Unit

Fund Number: **176**

Description: This taxing unit was created to provide wastewater services to the Duck Key service district.

<u>Appropriations by Department</u>	<u>FY 2016 Proposed</u>	<u>Revenue Source</u>	<u>FY 2016 Proposed</u>
Reserves	13,553	Other Sources	46,053
Wastewater MSTUs	32,500	Total Revenue	46,053
Total Budget	46,053		

Building Fund

Fund Number: **180**

Description: This fund is used to account for Building Department operations related to restricted building fee revenues.

<u>Appropriations by Department</u>	<u>FY 2016 Proposed</u>	<u>Revenue Source</u>	<u>FY 2016 Proposed</u>
Budgeted Transfers	509,033	Licenses And Permits	3,495,000
Building Department	3,917,356	Charges For Services	84,000
Planning/Building Refunds	30,000	Misc. Revenues	39,000
Reserves	347,154	Other Sources	1,185,543
Total Budget	4,803,543	Total Revenue	4,803,543

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Debt Service Fund

Fund Number: **207**

Description: To account for accumulation of resources for, and payment of, interest and principal on long-term debt.

<u>Appropriations by Department</u>	<u>FY 2016 Proposed</u>	<u>Revenue Source</u>	<u>FY 2016 Proposed</u>
2003 Revenue Bond	5,608,100	Misc. Revenues	5,100
Reserves	1,690,936	Other Sources	7,293,936
Total Budget	7,299,036	Total Revenue	7,299,036

One Cent Infra-structure Sales Tax

Fund Number: **304**

Description: The One Cent Infra-structure Sales Tax Fund accounts for capital improvement projects funded by the Infrastructure Surtax (also called the One Cent Local Option Sales Tax) revenue. This local sales tax is defined by Sections 212.054-.055 of the Florida Statutes.

<u>Appropriations by Department</u>	<u>FY 2016 Proposed</u>	<u>Revenue Source</u>	<u>FY 2016 Proposed</u>
Budgeted Transfers	6,104,661	Taxes	18,761,100
County Engineering Capital	849,479	Misc. Revenues	50,000
General Gov Cap Projects	1,880,000	Other Sources	12,291,970
Parks & Recreation Capital Projects	4,634,664	Total Revenue	31,103,070
Physical Environment Projects	5,573,594		
Public Safety Capital Projects	1,100,000		
Reserves	3,881,068		
Transportation Capital Projects	7,079,604		
Total Budget	31,103,070		

Infr Sls Srtx Rev Bds 2007

Fund Number: **308**

Description: This fund is used to account for Capital Infrastructure projects financed by the 2007 Revenue Bonds.

<u>Appropriations by Department</u>	<u>FY 2016 Proposed</u>	<u>Revenue Source</u>	<u>FY 2016 Proposed</u>
Public Safety Capital Projects	8,500	Other Sources	608,505
Reserves	600,005	Total Revenue	608,505
Total Budget	608,505		

Big Coppitt Waste Water Project

Fund Number: **310**

Description: This fund accounts for the revenue and expenditures related to the construction of the Big Coppitt Waste Water Project.

<u>Appropriations by Department</u>	<u>FY 2016 Proposed</u>	<u>Revenue Source</u>	<u>FY 2016 Proposed</u>
Wastewater MSTU Capital	755,500	Licenses And Permits	475,000
Total Budget	755,500	Misc. Revenues	10,000
		Other Sources	270,500
		Total Revenue	755,500

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Duck Key Waste Water Project

Fund Number: **311**

Description: This fund accounts for the revenues and expenditures related to the construction of the Duck Key Waste Water Project.

<u>Appropriations by Department</u>	<u>FY 2016 Proposed</u>	<u>Revenue Source</u>	<u>FY 2016 Proposed</u>
Reserves	171,396	Licenses And Permits	31,500
Wastewater MSTU Capital	500,584	Misc. Revenues	3,500
		Other Sources	636,980
Total Budget	671,980	Total Revenue	671,980

Cudjoe Regional WW Project

Fund Number: **312**

Description: This fund accounts for the revenue and expenditures related to the construction of the Cudjoe Regional Wastewater Project. The Clean Water State Revolving Finance (SRF) Loan (\$78,481,180) is listed as part of "Other Sources" under Revenue.

<u>Appropriations by Department</u>	<u>FY 2016 Proposed</u>	<u>Revenue Source</u>	<u>FY 2016 Proposed</u>
Budgeted Transfers	9,000,000	Licenses And Permits	2,275,400
Physical Environment Projects	22,969,085	Other Sources	43,560,856
Reserves	10,444,649		
Road Department	3,000,000	Total Revenue	45,836,256
Wastewater MSTU Capital	422,522		
Total Budget	45,836,256		

Series 2014 Revenue Bonds

Fund Number: **314**

Description: This fund is used to account for capital improvement projects financed by the 2014 Revenue Bonds.

<u>Appropriations by Department</u>	<u>FY 2016 Proposed</u>	<u>Revenue Source</u>	<u>FY 2016 Proposed</u>
General Gov Cap Projects	8,000,000	Other Sources	19,360,208
Parks & Recreation Capital Projects	4,812,517	Total Revenue	19,360,208
Public Safety Capital Projects	5,343,750		
Reserves	1,203,941		
Total Budget	19,360,208		

Card Sound Bridge

Fund Number: **401**

Description: This fund accounts for the revenue and expenditures related to operations of the Card Sound toll bridge. Collection of tolls was imposed by Monroe County Resolution #54A-1967.

<u>Appropriations by Department</u>	<u>FY 2016 Proposed</u>	<u>Revenue Source</u>	<u>FY 2016 Proposed</u>
Budgeted Transfers	149,693	Charges For Services	1,010,000
Card Sound Road	1,634,681	Misc. Revenues	15,000
County Engineering General	74,998	Other Sources	1,203,772
Reserves	369,400	Total Revenue	2,228,772
Total Budget	2,228,772		

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Marathon Airport

Fund Number: **403**

Description: This fund accounts for the revenue and expenditures related to the operations of the Marathon Airport.

<u>Appropriations by Department</u>	<u>FY 2016 Proposed</u>	<u>Revenue Source</u>	<u>FY 2016 Proposed</u>
Budgeted Transfers	50,153	Charges For Services	816,000
Marathon Airport	1,701,652	Misc. Revenues	4,000
Reserves	448,395	Other Sources	1,380,200
Total Budget	2,200,200	Total Revenue	2,200,200

Key West Intl Airport

Fund Number: **404**

Description: This fund accounts for the revenue and expenditures related to the operations of the Key West Airport.

<u>Appropriations by Department</u>	<u>FY 2016 Proposed</u>	<u>Revenue Source</u>	<u>FY 2016 Proposed</u>
Budgeted Transfers	331,280	Charges For Services	6,567,000
Fire & Rescue Key West Airport	1,428,037	Fines And Forfeits	600
Key West Airport	7,374,628	Misc. Revenues	7,500
Reserves	1,395,538	Other Sources	3,954,383
Total Budget	10,529,483	Total Revenue	10,529,483

PFC & Oper Restrictions

Fund Number: **406**

Description: This fund accounts for all PFC (Passenger Facility Charge) funded projects & demonstrates compliance with the bond issue covenants for the KWIA (Key West International Airport).

<u>Appropriations by Department</u>	<u>FY 2016 Proposed</u>	<u>Revenue Source</u>	<u>FY 2016 Proposed</u>
Budgeted Transfers	270,000	Charges For Services	1,250,000
PFC	600,000	Misc. Revenues	5,000
Reserves	322,250	Other Sources	-62,750
Total Budget	1,192,250	Total Revenue	1,192,250

MSD Solid Waste Management

Fund Number: **414**

Description: This fund is restricted in use to collection, disposal, and recycling of solid waste. The primary funding sources are annual assessments charged to home owners and businesses, franchise fees and tipping scale fees.

<u>Appropriations by Department</u>	<u>FY 2016 Proposed</u>	<u>Revenue Source</u>	<u>FY 2016 Proposed</u>
Budgeted Transfers	263,190	Licenses And Permits	530,000
Reserves	5,165,143	Charges For Services	17,540,000
Solid Waste	18,657,351	Misc. Revenues	46,800
Total Budget	24,085,684	Other Sources	5,968,884
		Total Revenue	24,085,684

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Worker's Compensation

Fund Number: **501**

Description: The Worker's Compensation Fund accounts for the operation of the County's worker's compensation program. Fund revenues are generated through internal charges to departments.

<u>Appropriations by Department</u>	<u>FY 2016 Proposed</u>	<u>Revenue Source</u>	<u>FY 2016 Proposed</u>
Budgeted Transfers	61,030	Charges For Services	2,749,537
Employee Services - Loss Control	48,902	Misc. Revenues	107,500
Employee Services - Worker's Comp	4,491,208	Other Sources	2,622,204
Reserves	878,101		
		Total Revenue	5,479,241
Total Budget	5,479,241		

Group Insurance Fund

Fund Number: **502**

Description: The Group Insurance Fund accounts for the operation of the County's self insured group insurance program. Fund revenues are generated through internal charges to departments based upon the number of employees covered under the insurance program. Starting January 1, 2015, all BOCC employees hired prior to May 1, 2013 will start to pay \$25/month for their health insurance. Those hired after May 1, 2013, will continue to contribute \$50/month.

<u>Appropriations by Department</u>	<u>FY 2016 Proposed</u>	<u>Revenue Source</u>	<u>FY 2016 Proposed</u>
Budgeted Transfers	117,760	Charges For Services	16,976,915
Employee Services - Group Insurance	21,185,482	Misc. Revenues	190,000
Reserves	3,221,550	Other Sources	7,357,877
		Total Revenue	24,524,792
Total Budget	24,524,792		

Risk Management Fund

Fund Number: **503**

Description: The Risk Management Fund accounts for the operation of the County's risk management program. Fund revenues are generated through internal charges to departments.

<u>Appropriations by Department</u>	<u>FY 2016 Proposed</u>	<u>Revenue Source</u>	<u>FY 2016 Proposed</u>
Budgeted Transfers	32,970	Charges For Services	2,808,216
Employee Services - Loss Control	66,610	Misc. Revenues	105,000
Employee Services - Risk Mgmt.	3,715,419	Other Sources	2,510,988
Reserves	1,609,205		
		Total Revenue	5,424,204
Total Budget	5,424,204		

**Monroe County Board of County Commissioners
FY 2016 Proposed Fiscal Plan Fund Summary**

Fleet Management Fund

Fund Number: **504**

Description: The Central Services Fund accounts for the operation of the County's Fleet Management program. Fund revenues are generated through internal charges to user departments for fuel usage and annual vehicle maintenance.

<u>Appropriations by Department</u>	<u>FY 2016 Proposed</u>	<u>Revenue Source</u>	<u>FY 2016 Proposed</u>
Budgeted Transfers	367,760	Charges For Services	2,886,670
Fleet Management	2,930,714	Misc. Revenues	6,000
Reserves	898,000	Other Sources	1,303,804
Total Budget	4,196,474	Total Revenue	4,196,474

FIRE & EMS LOSAP TRUST FUND

Fund Number: **610**

Description: To account for contributions paid by the BOCC, to fund the pension benefits for eligible volunteer Firefighters and Emergency Medical Services volunteers (also called the Fire and EMS Pension Trust Fund). LOSAP is an acronym for Length Of Service Award Program and was implemented on June 21, 1999 by Monroe County Ordinance #026-1999.

<u>Appropriations by Department</u>	<u>FY 2016 Proposed</u>	<u>Revenue Source</u>	<u>FY 2016 Proposed</u>
LOSAP	44,916	Misc. Revenues	39,235
Reserves	19,250	Other Sources	24,931
Total Budget	64,166	Total Revenue	64,166

Revenue Sources and Trends

While property taxes are used to finance a variety of services, other County revenues are linked to specific programs; solid waste assessments finance the waste disposal programs, gasoline taxes finance public transportation, roadway construction and maintenance, and impact fees finance capital improvements related to transportation, parks, police, fire and solid waste programs. The use of standard definitions is mandated by Florida Statute Section 218.33 and ensures consistency among the various financial reports.

Taxes - Charges levied by the County, including ad valorem taxes net of discounts, penalties and interest. This category includes sales, gas taxes, and local tourist taxes, which are estimated based on State supplied forecasts.

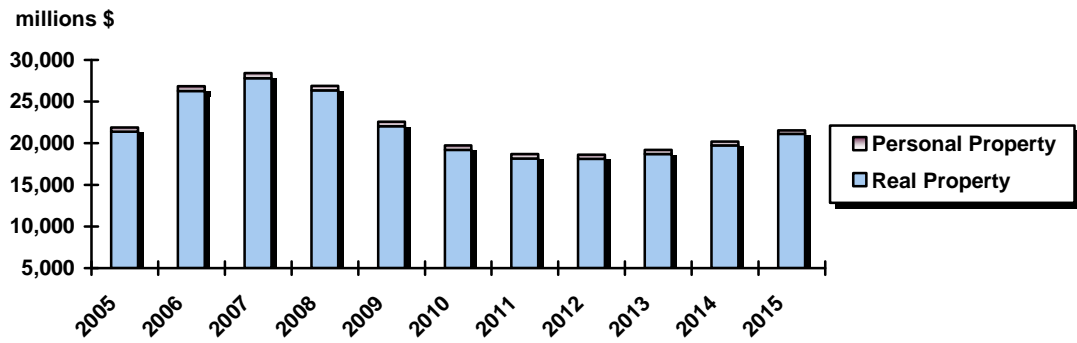
Revenue: Property Taxes

Description: Revenue derived from taxes levied on all real and personal property located in Monroe County

Legal Authority: Florida Statute, Chapter 200.

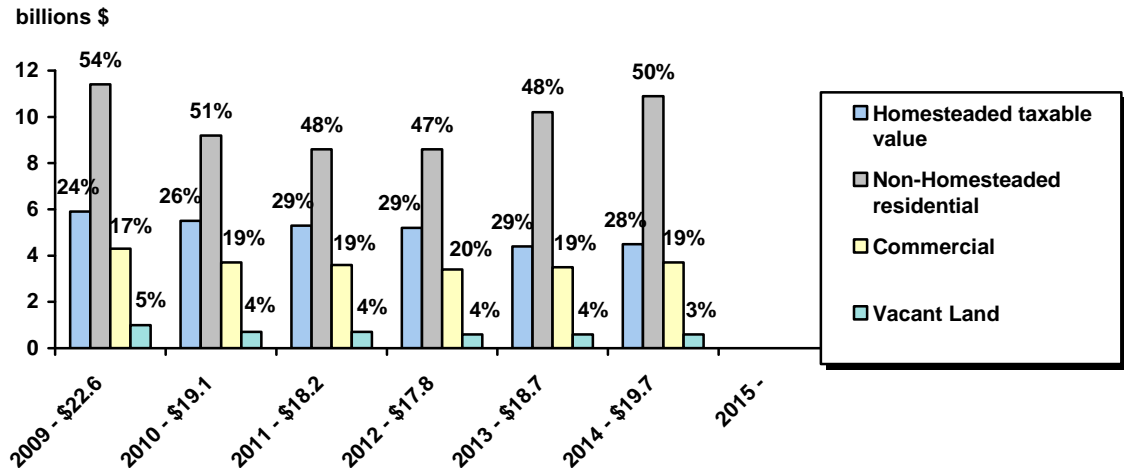
Fees: See “Ad Valorem Millage Summary.”

Constraints: F.S. Section 200.081 states: “No municipality shall levy ad valorem taxes against real properties and tangible personal properties and tangible personal property in excess of 10 mills, except for voted levies.”



Based on the 2015 Preliminary Tax Roll values the County-Wide taxable values are as follows:

Homesteaded taxable value (majority of these are residential properties)	\$4.7 Billion
Non-Homesteaded residential properties taxable value	\$11.7 Billion
Commercial properties	\$4.0 Billion
Vacant land taxable value	<u>\$0.72 Billion</u>
	\$21.12 Billion



Revenue Sources and Trends

Revenue: Local Government Infrastructure Surtax

Fund/Account Number: 304/312600GN

Description: The Infrastructure Surtax may be levied countywide, with referendum approval, by the governing board of the county or the governing bodies of municipalities representing a majority of the county population.

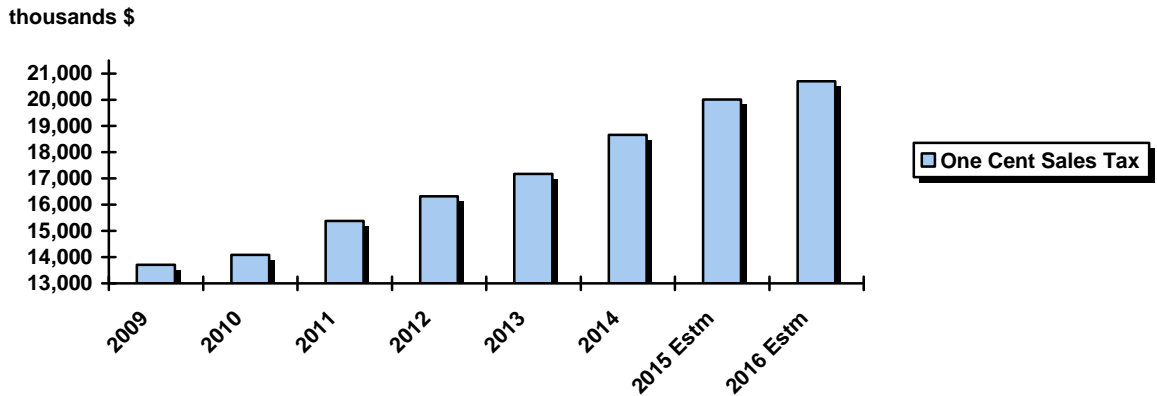
Legal Authority: Florida Statute, Chapter 212.055 (2), Monroe County Code of Ordinances Chapter 23, Article IV, Section 23-142 to 147.

Fees: One percent sales tax.

Restrictions: The voters in Monroe County approved to extend the infrastructure sales surtax from 2018 to 2033. These revenues can be used to finance, plan, and construct infrastructure and to acquire land for public recreation or conservation or protection of natural resources. In addition, Monroe County may use up to 10% of these proceeds for any public purpose provided the debt service obligations are met; the County's comprehensive plan is in compliance with the Growth Management Act; and the County adopted an amendment to the ordinance levying the surtax.

History/Trends: For 5 years (2004 to early 2008), the County's share increased before the downturn of the national economy in late 2008. Revenue collection continues to increase since 2009 and we anticipate that it will continue. The 2016 State estimate is \$20.7M.

Forecast: If the global and national economies continue to maintain a slow growth, we project 2016 will continue to see an increase in revenue for the Once Cent Sales Tax over 2015.



Revenue: Constitutional Gas Tax

Fund/Account Number: 102/335492GG and 102/335498GG

Description: The two cents per gallon tax is placed on motor fuel is collected by the Florida State Department of Revenue (DOR) and is transferred to the State Board of Administration (SBA) for monthly disbursements. The allocation formula is based on the geographic area, population and a collection component. This factor is then calculated annually for each county in the form of weighted county-to-state ratios. To determine each county's monthly distribution, the monthly statewide tax receipts are multiplied by each county's distribution factor.

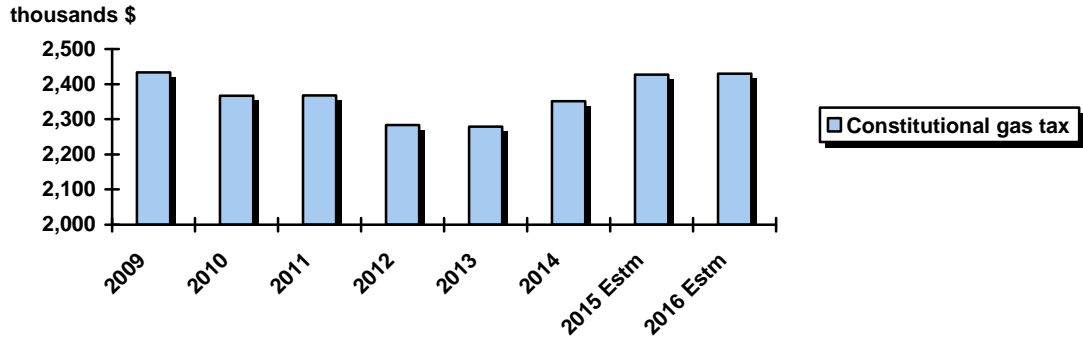
Legal Authority: Florida Constitution Article XII, section 9(c) (4), Florida Statutes 206.41 and 206.47.

Restrictions: Besides meeting debt service obligations, this tax can be used for the acquisition, construction, and maintenance of roads.

History/Trends: Prior to 2014, the State Shared Gas Tax had been decreasing every year. In 2014, the distribution factor had an increase due to the collection component and therefore, we saw an increase in revenue. For 2016, the distribution factor has increased slightly, along with more revenue being received and distributed. We expect an increase in 2015 and 2016 as compared to 2014. The history of the distribution factor is; FY11-1.20%, FY12-1.19%, FY13-1.17%, FY14-1.19%, FY15-1.17%, FY16-1.18%.

Forecast: The Florida Department of Revenue estimates \$2.36M for 2016, this is a slight increase over last year's estimate.

Revenue Sources and Trends



Revenue: County Fuel Tax

Fund/Account Number: 102/335490GG

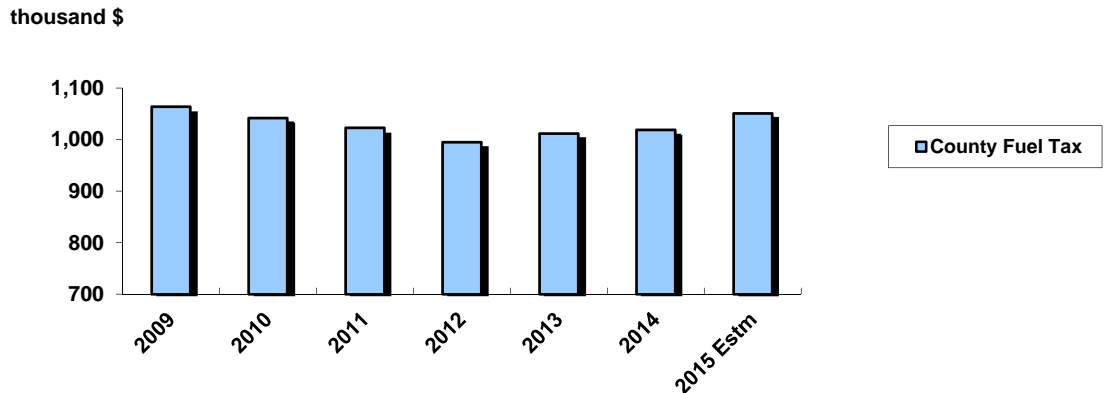
Description: The Florida Legislature has levied a one cent per gallon tax on motor fuel for distribution to county governments pursuant to the same formula used to distribute the Constitutional Gas Tax.

Legal Authority: Florida Statute, Chapter 206.60(6).

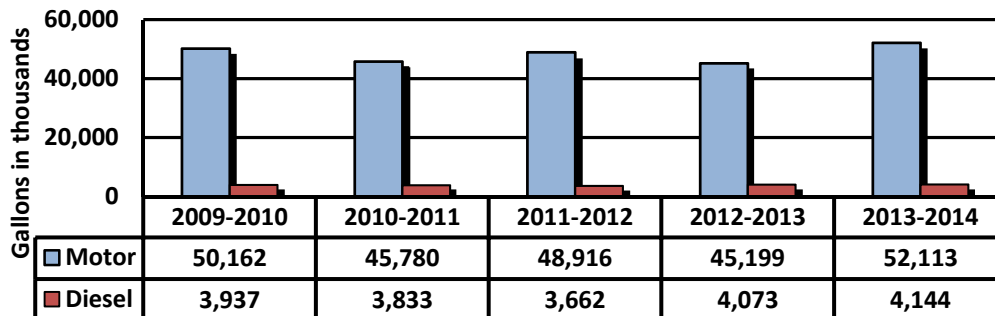
Restrictions: The funds from this tax can be used by counties for transportation related expenses, including the reduction of bond debt incurred for transportation purposes.

History/Trends: Over 2006-2012, this State Shared Gas Tax had been decreasing. In 2013 and 2014 it has started to increase, and just like the Constitutional Gas, we estimate a slight increase for 2015 and 2016.

Forecast: Since the distribution formula is the same as the Constitutional Gas Tax, we project that we will see a 1% increase in the revenue receipts over the prior year. For 2016, the Florida Department of Revenue estimates that we will receive \$1.08M.



Since the two above state shared revenues have a state-to-county weight distribution rate with a collection component, the graph below shows the certified taxable gallons as reported by Florida Department of Revenue.



Revenue Sources and Trends

Revenue: Local Option and Ninth-Cent Fuel Taxes.

Fund/Account Number: 102/312301GG and 102/312401GG

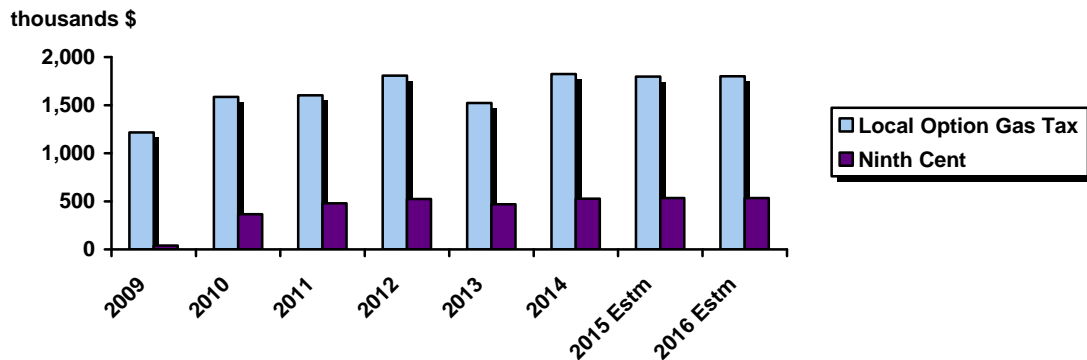
Description: In addition to the two cent constitutional gas tax and the one cent County Gas Tax, counties may impose up to 12 cents of local option fuel taxes in the form of three separate levies. The first is a tax of 1 cent on every net gallon of motor and diesel fuel sold within the county. This is known as the “Ninth” cent fuel tax. The second is a tax of 1 to 6 cents on every net gallon of motor and diesel fuel sold within the county. The third tax is a 1 to 5 cents levy upon every net gallon of motor fuel sold within the county. The third tax is not subject to diesel fuel. Monroe County now levies ten of the twelve cents on motor fuel and seven of the seven cents on diesel fuel. Monthly distribution on motor fuel is based on reports from terminal suppliers, wholesalers and importers as the destination of the gallons distributed for retail sale or use. Taxes on diesel are distributed according to Florida Statute proceeds.

Legal Authority: Florida Statute, Chapters 336.025 (1) (a), 336.025 (1) (b), 336.021 (1) (d) and 336.021 respectively and the Monroe County Code of Ordinances Chapter 23, Article VII.

Restrictions: The statutorily authorized uses of the three taxes differ, as do the methods of imposition and the requirement that the revenue be shared with municipalities. The Ninth Cent and 1 to 6 cents taxes may be used to fund transportation expenditures. In addition to transportation expenditures, the 1 to 5 cents can be used to meet the requirements of the capital improvements element of an adopted local government comprehensive plan.

History/Trends: During 2004-2009, the Local Option and Ninth-Cent Fuel Taxes were decreasing. The Monroe County Board of Commissioners voted to raise the tax rate an additional 1 cent to motor fuel on the Ninth-Cent Fuel Tax and an additional 3 cents to the Local Option Fuel Tax. This gas tax increase came into effect on January 1, 2010. We experienced an increase in revenues until 2013, which had a slight decrease, but we continue to show an increase in 2014 and expect 2015 and 2016 to remain steady.

Forecast: The State estimates a 0.4% increase in the Ninth Cent receipts and the same increase in the Local Option tax.



Revenue: Tourist Development Taxes

Funds/Account Number: 115/116- 312120GD, 117/118/119/120/121- 312130GD

Description: After being suggested by the Tourist Development Council, whose members are appointed by the BOCC, the initial tourist development tax received referendum approval prior to imposition. Subject to a 1%, 2%, or 3% tax are most rents, leases or sublets, which have been contracted for periods of six months or less, or living accommodations in hotels, motels, apartment houses, rooming houses, mobile home parks, and the like. The taxes are collected and administered by the Florida Department of Revenue.

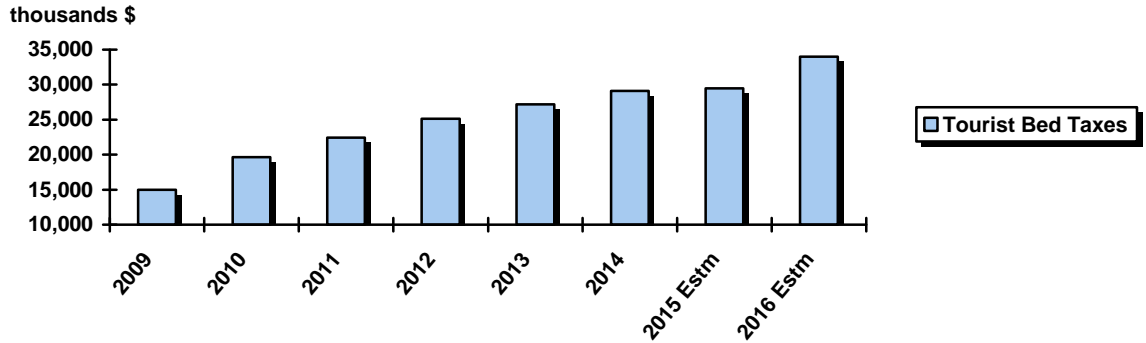
Legal Authority: Florida Statute, Chapters 125.0104 (3) (c), 125.0104 (3) (d), 125.0104 (n). Monroe County Code of Ordinances Chapter 23, Article V.

Restrictions: The revenue must generally be used to promote tourism, to build convention and tourist bureaus, and to finance beach improvements. Smaller counties may also use the revenue to build and upgrade fishing piers, museums, parks and nature centers.

History/Trends: Over the last 10 years, bed tax revenues collected saw an increase except for when the national economy took a downturn in late 2008. Since 2009, we see a steady increase every year.

Revenue Sources and Trends

Forecast: Key West has several hotels that have reopened in early 2015, after a 2 year building shut down for major remodel; therefore we expect an increase in the numbers of tourist who will visit Key West as well as the rest of the Florida Keys.



Revenue: Local Business Tax, formerly known as County Occupation License

Fund/Account Number: 001/316000GO

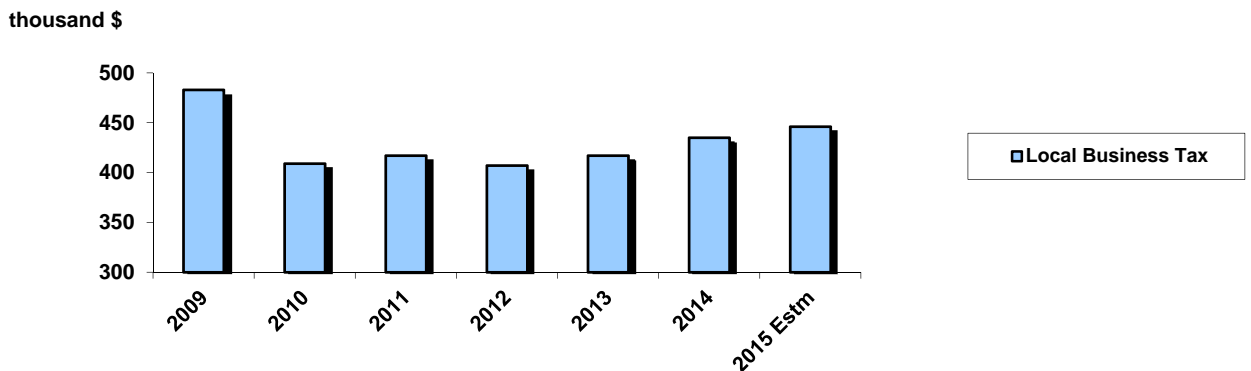
Description: Florida law authorizes a county to levy a business tax granting the privilege of engaging in or managing any business, profession or occupation within its jurisdiction.

Legal Authority: Florida Statutes, Section 205.032 and 205.033. Monroe Code of Ordinances Chapter 23, Article III

Restrictions: None

History/Trends: Prior to 1972, the State had imposed an occupational license tax and shared the revenues with counties. In 1972, Florida repealed the State tax and authorized counties to impose an occupational tax at the State rate then in effect. Chapter 80-274, Laws of Florida, authorized an increase in the tax, but capped the rate of increase. In 2012, the Florida State Legislature approved HB7125 which exempted real estate brokers and real estate sales associates from paying this tax.

Forecast: Since the legislative change, our total collection rate continues to have slight fluctuations.



Revenue Sources and Trends

Permits, Fees and Special Assessments - Includes building permits, franchise fees, impact fees and special assessments.

Revenue: Building Permits.

Fund/Account Number: 180/322005SG

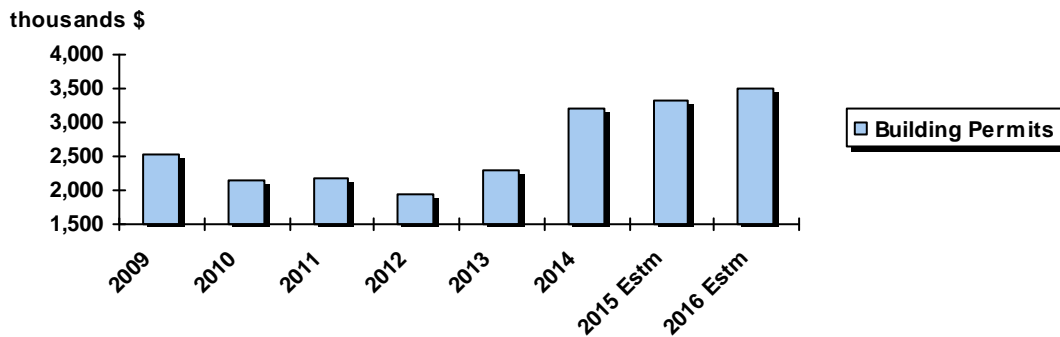
Description: Florida law authorizes the County to levy building permit charges to be used for carrying out the local government's responsibilities in enforcing the Florida Building Code.

Legal Authority: Monroe County Code of Ordinances 6-27., F.S. 553.8, F.S. 125.56 (2), or F.S. 166.222.

Restrictions: For use in unincorporated areas.

History/Trends: BOCC adopted a new building fee schedule that was put in to effect on October 1, 2014. The previous fee schedule was based on components of the proposed work. The new permit fees are calculated based upon the construction valuation of the proposed improvements.

Forecast: OMB forecasts for 2016 a 3% increase over the previous fiscal year. We continue to expect the new fee schedule to bring in more revenue than the previous fee schedule.



Intergovernmental Revenue - Includes revenues received from federal, state and other local government sources in the form of grants, shared revenues and payments in lieu of taxes. The latter two categories are estimated using State supplied calculations.

Revenue: Local Government 1/2 cent Sales Tax

Fund/Account Number: 001/148-335180GS

Description: This State Shared revenue program returns to the cities and counties a portion of the sales tax proceeds remitted to the State of Florida.

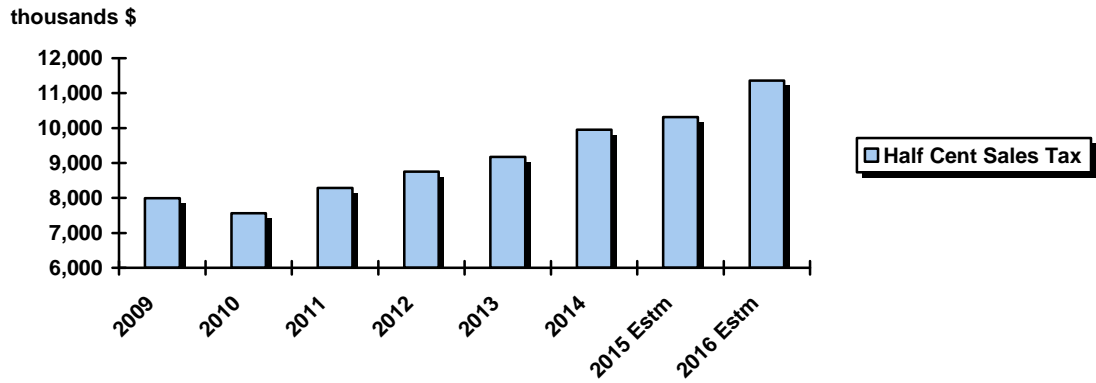
Legal Authority: Florida Statutes Chapter 218. Part IV. Distribution formulas F.S.218.64

Restrictions: A proportion of the sales tax shall be expended only for countywide tax relief or countywide programs. The remaining portion shall be deemed revenues derived on behalf of the unincorporated area but may be expended on a countywide basis.

History/Trends: Up through fiscal year 1999, this revenue source was placed entirely in the General Fund to be used for countywide tax relief. In fiscal year 2000, the portion of this revenue source that by law is considered to be "derived on behalf of the unincorporated area" started to go into the general purpose municipal service taxing unit fund to be used for unincorporated area tax relief. Since 2006, the County's share had a slight decline before the downturn of the national economy in late 2008. 2009 continued that downward trend. However, revenue receipts began to increase during 2011 and there was a gain of 1.7% over 2010. Revenues have continued to increase over the last 5 years.

Forecast: The Florida Department of Revenue projects an increase of 9.1% for 2016.

Revenue Sources and Trends



Revenue: County Revenue Sharing Program (also known as State Shared Revenue Proceeds)

Fund/Account Number: 001/335120GR

Description: The state shares 2.9 percent of the net cigarette tax collections and 2.044 percent of sales and use tax collections. An allocation formula serves as the basis for the distribution of these revenues to each county that meets the strict eligibility requirements. The apportionment factor comprises of weighted factors of county population, unincorporated county population and county sales tax collections.

Legal Authority: Florida Statutes Chapter 218 Part II, the Florida Revenue Sharing Act of 1972.

Restrictions: There are no use restrictions on these revenues other than some statutory limitations regarding funds that can be used as a pledge for indebtedness.

Forecast: OMB estimates for 2015 an increase of 1.3% over 2014, and expect 2016 to remain steady.



Charges for Services - Reflects all revenues stemming from charges for current services including solid waste annual service assessments, tipping fees, airport fees, recording fees, county officer fees and county and circuit court fees. These sources are estimated using trend analysis.

Revenue: Solid Waste Assessments and Tipping Fees.

Fund/Account Number: 414/343405 (annual assessment), 414/343420 (other tipping), 414/343421 (sludge tipping), 414/343450 (commercial tipping).

Description: The annual special assessment imposed upon lots or parcels of improved property in the Monroe County Solid Waste Municipal Service Benefit Unit was created under section 8-94. It is the intent of the Board of County Commissioners to require owners and occupants of all improved property within the unit to have domestic solid waste and special waste generated, on such improved property, collected and disposed of in a proper, sanitary and efficient manner.

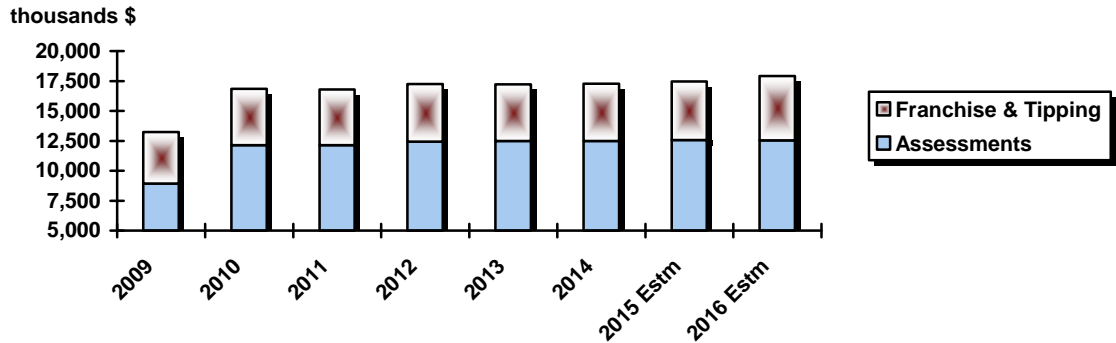
Legal Authority: Florida Statute 125, Monroe County Code Article IV, Sections 8-71 through, 8-107.

Revenue Sources and Trends

Restrictions: These funds are restricted in use to collection, disposal, and recycling of solid wastes and to debt service payments for solid waste facilities.

History/Trends: For over ten years, (1999-2010) there were no residential nor commercial assessment rate increases along with an increase in franchise fees. In 2010, residential fees went up from \$292.00 to \$396.00/year/residence, commercial rates were increased by .2% in accordance with the CPI and franchise fees increased 2%. There were no rate hikes in 2011. In 2012, the BOCC approved to increase residential assessments from \$396.00 to \$404.00/year along with an increase in the Tipping Fees from \$120/ton to \$123.50/ton. Franchise fees also increased during 2012.

Forecast: With the rates remaining the same for 2015 and 2016, we should be able to maintain our revenues.



Revenue: Airport Fees.

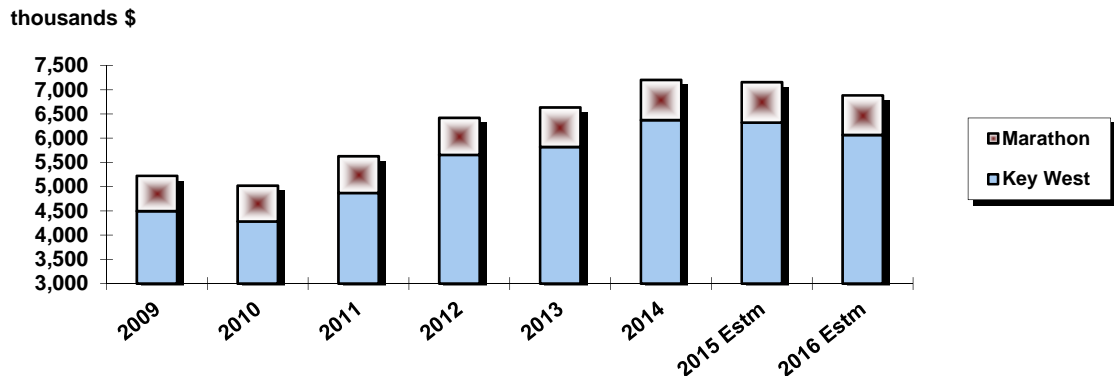
Fund/Account Number: 403/344104, 403/344105, 403/344106, 404/344101, 404/344103, 404/344104, 404/344105 and 404/344106.

Description: Passenger fees, airport leases, and other airport fees collected for the operation of Monroe County's two municipal airports, in Key West and Marathon.

Restrictions: These funds are restricted to support airport operations and maintenance.

History/Trends: Marathon Airport has had difficulty in attracting and retaining regular air carrier services. Key West Airport went thru a major construction project and was completed in 2008. Since then, one major discount air carrier had scheduled arrivals and departures from Key West but left in June 2014. Now, there is a total of 4 major airlines that serve the Florida Keys. To minimize the loss, one carrier picked up a daily round trip, Key West to Orlando.

Forecast: As long as national and world economies continue to increase, our tourism economy should increase as well. But with the loss of one major airline, we anticipate a slight decrease for 2015 and 2016 in revenue as compared to 2014.



Definition and the Process of Estimating Fund Balance Changes

Fund Balance Definition for Governmental Funds

Fund balance refers to the difference between current financial assets and liabilities reported in a governmental fund. In simpler terms, dollars available to spend. If some of the funds resources are not available to spend, this would be indicated by “restricting” or “reserving” a portion of fund balance. Credit rating agencies monitor fund balance levels and strongly consider unrestricted fund balance when determining a local government’s creditworthiness. There are five types of fund balance and a definition of those types can be found in the fund balance policy, located under Financial Policies.

Fund Balance is also important to guard against unanticipated events that would adversely affect the financial of the County and jeopardize the continuation of necessary public services. The County keeps a \$10 million fund balance in the event of a hurricane or other major events that would put a strain on the General Fund. In the past when Monroe County experienced four hurricanes in one year, there was enough money to pay the upfront costs of a storm and pay normal operating costs, until federal and state aid was received.

In reviewing Monroe County’s adopted budget, the reader will notice that the County practice is to appropriate all of the beginning fund balances, and all revenues and other sources of income. As a result, it appears the County intends to spend all available funds by the end the fiscal year. That is not the case.

Although Florida statutes require the appropriation of fund balances as a part of each year’s budget, differences between estimates of spending and actual spending, as well as conservative estimates of revenues will normally result in some surplus funds each year. Monroe County attempts to prepare prudent estimates of revenues and spending each year to ensure the financial stability of our funds.

The process of estimating actual revenues and spending and the projection of fund balances is very difficult but nonetheless, a very important part of the County budget. The County estimates or projects its fund balances throughout the fiscal year using the following process:

First, since the County must prepare its annual budget prior to the time that the previous year’s financial books are closed and audited, we must estimate the projected actual prior-year ending fund balances. These estimates serve as the basis for projecting the coming budget year ending fund balances.

Second, we estimate the percentage of *budgeted* revenues that will actually be received. This percentage is the result of analysis of prior year budget versus actual revenues. Typically, revenues are conservatively estimated and will likely exceed budgeted figures by a small amount each year. For example, under Florida Statutes, only 95% of estimated revenues are appropriated. While a 95% factor may be reasonable for ad valorem collections, where adjustments to the tax roll and discounts for early payment result in collections of about 95%, it tends to understate collections from other revenues. This 5% safety margin results in excess revenues from non-ad valorem revenues.

Third, OMB estimates the percentage of *budgeted* appropriations, excluding budgeted reserves, that will actually be expended. This percentage is the result of analysis of prior year budget versus actual spending. As might be expected, actual spending typically falls below the budgeted amounts by a small fraction each year and there is generally a surplus of budget funds remaining at the end of the year.

The end-of-year fund balances are then calculated by adding the *estimated actual* revenues, and subtracting the *estimated actual* expenditures from the estimated beginning fund balances to yield the projected year-end fund balances.

The projected year-end fund balances are a useful tool because they help predict the financial condition of each fund and help County staff predict and prepare for unusual situations in advance. The estimated balances also help us avoid large swings in taxation and other fee assessments one year over the next and, in the case of capital funds, it helps to monitor the accumulation of capital over a number of years for large infrastructure projects.

The following table summarizes, in the manner described above, the fund balance projections for the major Monroe County funds.

Projected Changes in Fund Balances

Fund	Audited	Fiscal Year 2015		Projected Impact of Operations Positive/Negative	Estimated	% Change in Fund Balance	Reasons for the changes in FY15 Fund Balance
	9/30/2014 Fund Bal	Unaudited Revenues	Projected Expenses		9/30/2015 Fund Bal		
GENERAL FUND							
001 General Fund	35,527,365	41,368,823	44,734,091	(3,365,268)	32,162,097	-9%	Intentional use of surplus fund balance within BOCC fund balance policy.
Total General Fund	35,527,365	41,368,823	44,734,091	(3,365,268)	32,162,097	-9%	
SPECIAL REVENUE FUNDS							
100 Affordable Housing Programs	387,696	1,000	0	1,000	388,696	0%	
101 Law Enforcement, Jail, Judicial	15,349,407	46,973,009	49,322,635	(2,349,626)	12,999,781	-15%	Increases in the Sheriff's budget. Conservative revenue estimate; \$2.2M increase in Ad Valorem taxation for FY15.
102 Roads and Bridges	11,290,339	5,992,673	6,833,668	(840,995)	10,449,344	-7%	Additional expenditures for road paving (\$250K) and capital equipment/trucks (\$785K).
115 TDC Two Penny	5,009,836	5,196,142	4,861,130	335,012	5,344,848	7%	Revenue increase in Bed Tax collections.
116 TDC Two Penny Generic	8,059,947	10,048,755	9,971,750	77,005	8,136,952	1%	Revenue increase in Bed Tax collections.
117 TDC District 1 Third Penny	6,405,309	8,751,431	8,484,936	266,495	6,671,804	4%	Revenue increase in Bed Tax collections.
118 TDC District 2 Third Penny	617,700	852,283	793,039	59,244	676,944	10%	Revenue increase in Bed Tax collections.
119 TDC District 3 Third Penny	1,250,695	2,254,854	2,191,833	63,021	1,313,716	5%	Revenue increase in Bed Tax collections.
120 TDC District 4 Third Penny	1,269,419	1,877,434	1,785,764	91,670	1,361,089	7%	Revenue increase in Bed Tax collections.
121 TDC District 5 Third Penny	1,075,076	1,979,142	1,904,232	74,910	1,149,986	7%	Revenue increase in Bed Tax collections.
125 Grants	2,861,850	6,743,215	7,153,641	(410,426)	2,451,424	-14%	Timing of reimbursements from Federal & State agencies.
130 Impact Fees Fund-Roadways	3,218,282	791,082	2,481,374	(1,690,292)	1,527,990	-53%	Expenditure increase in Dist. 3 for design and construction of bike paths (CR905 and US1 Bayside).
131 Impact Fees Fund-Parks	503,464	38,630	0	38,630	542,094	8%	No project activity for FY15.
132 Impact Fees Fund-Libraries	973,635	37,387	25,000	12,387	986,022	1%	No projects approved for FY15; Expenditure for Library Automation.
133 Impact Fees Fund-Solid Waste	68,159	7,173	0	7,173	75,332	11%	No projects approved for FY15
134 Impact Fees Fund-Police	43,279	16,815	0	16,815	60,094	39%	No projects approved for FY15.
135 Impact Fees Fund-Fire Facilities	49,292	14,622	0	14,622	63,914	30%	No projects approved for FY15.
136 Employee Fair Share Housing	511,524	42,950	0	42,950	554,474	8%	No projects approved for FY15.
141 Fire & Ambulance District 1	6,152,655	11,135,620	11,448,603	(312,983)	5,839,672	-5%	Reduced Ad Valorem taxes along with reduced estimated expenditures.
144 Upper Keys Trauma Care District	954,553	2,600	221,211	(218,611)	735,942	-23%	There are plans to deplete this fund in 4 to 6 years depending on Rev. & Exp.
147 Unincorporated Parks & Beaches	986,259	1,663,704	1,721,758	(58,054)	928,205	-6%	Conservative revenue estimates and an increase in estimated expenditures.
148 MSTD-Ping/Bldg/Code/Fire Mar	7,671,904	8,722,595	7,823,679	898,916	8,570,820	12%	Increased planning fee revenues.
149 Municipal Policing	2,038,960	7,541,928	7,699,684	(157,756)	1,881,204	-8%	Increase in Sherriff's budget.
150 911 Enhancement Fund	0	469,264	469,264	0	0	0%	
152 Duck Key Security District	392,906	78,231	66,100	12,131	405,037	3%	
153 Local Housing Asst Trust Fund	1,387,095	307,812	262,451	45,361	1,432,456	3%	State and Mortgage Satisfaction Revenue.
157 Boating Improvement Fund	2,428,865	667,300	669,390	(2,090)	2,426,775	0%	
158 Misc Special Revenue Fund	2,508,962	717,725	603,038	114,687	2,623,649	5%	Timing of funded projects.
160 Environmental Restoration Fund	1,759,875	304,650	257,040	47,610	1,807,485	3%	Increased mitigation fees revenue.

Projected Changes in Fund Balances

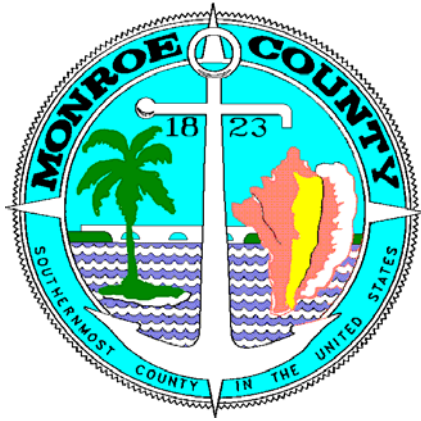
	Fund	Fiscal Year 2016		Projected Impact of Operations Positive/Negative	Estimated 9/30/2016 Fund Bal	% Change in Fund Balance	Reasons for the changes in FY16 Fund Balance
		Projected Actual Revenues	Expenses				
GENERAL FUND							
001	General Fund	42,739,356	46,309,089	(3,569,733)	28,592,364	-11%	Intentional use of surplus fund balance within BOCC fund balance policy.
	Total General Fund	42,739,356	46,309,089	(3,569,733)	28,592,364	-11%	
SPECIAL REVENUE FUNDS							
100	Affordable Housing Programs	973	0	973	389,669	0%	
101	Law Enforcement, Jail, Judicial	50,143,031	50,796,761	(653,730)	12,346,051	-5%	Increases in the Sheriff's budget. Conservative revenue estimate; \$3.3M increase in Ad Valorem taxation proposed.
102	Roads and Bridges	5,731,423	12,222,903	(6,491,480)	3,957,864	-62%	Additional expenditures for road paving (\$3.2M), transfer out for road paving (\$1.1M) and Card Sound Bridge grant (\$1.9M).
115	TDC Two Penny	5,385,697	5,027,980	357,717	5,702,565	7%	Conservative revenue estimate.
116	TDC Two Penny Generic	10,183,703	10,122,082	61,621	8,198,573	1%	Conservative revenue estimate.
117	TDC District 1 Third Penny	8,827,103	8,539,606	287,497	6,959,301	4%	Conservative revenue estimate.
118	TDC District 2 Third Penny	870,518	889,681	(19,163)	657,781	-3%	Additional expenditure budget: Promo & Advert. and Bricks & Mortar projects. Conservative revenue estimate.
119	TDC District 3 Third Penny	2,278,951	2,201,546	77,405	1,391,121	6%	Conservative revenue estimate.
120	TDC District 4 Third Penny	1,923,580	1,807,580	116,000	1,477,089	9%	Additional expenditure budget for Promotions and Bricks & Mortar. Conservative revenue estimate.
121	TDC District 5 Third Penny	2,041,638	1,975,461	66,177	1,216,163	6%	Additional expenditure budget for Promotions and Bricks & Mortar projects. Conservative revenue estimate.
125	Grants						
130	Impact Fees Fund-Roadways	92,665	387,581	(294,916)	1,233,074	-19%	Projected expenditure increases for ongoing projects.
131	Impact Fees Fund-Parks	42,463	40,265	2,198	544,292	0%	Projected expenditures increase for approved Dist. 1 park projects.
132	Impact Fees Fund-Libraries	31,065	21,297	9,768	995,790	1%	No projects approved for FY15; Expenditure for Library Automation.
133	Impact Fees Fund-Solid Waste	7,281	0	7,281	82,613	10%	No projects approved for FY16.
134	Impact Fees Fund-Police	21,471	0	21,471	81,565	36%	No projects approved for FY16.
135	Impact Fees Fund-Fire Facilities	15,615	0	15,615	79,529	24%	No projects approved for FY16.
136	Employee Fair Share Housing	45,631	0	45,631	600,105	8%	No projects approved for FY16.
141	Fire & Ambulance District 1	10,925,094	11,548,173	(623,079)	5,216,593	-11%	Decrease due to a reduction of Ad Valorem taxes (\$240K) and increase in estimated expenditures
144	Upper Keys Trauma Care District	2,880	241,736	(238,856)	497,086	-32%	There are plans to deplete this fund in 4 to 6 years depending on Rev. & Exp.
147	Unincorporated Parks & Beaches	1,693,066	1,803,334	(110,268)	817,937	-12%	Conservative revenue estimates and an increase in estimated expenditures.
148	MSTD-Ping/Bldg/Code/Fire Mar	6,022,798	7,636,164	(1,613,366)	6,957,454	-19%	Decrease due to no Ad Valorem taxation and additional State Shared Revenue going to General Fund.
149	Municipal Policing	7,908,416	7,932,016	(23,600)	1,857,604	-1%	Increase in Sherriff's budget.
150	911 Enhancement Fund	481,789	481,789	0	0	0%	
152	Duck Key Security District	78,920	67,251	11,669	416,706	3%	
153	Local Housing Asst Trust Fund	354,561	284,633	69,928	1,502,384	5%	Conservative revenue and expenditure estimates.
157	Boating Improvement Fund	692,105	627,081	65,024	2,491,799	3%	
158	Misc Special Revenue Fund	704,455	613,289	91,166	2,714,815	3%	Timing of funded projects.
160	Environmental Restoration Fund	317,847	267,812	50,035	1,857,520	3%	Increased mitigation fees revenue.

Projected Changes in Fund Balances

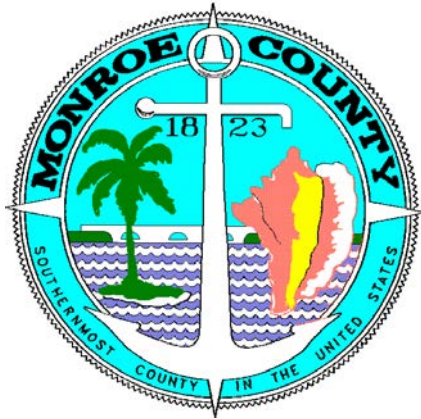
	Fund	Audited	Fiscal Year 2015		Projected Impact of Operations Positive/Negative	Estimated	% Change in Fund Balance	Reasons for the changes in FY15 Fund Balance
		9/30/2014 Fund Bal	Unaudited	Projected		Actual		
			Revenues	Expenses				
162	Law Enforcement Trust Fund	677,662	51,700	75,000	(23,300)	654,362	-3%	
163	Court Facilities Fees Trust (602)	2,501,122	525,630	158,634	366,996	2,868,118	15%	No Courthouse projects are proposed for FY15.
164	Clerk's Drug Abuse Trust (603)	158,457	29,780	36,200	(6,420)	152,037	-4%	
166	Marathon MSTU	2,517	230	1,766	(1,536)	981	-61%	Administrative cost of finalizing the Wastewater System.
168	Bay Point MSTU	50,329	125	2,750	(2,625)	47,704	-5%	Administrative cost of finalizing the Wastewater System.
169	Big Coppitt MSTU	1,751	360	450	(90)	1,661	-5%	Administrative cost of finalizing the Wastewater System.
170	Key Largo MSTU	7,501	540	1,700	(1,160)	6,341	-15%	Administrative cost of finalizing the Wastewater System.
171	Stock Island MSTU	648,744	42,080	31,500	10,580	659,324	2%	Special Assessment revenue exceeds Administrative expenditures.
172	Cudjoe/Sugarloaf MSTU	4,172	805	400	405	4,577	10%	Administrative cost of developing a Wastewater System.
174	Conch Key MSTU	468	0	400	(400)	68	-85%	Deplete remaining fund balance.
175	Long Key/Layton MSTU	18,039	50	3,443	(3,393)	14,646	-19%	Administrative cost of developing a Wastewater System.
176	Duck Key MSTU	66,034	170	4,800	(4,630)	61,404	-7%	Administrative cost of finalizing the Wastewater System.
180	Building Fund	2,018,398	3,471,963	3,782,307	(310,344)	1,708,054	-15%	Conservative revenue estimates for first year fee increase; conservative expenditure estimates
	Total Special Revenue Funds	91,382,137	127,353,459	131,150,570	(3,797,111)	87,585,026	-4%	
	CAPITAL PROJECT FUNDS							
304	1 Cent Infrastructure Surtax	17,479,729	22,117,977	23,073,369	(955,392)	16,524,337	-5%	Increase in Debt Service Payments, Boat Ramp Projects, Backlog Paving.
308	2007 Revenue Bond	1,321,434	78	712,540	(712,462)	608,972	-54%	On-going capital projects.
310	Big Coppitt Wastewater Project	2,925,640	434,862	730,938	(296,076)	2,629,564	-10%	Special Assessment fees are collected and used for Debt Service.
311	Duck Key Wastewater Project	2,512,905	41,563	21,591	19,972	2,532,877	1%	
312	Cudjoe Regional WW Project	7,812,268	50,803,947	51,009,793	(205,846)	7,606,422	-3%	Timing of SRF Loan payments and Mayfield Grant reimbursements.
314	2014 Revenue Bond	-	25,772,929	17,412,721	8,360,208	8,360,208		Start of Projects from Bond Proceeds and PNC Line of Credit.
	Total Capital Projects Funds	32,051,976	99,171,356	92,960,952	6,210,404	38,262,380	19%	
	ENTERPRISE FUNDS							
401	Card Sound	6,517,501	1,059,564	1,304,450	(244,886)	6,272,615	-4%	Declining toll revenue.
403	Marathon Airport	1,750,024	866,014	864,538	1,476	1,751,500	0%	Timing of Grant projects and reimbursements.
404	Key West Airport	4,638,848	9,371,917	8,656,842	715,075	5,353,923	15%	Timing of Grant projects and reimbursements.
414	MSD Solid Waste	11,616,857	18,326,098	18,110,420	215,678	11,832,535	2%	
	Total Enterprise Funds	24,523,230	29,623,593	28,936,250	687,343	25,210,573	3%	
	INTERNAL SERVICE FUNDS							
501	Worker's Comp	4,060,004	4,346,529	4,618,606	(272,077)	3,787,927	-7%	Intentional revenue reduction to stabilize fund balance.
502	Group Insurance	12,106,469	15,221,187	15,993,094	(771,907)	11,334,562	-6%	Conservative Expenditure estimates, despite increase in Employee contributions.
503	Risk Management	5,370,073	2,964,032	2,809,660	154,372	5,524,445	3%	Revenue billings charged 1/2.
504	Fleet Management	2,116,429	2,831,420	2,573,648	257,772	2,374,201	12%	
	Total Internal Service Funds	23,652,975	25,363,168	25,995,008	(631,840)	23,021,135	-3%	
	AGENCY TRUST FUND							
610	LOSAP Fire & EMS	861,156	38,150	31,800	6,350	867,506	1%	
	Total Agency Trust Fund	861,156	38,150	31,800	6,350	867,506	1%	
	Grand Total	207,998,839	322,918,549	323,808,671	(890,122)	207,108,717	0%	

Projected Changes in Fund Balances

	Fund	Fiscal Year 2016		Projected Impact of Operations Positive/Negative	Estimated 9/30/2016 Fund Bal	% Change in Fund Balance	Reasons for the changes in FY16 Fund Balance
		Projected Revenues	Actual Expenses				
162	Law Enforcement Trust Fund	53,956	47,822	6,134	660,496	1%	Conservative revenue and expenditure estimates.
163	Court Facilities Fees Trust (602)	508,963	348,529	160,434	3,028,552	6%	No Courthouse projects are proposed for FY16.
164	Clerk's Drug Abuse Trust (603)	36,125	34,561	1,564	153,601	1%	
166	Marathon MSTU	154	530	(376)	605	-38%	Administrative cost of finalizing the Wastewater System.
168	Bay Point MSTU	102	3,000	(2,898)	44,806	-6%	Administrative cost of finalizing the Wastewater System.
169	Big Coppitt MSTU	143	500	(357)	1,304	-21%	Administrative cost of finalizing the Wastewater System.
170	Key Largo MSTU	490	1,630	(1,140)	5,201	-18%	Administrative cost of finalizing the Wastewater System.
171	Stock Island MSTU	51,342	38,316	13,026	672,350	2%	
172	Cudjoe/Sugarloaf MSTU	671	3,479	(2,808)	1,769	-61%	Administrative cost of developing & monitoring WW construction.
174	Conch Key MSTU	0	68	(68)	0	-100%	Deplete remaining fund balance.
175	Long Key/Layton MSTU	47	3,258	(3,211)	11,435	-22%	Administrative cost of finalizing the Wastewater System.
176	Duck Key MSTU	101	1,632	(1,531)	59,873	-2%	Administrative cost of finalizing the Wastewater System.
180	Building Fund	3,408,886	4,177,202	(768,316)	939,738	-45%	Increased expenditure budget and additional non-reoccurring expenses that exceeds anticipated revenue.
	Total Special Revenue Funds	120,885,719	130,196,548	(9,310,829)	78,274,197	-11%	
	CAPITAL PROJECT FUNDS						
304	1 Cent Infrastructure Surtax	18,550,000	29,029,450	(10,479,450)	6,044,887	-63%	Conservative revenue estimate. On going Debt Service Payments, Boat Ramp Projects, Backlog Paving.
308	2007 Revenue Bond	0	578,080	(578,080)	30,892	-95%	On-going capital projects.
310	Big Coppitt Wastewater Project	452,136	700,150	(248,014)	2,381,550	-9%	Special Assessment fees are collected and used for Debt Service.
311	Duck Key Wastewater Project	33,250	30,032	3,218	2,536,095	0%	
312	Cudjoe Regional WW Project	28,600,282	24,235,814	4,364,468	11,970,890	57%	Timing of SRF Loan payments and Mayfield Grant reimbursements.
314	2014 Revenue Bond	11,000,000	18,156,267	(7,156,267)	1,203,941	-86%	Anticipated project funding.
	Total Capital Projects Funds	58,635,668	54,573,526	4,062,142	42,324,522	11%	
	ENTERPRISE FUNDS						
401	Card Sound	973,750	1,773,888	(800,138)	5,472,477	-13%	Declining toll revenue and implementation of Toll-by-Plate.
403	Marathon Airport	802,680	977,854	(175,174)	1,576,326	-10%	Increase in required grant match for on going projects.
404	Key West Airport	8,243,598	9,603,113	(1,359,515)	3,994,408	-25%	Increase in required grant match for on going projects.
414	MSD Solid Waste	17,214,608	18,592,898	(1,378,290)	10,454,245	-12%	Replace 3 transfer stations (\$1M).
	Total Enterprise Funds	27,234,636	30,947,753	(3,713,117)	21,497,456	-15%	
	INTERNAL SERVICE FUNDS						
501	Worker's Comp	3,701,356	3,731,339	(29,983)	3,757,944	-1%	Conservative Expenditure estimates.
502	Group Insurance	16,987,646	18,211,942	(1,224,296)	10,110,266	-11%	8% increase over FY15 in projected claims.
503	Risk Management	2,907,966	2,711,758	196,208	5,720,653	4%	
504	Fleet Management	2,747,137	3,239,860	(492,723)	1,881,478	-21%	Rollover from FY15 to purchase new wash racks.
	Total Internal Service Funds	26,344,105	27,894,899	(1,550,794)	21,470,341	-7%	
	AGENCY TRUST FUND						
610	LOSAP Fire & EMS	37,580	35,100	2,480	869,986	0%	
	Total Agency Trust Fund	37,580	35,100	2,480	869,986	0%	
	Grand Total	275,877,064	289,956,915	(14,079,851)	193,028,866	-7%	

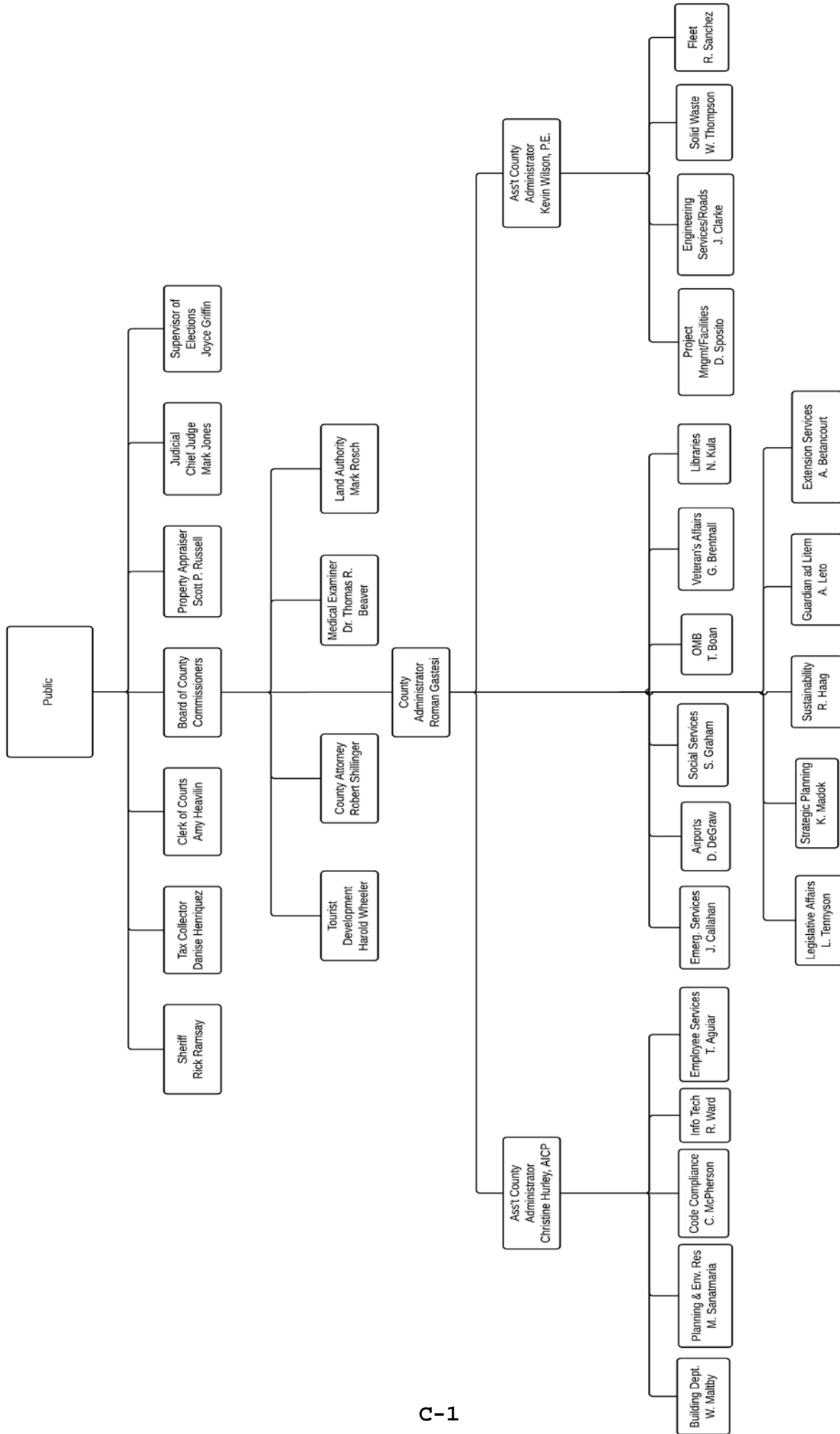


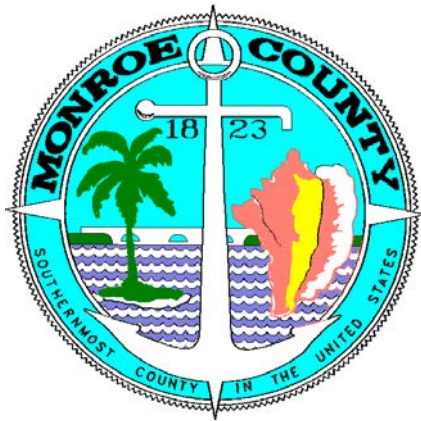
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ORGANIZATIONAL CHART

Proposed Monroe County Organizational Chart





POSITIONS

Monroe County Board of County Commissioners FY 2016 Proposed Fiscal Plan Position Summary

	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Variance
<u>B.O.C.C.</u>						
BOCC Administrative	11.00	10.86	10.86	10.86	10.68	-0.18
B.O.C.C. Total FTE	11.00	10.86	10.86	10.86	10.68	-0.18

County Administrator

County Administrator	5.00	6.90	6.90	6.90	7.30	0.40
County Administrator Total FTE	5.00	6.90	6.90	6.90	7.30	0.40

Employee Services

Employee Services - Loss Control	0.75	1.25	1.25	1.25	1.25	0.00
Employee Services - Personnel	5.01	5.01	4.76	4.76	4.76	0.00
Employee Services - Worker's Comp	2.28	2.28	2.28	2.28	2.28	0.00
Employee Services - Group Insurance	3.30	3.30	3.30	3.30	3.30	0.00
Employee Services - Risk Mgmt.	2.23	2.23	2.23	2.23	2.23	0.00
Employee Services Total FTE	13.56	14.06	13.81	13.81	13.81	0.00

Growth Mgmt

Growth Management Administration	4.98	3.98	4.98	4.98	4.58	-0.40
Planning Department	14.00	14.50	16.84	16.84	15.52	-1.32
Environmental Resources	7.00	7.00	8.33	8.33	8.33	0.00
Building Department	28.00	28.50	33.83	33.83	30.33	-3.50
Marine Resources	1.00	1.00	1.00	1.00	1.00	0.00
Code Compliance	17.00	17.00	17.00	17.00	16.00	-1.00
Growth Mgmt Total FTE	71.98	71.98	81.98	81.98	75.76	-6.22

Veterans Affairs

Veteran Affairs	9.50	9.50	9.50	9.50	9.50	0.00
Veterans Affairs Total FTE	9.50	9.50	9.50	9.50	9.50	0.00

Airport Services

Key West Airport	10.35	14.35	15.35	15.35	14.80	-0.55
Marathon Airport	4.55	4.65	4.40	4.40	4.95	0.55
Airport Services Total FTE	14.90	19.00	19.75	19.75	19.75	0.00

Monroe County Board of County Commissioners

FY 2016 Proposed Fiscal Plan Position Summary

	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Variance
<u>Emergency Services</u>						
Emergency Medical Air Transport	8.00	9.56	9.56	9.56	9.56	0.00
Fire & Rescue Central	31.00	38.44	96.44	96.44	96.44	0.00
Fire & Rescue Coordinator/Fire Academy	9.00	9.00	9.00	9.00	10.00	1.00
EMS Administration	58.00	58.00	-	-	-	0.00
Emergency Management	1.75	1.75	1.75	1.75	1.75	0.00
Fire Marshal	3.00	3.00	3.00	3.00	3.00	0.00
Fire & Rescue Key West Airport	13.00	13.00	13.00	13.00	13.00	0.00
Upper Keys Health Care Taxing District	1.00	0.14	0.14	0.14	0.14	0.00
Emergency Services Total FTE	124.75	132.89	132.89	132.89	133.89	1.00
<u>Guardian Ad Litem</u>						
Guardian Ad Litem	1.00	1.00	1.00	1.00	1.00	0.00
Guardian Ad Litem Total FTE	1.00	1.00	1.00	1.00	1.00	0.00
<u>Budget & Finance</u>						
Office of Management & Budget	5.00	5.00	6.00	6.00	5.00	-1.00
Grants Management	2.00	1.00	1.00	1.00	2.00	1.00
Purchasing	2.00	2.00	1.00	1.00	1.00	0.00
Budget & Finance Total FTE	9.00	8.00	8.00	8.00	8.00	0.00
<u>Information Technology</u>						
Information Technology	12.00	13.00	13.00	13.00	13.00	0.00
Information Technology Total FTE	12.00	13.00	13.00	13.00	13.00	0.00
<u>County Attorney</u>						
County Attorney	13.50	12.50	12.75	12.75	12.75	0.00
County Attorney Total FTE	13.50	12.50	12.75	12.75	12.75	0.00
<u>Social Services</u>						
Welfare Services	8.87	9.57	8.89	8.89	8.71	-0.18
Social Service Transportation	9.56	9.56	9.83	9.83	9.60	-0.23
Bayshore Manor	10.50	10.50	10.60	10.60	10.63	0.03
Social Services Total FTE	28.93	29.63	29.32	29.32	28.94	-0.38
<u>Extension Services</u>						
Extension Services	1.00	1.00	1.00	1.00	1.00	0.00
Extension Services Total FTE	1.00	1.00	1.00	1.00	1.00	0.00

Monroe County Board of County Commissioners

FY 2016 Proposed Fiscal Plan Position Summary

	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Variance
<u>Library Services</u>						
Libraries	41.34	41.66	41.66	41.66	41.66	0.00
Library Services Total FTE	41.34	41.66	41.66	41.66	41.66	0.00

Public Works/Engineering Capital Projects

Public Works Management	0.99	0.99	-	-	-	0.00
Facilities Maintenance	65.59	65.59	-	-	-	0.00
County Engineering Capital	11.02	12.67	13.18	13.18	12.93	-0.25
Road Department	40.25	40.25	27.28	27.28	26.83	-0.45
Fleet Management	15.05	16.05	-	-	-	0.00
Solid Waste	18.20	18.20	-	-	-	0.00
Wastewater MSTUs	0.63	0.98	-	-	-	0.00
Wastewater MSTU Capital	-	-	0.99	0.99	0.99	0.00
Public Works/Engineering Capital Projects Total FTE	151.73	154.73	41.44	41.44	40.74	-0.70

Public Works/Engineering Operations

Public Works Management	-	-	0.99	0.99	0.52	-0.47
Facilities Maintenance	-	-	62.76	62.76	63.26	0.50
County Engineering General	-	-	0.74	0.74	0.74	0.00
Card Sound Road	-	-	12.55	12.55	12.47	-0.08
Fleet Management	-	-	17.05	17.05	17.05	0.00
Solid Waste	-	-	19.20	19.20	19.95	0.75
Public Works/Engineering Operations Total FTE	-	-	113.29	113.29	113.99	0.70

Elected Officials

Clerk of Courts	97.00	98.00	98.00	98.00	96.00	-2.00
Monroe County Sheriff	462.50	462.50	463.50	463.50	465.50	2.00
Tax Collector	64.00	64.00	64.00	64.00	64.00	0.00
Property Appraiser	52.00	52.00	52.00	52.00	53.00	1.00
Supervisor of Elections	12.00	12.00	12.00	12.00	12.00	0.00
State Attorney	1.00	1.00	1.00	1.00	1.00	0.00
Public Defender	2.00	2.00	2.00	2.00	2.00	0.00
Judicial Administration	26.00	26.00	26.00	26.00	26.00	0.00
Elected Officials Total FTE	716.50	717.50	718.50	718.50	719.50	1.00

Tourist Development Council

TDC District 4 Third Cent	12.52	12.52	13.52	13.52	15.52	2.00
TDC District 5 Third Cent	1.77	1.77	1.77	1.77	1.77	0.00
TDC Two Penny Events	0.25	0.25	0.25	0.25	0.25	0.00
TDC Two Penny Generic	0.08	0.08	0.08	0.08	0.08	0.00
TDC District 1 Third Penny	2.10	2.10	2.10	2.10	2.10	0.00
TDC District 2 Third Cent	1.01	1.01	1.01	1.01	1.01	0.00
TDC District 3 Third Cent	0.02	0.02	0.02	0.02	0.02	0.00
Tourist Development Council Total FTE	17.75	17.75	18.75	18.75	20.75	2.00

Monroe County Board of County Commissioners FY 2016 Proposed Fiscal Plan Position Summary

	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Variance
<u>Medical Examiner</u>						
Medical Examiner	0.10	0.10	0.10	0.10	0.10	0.00
Medical Examiner Total FTE	0.10	0.10	0.10	0.10	0.10	0.00
County Total FTE	1,243.54	1,262.05	1,274.49	1,274.49	1,272.11	(2.38)

FULL TIME EQUIVALENT (FTE) CHANGES BY DEPARTMENT

BOCC Administrative	
BOCC Administrative	-0.18 Commissioner's Assistant to have additional duties for Affordable Housing
	<u>-0.18</u>
County Administrator	
County Administrator	0.40 Assistant County Administrator position reallocated
	<u>0.40</u>
Employee Services	
Employee Services	0.00
	<u>0.00</u>
Growth Management	
Growth Mgmt. Admin.	-0.40 Assistant County Administrator position reallocated
Planning Department	-1.00 Affordable Housing Coordinator position deleted
Planning Department	0.18 Commissioner's Assistant to have additional duties for Affordable Housing
Planning Department	-0.50 Staff Assistant position deleted
Building Department	-0.50 Staff Assistant position deleted
Building Department	-1.00 Floodplain Administrator position deleted
Building Department	-1.00 Sr. Director Building Official position deleted
Building Department	-1.00 Building Inspector position deleted
Building Department	-1.00 Plumbing Mechanical Inspector position deleted
Building Department	1.00 Inspector Code Compliance position reallocated
Code Compliance	-1.00 Inspector Code Compliance position reallocated
	<u>-6.22</u>
Veteran's Affairs	
Veteran's Affairs	0.00
	<u>0.00</u>
Airport Services	
Key West Airport	-1.00 Security Coordinator position moved to Marathon from Key West
Key West Airport	0.30 Assistant Director position reallocated
Key West Airport	0.15 Business Manager position reallocated
Marathon Airport	1.00 Security Coordinator position moved to Marathon from Key West
Marathon Airport	-0.30 Assistant Director position reallocated
Marathon Airport	-0.15 Business Manager position reallocated
	<u>0.00</u>
Emergency Services	
Fire & Rescue Coordinator/Fire Academy	1.00 Training Captain position added
	<u>1.00</u>
Guardian Ad Litem	
Guardian Ad Litem	0.00
	<u>0.00</u>
Budget & Finance	
Office of Mgmt. and Budget	-1.00 Reallocate FTE from Staff Accountant to Sr. Grant and Finance Analyst
Grants	1.00 Reallocate FTE from Staff Accountant to Sr. Grant and Finance Analyst
	<u>0.00</u>
Information Technology	
Information Technology	0.00
	<u>0.00</u>
County Attorney	
County Attorney	0.00
	<u>0.00</u>
Social Services	
Welfare Services	-0.18 As a result of partial FTE splits re-allocated from grants
Social Services Transportation	-0.23 As a result of partial FTE splits re-allocated from grants
Bayshore	0.03 As a result of partial FTE splits re-allocated from grants
	<u>-0.38</u>
Library Services	
Libraries	0.00
	<u>0.00</u>

FULL TIME EQUIVALENT (FTE) CHANGES BY DEPARTMENT

Public Works/Engineering Capital

Road Department	-0.20	Reallocate FTE from PW Director to Maintenance Worker #5
County Engineer Capital	-0.25	Reallocate FTE from Application Analyst to Environmental Specialist 1
Road Department	-0.25	Reallocate FTE from Application Analyst to Environmental Specialist 1
	<u>-0.70</u>	

Public Works/Engineering Operating

Public Works Management	-0.47	Reallocate FTE from PW Director to Maintenance Worker #5
Facilities Maintenance	1.00	Reallocate FTE from PW Director to Maintenance Worker #5
Solid Waste Admin	-0.25	Reallocate FTE from PW Director to Maintenance Worker #5
Card Sound Road	-0.08	Reallocate FTE from PW Director to Maintenance Worker #5
Facilities Maintenance	-0.50	Reallocate FTE from Application Analyst to Environmental Specialist 1
Solid Waste Admin	1.00	Reallocate FTE from Application Analyst to Environmental Specialist 1
	<u>0.70</u>	

Elected Officials

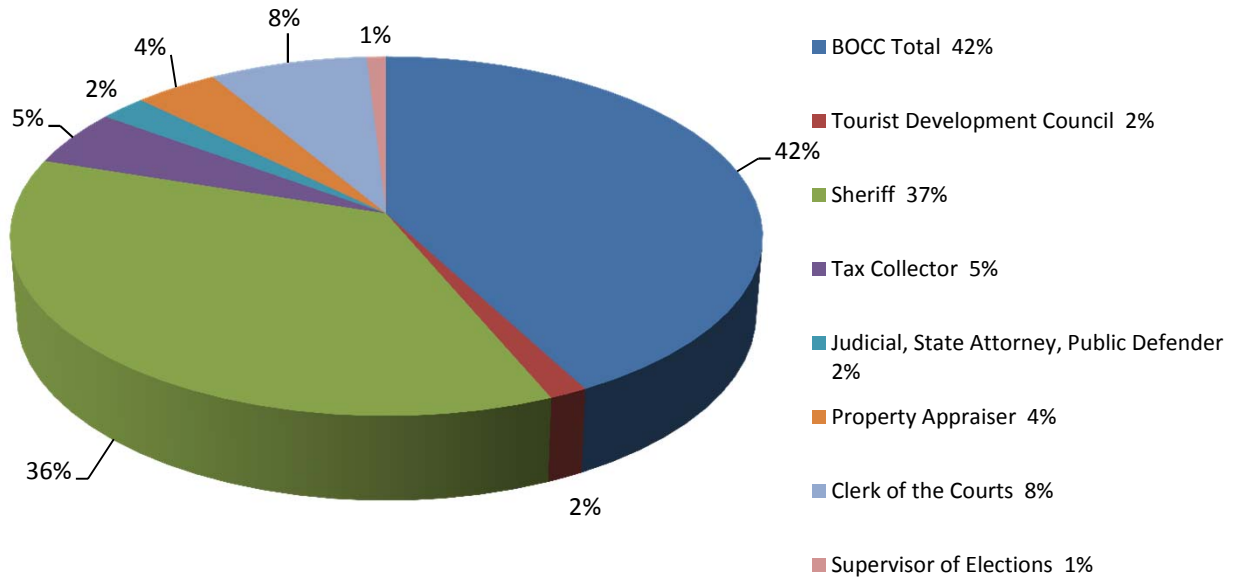
Clerk of Courts	-2.00	Constitutional Officers are not required to have positions adopted by the BOCC
Monroe County Sheriff	2.00	Constitutional Officers are not required to have positions adopted by the BOCC
Tax Collector	0.00	Constitutional Officers are not required to have positions adopted by the BOCC
Property Appraiser	1.00	Constitutional Officers are not required to have positions adopted by the BOCC
Supervisor of Elections	0.00	Constitutional Officers are not required to have positions adopted by the BOCC
State of Attorney	0.00	Constitutional Officers are not required to have positions adopted by the BOCC
Public Defender	0.00	Constitutional Officers are not required to have positions adopted by the BOCC
Judicial Administration	0.00	Constitutional Officers are not required to have positions adopted by the BOCC
	<u>1.00</u>	

Appointed Officials and Boards

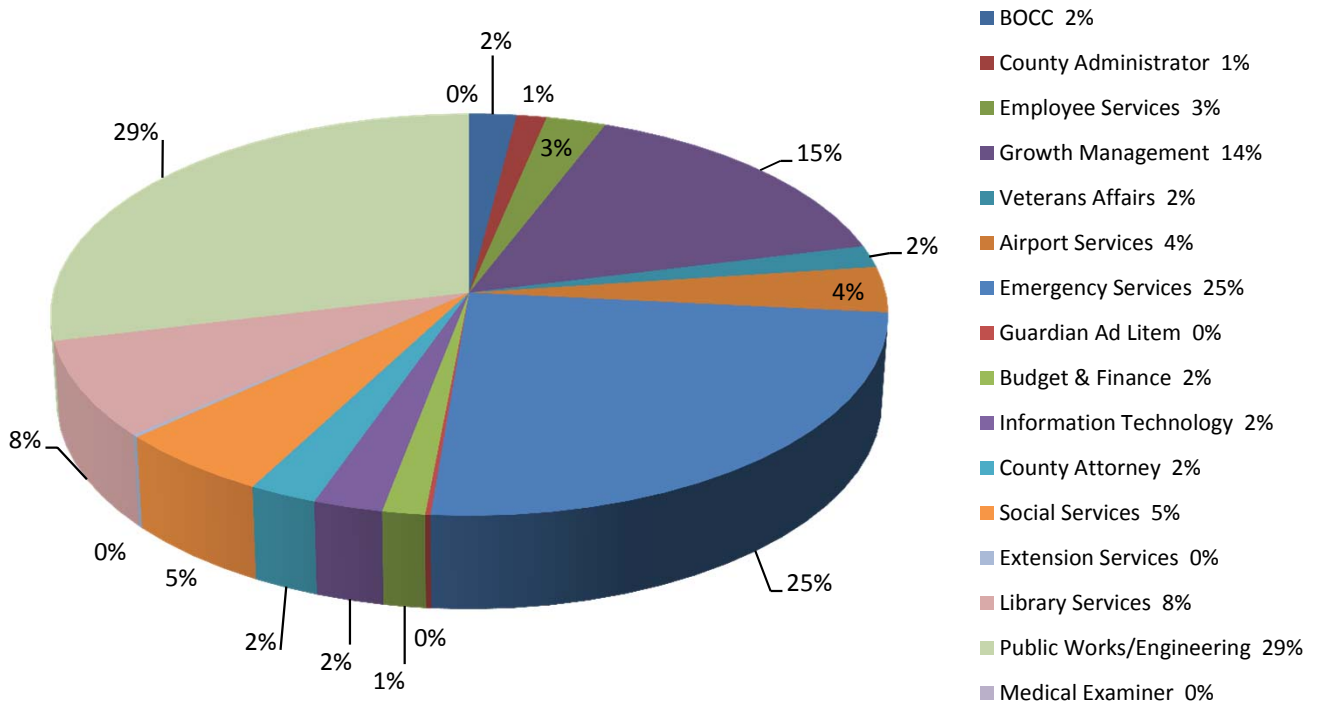
TDC	2.00	Appointed positions are not required to have positions adopted by the BOCC
	<u>2.00</u>	
Total BOCC Positions	-5.38	
Elected & Appointed Positions	<u>3.00</u>	
Total	<u><u>-2.38</u></u>	

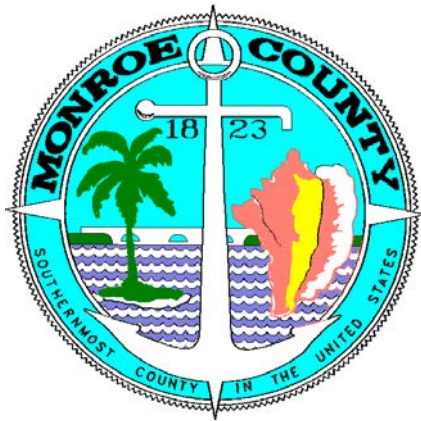
Position Summary

FY16 Total Position Percentage - 1,272.11 FTE's



FY16 BOCC Positions by Division - 531.86 FTE's





REVENUE SUMMARY & FISCAL PLAN

Monroe County Board of County Commissioners FY 2016 Proposed Fiscal Plan Revenue Summary

Revenue Source	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
<u>Taxes</u>						
Ad Valorem Taxes	72,392,013	73,682,489	78,751,615	78,751,615	79,413,674	0.8 %
Sales & Use Taxes	49,788,143	55,380,998	51,954,558	52,454,558	59,342,306	14.2 %
Local Communications Service Tax	641,174	680,307	630,000	630,000	665,000	5.6 %
Local Business Tax	417,324	434,772	374,800	374,800	440,000	17.4 %
Total Taxes	123,238,654	130,178,565	131,710,973	132,210,973	139,860,980	6.2 %
<u>Licenses And Permits</u>						
Building Permits	2,380,708	3,412,000	2,927,636	2,969,538	3,495,000	19.4 %
Franchise Fees	514,965	527,233	527,100	527,100	530,000	0.6 %
Impact Fees	199,669	432,773	124,269	124,269	186,802	50.3 %
Special Assessments	465,219	516,044	2,978,900	2,978,900	2,898,900	(2.7)%
Total Licenses And Permits	3,560,561	4,888,050	6,557,905	6,599,807	7,110,702	8.4 %
<u>Intergovernmental Revenue</u>						
Federal Grants	8,574,946	5,666,161	-	14,223,095	-	0 %
Fed Pmts In Lieu Of Taxes	1,419,923	1,525,812	141,500	141,500	16,500	(88.3)%
State Grants	7,605,042	27,438,179	-	13,916,219	-	0 %
State Shared Revenues	15,316,572	16,301,463	16,699,878	16,699,878	16,929,493	1.4 %
Grants from other Local Units	18,749	19,447	-	228,601	-	0 %
Total Intergovernmental Revenue	32,935,232	50,951,063	16,841,378	45,209,292	16,945,993	0.6 %
<u>Charges For Services</u>						
General Government	22,933,216	20,236,047	24,046,805	24,155,283	27,192,280	13.1 %
Public Safety	8,622,478	8,534,963	8,379,888	8,508,638	8,799,647	5.0 %
Physical Environment	17,362,321	17,451,365	17,341,000	17,341,000	17,540,000	1.1 %
Transportation	9,650,610	10,200,921	9,619,300	9,619,300	9,766,000	1.5 %
Economic Environment	633,953	596,090	634,094	634,094	588,558	(7.2)%
Human Services	380,408	367,807	375,500	375,500	362,000	(3.6)%
Culture/recreation	721,305	722,294	736,800	736,800	700,800	(4.9)%
Court-related Revenues	671,061	682,218	530,750	840,251	517,584	(2.5)%
Otr Charges For Svces	192,464	200,137	199,000	199,000	214,000	7.5 %
Total Charges For Services	61,167,817	58,991,844	61,863,137	62,409,866	65,680,869	6.2 %
<u>Fines And Forfeits</u>						
Court Cases	219,135	589,344	239,750	239,750	346,500	44.5 %
Library Fines	14,364	12,099	-	5,777	-	0 %
Violation-Id Ordinal	660,921	670,151	402,850	447,322	473,600	17.6 %
Other Fines And/or Forfeits	-	5,299	-	-	-	0 %
Total Fines And Forfeits	894,420	1,276,893	642,600	692,849	820,100	27.6 %
<u>Misc. Revenues</u>						
Interest Earnings	813,642	1,563,182	410,740	410,740	544,768	32.6 %
Rent/royalties	519,026	435,712	510,000	510,000	461,000	(9.6)%
Special Assessments	-	-	-	-	110	0 %
Sale/comp-loss Of Assets	457,652	3,000	2,000	2,002,000	2,000	0 %
Sales-surplus Matts	-	140,000	-	-	-	0 %
Contrib From Priv Sources	116,311	96,812	-	53,536	-	0 %
Pension Fund Contributions	36,788	28,575	36,000	36,000	36,780	2.2 %
Other Misc Revenues	1,520,157	1,457,721	609,600	820,974	485,300	(20.4)%
Total Misc. Revenues	3,463,576	3,725,003	1,568,340	3,833,249	1,529,958	(2.4)%
<u>Other Sources</u>						
Interfund Transfer	79,997,342	14,793,990	14,153,600	52,775,500	44,904,577	217.3 %
Debt Proceeds	5,461,341	27,412,931	78,481,180	126,366,180	20,838,652	(73.4)%
Transfer in Excess Fees	6,313,300	7,025,700	5,847,400	5,847,400	5,834,925	(0.2)%
Other Non-revenues	-	-	124,045,126	126,685,804	113,431,806	(8.6)%

**Monroe County Board of County Commissioners
FY 2016 Proposed Fiscal Plan Revenue Summary**

Revenue Source	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
Total Other Sources	91,771,984	49,232,621	222,527,306	311,674,884	185,009,960	(16.9)%
County Total Revenue	317,032,243	299,244,038	441,711,639	562,630,921	416,958,562	(5.6)%

**Monroe County Board of County Commissioners
FY 2016 Proposed Fiscal Plan**

	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
<u>B.O.C.C.</u>						
BOCC Administrative	1,444,903	1,641,297	1,814,398	1,804,289	1,852,944	2.1%
Housing Assistance	655,081	920,391	1,246,079	1,883,103	1,585,671	27.3%
Other Non-profit Funding (Not HSAB)	97,922	113,927	122,934	122,934	129,224	5.1%
Human Service Advisory Board Funding	1,755,099	1,738,880	1,752,600	1,752,600	1,927,860	10.0%
BOCC Miscellaneous	2,531,224	2,397,431	2,790,654	2,848,216	2,933,901	5.1%
Office of Management & Budget	65,898	54,831	-	26,845	-	
Emp Fair Shr Hsing	-	-	294,419	294,419	300,000	1.9%
Reserves	-	-	59,819,288	60,659,026	56,659,766	(5.3)%
Budgeted Transfers	78,974,373	14,112,052	14,606,589	48,497,823	24,124,049	65.2%
2003 Revenue Bond	6,182,696	6,181,008	5,538,455	12,767,590	5,608,100	1.3%
Quasi-external Services	119,868	112,880	125,000	125,000	130,000	4.0%
Total Budget	91,827,065	27,272,697	88,110,416	130,781,844	95,251,515	8.1%

County Administrator

County Administrator	837,863	1,043,214	1,447,817	1,647,817	1,398,753	(3.4)%
Total Budget	837,863	1,043,214	1,447,817	1,647,817	1,398,753	(3.4)%

Employee Services

Employee Services - Loss Control	65,039	111,282	115,409	115,409	115,512	0.1%
Employee Services - Personnel	355,263	362,431	443,983	459,803	396,040	(10.8)%
Employee Services - Worker's Comp	2,107,860	2,542,059	4,596,389	4,596,389	4,491,208	(2.3)%
Employee Services - Group Insurance	14,063,585	14,160,993	19,861,981	19,861,981	21,185,482	6.7%
Employee Services - Risk Mgmt.	2,242,482	2,118,163	3,786,346	3,786,346	3,715,419	(1.9)%
Total Budget	18,834,229	19,294,927	28,804,108	28,819,928	29,903,661	3.8%

Growth Mgmt

Growth Management Administration	582,780	607,418	973,666	973,666	918,700	(5.6)%
Planning Department	1,446,859	1,442,211	1,560,584	2,063,497	1,538,308	(1.4)%
2010 Comp Plan	127,921	145,278	270,000	270,000	130,000	(51.9)%
Planning Commission	73,875	76,033	81,964	81,964	82,176	0.3%
Environmental Resources	641,177	884,994	1,671,956	1,896,956	1,677,622	0.3%
Building Department	2,155,158	2,592,276	3,573,082	3,613,024	3,995,756	11.8%
Marine Resources	602,291	727,008	2,051,422	2,056,043	2,008,268	(2.1)%
Planning/Building Refunds	5,951	43,726	22,000	163,000	42,000	90.9%
Code Compliance	1,238,911	1,308,545	1,469,420	1,469,420	1,434,535	(2.4)%
Marine Projects	-	-	-	210,050	-	
Total Budget	6,874,923	7,827,489	11,674,094	12,797,620	11,827,365	1.3%

Veterans Affairs

Veteran Affairs	550,665	586,303	602,121	599,741	619,226	2.8%
Total Budget	550,665	586,303	602,121	599,741	619,226	2.8%

Monroe County Board of County Commissioners
FY 2016 Proposed Fiscal Plan

	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
<u>Airport Services</u>						
Key West Airport	9,188,389	9,167,480	7,394,565	9,436,238	7,374,628	(0.3)%
Marathon Airport	2,024,160	1,639,276	1,293,740	5,017,804	1,701,652	31.5%
PFC	(4,500)	-	596,250	5,115,475	600,000	0.6%
Key West Airport Debt Service - Interest & (299,015	-	-	-	-	
Total Budget	11,507,064	10,806,756	9,284,555	19,569,517	9,676,280	4.2%

<u>Emergency Services</u>						
Emergency Medical Air Transport	2,315,262	2,624,825	2,817,348	2,817,348	3,165,087	12.3%
Fire & Rescue Central	3,448,818	3,676,997	10,013,631	9,970,496	10,435,089	4.2%
Fire & Rescue Coordinator/Fire Academy	1,110,569	1,129,718	1,270,893	1,272,853	1,441,331	13.4%
EMS Administration	5,395,236	5,465,628	-	-	-	
Emergency Management	1,152,144	1,015,988	321,248	833,765	385,092	19.9%
Fire Marshal	306,655	361,911	398,986	398,986	427,767	7.2%
LOSAP	32,655	28,290	45,720	45,720	44,916	(1.8)%
Impact Fees Fire & EMS	-	-	34,003	34,003	53,406	57.1%
Planning/Building Refunds	-	-	-	117,774	-	
Fire & Rescue Key West Airport	1,232,626	1,248,425	1,372,899	1,372,899	1,428,037	4.0%
Upper Keys Health Care Taxing District	74,152	203,065	219,301	219,301	218,095	(0.5)%
Total Budget	15,068,118	15,754,846	16,494,029	17,083,146	17,598,820	6.7%

<u>Guardian Ad Litem</u>						
Guardian Ad Litem	116,295	137,381	197,007	197,007	193,492	(1.8)%
Total Budget	116,295	137,381	197,007	197,007	193,492	(1.8)%

<u>Housing & Community Development</u>						
Housing Assistance	264,034	358,953	-	221,766	-	
Total Budget	264,034	358,953	-	221,766	-	

<u>Budget & Finance</u>						
Office of Management & Budget	595,514	620,249	550,751	687,509	477,982	(13.2)%
Grants Management	140,274	109,895	116,705	116,705	189,474	62.4%
Purchasing	183,421	205,503	202,264	202,264	202,264	
Total Budget	919,210	935,646	869,720	1,006,478	869,720	

<u>Information Technology</u>						
Information Technology	1,507,350	2,053,631	2,106,609	2,093,819	2,111,180	0.2%
Total Budget	1,507,350	2,053,631	2,106,609	2,093,819	2,111,180	0.2%

Monroe County Board of County Commissioners
FY 2016 Proposed Fiscal Plan

	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
<u>County Attorney</u>						
County Attorney	1,661,979	1,707,615	2,243,951	2,237,310	2,151,062	(4.1)%
Total Budget	1,661,979	1,707,615	2,243,951	2,237,310	2,151,062	(4.1)%
<u>Social Services</u>						
Welfare Services	2,925,488	2,832,216	1,469,263	3,406,387	1,636,317	11.4%
Social Service Transportation	893,785	873,167	935,617	919,060	931,640	(0.4)%
Bayshore Manor	703,176	681,018	876,845	859,222	833,560	(4.9)%
Total Budget	4,522,449	4,386,401	3,281,725	5,184,669	3,401,517	3.7%
<u>Extension Services</u>						
Extension Services	168,134	175,748	225,012	398,403	212,351	(5.6)%
Total Budget	168,134	175,748	225,012	398,403	212,351	(5.6)%
<u>Library Services</u>						
Impact Fees Libraries	-	-	891,283	891,283	819,882	(8.0)%
Libraries	2,986,276	2,796,417	3,389,695	3,627,588	3,362,514	(0.8)%
Total Budget	2,986,276	2,796,417	4,280,978	4,518,871	4,182,396	(2.3)%
<u>Public Works/Engineering Capital Projects</u>						
County Engineering Capital	983,909	1,187,276	1,022,829	4,629,646	1,263,908	23.6%
Road Department	6,432,716	4,889,868	11,372,930	24,053,907	11,448,797	0.7%
Physical Environment Projects	24,014,899	58,624,318	87,311,395	118,918,633	28,542,679	(67.3)%
General Gov Cap Projects	1,007,099	1,329,121	5,058,419	5,028,189	9,880,000	95.3%
Parks & Recreation Capital Projects	-	5,229,526	3,250,836	6,762,067	9,447,181	190.6%
Public Safety Capital Projects	3,512,983	1,386,762	5,460,400	15,097,000	6,452,250	18.2%
Transportation Capital Projects	-	99,484	3,158,330	3,400,516	7,079,604	124.2%
Impact Fees Roadways	441,585	2,440,759	1,858,158	2,358,159	1,249,075	(32.8)%
Impact Fees Parks & Recreation	56,874	-	396,801	396,801	444,777	12.1%
Impact Fees Solid Waste	-	-	53,387	53,387	68,563	28.4%
Implementation of 18 Mile Stretch	-	-	-	475,000	-	-
Wastewater MSTU Capital	1,235,758	899,613	3,479,106	3,479,106	1,678,606	(51.8)%
Total Budget	37,685,824	76,086,727	122,422,591	184,652,410	77,555,440	(36.6)%

**Monroe County Board of County Commissioners
FY 2016 Proposed Fiscal Plan**

	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
Public Works/Engineering Operations						
Public Works Management	124,483	131,968	94,384	93,429	66,425	(29.6)%
Facilities Maintenance	9,741,747	9,452,992	10,214,078	9,994,828	10,473,675	2.5%
Animal Shelters	973,993	1,091,557	1,150,876	1,150,876	1,124,358	(2.3)%
County Engineering Capital	2,333	-	-	-	-	
County Engineering General	563,909	155,923	367,674	365,401	369,248	0.4%
Card Sound Road	1,321,605	1,301,741	1,105,761	1,105,761	1,634,681	47.8%
Fleet Management	2,286,618	2,214,855	2,993,539	2,993,539	2,930,714	(2.1)%
Solid Waste	16,211,431	17,230,374	17,825,799	17,997,799	18,657,351	4.7%
Recycling	70,588	90,909	-	90,909	-	
Planning/Building Refunds	-	-	5,000	5,000	-	(100.0)%
Wastewater MSTUs	87,235	33,365	432,597	429,286	422,268	(2.4)%
Total Budget	31,383,942	31,703,685	34,189,708	34,226,829	35,678,720	4.4%

Elected Officials

Clerk of Courts	3,291,688	3,459,932	3,459,932	3,459,932	3,459,932	
Court Services Network System	-	-	100,000	100,000	-	(100.0)%
Communications	626,196	585,733	635,060	635,060	641,864	1.1%
Impact Fees Police Facilities	-	-	113,487	113,487	68,494	(39.6)%
Monroe County Sheriff	49,172,421	51,734,467	51,821,366	52,091,599	53,038,412	2.3%
LEEA	75,000	75,000	75,000	75,000	75,000	
Law Enforcement Trust	38,494	62,738	333,835	533,055	345,000	3.3%
Tax Collector	4,725,550	4,796,496	4,938,385	4,915,653	4,895,968	(0.9)%
Property Appraiser	3,687,444	4,072,350	4,455,078	4,755,078	4,569,019	2.6%
Supervisor of Elections	1,840,792	1,843,024	1,611,203	1,604,879	1,920,362	19.2%
State Attorney	228,060	283,582	711,450	852,354	702,038	(1.3)%
Public Defender	610,788	600,602	626,681	647,327	702,049	12.0%
Judicial Administration	2,297,159	1,746,158	2,016,576	2,022,232	2,026,167	0.5%
Court Technology Fund	37,465	43,578	41,988	243,368	45,218	7.7%
Total Budget	66,631,055	69,303,661	70,940,041	72,049,024	72,489,523	2.2%

Tourist Development Council

TDC District 4 Third Cent	1,144,450	1,792,781	2,492,460	2,492,460	2,474,256	(0.7)%
TDC District 5 Third Cent	1,797,463	1,611,998	2,274,248	2,274,248	2,719,735	19.6%
TDC Two Penny Events	3,544,331	3,974,689	7,275,150	7,275,150	8,520,098	17.1%
TDC Special Projects	218,203	495,516	869,232	869,232	1,663,487	91.4%
TDC Two Penny Generic	8,499,148	10,058,899	14,110,054	14,110,054	16,670,449	18.1%
TDC District 1 Third Penny	8,129,951	7,437,724	12,893,630	12,893,630	14,547,550	12.8%
TDC District 2 Third Cent	658,840	601,089	1,015,279	1,015,279	1,339,258	31.9%
TDC District 3 Third Cent	1,907,187	2,479,347	2,958,892	2,958,892	3,252,198	9.9%
Total Budget	25,899,574	28,452,043	43,888,945	43,888,945	51,187,031	16.6%

**Monroe County Board of County Commissioners
FY 2016 Proposed Fiscal Plan**

	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
	Medical Examiner					
Medical Examiner	584,838	662,030	648,212	655,778	650,510	0.4%
Total Budget	584,838	662,030	648,212	655,778	650,510	0.4%
County Total Budget	319,830,883	301,346,171	441,711,639	562,630,921	416,958,562	(5.6)%

**Monroe County Board of County Commissioners
FY 2016 Proposed Fiscal Plan by Department**

	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
<u>B.O.C.C.</u>						
BOCC Administrative						
Personnel Expenditures	738,815	794,803	827,229	827,229	851,064	2.9%
Operating Expenditures	706,089	846,494	987,169	974,902	1,001,880	1.5%
Capital Outlay Expenditures	-	-	-	2,158	-	- %
	1,444,903	1,641,297	1,814,398	1,804,289	1,852,944	2.1%
Housing Assistance						
Operating Expenditures	655,081	920,391	1,246,079	1,883,103	1,585,671	27.3%
	655,081	920,391	1,246,079	1,883,103	1,585,671	27.3%
Other Non-profit Funding (Not HSAB)						
Operating Expenditures	97,922	113,927	122,934	122,934	129,224	5.1%
	97,922	113,927	122,934	122,934	129,224	5.1%
Human Service Advisory Board Funding						
Operating Expenditures	1,755,099	1,738,880	1,752,600	1,752,600	1,927,860	10.0%
	1,755,099	1,738,880	1,752,600	1,752,600	1,927,860	10.0%
BOCC Miscellaneous						
Personnel Expenditures	11,257	-	-	-	-	- %
Operating Expenditures	2,519,967	2,397,431	2,790,654	2,848,216	2,933,901	5.1%
	2,531,224	2,397,431	2,790,654	2,848,216	2,933,901	5.1%
Office of Management & Budget						
Operating Expenditures	65,898	54,831	-	26,845	-	- %
	65,898	54,831	-	26,845	-	- %
Emp Fair Shr Hsing						
Operating Expenditures	-	-	294,419	294,419	300,000	1.9%
	-	-	294,419	294,419	300,000	1.9%
Reserves						
Operating Expenditures	-	-	59,819,288	60,659,026	56,659,766	(5.3)%
	-	-	59,819,288	60,659,026	56,659,766	(5.3)%
Budgeted Transfers						
Operating Expenditures	28,172,881	6,665,278	7,614,570	38,739,652	6,658,007	(12.6)%
Interfund Transfers	50,801,492	7,446,774	6,992,019	9,758,171	17,466,042	149.8%
	78,974,373	14,112,052	14,606,589	48,497,823	24,124,049	65.2%
2003 Revenue Bond						
Operating Expenditures	6,182,696	6,181,008	5,538,455	12,767,590	5,608,100	1.3%
	6,182,696	6,181,008	5,538,455	12,767,590	5,608,100	1.3%
Quasi-external Services						
Operating Expenditures	119,868	112,880	125,000	125,000	130,000	4.0%
	119,868	112,880	125,000	125,000	130,000	4.0%
B.O.C.C. Total Budget	91,827,065	27,272,697	88,110,416	130,781,844	95,251,515	8.1%

County Administrator

County Administrator						
Personnel Expenditures	780,300	906,210	907,171	969,324	853,631	(5.9)%
Operating Expenditures	57,563	137,004	540,646	674,779	545,122	0.8%
Capital Outlay Expenditures	-	-	-	3,714	-	- %
	837,863	1,043,214	1,447,817	1,647,817	1,398,753	(3.4)%
County Administrator Total Budget	837,863	1,043,214	1,447,817	1,647,817	1,398,753	(3.4)%

Monroe County Board of County Commissioners
FY 2016 Proposed Fiscal Plan by Department

	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
<u>Employee Services</u>						
Employee Services - Loss Control						
Personnel Expenditures	43,187	91,155	89,648	89,648	92,378	3.0%
Operating Expenditures	21,852	20,127	25,761	25,761	23,134	(10.2)%
	65,039	111,282	115,409	115,409	115,512	0.1%
Employee Services - Personnel						
Personnel Expenditures	321,261	333,151	339,592	346,042	349,622	3.0%
Operating Expenditures	34,002	29,279	104,391	102,941	46,418	(55.5)%
Capital Outlay Expenditures	-	-	-	10,820	-	- %
	355,263	362,431	443,983	459,803	396,040	(10.8)%
Employee Services - Worker's Comp						
Personnel Expenditures	376,971	418,133	468,859	468,859	423,855	(9.6)%
Operating Expenditures	1,730,889	2,123,058	4,127,530	4,127,530	4,067,353	(1.5)%
Capital Outlay Expenditures	-	868	-	-	-	- %
	2,107,860	2,542,059	4,596,389	4,596,389	4,491,208	(2.3)%
Employee Services - Group Insurance						
Personnel Expenditures	203,513	238,475	230,744	230,744	239,072	3.6%
Operating Expenditures	13,860,071	13,922,517	19,631,237	19,631,237	20,946,410	6.7%
	14,063,585	14,160,993	19,861,981	19,861,981	21,185,482	6.7%
Employee Services - Risk Mgmt.						
Personnel Expenditures	169,087	216,247	160,186	160,186	165,238	3.2%
Operating Expenditures	2,049,921	1,901,916	3,626,160	3,606,327	3,550,181	(2.1)%
Capital Outlay Expenditures	23,473	-	-	19,833	-	- %
	2,242,482	2,118,163	3,786,346	3,786,346	3,715,419	(1.9)%
Employee Services Total Budget	18,834,229	19,294,927	28,804,108	28,819,928	29,903,661	3.8%

Monroe County Board of County Commissioners
FY 2016 Proposed Fiscal Plan by Department

	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
<u>Growth Mgmt</u>						
Growth Management Administration						
Personnel Expenditures	391,370	415,653	473,550	473,550	434,456	(8.3)%
Operating Expenditures	191,410	185,811	500,116	500,116	484,244	(3.2)%
Capital Outlay Expenditures	-	5,954	-	-	-	- %
	582,780	607,418	973,666	973,666	918,700	(5.6)%
Planning Department						
Personnel Expenditures	1,123,429	1,165,509	1,345,975	1,552,851	1,270,069	(5.6)%
Operating Expenditures	264,736	274,053	190,109	481,161	268,239	41.1%
Capital Outlay Expenditures	58,694	2,649	24,500	29,484	-	(100.0)%
	1,446,859	1,442,211	1,560,584	2,063,497	1,538,308	(1.4)%
2010 Comp Plan						
Operating Expenditures	127,921	145,278	270,000	270,000	130,000	(51.9)%
	127,921	145,278	270,000	270,000	130,000	(51.9)%
Planning Commission						
Personnel Expenditures	54,599	54,732	55,000	55,000	55,200	0.4%
Operating Expenditures	19,276	21,301	26,964	26,964	26,976	- %
	73,875	76,033	81,964	81,964	82,176	0.3%
Environmental Resources						
Personnel Expenditures	542,992	600,264	671,834	671,834	653,966	(2.7)%
Operating Expenditures	98,185	267,421	982,122	1,206,779	1,023,656	4.2%
Capital Outlay Expenditures	-	17,309	18,000	18,343	-	(100.0)%
	641,177	884,994	1,671,956	1,896,956	1,677,622	0.3%
Building Department						
Personnel Expenditures	1,849,783	1,963,259	2,489,251	2,054,980	2,399,658	(3.6)%
Operating Expenditures	275,291	594,940	837,431	1,265,303	1,438,098	71.7%
Capital Outlay Expenditures	30,084	34,077	246,400	292,741	158,000	(35.9)%
	2,155,158	2,592,276	3,573,082	3,613,024	3,995,756	11.8%
Marine Resources						
Personnel Expenditures	12,481	51,625	63,133	63,133	66,003	4.5%
Operating Expenditures	582,747	672,682	610,416	835,345	610,698	- %
Capital Outlay Expenditures	7,063	2,700	1,377,873	1,157,565	1,331,567	(3.4)%
	602,291	727,008	2,051,422	2,056,043	2,008,268	(2.1)%
Planning/Building Refunds						
Operating Expenditures	5,951	43,726	22,000	163,000	42,000	90.9%
	5,951	43,726	22,000	163,000	42,000	90.9%
Code Compliance						
Personnel Expenditures	1,095,628	1,178,769	1,245,996	1,245,996	1,167,227	(6.3)%
Operating Expenditures	143,283	112,468	207,224	206,881	231,308	11.6%
Capital Outlay Expenditures	-	17,309	16,200	16,543	36,000	122.2%
	1,238,911	1,308,545	1,469,420	1,469,420	1,434,535	(2.4)%
Marine Projects						
Operating Expenditures	-	-	-	210,050	-	- %
	-	-	-	210,050	-	- %
Growth Mgmt Total Budget	6,874,923	7,827,489	11,674,094	12,797,620	11,827,365	1.3%

**Monroe County Board of County Commissioners
FY 2016 Proposed Fiscal Plan by Department**

	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
<u>Veterans Affairs</u>						
Veteran Affairs						
Personnel Expenditures	531,029	554,476	580,391	581,091	599,496	3.3%
Operating Expenditures	19,636	14,518	21,730	18,650	19,730	(9.2)%
Capital Outlay Expenditures	-	17,309	-	-	-	- %
	550,665	586,303	602,121	599,741	619,226	2.8%
Veterans Affairs Total Budget	550,665	586,303	602,121	599,741	619,226	2.8%
<u>Airport Services</u>						
Key West Airport						
Personnel Expenditures	844,443	919,369	1,295,568	1,295,568	1,360,181	5.0%
Operating Expenditures	6,940,082	6,998,719	4,656,982	5,813,538	4,509,447	(3.2)%
Capital Outlay Expenditures	1,403,863	1,249,392	1,442,015	2,327,132	1,505,000	4.4%
	9,188,389	9,167,480	7,394,565	9,436,238	7,374,628	(0.3)%
Marathon Airport						
Personnel Expenditures	334,210	430,124	372,846	372,846	417,216	11.9%
Operating Expenditures	1,490,105	1,100,221	420,894	657,798	409,311	(2.8)%
Capital Outlay Expenditures	199,845	108,931	500,000	3,987,160	875,125	75.0%
	2,024,160	1,639,276	1,293,740	5,017,804	1,701,652	31.5%
PFC						
Capital Outlay Expenditures	(4,500)	-	596,250	5,115,475	600,000	0.6%
	(4,500)	-	596,250	5,115,475	600,000	0.6%
Key West Airport Debt Service - Interest & Other Debt Costs						
Operating Expenditures	299,015	-	-	-	-	- %
	299,015	-	-	-	-	- %
Airport Services Total Budget	11,507,064	10,806,756	9,284,555	19,569,517	9,676,280	4.2%

Monroe County Board of County Commissioners
FY 2016 Proposed Fiscal Plan by Department

	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
<u>Emergency Services</u>						
Emergency Medical Air Transport						
Personnel Expenditures	704,692	833,418	972,745	972,745	1,166,556	19.9%
Operating Expenditures	1,584,730	1,769,281	1,829,303	1,829,303	1,953,531	6.8%
Capital Outlay Expenditures	25,840	22,126	15,300	15,300	45,000	194.1%
	2,315,262	2,624,825	2,817,348	2,817,348	3,165,087	12.3%
Fire & Rescue Central						
Personnel Expenditures	2,270,052	2,723,982	7,701,880	7,701,880	8,363,420	8.6%
Operating Expenditures	980,836	814,191	2,088,551	2,045,416	1,932,169	(7.5)%
Capital Outlay Expenditures	197,930	138,824	223,200	223,200	139,500	(37.5)%
	3,448,818	3,676,997	10,013,631	9,970,496	10,435,089	4.2%
Fire & Rescue Coordinator/Fire Academy						
Personnel Expenditures	877,935	969,106	971,792	971,792	1,153,845	18.7%
Operating Expenditures	199,787	126,947	284,601	286,561	287,486	1.0%
Capital Outlay Expenditures	32,848	33,665	14,500	14,500	-	(100.0)%
	1,110,569	1,129,718	1,270,893	1,272,853	1,441,331	13.4%
EMS Administration						
Personnel Expenditures	4,816,815	4,882,854	-	-	-	- %
Operating Expenditures	542,639	555,608	-	-	-	- %
Capital Outlay Expenditures	35,783	27,166	-	-	-	- %
	5,395,236	5,465,628	-	-	-	- %
Emergency Management						
Personnel Expenditures	362,164	361,184	192,319	375,263	226,973	18.0%
Operating Expenditures	766,842	654,804	128,929	451,802	140,119	8.7%
Capital Outlay Expenditures	23,138	-	-	6,700	18,000	- %
	1,152,144	1,015,988	321,248	833,765	385,092	19.9%
Fire Marshal						
Personnel Expenditures	271,231	322,080	300,806	300,806	325,861	8.3%
Operating Expenditures	35,424	39,830	98,180	98,180	101,906	3.8%
	306,655	361,911	398,986	398,986	427,767	7.2%
LOSAP						
Operating Expenditures	32,655	28,290	45,720	45,720	44,916	(1.8)%
	32,655	28,290	45,720	45,720	44,916	(1.8)%
Impact Fees Fire & EMS						
Capital Outlay Expenditures	-	-	34,003	34,003	53,406	57.1%
	-	-	34,003	34,003	53,406	57.1%
Planning/Building Refunds						
Operating Expenditures	-	-	-	117,774	-	- %
	-	-	-	117,774	-	- %
Fire & Rescue Key West Airport						
Personnel Expenditures	996,806	1,111,779	1,080,454	1,080,454	1,192,339	10.4%
Operating Expenditures	198,775	124,960	258,945	258,945	232,198	(10.3)%
Capital Outlay Expenditures	37,045	11,685	33,500	33,500	3,500	(89.6)%
	1,232,626	1,248,425	1,372,899	1,372,899	1,428,037	4.0%
Upper Keys Health Care Taxing District						
Personnel Expenditures	18,807	11,476	11,530	11,530	11,522	(0.1)%
Operating Expenditures	55,345	191,589	207,771	207,771	206,573	(0.6)%
	74,152	203,065	219,301	219,301	218,095	(0.5)%
Emergency Services Total Budget	15,068,118	15,754,846	16,494,029	17,083,146	17,598,820	6.7%

**Monroe County Board of County Commissioners
FY 2016 Proposed Fiscal Plan by Department**

	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
<u>Guardian Ad Litem</u>						
Guardian Ad Litem						
Personnel Expenditures	59,849	61,379	63,229	63,229	65,752	4.0%
Operating Expenditures	56,445	71,664	130,478	131,562	124,440	(4.6)%
Capital Outlay Expenditures	-	4,338	3,300	2,216	3,300	- %
	116,295	137,381	197,007	197,007	193,492	(1.8)%
Guardian Ad Litem Total Budget	116,295	137,381	197,007	197,007	193,492	(1.8)%

Housing & Community Development

Housing Assistance						
Operating Expenditures	264,034	358,953	-	221,766	-	- %
	264,034	358,953	-	221,766	-	- %
Housing & Community Development Total Budget	264,034	358,953	-	221,766	-	- %

Budget & Finance

Office of Management & Budget						
Personnel Expenditures	289,640	374,878	490,686	490,686	403,443	(17.8)%
Operating Expenditures	305,874	238,448	54,065	194,205	68,539	26.8%
Capital Outlay Expenditures	-	6,923	6,000	2,618	6,000	- %
	595,514	620,249	550,751	687,509	477,982	(13.2)%
Grants Management						
Personnel Expenditures	129,307	104,035	97,405	102,905	173,604	78.2%
Operating Expenditures	10,967	5,860	19,300	11,974	15,870	(17.8)%
Capital Outlay Expenditures	-	-	-	1,826	-	- %
	140,274	109,895	116,705	116,705	189,474	62.4%
Purchasing						
Personnel Expenditures	109,057	129,200	117,300	99,961	115,586	(1.5)%
Operating Expenditures	74,364	76,303	82,964	100,303	86,678	4.5%
Capital Outlay Expenditures	-	-	2,000	2,000	-	(100.0)%
	183,421	205,503	202,264	202,264	202,264	- %
Budget & Finance Total Budget	919,210	935,646	869,720	1,006,478	869,720	- %

Information Technology

Information Technology						
Personnel Expenditures	751,522	790,295	945,788	945,788	992,513	4.9%
Operating Expenditures	665,376	998,216	955,521	980,925	844,167	(11.7)%
Capital Outlay Expenditures	90,452	265,120	205,300	167,106	274,500	33.7%
	1,507,350	2,053,631	2,106,609	2,093,819	2,111,180	0.2%
Information Technology Total Budget	1,507,350	2,053,631	2,106,609	2,093,819	2,111,180	0.2%

**Monroe County Board of County Commissioners
FY 2016 Proposed Fiscal Plan by Department**

	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
<u>County Attorney</u>						
County Attorney						
Personnel Expenditures	1,387,120	1,408,032	1,605,619	1,615,619	1,533,923	(4.5)%
Operating Expenditures	246,662	270,049	602,082	585,691	580,889	(3.5)%
Capital Outlay Expenditures	28,197	29,533	36,250	36,000	36,250	- %
	1,661,979	1,707,615	2,243,951	2,237,310	2,151,062	(4.1)%
County Attorney Total Budget	1,661,979	1,707,615	2,243,951	2,237,310	2,151,062	(4.1)%
<u>Social Services</u>						
Welfare Services						
Personnel Expenditures	934,964	957,958	514,545	1,083,856	552,331	7.3%
Operating Expenditures	1,973,617	1,749,005	954,718	2,322,231	1,083,986	13.5%
Capital Outlay Expenditures	16,906	125,253	-	300	-	- %
	2,925,488	2,832,216	1,469,263	3,406,387	1,636,317	11.4%
Social Service Transportation						
Personnel Expenditures	514,605	540,447	547,627	547,627	537,911	(1.8)%
Operating Expenditures	379,181	332,721	380,990	364,433	380,729	(0.1)%
Capital Outlay Expenditures	-	-	7,000	7,000	13,000	85.7%
	893,785	873,167	935,617	919,060	931,640	(0.4)%
Bayshore Manor						
Personnel Expenditures	517,217	542,695	607,599	602,599	633,233	4.2%
Operating Expenditures	178,284	138,323	266,246	253,623	200,327	(24.8)%
Capital Outlay Expenditures	7,675	-	3,000	3,000	-	(100.0)%
	703,176	681,018	876,845	859,222	833,560	(4.9)%
Social Services Total Budget	4,522,449	4,386,401	3,281,725	5,184,669	3,401,517	3.7%
<u>Extension Services</u>						
Extension Services						
Personnel Expenditures	65,357	68,766	70,930	70,930	78,411	10.5%
Operating Expenditures	102,777	106,982	124,582	295,218	133,940	7.5%
Capital Outlay Expenditures	-	-	29,500	32,255	-	(100.0)%
	168,134	175,748	225,012	398,403	212,351	(5.6)%
Extension Services Total Budget	168,134	175,748	225,012	398,403	212,351	(5.6)%
<u>Library Services</u>						
Impact Fees Libraries						
Capital Outlay Expenditures	-	-	891,283	891,283	819,882	(8.0)%
	-	-	891,283	891,283	819,882	(8.0)%
Libraries						
Personnel Expenditures	2,365,867	2,322,537	2,520,686	2,520,686	2,583,370	2.5%
Operating Expenditures	445,811	322,559	355,859	493,456	346,844	(2.5)%
Capital Outlay Expenditures	174,598	151,321	513,150	613,445	432,300	(15.8)%
	2,986,276	2,796,417	3,389,695	3,627,588	3,362,514	(0.8)%
Library Services Total Budget	2,986,276	2,796,417	4,280,978	4,518,871	4,182,396	(2.3)%

**Monroe County Board of County Commissioners
FY 2016 Proposed Fiscal Plan by Department**

	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
Public Works/Engineering Capital Projects						
County Engineering Capital						
Personnel Expenditures	661,627	661,686	838,385	827,285	1,114,350	32.9%
Operating Expenditures	305,377	519,066	152,044	3,764,975	130,058	(14.5)%
Capital Outlay Expenditures	16,906	6,524	32,400	37,386	19,500	(39.8)%
	983,909	1,187,276	1,022,829	4,629,646	1,263,908	23.6%
Road Department						
Personnel Expenditures	1,608,249	1,509,459	1,601,981	1,704,581	1,585,438	(1.0)%
Operating Expenditures	1,793,918	2,344,736	1,736,433	15,019,083	1,647,500	(5.1)%
Capital Outlay Expenditures	3,030,549	1,035,673	8,034,516	7,330,243	8,215,859	2.3%
	6,432,716	4,889,868	11,372,930	24,053,907	11,448,797	0.7%
Physical Environment Projects						
Operating Expenditures	-	500,308	81,081,180	109,481,180	23,569,085	(70.9)%
Capital Outlay Expenditures	24,014,899	58,124,011	6,230,215	9,437,453	4,973,594	(20.2)%
	24,014,899	58,624,318	87,311,395	118,918,633	28,542,679	(67.3)%
General Gov Cap Projects						
Personnel Expenditures	21,941	16,777	-	13,940	-	- %
Operating Expenditures	-	180,143	16,507	238,201	-	(100.0)%
Capital Outlay Expenditures	985,158	1,132,201	5,041,912	4,776,048	9,880,000	96.0%
	1,007,099	1,329,121	5,058,419	5,028,189	9,880,000	95.3%
Parks & Recreation Capital Projects						
Personnel Expenditures	-	1,623	-	12,000	-	- %
Operating Expenditures	-	-	10,500	10,500	358,337	3,312.7%
Capital Outlay Expenditures	-	5,227,903	3,240,336	6,739,567	9,088,844	180.5%
	-	5,229,526	3,250,836	6,762,067	9,447,181	190.6%
Public Safety Capital Projects						
Personnel Expenditures	47,819	11,161	-	40,100	-	- %
Operating Expenditures	61	-	11,130	-	8,500	(23.6)%
Capital Outlay Expenditures	3,465,103	1,375,602	5,449,270	15,056,900	6,443,750	18.2%
	3,512,983	1,386,762	5,460,400	15,097,000	6,452,250	18.2%
Transportation Capital Projects						
Operating Expenditures	-	-	-	-	7,079,604	- %
Capital Outlay Expenditures	-	99,484	3,158,330	3,400,516	-	(100.0)%
	-	99,484	3,158,330	3,400,516	7,079,604	124.2%
Impact Fees Roadways						
Personnel Expenditures	11,146	82	-	-	-	- %
Operating Expenditures	121,560	153,394	-	370,871	-	- %
Capital Outlay Expenditures	308,879	2,287,282	1,858,158	1,987,288	1,249,075	(32.8)%
	441,585	2,440,759	1,858,158	2,358,159	1,249,075	(32.8)%
Impact Fees Parks & Recreation						
Operating Expenditures	10,350	-	-	-	-	- %
Capital Outlay Expenditures	46,524	-	396,801	396,801	444,777	12.1%
	56,874	-	396,801	396,801	444,777	12.1%
Impact Fees Solid Waste						
Capital Outlay Expenditures	-	-	53,387	53,387	68,563	28.4%
	-	-	53,387	53,387	68,563	28.4%
Implementation of 18 Mile Stretch						
Operating Expenditures	-	-	-	475,000	-	- %
	-	-	-	475,000	-	- %

**Monroe County Board of County Commissioners
FY 2016 Proposed Fiscal Plan by Department**

	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
<u>Public Works/Engineering Capital Projects</u>						
Wastewater MSTU Capital						
Personnel Expenditures	53,574	108,861	89,664	94,664	92,947	3.7%
Operating Expenditures	158,150	101,976	86,000	176,149	167,566	94.8%
Capital Outlay Expenditures	1,065	6,838	2,621,442	2,526,293	736,093	(71.9)%
Interfund Transfers	1,022,969	681,938	682,000	682,000	682,000	- %
	1,235,758	899,613	3,479,106	3,479,106	1,678,606	(51.8)%
Public Works/Engineering Capital Projects Total Budget	37,685,824	76,086,727	122,422,591	184,652,410	77,555,440	(36.6)%

**Monroe County Board of County Commissioners
FY 2016 Proposed Fiscal Plan by Department**

	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
Public Works/Engineering Operations						
Public Works Management						
Personnel Expenditures	122,184	131,770	91,769	92,269	64,016	(30.2)%
Operating Expenditures	2,299	198	2,615	1,160	2,409	(7.9)%
	124,483	131,968	94,384	93,429	66,425	(29.6)%
Facilities Maintenance						
Personnel Expenditures	3,605,299	3,871,431	3,715,805	3,798,431	3,871,153	4.2%
Operating Expenditures	5,852,600	5,357,393	6,273,190	6,002,747	6,359,022	1.4%
Capital Outlay Expenditures	283,848	224,168	225,083	193,650	243,500	8.2%
	9,741,747	9,452,992	10,214,078	9,994,828	10,473,675	2.5%
Animal Shelters						
Operating Expenditures	956,478	1,073,978	1,131,076	1,132,288	1,124,358	(0.6)%
Capital Outlay Expenditures	17,515	17,579	19,800	18,588	-	(100.0)%
	973,993	1,091,557	1,150,876	1,150,876	1,124,358	(2.3)%
County Engineering Capital						
Operating Expenditures	2,333	-	-	-	-	-%
	2,333	-	-	-	-	-%
County Engineering General						
Personnel Expenditures	16,270	44,878	97,474	103,474	99,988	2.6%
Operating Expenditures	547,640	111,045	270,200	261,927	269,260	(0.3)%
	563,909	155,923	367,674	365,401	369,248	0.4%
Card Sound Road						
Personnel Expenditures	744,770	735,294	707,883	751,383	729,170	3.0%
Operating Expenditures	536,144	561,984	302,878	331,878	402,011	32.7%
Capital Outlay Expenditures	40,690	4,464	95,000	22,500	503,500	430.0%
	1,321,605	1,301,741	1,105,761	1,105,761	1,634,681	47.8%
Fleet Management						
Personnel Expenditures	1,017,119	1,002,209	1,159,413	1,164,397	1,170,444	1.0%
Operating Expenditures	1,262,923	1,149,876	1,579,126	1,574,142	1,449,270	(8.2)%
Capital Outlay Expenditures	6,575	62,771	255,000	255,000	311,000	22.0%
	2,286,618	2,214,855	2,993,539	2,993,539	2,930,714	(2.1)%
Solid Waste						
Personnel Expenditures	1,104,549	1,118,406	1,251,260	1,266,260	1,294,718	3.5%
Operating Expenditures	15,008,870	15,919,662	16,375,939	16,470,506	16,165,633	(1.3)%
Capital Outlay Expenditures	98,012	192,306	198,600	261,033	1,197,000	502.7%
	16,211,431	17,230,374	17,825,799	17,997,799	18,657,351	4.7%
Recycling						
Operating Expenditures	70,588	90,909	-	90,909	-	-%
	70,588	90,909	-	90,909	-	-%
Planning/Building Refunds						
Operating Expenditures	-	-	5,000	5,000	-	(100.0)%
	-	-	5,000	5,000	-	(100.0)%
Wastewater MSTUs						
Personnel Expenditures	83,715	11,650	-	19,622	-	-%
Operating Expenditures	3,521	21,714	432,597	409,665	422,268	(2.4)%
	87,235	33,365	432,597	429,286	422,268	(2.4)%
Public Works/Engineering Operations Total Budget	31,383,942	31,703,685	34,189,708	34,226,829	35,678,720	4.4%

Monroe County Board of County Commissioners
FY 2016 Proposed Fiscal Plan by Department

	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
<u>Elected Officials</u>						
Clerk of Courts						
Interfund Transfers	3,291,688	3,459,932	3,459,932	3,459,932	3,459,932	- %
	3,291,688	3,459,932	3,459,932	3,459,932	3,459,932	- %
Court Services Network System						
Operating Expenditures	-	-	100,000	100,000	-	(100.0)%
	-	-	100,000	100,000	-	(100.0)%
Communications						
Operating Expenditures	626,196	585,733	635,060	635,060	641,864	1.1%
	626,196	585,733	635,060	635,060	641,864	1.1%
Impact Fees Police Facilities						
Operating Expenditures	-	-	113,487	113,487	-	(100.0)%
Capital Outlay Expenditures	-	-	-	-	68,494	- %
	-	-	113,487	113,487	68,494	(39.6)%
Monroe County Sheriff						
Personnel Expenditures	5,454,932	5,281,318	5,640,194	5,640,194	6,275,952	11.3%
Operating Expenditures	43,717,489	46,453,150	46,181,172	46,194,262	46,762,460	1.3%
Capital Outlay Expenditures	-	-	-	257,143	-	- %
	49,172,421	51,734,467	51,821,366	52,091,599	53,038,412	2.3%
LEEA						
Operating Expenditures	75,000	75,000	75,000	75,000	75,000	- %
	75,000	75,000	75,000	75,000	75,000	- %
Law Enforcement Trust						
Operating Expenditures	38,494	62,738	333,835	533,055	345,000	3.3%
	38,494	62,738	333,835	533,055	345,000	3.3%
Tax Collector						
Personnel Expenditures	517,540	498,849	562,650	562,650	626,957	11.4%
Operating Expenditures	4,208,009	4,297,647	4,375,735	4,353,003	4,269,011	(2.4)%
	4,725,550	4,796,496	4,938,385	4,915,653	4,895,968	(0.9)%
Property Appraiser						
Personnel Expenditures	464,264	432,769	551,164	551,164	610,872	10.8%
Operating Expenditures	3,223,180	3,639,581	3,903,914	4,203,914	3,958,147	1.4%
	3,687,444	4,072,350	4,455,078	4,755,078	4,569,019	2.6%
Supervisor of Elections						
Personnel Expenditures	103,867	98,641	122,842	122,842	129,510	5.4%
Operating Expenditures	1,736,925	1,744,383	1,488,361	1,482,037	1,790,852	20.3%
	1,840,792	1,843,024	1,611,203	1,604,879	1,920,362	19.2%
State Attorney						
Personnel Expenditures	52,780	72,187	74,785	74,785	77,781	4.0%
Operating Expenditures	174,223	173,175	286,665	337,910	274,257	(4.3)%
Capital Outlay Expenditures	1,057	38,220	350,000	439,659	350,000	- %
	228,060	283,582	711,450	852,354	702,038	(1.3)%
Public Defender						
Personnel Expenditures	138,839	138,318	136,122	136,122	139,052	2.2%
Operating Expenditures	464,323	462,284	479,330	500,949	551,768	15.1%
Capital Outlay Expenditures	7,625	-	11,229	10,256	11,229	- %
	610,788	600,602	626,681	647,327	702,049	12.0%
Judicial Administration						
Personnel Expenditures	1,360,279	1,390,251	1,482,170	1,477,677	1,523,496	2.8%
Operating Expenditures	871,310	288,980	519,406	529,555	487,671	(6.1)%
Capital Outlay Expenditures	65,571	66,927	15,000	15,000	15,000	- %
	2,297,159	1,746,158	2,016,576	2,022,232	2,026,167	0.5%

**Monroe County Board of County Commissioners
FY 2016 Proposed Fiscal Plan by Department**

	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
<u>Elected Officials</u>						
Court Technology Fund						
Operating Expenditures	16,937	17,454	26,988	60,528	31,718	17.5%
Capital Outlay Expenditures	20,527	26,124	15,000	182,840	13,500	(10.0)%
	37,465	43,578	41,988	243,368	45,218	7.7%
Elected Officials Total Budget	66,631,055	69,303,661	70,940,041	72,049,024	72,489,523	2.2%
<u>Tourist Development Council</u>						
TDC District 4 Third Cent						
Personnel Expenditures	2,623	2,036	2,292	2,292	2,353	2.7%
Operating Expenditures	1,141,827	1,790,745	2,490,168	2,490,168	2,471,903	(0.7)%
	1,144,450	1,792,781	2,492,460	2,492,460	2,474,256	(0.7)%
TDC District 5 Third Cent						
Personnel Expenditures	85,317	90,383	93,843	93,843	101,665	8.3%
Operating Expenditures	1,688,726	1,521,615	2,180,405	2,180,405	2,618,070	20.1%
Capital Outlay Expenditures	23,419	-	-	-	-	- %
	1,797,463	1,611,998	2,274,248	2,274,248	2,719,735	19.6%
TDC Two Penny Events						
Personnel Expenditures	32,786	25,446	28,631	28,631	35,709	24.7%
Operating Expenditures	3,511,546	3,949,244	7,246,519	7,246,519	8,484,389	17.1%
	3,544,331	3,974,689	7,275,150	7,275,150	8,520,098	17.1%
TDC Special Projects						
Operating Expenditures	218,203	495,516	869,232	869,232	1,663,487	91.4%
	218,203	495,516	869,232	869,232	1,663,487	91.4%
TDC Two Penny Generic						
Personnel Expenditures	10,491	8,143	9,162	9,162	15,228	66.2%
Operating Expenditures	8,487,167	10,048,433	14,092,892	14,094,823	16,645,221	18.1%
Capital Outlay Expenditures	1,490	2,324	8,000	6,069	10,000	25.0%
	8,499,148	10,058,899	14,110,054	14,110,054	16,670,449	18.1%
TDC District 1 Third Penny						
Personnel Expenditures	118,675	124,967	121,380	122,380	136,232	12.2%
Operating Expenditures	8,011,276	7,312,757	12,772,250	12,771,250	14,411,318	12.8%
	8,129,951	7,437,724	12,893,630	12,893,630	14,547,550	12.8%
TDC District 2 Third Cent						
Personnel Expenditures	52,957	60,776	58,548	58,755	59,558	1.7%
Operating Expenditures	605,883	540,313	956,731	956,524	1,279,700	33.8%
	658,840	601,089	1,015,279	1,015,279	1,339,258	31.9%
TDC District 3 Third Cent						
Personnel Expenditures	3,381	2,036	2,292	2,292	2,353	2.7%
Operating Expenditures	1,903,806	2,477,311	2,956,600	2,956,600	3,249,845	9.9%
	1,907,187	2,479,347	2,958,892	2,958,892	3,252,198	9.9%
Tourist Development Council Total Budget	25,899,574	28,452,043	43,888,945	43,888,945	51,187,031	16.6%

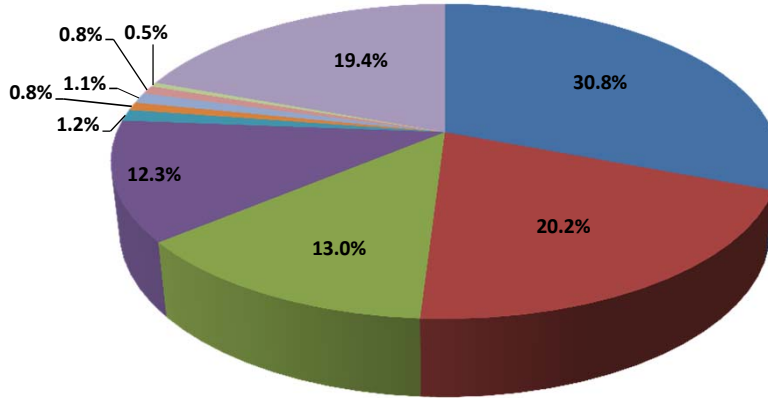
**Monroe County Board of County Commissioners
FY 2016 Proposed Fiscal Plan by Department**

	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
<u>Medical Examiner</u>						
Medical Examiner						
Personnel Expenditures	4,741	12,415	16,842	16,842	7,841	(53.4)%
Operating Expenditures	580,097	638,566	631,370	638,936	642,669	1.8%
Capital Outlay Expenditures	-	11,049	-	-	-	- %
	584,838	662,030	648,212	655,778	650,510	0.4%
Medical Examiner Total Budget	584,838	662,030	648,212	655,778	650,510	0.4%
County Total Budget	319,830,883	301,346,171	441,711,639	562,630,921	416,958,562	(5.6)%

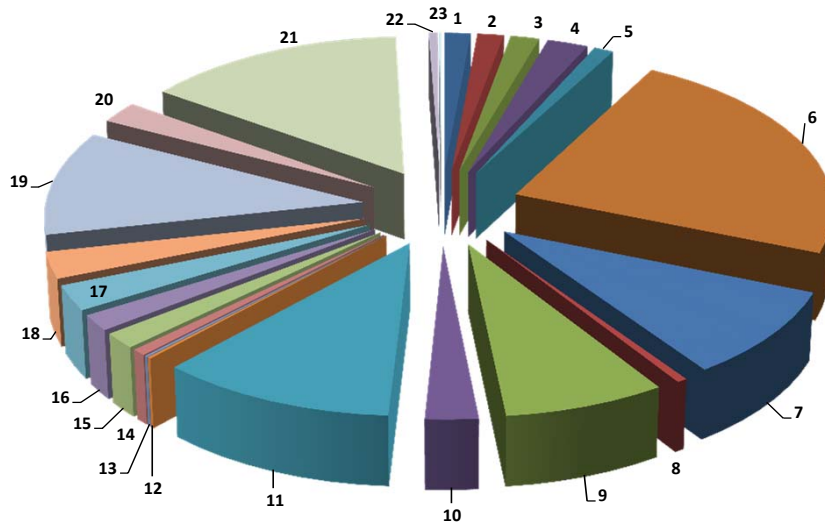
Department Expenditure Summary

Total FY16 Budget - \$416,958,562

- BOCC Operating - 30.8%
- Capital Projects, inc Debt Svc - 20.2%
- Sheriff - 13.0%
- Tourist Development Council - 12.3%
- Tax Collector - 1.2%
- Judicial, State Attorney, Public Defender - 0.8%
- Property Appraiser - 1.1%
- Clerk of the Courts - 0.8%
- Supervisor of Elections - 0.5%
- Budgeted Transfers, Cash Bal & Resv - 19.4%

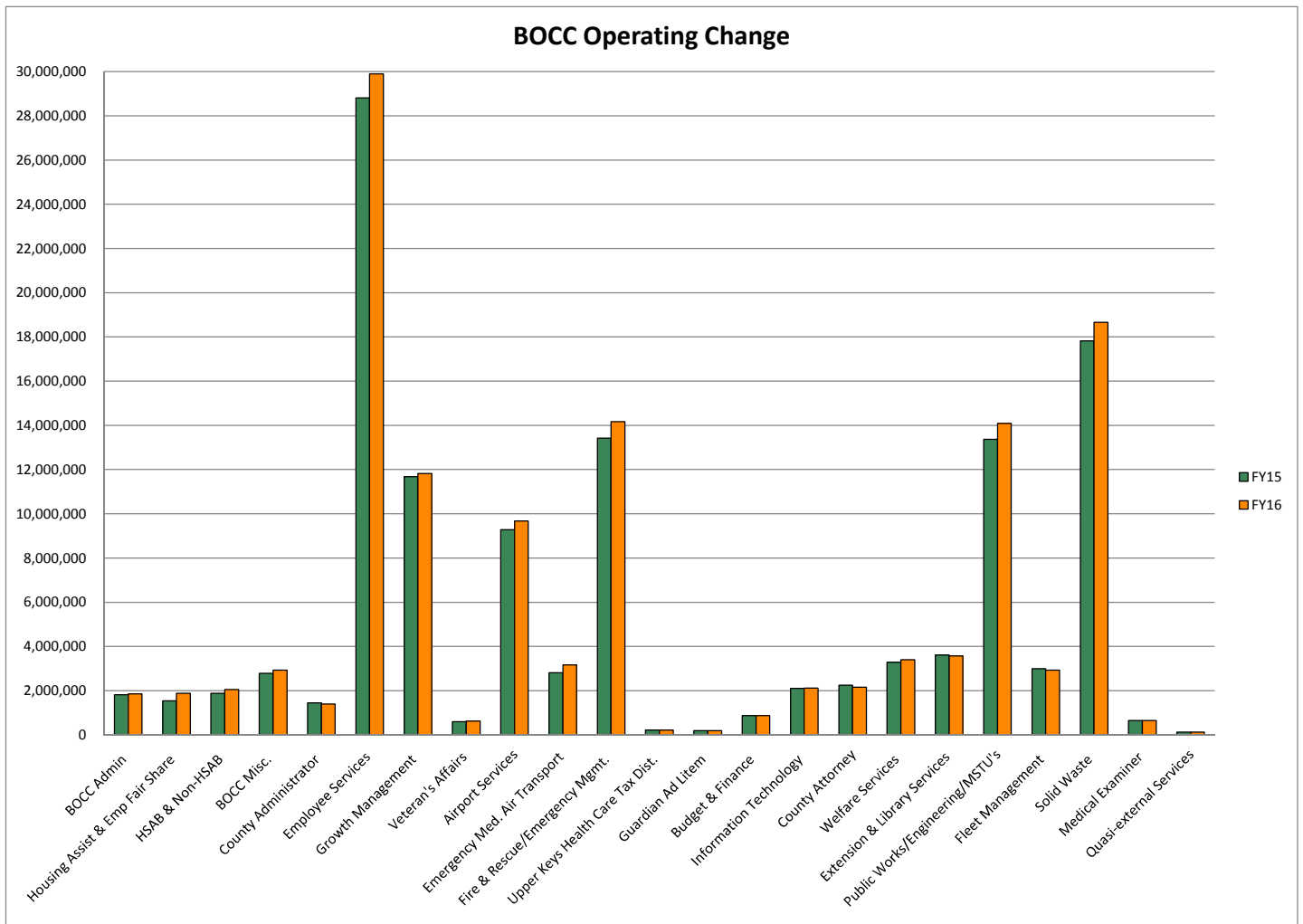


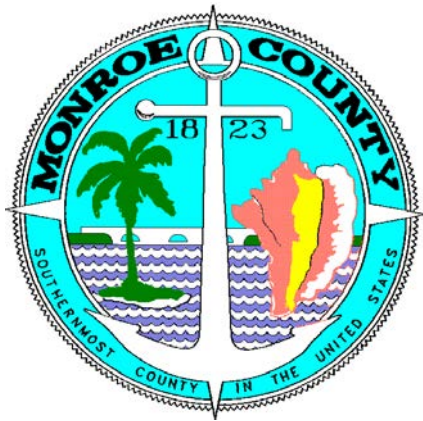
How is the BOCC portion of the Budget Allocated? BOCC Operating - \$128,461,365



Department Summary

BOCC Operating	FY15	FY16	%	Explanation of Change
	Adopted	Proposed	Change	
BOCC Admin	1,814,398	1,852,944	2.1%	
Housing Assist & Emp Fair Share	1,540,498	1,885,671	22.4%	Increase for Homebuyer Assistance (\$339K)
HSAB & Non-HSAB	1,875,534	2,057,084	9.7%	BOCC approved a 10% increase for HSAB
BOCC Misc.	2,790,654	2,933,901	5.1%	Juvenile Cost Sharing (\$104K), Guidance Care Center-SAMH (\$33K)
County Administrator	1,447,817	1,398,753	-3.4%	Retirement of Deputy County Administrator
Employee Services	28,804,108	29,903,661	3.8%	Group Insurance claims projection up 10%
Growth Management	11,674,094	11,827,365	1.3%	
Veteran's Affairs	602,121	619,226	2.8%	
Airport Services	9,284,555	9,676,280	4.2%	Increase in budgeted required grant match for projects
Emergency Med. Air Transport	2,817,348	3,165,087	12.3%	Salary increase due to the Collective Bargaining Agreement with IAFF Local 3909 Unit One & Two
Fire & Rescue/Emergency Mgmt.	13,423,377	14,162,232	5.5%	Salary increase due to the Collective Bargaining Agreement with IAFF Local 3909 Unit One & Two
Upper Keys Health Care Tax Dist.	219,301	218,095	-0.5%	
Guardian Ad Litem	197,007	193,492	-1.8%	
Budget & Finance	869,720	869,720	0.0%	
Information Technology	2,106,609	2,111,180	0.2%	
County Attorney	2,243,951	2,151,062	-4.1%	Decrease in legal fees, retirement of an Attorney
Welfare Services	3,281,725	3,401,517	3.7%	Medicaid Hospital billing cost for county's share increasing by 13.83% (\$100K)
Extension & Library Services	3,614,707	3,574,865	-1.1%	
Public Works/Engineering/MSTU's	13,370,370	14,090,655	5.4%	Increase contractual in Facility Maintenance, Card Sound Toll Authority-Toll By Plate (\$528K)
Fleet Management	2,993,539	2,930,714	-2.1%	Reduction in fuel costs
Solid Waste	17,825,799	18,657,351	4.7%	Demo and replace all three transfer station office (\$1M)
Medical Examiner	648,212	650,510	0.4%	
Quasi-external Services	125,000	130,000	4.0%	
TOTAL	123,570,444	128,461,365	4.0%	





BOCC

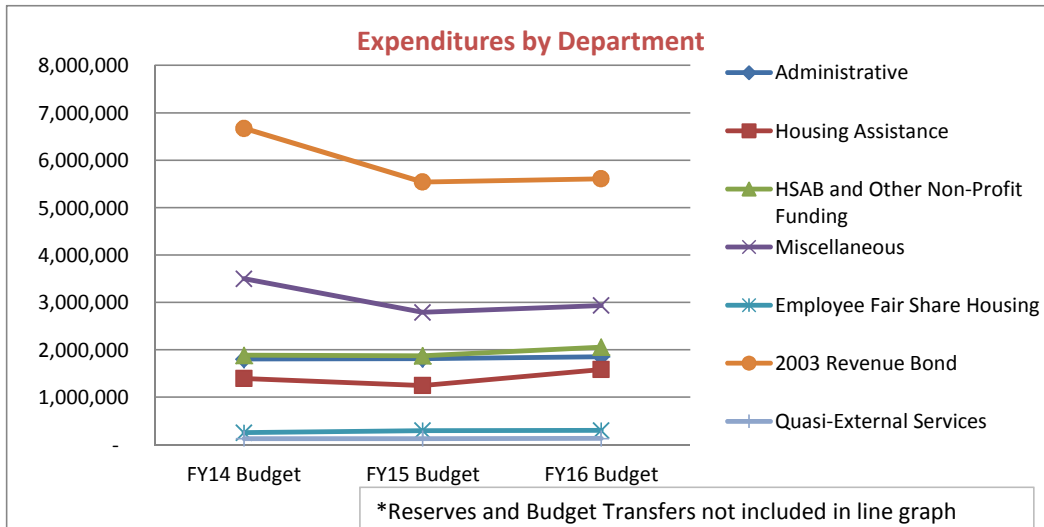
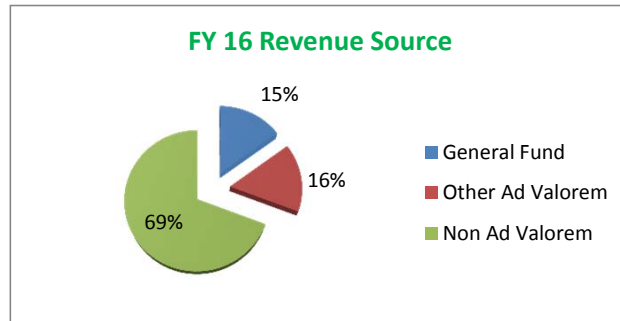
B.O.C.C.

Proposed FY16:

FY16 Revenue Source

General Fund	\$14,251,251
Other Ad Valorem	\$15,044,789
Non Ad Valorem	<u>\$65,955,475</u>

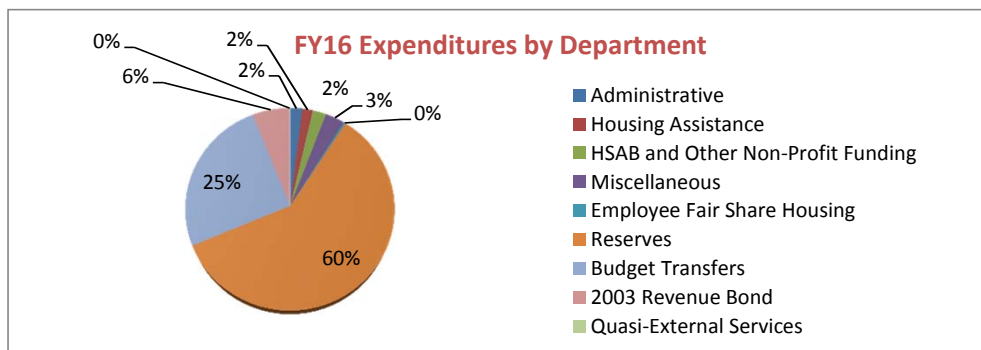
\$95,251,515



Expenditures by Department

Administrative	1,804,075	1,814,398	1,852,944	2.1%
Housing Assistance	1,394,131	1,246,079	1,585,671	27.3%
HSAB and Other Non-Profit Funding	1,884,751	1,875,534	2,057,084	9.7%
Miscellaneous	3,497,346	2,790,654	2,933,901	5.1%
Employee Fair Share Housing	252,547	294,419	300,000	1.9%
Reserves	73,345,296	59,819,288	56,659,766	-5.3%
Budget Transfers	12,081,978	14,606,589	24,124,049	65.2%
2003 Revenue Bond	6,671,150	5,538,455	5,608,100	1.3%
Quasi-External Services	125,000	125,000	130,000	4.0%
Total	101,056,274	88,110,416	95,251,515	8.1%

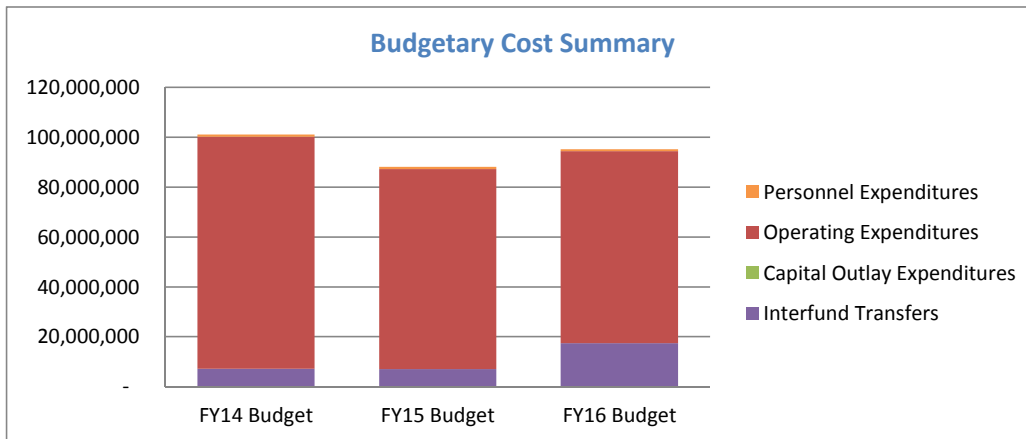
	Adopted FY14 Budget	Adopted FY15 Budget	Proposed FY16 Budget	FY16 Change
Administrative	1,804,075	1,814,398	1,852,944	2.1%
Housing Assistance	1,394,131	1,246,079	1,585,671	27.3%
HSAB and Other Non-Profit Funding	1,884,751	1,875,534	2,057,084	9.7%
Miscellaneous	3,497,346	2,790,654	2,933,901	5.1%
Employee Fair Share Housing	252,547	294,419	300,000	1.9%
Reserves	73,345,296	59,819,288	56,659,766	-5.3%
Budget Transfers	12,081,978	14,606,589	24,124,049	65.2%
2003 Revenue Bond	6,671,150	5,538,455	5,608,100	1.3%
Quasi-External Services	125,000	125,000	130,000	4.0%
Total	101,056,274	88,110,416	95,251,515	8.1%



B.O.C.C.

Budgetary Cost Summary

	Adopted FY14 Budget	Adopted FY15 Budget	Proposed FY16 Budget	FY16 Change
Personnel Expenditures	795,125	827,229	851,064	2.9%
Operating Expenditures	93,118,069	80,291,168	76,934,409	-4.2%
Capital Outlay Expenditures	-	-	-	0.0%
Interfund Transfers	7,143,080	6,992,019	17,466,042	149.8%
Total	101,056,274	88,110,416	95,251,515	8.1%



	Adopted FY14 Budget	Adopted FY15 Budget	Proposed FY16 Budget	FY16 Change
FTE History	10.86	10.86	10.68	(0.18)
FY16 Change	As a result of BOCC Executive Assistant added duties for Affordable Housing, partial FTE split charged to Growth Mgmt-Planning			

**Monroe County Board of County Commissioners
Fiscal Year 2016 Proposed Fiscal Plan**

B.O.C.C.



**Monroe County Board of County Commissioners
Fiscal Year 2016 Proposed Fiscal Plan**

B.O.C.C.

Mission Statement

To provide outstanding public service responsive to the needs of our citizens, our unique community, and our environment.

Strategic Goals

- I. Provide excellent governance.
- II. Practice environmental stewardship.
- III. Promote community safety, health and well-being.

Budgetary Cost Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
Personnel Expenditures	750,072	794,803	827,229	827,229	851,064	2.9%
Operating Expenditures	40,275,501	19,031,120	80,291,168	120,194,286	76,934,409	(4.2%)
Capital Outlay Expenditures	-	-	-	2,158	-	- %
Interfund Transfers	50,801,492	7,446,774	6,992,019	9,758,171	17,466,042	149.8%
Total Budget	91,827,065	27,272,697	88,110,416	130,781,844	95,251,515	8.1%

Appropriations by Department	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
2003 Revenue Bond	6,182,696	6,181,008	5,538,455	12,767,590	5,608,100	1.3%
BOCC Administrative	1,444,903	1,641,297	1,814,398	1,804,289	1,852,944	2.1%
BOCC Miscellaneous	2,531,224	2,397,431	2,790,654	2,848,216	2,933,901	5.1%
Budgeted Transfers	78,974,373	14,112,052	14,606,589	48,497,823	24,124,049	65.2%
Emp Fair Shr Hsing	-	-	294,419	294,419	300,000	1.9%
Housing Assistance	655,081	920,391	1,246,079	1,883,103	1,585,671	27.3%
Human Service Advisory Board Funding	1,755,099	1,738,880	1,752,600	1,752,600	1,927,860	10.0%
Office of Management & Budget	65,898	54,831	-	26,845	-	- %
Other Non-profit Funding (Not HSAB)	97,922	113,927	122,934	122,934	129,224	5.1%
Quasi-external Services	119,868	112,880	125,000	125,000	130,000	4.0%
Reserves	-	-	59,819,288	60,659,026	56,659,766	(5.3%)
Total Budget	91,827,065	27,272,697	88,110,416	130,781,844	95,251,515	8.1%

**Monroe County Board of County Commissioners
Fiscal Year 2016 Proposed Fiscal Plan**

B.O.C.C.

Revenue Sources	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
General Fund	5,160,101	5,408,114	14,642,726	14,609,856	14,251,251	(2.7%)
Affordable Housing Programs	-	-	305,029	305,029	312,002	2.3%
Fine & Forfeiture Fund	857,507	730,105	7,706,353	7,706,353	6,356,064	(17.5%)
Road And Bridge Fund	1,356,869	513,596	4,246,530	4,246,530	5,227,672	23.1%
TDC District Two Penny	65,353	65,353	65,436	65,436	75,436	15.3%
TDC Admin & Promo 2 Cent	62,133	62,133	131,818	131,818	263,502	99.9%
TDC District 1 Third Cent	108,534	108,534	108,639	108,639	-	(100.0%)
TDC District 2 Third Cent	27,202	27,202	27,235	27,235	-	(100.0%)
TDC District 3 Third Cent	16,146	16,146	16,162	16,162	-	(100.0%)
TDC District 4 Third Cent	14,779	14,779	14,790	14,790	-	(100.0%)
TDC District 5 Third Cent	53,384	53,384	53,468	53,468	-	(100.0%)
Governmental Fund Type Grants	813,301	968,364	-	2,807,942	-	- %
Impact Fees Fund - Roadway	30,000	29,728	834,015	1,113,613	73,983	(91.1%)
Impact Fees Fund - Police Fac	-	106,043	-	-	-	- %
Employee Fair Share Housing	-	-	360,292	360,292	366,612	1.8%
Fire & Ambulance District 1 L&M Key	1,071,005	1,071,005	3,788,382	3,831,517	3,505,463	(7.5%)
Upper Keys Healthcare Taxing District	19,137	19,137	81,374	81,374	82,755	1.7%
Unincorporated Svc Dist Parks & Rec	280,733	280,733	701,369	701,369	581,654	(17.1%)
Mstd - Png/bldg/code/fire Mar	1,287,769	1,282,028	3,403,029	3,239,255	3,687,632	8.4%
Municipal Policing	9,194	9,194	1,063,805	1,063,805	913,976	(14.1%)
Duck Key Security District	95,994	65,760	338,401	338,401	351,729	3.9%
Local Housing Assistance Trust Fund	85,768	6,857	986,079	986,079	1,322,116	34.1%
Boating Improvement Fund (BIF)	-	-	544,171	546,683	519,991	(4.4%)
Misc Special Revenue Fund	134,137	163,606	991,472	746,104	816,996	(17.6%)
Environmental Restoration Fund	-	-	345,755	340,755	404,805	17.1%
Law Enforcement Trust (600)	-	-	143,073	143,073	147,434	3.0%
Court Facilities Fees Trust (602)	21,133	-	150,197	150,197	149,601	(0.4%)
Clerk's Drug Abuse Trust (603)	24,750	25,255	140,060	140,060	135,287	(3.4%)
Marathon Municipal Service Taxing Unit	-	-	201	201	312	55.2%
Bay Point Wastewater Municipal Service Taxing Unit	-	-	5,596	5,596	5,622	0.5%
Big Coppitt Wastewater Municipal Service Taxing Unit	-	-	140	140	69	(50.7%)
Key Largo Wastewater Municipal Service Taxing Unit	-	-	240	240	770	220.8%
Stock Island Wastewater MSTU	-	-	154,666	154,666	151,046	(2.3%)
Cudjoe-Sugarloaf Municipal Service Taxing Unit	-	-	800	4,111	-	(100.0%)
Long Key, Layton Municipal Service Taxing Unit	-	-	2,500	2,500	2,571	2.8%
Duck Key Municipal Service Taxing Unit	-	-	12,950	12,950	13,553	4.7%
Building Fund	-	-	469,773	374,773	856,187	82.3%
Debt Service Fund	6,182,696	6,181,008	7,387,057	15,495,804	7,299,036	(1.2%)
One Cent Infra-structure Sales Tax	28,814,563	5,520,879	8,050,752	9,266,892	9,985,729	24.0%
2003 Revenue Bonds	-	713,401	-	-	-	- %
Infr Sls Srtx Rev Bds 2007	-	1,500,000	192,237	166,293	600,005	212.1%
Duck Key Waste Water Project	-	-	183,038	183,038	171,396	(6.4%)
Cudjoe Regional WW Project	-	-	-	-	19,444,649	- %
2013 Revenue Bonds	-	-	15,796,375	15,796,375	-	(100.0%)
Series 2014 Revenue Bonds	-	-	-	31,000,000	1,203,941	- %
Card Sound Bridge	195,499	195,499	755,357	755,357	519,093	(31.3%)
Marathon Airport	-	-	227,123	227,123	498,548	119.5%
Key West Intl Airport	50,000	1,196,899	1,076,181	1,026,181	1,726,818	60.5%
Key West AIP Series 2006 Bonds	44,056,341	-	-	-	-	- %
PFC & Oper Restrictions	888	5,805	710,000	710,000	592,250	(16.6%)
MSD Solid Waste Management	215,407	215,407	5,552,737	5,380,737	5,428,333	(2.2%)
Worker's Compensation	82,641	82,641	818,955	818,955	939,131	14.7%
Group Insurance Fund	113,658	113,658	2,733,001	2,733,001	3,339,310	22.2%

**Monroe County Board of County Commissioners
Fiscal Year 2016 Proposed Fiscal Plan**

B.O.C.C.

Risk Management Fund	64,383	64,383	1,524,283	1,524,283	1,642,175	7.7%
Fleet Management Fund	456,060	456,060	1,250,569	1,250,569	1,265,760	1.2%
FIRE & EMS LOSAP TRUST FUND	-	-	16,225	16,225	19,250	18.6%
Total Revenue	91,827,065	27,272,697	88,110,416	130,781,844	95,251,515	8.1%

Position Summary by Department	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2016 Proposed	FY 2016 Variance
BOCC Administrative	11.00	10.86	10.86	10.68	(0.18)
Total Full-Time FTE	11.00	10.86	10.86	10.68	(0.18)
Total FTE	11.00	10.86	10.86	10.68	(0.18)

Monroe County Board of County Commissioners Fiscal Year 2016 Proposed Fiscal Plan

B.O.C.C. BOCC Administrative

Mission Statement

Serve as the chief legislative and policy-making body for Monroe County, Florida. The five-member body enacts legislation and sets policy to improve the County and the welfare of its residents. The BOCC is State constitutional established under Article VIII, Section 1(e).

Services Provided

- Review and pass the County budget and levy taxes. The budget is approved every year in September.
- Make appropriations for the operation of the County as identified in the budget.
- Authorize bonds for capital improvement projects.
- Manage County properties through the County Administrator.
- Confirm division and department heads appointed by the County Administrator and appoint members to special boards and committees.
- Establish policies which, through the County Administrator, filters down to department heads and others who execute them.
- Present ordinances to the public for hearings and then vote whether or not to adopt them for inclusion in the County Code.

The Board meets on the third Wednesday and (if needed) Thursday of every month at 9:00am at one of the following three locations: Murray E. Nelson Government Center in Key Largo, Marathon Government Center in Marathon, and Harvey Government Center in Key West.

Monroe County Website address: www.monroecounty-fl.gov

Advisory Board

Budgetary Cost Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
Personnel Expenditures	738,815	794,803	827,229	827,229	851,064	2.9%
Operating Expenditures	706,089	846,494	987,169	974,902	1,001,880	1.5%
Capital Outlay Expenditures	-	-	-	2,158	-	-
Total Budget	1,444,903	1,641,297	1,814,398	1,804,289	1,852,944	2.1%

Revenue Sources	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
General Fund	1,444,903	1,641,297	1,814,398	1,804,289	1,852,944	2.1%
Total Revenue	1,444,903	1,641,297	1,814,398	1,804,289	1,852,944	2.1%

Position Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2016 Proposed	FY 2016 Variance
Administrative Support	6.00	5.86	5.86	5.68	(0.18)
Officials & Administrators	5.00	5.00	5.00	5.00	-
Total Full-Time FTE	11.00	10.86	10.86	10.68	(0.18)
Total FTE	11.00	10.86	10.86	10.68	(0.18)

**Monroe County Board of County Commissioners
Fiscal Year 2016 Proposed Fiscal Plan**

**B.O.C.C.
Housing Assistance**

Services Provided

These programs are under the Key West Housing Authority operating as the Monroe County Housing Authority.

Major Variances

These programs include SHIP and CDBG grant funding. The CDBG grants include Disaster Recovery, Small Cities and DREF programs.

Advisory Board

- Housing Financial Authority

Budgetary Cost Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
Operating Expenditures	655,081	920,391	1,246,079	1,883,103	1,585,671	27.3%
Total Budget	655,081	920,391	1,246,079	1,883,103	1,585,671	27.3%
Revenue Sources	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
Affordable Housing Programs	-	-	290,000	290,000	290,000	-
Governmental Fund Type Grants	569,314	913,533	-	637,024	-	-
Local Housing Assistance Trust Fund	85,768	6,857	956,079	956,079	1,295,671	35.5%
Total Revenue	655,081	920,391	1,246,079	1,883,103	1,585,671	27.3%

Monroe County Board of County Commissioners Fiscal Year 2016 Proposed Fiscal Plan

B.O.C.C. Other Non-profit Funding (Not HSAB)

Mission Statement

To provide support to essential non-profit service providers.

Services Provided

All non-profit programs are funded with Ad Valorem Property Tax Revenue.

The following Agencies receive additional funding from Monroe County through other programs:

- Council of the Arts- \$72,500 from TDC plus \$69,300 from B.O.C.C Non-HSAB funding, for a total of \$141,800 in County funding. In addition, the Board provides free office space to the Arts Council in the Gato building.
- Guidance Care Center- B.O.C.C. Direct funding \$41,424 (Grant Match)

Major Variances

This budget includes the following funding:

- AARP Big Pine \$4,500
- AARP Lower Keys \$4,500
- AARP Middle Keys \$4,500
- AARP Upper Keys \$4,500
- Council of the Arts \$69,300
- Guidance Care Center-Transportation Disadv. Comm. Program \$41,424
- Older American Volunteer Program \$500

Total \$129,224

Advisory Board

Budgetary Cost Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
Operating Expenditures	97,922	113,927	122,934	122,934	129,224	5.1%
Total Budget	97,922	113,927	122,934	122,934	129,224	5.1%
Revenue Sources	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
General Fund	97,922	113,927	122,934	122,934	129,224	5.1%
Total Revenue	97,922	113,927	122,934	122,934	129,224	5.1%

Monroe County Board of County Commissioners Fiscal Year 2016 Proposed Fiscal Plan

B.O.C.C. Human Service Advisory Board Funding

Mission Statement

The mission of the Human Service Advisory Board (H.S.A.B.) is to annually make funding recommendations to the BOCC for county-wide human services from eligible non-profit organizations. The H.S.A.B. Boards accepts and reviews numerous applications from Monroe County non-profit human service organizations and provides recommendations to the BOCC.

Services Provided

The services provided from the H.S.A.B include medical and health services, child care and mentoring, food, clothing, literacy training and services for the elderly and disabled.

Major Variances

All non-profit programs are funded with Ad Valorem Property Tax Revenue.

This budget includes the following funding:

- AIDS Help \$45,000
- Anchors Aweigh \$20,000
- Be the Change \$60,000
- Boys and Girls Club \$99,000
- Burton Memorial UMC \$10,000
- Domestic Abuse Shelter \$30,000
- Florida Keys Area Health Education Ctr \$50,000
- Florida Keys Children's Shelter \$189,000
- Florida Keys Healthy Start Coalition \$33,000
- Florida Keys Outreach Coalition \$70,000
- Good Health Clinic \$83,500
- Grace Jones Community Center \$45,000
- Heart of the Keys Youth \$40,000
- The Heron (GCC) \$47,000
- Hospice of the FL Keys \$141,000
- Independence Cay \$30,000
- Kids Come First in the Florida Keys \$33,000 (New in FY15)
- Keys Area Interdenominational Resources \$30,000
- Literacy Volunteers \$30,000
- Monroe Assoc for Retarded Citizens (MARC) \$169,500
- Rural Health Net \$136,902
- Samuel's House \$100,000
- SHAL \$50,000
- Star of the Sea Foundation \$80,000
- Voices For Florida Keys Children \$5,000
- Wesley House \$170,958
- Womankind \$130,000

Total \$ 1,927,860

Advisory Board

Human Service Advisory Board

The 5 members of the HSAB are each appointed by a County Commissioner.

Budgetary Cost Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
Operating Expenditures	1,755,099	1,738,880	1,752,600	1,752,600	1,927,860	10.0%
Total Budget	1,755,099	1,738,880	1,752,600	1,752,600	1,927,860	10.0%

**Monroe County Board of County Commissioners
Fiscal Year 2016 Proposed Fiscal Plan**

B.O.C.C.

Human Service Advisory Board Funding

Revenue Sources	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
General Fund	1,755,099	1,738,880	1,752,600	1,752,600	1,927,860	10.0%
Total Revenue	1,755,099	1,738,880	1,752,600	1,752,600	1,927,860	10.0%

Monroe County Board of County Commissioners Fiscal Year 2016 Proposed Fiscal Plan

B.O.C.C. BOCC Miscellaneous

Services Provided

To account for State mandated and miscellaneous programs.

Major Variances

This budget includes the following funding:

From the General Fund (001)- Ad Valorem funds

- > Promotional Advertising \$5,000 (Conch certificates and other awards)
- > Value Adjustment Board \$35,000
- > Hurricane \$100,000
- > Lower Keys Medical Center-Baker Act \$83,334 (State Mandate 394.76 F.S.)
- > Guidance Care Center-Baker Act Transportation \$145,000 (State Mandate 394.76 F.S.)
- > Employee Suggestion Plan \$10,000
- > Guidance Care Center-Substance Abuse Mental Health \$690,000 (State Mandate F.S. 394.76)
- > Historic FL Keys Foundation \$32,450
- > Lobbyist \$100,000
- > Guidance Care Center- Jail Incarceration Program (JIP) \$116,617 (Grant match)

From General Fund (001) + Fine & Forfeiture Fund (101)

- > Tax Increment Payments \$850,000 (Budgeted in Fund 001 \$300,000 & Fund 101 \$550,000)

From Fine & Forfeiture Fund (101)- Ad Valorem funds

- > Juvenile Detention Cost Share \$373,000 (State mandate, Section 985.686, F.S.)

From Duck Key Security District Fund (152) -Special Revenue Fund

- > Duck Key Security Special District \$247,500 (Governed by the Duck Key Security Advisory Board)

From Miscellaneous Special Revenue Fund (158)

- > FL Keys Council of Handicapped \$7,000
- > Ord 021-2002 Traffic Education Fund \$50,000

From Drug Abuse Fund (164) -Special Revenue Fund

- > Drug Abuse Trust \$96,000

Total \$2,933,901

Governmental Fund Type Grants will be rolled over into the FY2016 budget when the prior year expenditures are reconciled.

Advisory Board

<u>Budgetary Cost Summary</u>	<u>FY 2013 Actual</u>	<u>FY 2014 Actual</u>	<u>FY 2015 Adopted</u>	<u>FY 2015 Amended</u>	<u>FY 2016 Proposed</u>	<u>FY 2016 Change</u>
Personnel Expenditures	11,257	-	-	-	-	-%
Operating Expenditures	2,519,967	2,397,431	2,790,654	2,848,216	2,933,901	5.1%
Total Budget	2,531,224	2,397,431	2,790,654	2,848,216	2,933,901	5.1%

**Monroe County Board of County Commissioners
Fiscal Year 2016 Proposed Fiscal Plan**

**B.O.C.C.
BOCC Miscellaneous**

Revenue Sources	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
General Fund	1,422,787	1,452,782	1,581,517	1,581,517	1,617,401	2.3%
Fine & Forfeiture Fund	857,507	716,311	819,039	819,039	923,000	12.7%
Governmental Fund Type Grants	22,155	-	-	-	-	-
Duck Key Security District	95,994	65,760	235,058	235,058	247,500	5.3%
Misc Special Revenue Fund	108,031	137,323	57,000	114,562	50,000	(12.3%)
Clerk's Drug Abuse Trust (603)	24,750	25,255	98,040	98,040	96,000	(2.1%)
Total Revenue	2,531,224	2,397,431	2,790,654	2,848,216	2,933,901	5.1%

**Monroe County Board of County Commissioners
Fiscal Year 2016 Proposed Fiscal Plan**

**B.O.C.C.
Emp Fair Shr Hsing**

Services Provided

To account for capital expenditures associated with the provisions of affordable and employee housing as defined by Monroe County's Land Development Code, sections 126-13 and 130-161.

Major Variances

Annual budgets are set up with the availability of funds.

Advisory Board

Budgetary Cost Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
Operating Expenditures	-	-	294,419	294,419	300,000	1.9%
Total Budget	-	-	294,419	294,419	300,000	1.9%
Revenue Sources	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
Employee Fair Share Housing	-	-	294,419	294,419	300,000	1.9%
Total Revenue	-	-	294,419	294,419	300,000	1.9%

Monroe County Board of County Commissioners Fiscal Year 2016 Proposed Fiscal Plan

B.O.C.C. Reserves

Services Provided

Each fund is set up with a Reserves budget, generally with a contingency and cash balance line items.

Contingency items can be budgeted up to 10% of the total operating fund budget and can be used for unexpected expenditures. The BOCC must approve resolutions to transfer funds from contingency.

Cash Balance is appropriated by using 3 months of total operating budgets. This is in accordance with the BOCC Financial Policy.

Committed Reserves in the General Fund include \$10M for natural and/or man-made disasters.

Major Variances

The overall reserves FY16 budget is a reduction of \$3,159,522.

Advisory Board

Budgetary Cost Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
Operating Expenditures	-	-	59,819,288	60,659,026	56,659,766	(5.3%)
Total Budget	-	-	59,819,288	60,659,026	56,659,766	(5.3%)

Monroe County Board of County Commissioners
Fiscal Year 2016 Proposed Fiscal Plan

B.O.C.C.
Reserves

Revenue Sources	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
General Fund	-	-	8,995,744	8,972,983	8,326,322	(7.4%)
Affordable Housing Programs	-	-	15,029	15,029	22,002	46.4%
Fine & Forfeiture Fund	-	-	6,870,647	6,870,647	5,416,397	(21.2%)
Road And Bridge Fund	-	-	972,070	972,070	1,707,625	75.7%
Employee Fair Share Housing	-	-	65,873	65,873	66,612	1.1%
Fire & Ambulance District 1 L&M Key	-	-	2,717,377	2,760,512	2,596,944	(4.4%)
Upper Keys Healthcare Taxing District	-	-	62,237	62,237	64,114	3.0%
Unincorporated Svc Dist Parks & Rec	-	-	420,636	420,636	418,886	(0.4%)
Mstd - PIng/bldg/code/fire Mar	-	-	2,151,699	1,987,925	2,139,690	(0.6%)
Municipal Policing	-	-	1,054,611	1,054,611	902,462	(14.4%)
Duck Key Security District	-	-	103,343	103,343	104,229	0.9%
Local Housing Assistance Trust Fund	-	-	30,000	30,000	26,445	(11.8%)
Boating Improvement Fund (BIF)	-	-	544,171	494,171	519,991	(4.4%)
Misc Special Revenue Fund	-	-	934,472	618,453	766,996	(17.9%)
Environmental Restoration Fund	-	-	345,755	315,755	404,805	17.1%
Law Enforcement Trust (600)	-	-	143,073	143,073	147,434	3.0%
Court Facilities Fees Trust (602)	-	-	150,197	150,197	149,601	(0.4%)
Clerk's Drug Abuse Trust (603)	-	-	42,020	42,020	39,287	(6.5%)
Marathon Municipal Service Taxing Unit	-	-	201	201	312	55.2%
Bay Point Wastewater Municipal Service Taxing Unit	-	-	5,596	5,596	5,622	0.5%
Big Coppitt Wastewater Municipal Service Taxing Unit	-	-	140	140	69	(50.7%)
Key Largo Wastewater Municipal Service Taxing Unit	-	-	240	240	770	220.8%
Stock Island Wastewater MSTU	-	-	154,666	154,666	151,046	(2.3%)
Cudjoe-Sugarloaf Municipal Service Taxing Unit	-	-	800	4,111	-	(100.0%)
Long Key, Layton Municipal Service Taxing Unit	-	-	2,500	2,500	2,571	2.8%
Duck Key Municipal Service Taxing Unit	-	-	12,950	12,950	13,553	4.7%
Building Fund	-	-	469,773	374,773	347,154	(26.1%)
Debt Service Fund	-	-	1,848,602	2,728,214	1,690,936	(8.5%)
One Cent Infra-structure Sales Tax	-	-	2,256,433	3,321,573	3,881,068	72.0%
Infr Sls Srtx Rev Bds 2007	-	-	192,237	166,293	600,005	212.1%
Duck Key Waste Water Project	-	-	183,038	183,038	171,396	(6.4%)
Cudjoe Regional WW Project	-	-	-	-	10,444,649	-
2013 Revenue Bonds	-	-	15,796,375	15,796,375	-	(100.0%)
Series 2014 Revenue Bonds	-	-	-	-	1,203,941	-
Card Sound Bridge	-	-	559,858	559,858	369,400	(34.0%)
Marathon Airport	-	-	227,123	227,123	448,395	97.4%
Key West Intl Airport	-	-	1,076,181	800,220	1,395,538	29.7%
PFC & Oper Restrictions	-	-	450,000	450,000	322,250	(28.4%)
MSD Solid Waste Management	-	-	5,337,330	5,165,330	5,165,143	(3.2%)
Worker's Compensation	-	-	736,314	736,314	878,101	19.3%
Group Insurance Fund	-	-	2,619,343	2,619,343	3,221,550	23.0%
Risk Management Fund	-	-	1,459,900	1,459,900	1,609,205	10.2%
Fleet Management Fund	-	-	794,509	794,509	898,000	13.0%
FIRE & EMS LOSAP TRUST FUND	-	-	16,225	16,225	19,250	18.6%
Total Revenue	-	-	59,819,288	60,659,026	56,659,766	(5.3%)

Monroe County Board of County Commissioners Fiscal Year 2016 Proposed Fiscal Plan

B.O.C.C. Budgeted Transfers

Services Provided

To account for interfund transfers such as Workers Comp, Group Insurance, Risk Management, Fleet Management (vehicle maintenance), Cost Allocation and Debt Service charges along with grant matches.

Major Variances

In FY16, there are no funds budgeted to be transferred out of Fund 304 One Cent Infrastructure Sales Surtax to any Wastewater construction projects.

The difference between FY15 Adopted and Amended budgets can mostly be attributed to the 2014 Revenue Bond loan of \$31M to Fund 312 Cudjoe Regional Wastewater projects. Other budget changes in FY15 are from Governmental Grant Fund rollovers and unanticipated Grant revenues. Rollovers are not part of the budget adoption process. By resolutions, Grants are budgeted in October. Later in the fiscal year when Grants are reconciled by Finance, resolutions will be approved to amend the October rollover amounts to an exact amount. OMB calls this action, a true-up process.

The variance between FY15 and FY16 adopted budgets is approximately \$9M that Fund 312 Cudjoe Regional Wastewater project will pay back the debt service loaned from the Series 2014 Revenue Bond.

Advisory Board

Budgetary Cost Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
Operating Expenditures	28,172,881	6,665,278	7,614,570	38,739,652	6,658,007	(12.6%)
Interfund Transfers	50,801,492	7,446,774	6,992,019	9,758,171	17,466,042	149.8%
Total Budget	78,974,373	14,112,052	14,606,589	48,497,823	24,124,049	65.2%

Monroe County Board of County Commissioners
Fiscal Year 2016 Proposed Fiscal Plan

B.O.C.C.
Budgeted Transfers

Revenue Sources	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
General Fund	319,522	348,348	250,533	250,533	267,500	6.8%
Fine & Forfeiture Fund	-	13,795	16,667	16,667	16,667	-
Road And Bridge Fund	1,356,869	513,596	3,274,460	3,274,460	3,520,047	7.5%
TDC District Two Penny	65,353	65,353	65,436	65,436	75,436	15.3%
TDC Admin & Promo 2 Cent	62,133	62,133	131,818	131,818	263,502	99.9%
TDC District 1 Third Cent	108,534	108,534	108,639	108,639	-	(100.0%)
TDC District 2 Third Cent	27,202	27,202	27,235	27,235	-	(100.0%)
TDC District 3 Third Cent	16,146	16,146	16,162	16,162	-	(100.0%)
TDC District 4 Third Cent	14,779	14,779	14,790	14,790	-	(100.0%)
TDC District 5 Third Cent	53,384	53,384	53,468	53,468	-	(100.0%)
Governmental Fund Type Grants	155,935	-	-	2,144,073	-	-
Impact Fees Fund - Roadway	30,000	29,728	834,015	1,113,613	73,983	(91.1%)
Impact Fees Fund - Police Fac	-	106,043	-	-	-	-
Fire & Ambulance District 1 L&M Key	1,071,005	1,071,005	1,071,005	1,071,005	908,519	(15.2%)
Upper Keys Healthcare Taxing District	19,137	19,137	19,137	19,137	18,641	(2.6%)
Unincorporated Svc Dist Parks & Rec	280,733	280,733	280,733	280,733	162,768	(42.0%)
Mstd - PIng/bldg/code/fire Mar	1,287,769	1,282,028	1,251,330	1,251,330	1,547,942	23.7%
Municipal Policing	9,194	9,194	9,194	9,194	11,514	25.2%
Boating Improvement Fund (BIF)	-	-	-	52,512	-	-
Misc Special Revenue Fund	26,105	26,283	-	13,089	-	-
Environmental Restoration Fund	-	-	-	25,000	-	-
Court Facilities Fees Trust (602)	21,133	-	-	-	-	-
Building Fund	-	-	-	-	509,033	-
One Cent Infra-structure Sales Tax	28,814,563	5,520,879	5,794,319	5,945,319	6,104,661	5.4%
2003 Revenue Bonds	-	713,401	-	-	-	-
Infr Sls Srtx Rev Bds 2007	-	1,500,000	-	-	-	-
Cudjoe Regional WW Project	-	-	-	-	9,000,000	-
Series 2014 Revenue Bonds	-	-	-	31,000,000	-	-
Card Sound Bridge	195,499	195,499	195,499	195,499	149,693	(23.4%)
Marathon Airport	-	-	-	-	50,153	-
Key West Intl Airport	50,000	1,196,899	-	225,961	331,280	-
Key West AIP Series 2006 Bonds	44,056,341	-	-	-	-	-
PFC & Oper Restrictions	888	5,805	260,000	260,000	270,000	3.8%
MSD Solid Waste Management	215,407	215,407	215,407	215,407	263,190	22.2%
Worker's Compensation	82,641	82,641	82,641	82,641	61,030	(26.2%)
Group Insurance Fund	113,658	113,658	113,658	113,658	117,760	3.6%
Risk Management Fund	64,383	64,383	64,383	64,383	32,970	(48.8%)
Fleet Management Fund	456,060	456,060	456,060	456,060	367,760	(19.4%)
Total Revenue	78,974,373	14,112,052	14,606,589	48,497,823	24,124,049	65.2%

**Monroe County Board of County Commissioners
Fiscal Year 2016 Proposed Fiscal Plan**

**B.O.C.C.
2003 Revenue Bond**

Services Provided

Debt Service for 2003 Revenue Bond (Fund 307), 2007 Revenue Bond (Fund 308 Capital Improvement Projects), 2014 Revenue Bond (Fund 314 Capital Improvement projects) and Clean Water State Revolving Fund (SRF) Loans for Fund 310 Big Coppitt Wastewater Project and Fund 312 Cudjoe Regional Wastewater project.

See the Debt Service section for details.

Major Variances

The debt service for the 2003 Revenue Bond was refinanced into the 2014 Revenue Bond.

Advisory Board

Budgetary Cost Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
Operating Expenditures	6,182,696	6,181,008	5,538,455	12,767,590	5,608,100	1.3%
Total Budget	6,182,696	6,181,008	5,538,455	12,767,590	5,608,100	1.3%
Revenue Sources	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
Debt Service Fund	6,182,696	6,181,008	5,538,455	12,767,590	5,608,100	1.3%
Total Revenue	6,182,696	6,181,008	5,538,455	12,767,590	5,608,100	1.3%

**Monroe County Board of County Commissioners
Fiscal Year 2016 Proposed Fiscal Plan**

**B.O.C.C.
Quasi-external Services**

Services Provided

General Fund expenditures (postage, phone, and courier services) that are reimbursed by outside agencies

Advisory Board

Budgetary Cost Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
Operating Expenditures	119,868	112,880	125,000	125,000	130,000	4.0%
Total Budget	119,868	112,880	125,000	125,000	130,000	4.0%
Revenue Sources	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
General Fund	119,868	112,880	125,000	125,000	130,000	4.0%
Total Revenue	119,868	112,880	125,000	125,000	130,000	4.0%

Department Expenditure Budget Comparisons grouped by Division, Fund

Monroe County Board of County Commissioners

Fiscal Year 2016

Account Code	Account Description	2015 Adopted	2015 Amended	2015 YTD	Adpt % Chg	Amd % Chg	FY 2016 Budget	Adpt % Chg	Amd % Chg
03 B.O.C.C.									
001 General Fund									
001 BOCC Administrative									
00101 Bocc Administrative									
510110	Executive Salaries	220,210	220,210	166,238	-24.51	-24.51	221,650	0.65	0.65
510120	Regular Salaries & Wages	337,303	337,303	239,054	-29.13	-29.13	343,764	1.92	1.92
510210	Fica Taxes	50,526	50,526	30,352	-39.93	-39.93	51,935	2.79	2.79
510220	Retirement Contributions	114,059	114,059	80,253	-29.64	-29.64	118,137	3.58	3.58
510230	Life And Health Insurance	102,973	102,973	60,067	-41.67	-41.67	113,444	10.17	10.17
510240	Workers Compensation	2,158	2,158	540	-75.00	-75.00	2,134	-1.11	-1.11
530310	Professional Services	180,000	180,000	99,601	-44.67	-44.67	180,000	0.00	0.00
530318	Legal Fees	15,000	15,000	0	-100.00	-100.00	15,000	0.00	0.00
530320	Accounting And Auditing	286,000	286,000	286,000	0.00	0.00	286,000	0.00	0.00
530340	Other Contractual Service	150,000	147,842	27,500	-81.67	-81.40	164,388	9.59	11.19
530400	Travel And Per Diem	33,000	33,000	23,441	-28.97	-28.97	33,000	0.00	0.00
530410	Phone & Postage/freight	66,000	66,000	17,582	-73.36	-73.36	66,000	0.00	0.00
530430	Utility Services	200	200	118	-40.76	-40.76	200	0.00	0.00
530440	Rentals And Leases	50,000	50,000	32,612	-34.78	-34.78	50,000	0.00	0.00
530451	Risk Management Charges	20,219	10,110	10,110	-50.00	0.00	20,342	0.61	101.21
530460	Repair And Maintenance	1,000	1,000	225	-77.50	-77.50	1,000	0.00	0.00
530470	Printing And Binding	750	2,300	2,300	206.67	0.00	750	0.00	-67.39
530490	Miscellaneous Expenses	5,000	5,000	173	-96.54	-96.54	5,000	0.00	0.00
530498	Advertising	12,000	12,000	1,795	-85.04	-85.04	12,000	0.00	0.00
530510	Office Supplies	7,000	7,000	3,900	-44.29	-44.29	7,000	0.00	0.00
530520	Operating Supplies	7,000	7,000	3,516	-49.78	-49.78	7,000	0.00	0.00
530540	Books,pubs,subs,educ,mem.	49,000	47,450	45,364	-7.42	-4.40	49,200	0.41	3.69
560640	Capital Outlay-equipment	0	2,158	1,933	0.00	-10.45	0	0.00	-100.00
00102 Financial Package Clerk									
530340	Other Contractual Service	5,000	5,000	0	-100.00	-100.00	5,000	0.00	0.00
00104 Govt Enterprise Mgmt Sys									
530340	Other Contractual Service	100,000	100,000	1,206	-98.79	-98.79	100,000	0.00	0.00
001 BOCC Administrative		1,814,398	1,804,289	1,133,879	-37.51	-37.16	1,852,944	2.12	2.70
015 Other Non-profit Funding (Not HSAB)									
01509 Middle Keys Guidance Clin									
530340	Other Contractual Service	41,434	41,434	17,839	-56.95	-56.95	41,424	-0.02	-0.02
01512 Fine Arts Council									
530340	Other Contractual Service	63,000	63,000	45,620	-27.59	-27.59	69,300	10.00	10.00
01522 AARP Lower Keys									
530340	Other Contractual Service	4,500	300	0	-100.00	-100.00	4,500	0.00	1,400.00
530410	Phone & Postage/freight	0	215	215	0.00	0.00	0	0.00	-100.00
530490	Miscellaneous Expenses	0	1,857	1,857	0.00	-0.02	0	0.00	-100.00
530491	Food & Dietary	0	1,814	362	0.00	-80.04	0	0.00	-100.00
530510	Office Supplies	0	300	144	0.00	-51.92	0	0.00	-100.00
530520	Operating Supplies	0	14	14	0.00	-0.14	0	0.00	-100.00
01523 AARP Middle Keys									
530340	Other Contractual Service	4,500	2,090	0	-100.00	-100.00	4,500	0.00	115.31
530410	Phone & Postage/freight	0	2,410	1,764	0.00	-26.80	0	0.00	-100.00
01524 AARP Big Pine									
530340	Other Contractual Service	4,500	642	0	-100.00	-100.00	4,500	0.00	600.93
530410	Phone & Postage/freight	0	1,999	1,331	0.00	-33.40	0	0.00	-100.00
530490	Miscellaneous Expenses	0	4	0	0.00	-100.00	0	0.00	-100.00
530491	Food & Dietary	0	285	268	0.00	-5.95	0	0.00	-100.00
530510	Office Supplies	0	315	312	0.00	-0.96	0	0.00	-100.00
530520	Operating Supplies	0	1,255	1,254	0.00	-0.07	0	0.00	-100.00
01525 Older American Vol Prog									
530400	Travel And Per Diem	500	500	0	-100.00	-100.00	500	0.00	0.00
01529 AARP Upper Keys									
530340	Other Contractual Service	4,500	4,500	0	-100.00	-100.00	4,500	0.00	0.01
530410	Phone & Postage/freight	0	0	0	0.00	0.00	0	0.00	-100.00
530510	Office Supplies	0	0	0	0.00	0.00	0	0.00	0.00
015 Other Non-profit Funding (Not HSAB)		122,934	122,934	70,980	-42.26	-42.26	129,224	5.12	5.12

032 Human Service Advisory Board Funding

Department Expenditure Budget Comparisons grouped by Division, Fund

Monroe County Board of County Commissioners

Fiscal Year 2016

Account Code	Account Description	2015 Adopted	2015 Amended	2015 YTD	Adpt % Chg	Amd % Chg	FY 2016 Budget	Adpt % Chg	Amd % Chg
03 B.O.C.C.									
001 General Fund									
032 Human Service Advisory Board Funding									
03201 Domestic Abuse Shelter									
530340	Other Contractual Service	30,000	30,000	23,831	-20.56	-20.56	30,000	0.00	0.00
03202 Hospice Of Florida Keys									
530340	Other Contractual Service	141,000	141,000	84,596	-40.00	-40.00	141,000	0.00	0.00
03203 American Red Cross L Keys									
530340	Other Contractual Service	0	0	0	0.00	0.00	0	0.00	0.00
03205 Literacy Vols Of America									
530340	Other Contractual Service	18,000	18,000	17,223	-4.32	-4.32	30,000	66.67	66.67
03206 FI Keys Outreach Coalitio									
530340	Other Contractual Service	70,000	70,000	56,828	-18.82	-18.82	70,000	0.00	0.00
03214 Samuel's House									
530340	Other Contractual Service	95,000	95,000	41,230	-56.60	-56.60	100,000	5.26	5.26
03215 Womankind									
530340	Other Contractual Service	95,000	95,000	60,000	-36.84	-36.84	130,000	36.84	36.84
03224 Grace Jones Community Center									
530340	Other Contractual Service	40,000	40,000	13,664	-65.84	-65.84	45,000	12.50	12.50
03225 AIDS Help									
530340	Other Contractual Service	35,000	35,000	34,446	-1.58	-1.58	45,000	28.57	28.57
03226 Good Health Clinic									
530340	Other Contractual Service	60,000	60,000	60,000	0.00	0.00	83,500	39.17	39.17
03232 MARC									
530340	Other Contractual Service	160,000	160,000	120,000	-25.00	-25.00	169,500	5.94	5.94
03233 Heron/Peacock									
530340	Other Contractual Service	0	0	0	0.00	0.00	0	0.00	0.00
03235 FL Keys Childrens Shelter									
530340	Other Contractual Service	153,000	153,000	76,500	-50.00	-50.00	189,000	23.53	23.53
03236 Wesley House									
530340	Other Contractual Service	157,000	157,000	113,922	-27.44	-27.44	170,958	8.89	8.89
03239 FL Keys Area Health Education									
530340	Other Contractual Service	45,000	45,000	24,420	-45.73	-45.73	50,000	11.11	11.11
03240 Rural Health Network									
530340	Other Contractual Service	300,000	300,000	212,564	-29.15	-29.15	136,902	-54.37	-54.37
03241 Boys and Girls Club									
530340	Other Contractual Service	99,000	99,000	75,342	-23.90	-23.90	99,000	0.00	0.00
03242 Florida Keys Healthy Start Coalition									
530340	Other Contractual Service	30,000	30,000	12,000	-60.00	-60.00	33,000	10.00	10.00
03243 Keys Area Interdenominational Resources									
530340	Other Contractual Service	25,000	25,000	0	-100.00	-100.00	30,000	20.00	20.00
03246 Star of the Sea Foundation									
530340	Other Contractual Service	65,000	65,000	21,757	-66.53	-66.53	80,000	23.08	23.08
03247 Independence Cay									
530340	Other Contractual Service	25,000	25,000	0	-100.00	-100.00	30,000	20.00	20.00
03249 SHAL									
530340	Other Contractual Service	5,000	5,000	2,486	-50.29	-50.29	50,000	900.00	900.00
03253 Heart Keys Yoth fmr 01514									
530340	Other Contractual Service	35,000	35,000	32,401	-7.42	-7.42	40,000	14.29	14.29
03254 Be the Change fmr 01537									
530340	Other Contractual Service	0	0	0	0.00	0.00	60,000	0.00	0.00
03255 Anchors Aweigh									
530340	Other Contractual Service	8,000	8,000	0	-100.00	-100.00	20,000	150.00	150.00
03256 Burton Memorial UMC									
530340	Other Contractual Service	0	0	0	0.00	0.00	10,000	0.00	0.00
03257 A Positive Step of Monroe County									
530340	Other Contractual Service	0	0	0	0.00	0.00	0	0.00	0.00
03258 First Baptist Church of Islamorada									
530340	Other Contractual Service	2,600	2,600	0	-100.00	-100.00	0	-100.00	-100.00

Department Expenditure Budget Comparisons grouped by Division, Fund

Monroe County Board of County Commissioners

Fiscal Year 2016

Account Code	Account Description	2015 Adopted	2015 Amended	2015 YTD	Adpt % Chg	Amd % Chg	FY 2016 Budget	Adpt % Chg	Amd % Chg
03 B.O.C.C.									
001 General Fund									
032 Human Service Advisory Board Funding									
03259 The Heron									
530340	Other Contractual Service	35,000	35,000	17,502	-49.99	-49.99	47,000	34.29	34.29
03260 Kids Come First in the Florida Keys, Inc									
530340	Other Contractual Service	24,000	24,000	0	-100.00	-100.00	33,000	37.50	37.50
03261 Voices For Florida Keys Children									
530340	Other Contractual Service	0	0	0	0.00	0.00	5,000	0.00	0.00
032 Human Service Advisory Board Funding		1,752,600	1,752,600	1,100,713	-37.20	-37.20	1,927,860	10.00	10.00
045 BOCC Miscellaneous									
04500 Promotional Advertising									
530410	Phone & Postage/freight	0	179	179	0.00	0.00	0	0.00	-100.00
530480	Promotional Activities	5,000	4,821	2,039	-59.22	-57.70	5,000	0.00	3.72
04536 Value Adjustment Board									
530310	Professional Services	0	32,700	22,998	0.00	-29.67	32,700	0.00	0.00
530410	Phone & Postage/freight	0	300	114	0.00	-61.94	300	0.00	0.00
530490	Miscellaneous Expenses	35,000	0	0	-100.00	0.00	0	-100.00	0.00
530498	Advertising	0	2,000	327	0.00	-83.66	2,000	0.00	0.00
04537 Hurricane									
590990	Other Uses	100,000	100,000	0	-100.00	-100.00	100,000	0.00	0.00
04539 Tax Increment Payment 001									
530490	Miscellaneous Expenses	300,000	300,000	244,646	-18.45	-18.45	300,000	0.00	0.00
045901 Baker Act-LKMC Fs394.463									
530340	Other Contractual Service	83,334	83,334	48,611	-41.67	-41.67	83,334	0.00	0.00
045903 GCC-Baker Act Transport									
530340	Other Contractual Service	145,000	145,000	52,978	-63.46	-63.46	145,000	0.00	0.00
045904 Employee Suggestion Plan									
530490	Miscellaneous Expenses	10,000	10,000	0	-100.00	-100.00	10,000	0.00	0.00
045905 GCC SAMH FS 394.76									
530340	Other Contractual Service	657,066	657,066	328,533	-50.00	-50.00	690,000	5.01	5.01
045906 GCC JIP									
530340	Other Contractual Service	116,617	116,617	264	-99.77	-99.77	116,617	0.00	0.00
04594 Health Dept Lease									
530440	Rentals And Leases	0	0	0	0.00	0.00	0	0.00	0.00
04596 Historic FI Keys Foundati									
530340	Other Contractual Service	29,500	29,500	0	-100.00	-100.00	32,450	10.00	10.00
04597 Lobbyist									
530310	Professional Services	100,000	100,000	63,605	-36.39	-36.39	100,000	0.00	0.00
530340	Other Contractual Service	0	0	0	0.00	0.00	0	0.00	0.00
04599 ILA-MHD Adult Immuz Camp									
530340	Other Contractual Service	0	0	0	0.00	0.00	0	0.00	0.00
045 BOCC Miscellaneous		1,581,517	1,581,517	764,294	-51.67	-51.67	1,617,401	2.27	2.27
855 Reserves									
85500 Reserves 001									
590990	Other Uses	415,303	392,542	0	-100.00	-100.00	521,322	25.53	32.81
590991	Cash Balance	8,580,441	8,580,441	0	-100.00	-100.00	7,805,000	-9.04	-9.04
855 Reserves		8,995,744	8,972,983	0	-100.00	-100.00	8,326,322	-7.44	-7.21
865 Budgeted Transfers									
86500 Budgeted Transfers 001									
590125	Trsf To Grant Fund-125	250,533	250,533	0	-100.00	-100.00	267,500	6.77	6.77
865 Budgeted Transfers		250,533	250,533	0	-100.00	-100.00	267,500	6.77	6.77
890 Quasi-external Services									
89000 Quasi-external Services									
530340	Other Contractual Service	0	14,100	9,300	0.00	-34.04	130,000	0.00	821.99
530410	Phone & Postage/freight	125,000	110,900	108,254	-13.40	-2.39	0	-100.00	-100.00
890 Quasi-external Services		125,000	125,000	117,554	-5.96	-5.96	130,000	4.00	4.00

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03 B.O.C.C.									
001 General Fund		14,642,726	14,609,856	3,187,420	-78.23	-78.18	14,251,251	-2.67	-2.45
100 Affordable Housing Programs									
010 Housing Assistance									
01005 Affordable Housing Init									
530340	Other Contractual Service	290,000	290,000	0	-100.00	-100.00	290,000	0.00	0.00
	010 Housing Assistance	290,000	290,000	0	-100.00	-100.00	290,000	0.00	0.00
855 Reserves									
85502 Reserves 100									
590990	Other Uses	5,000	5,000	0	-100.00	-100.00	9,360	87.20	87.20
590991	Cash Balance	10,029	10,029	0	-100.00	-100.00	12,642	26.05	26.05
	855 Reserves	15,029	15,029	0	-100.00	-100.00	22,002	46.40	46.40
100 Affordable Housing Programs		305,029	305,029	0	-100.00	-100.00	312,002	2.29	2.29
101 Fine & Forfeiture Fund									
045 BOCC Miscellaneous									
04538 Tax Increment Payment 101									
530490	Miscellaneous Expenses	550,000	550,000	515,771	-6.22	-6.22	550,000	0.00	0.00
	04590 Juvenile Detention Cost Share Project								
530490	Miscellaneous Expenses	269,039	269,039	126,779	-52.88	-52.88	373,000	38.64	38.64
	045 BOCC Miscellaneous	819,039	819,039	642,550	-21.55	-21.55	923,000	12.69	12.69
855 Reserves									
85503 Reserves 101									
590990	Other Uses	610,840	610,840	0	-100.00	-100.00	300,000	-50.89	-50.89
590991	Cash Balance	6,259,807	6,259,807	0	-100.00	-100.00	5,116,397	-18.27	-18.27
	855 Reserves	6,870,647	6,870,647	0	-100.00	-100.00	5,416,397	-21.17	-21.17
865 Budgeted Transfers									
86518 Budgeted Transfers 101									
590125	Trsf To Grant Fund-125	16,667	16,667	0	-100.00	-100.00	16,667	0.00	0.00
	865 Budgeted Transfers	16,667	16,667	0	-100.00	-100.00	16,667	0.00	0.00
101 Fine & Forfeiture Fund		7,706,353	7,706,353	642,550	-91.66	-91.66	6,356,064	-17.52	-17.52
102 Road And Bridge Fund									
855 Reserves									
85504 Reserves 102									
590990	Other Uses	300,000	300,000	0	-100.00	-100.00	580,353	93.45	93.45
590991	Cash Balance	672,070	672,070	0	-100.00	-100.00	1,127,272	67.73	67.73
	855 Reserves	972,070	972,070	0	-100.00	-100.00	1,707,625	75.67	75.67
865 Budgeted Transfers									
86501 Budgeted Transfers 102									
590125	Trsf To Grant Fund-125	774,349	774,349	0	-100.00	-100.00	1,911,792	146.89	146.89
590312	Bdgt Trsf to Fund 312	2,000,000	2,000,000	0	-100.00	-100.00	1,088,208	-45.59	-45.59
590910	Transfers	500,111	500,111	0	-100.00	-100.00	520,047	3.99	3.99
	865 Budgeted Transfers	3,274,460	3,274,460	0	-100.00	-100.00	3,520,047	7.50	7.50
102 Road And Bridge Fund		4,246,530	4,246,530	0	-100.00	-100.00	5,227,672	23.10	23.10
115 TDC District Two Penny									
865 Budgeted Transfers									
86529 Budgeted Transfers 115									
590910	Transfers	65,436	65,436	0	-100.00	-100.00	75,436	15.28	15.28
	865 Budgeted Transfers	65,436	65,436	0	-100.00	-100.00	75,436	15.28	15.28
115 TDC District Two Penny		65,436	65,436	0	-100.00	-100.00	75,436	15.28	15.28

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03 B.O.C.C.									
116 TDC Admin & Promo 2 Cent									
865 Budgeted Transfers									
86530 Budget Transfers-116									
590910	Transfers	131,818	131,818	0	-100.00	-100.00	263,502	99.90	99.90
	865 Budgeted Transfers	131,818	131,818	0	-100.00	-100.00	263,502	99.90	99.90
	116 TDC Admin & Promo 2 Cent	131,818	131,818	0	-100.00	-100.00	263,502	99.90	99.90
117 TDC District 1 Third Cent									
865 Budgeted Transfers									
86531 Budget Transfers-117									
590910	Transfers	108,639	108,639	0	-100.00	-100.00	0	-100.00	-100.00
	865 Budgeted Transfers	108,639	108,639	0	-100.00	-100.00	0	-100.00	-100.00
	117 TDC District 1 Third Cent	108,639	108,639	0	-100.00	-100.00	0	-100.00	-100.00
118 TDC District 2 Third Cent									
865 Budgeted Transfers									
86532 Budget Transfers-118									
590910	Transfers	27,235	27,235	0	-100.00	-100.00	0	-100.00	-100.00
	865 Budgeted Transfers	27,235	27,235	0	-100.00	-100.00	0	-100.00	-100.00
	118 TDC District 2 Third Cent	27,235	27,235	0	-100.00	-100.00	0	-100.00	-100.00
119 TDC District 3 Third Cent									
865 Budgeted Transfers									
86533 Budget Transfers-119									
590910	Transfers	16,162	16,162	0	-100.00	-100.00	0	-100.00	-100.00
	865 Budgeted Transfers	16,162	16,162	0	-100.00	-100.00	0	-100.00	-100.00
	119 TDC District 3 Third Cent	16,162	16,162	0	-100.00	-100.00	0	-100.00	-100.00
120 TDC District 4 Third Cent									
865 Budgeted Transfers									
86534 Budget Transfers-120									
590910	Transfers	14,790	14,790	0	-100.00	-100.00	0	-100.00	-100.00
	865 Budgeted Transfers	14,790	14,790	0	-100.00	-100.00	0	-100.00	-100.00
	120 TDC District 4 Third Cent	14,790	14,790	0	-100.00	-100.00	0	-100.00	-100.00
121 TDC District 5 Third Cent									
865 Budgeted Transfers									
86535 Budget Transfers-121									
590910	Transfers	53,468	53,468	0	-100.00	-100.00	0	-100.00	-100.00
	865 Budgeted Transfers	53,468	53,468	0	-100.00	-100.00	0	-100.00	-100.00
	121 TDC District 5 Third Cent	53,468	53,468	0	-100.00	-100.00	0	-100.00	-100.00
125 Governmental Fund Type Grants									
010 Housing Assistance									
01019 DISASTER RECOVERY CDBG									
530490	Miscellaneous Expenses	0	87,212	-36,921	0.00	-142.33	0	0.00	-100.00
01020 Small Cities CDBG 2010									
530490	Miscellaneous Expenses	0	549,812	102,576	0.00	-81.34	0	0.00	-100.00
	010 Housing Assistance	0	637,024	65,655	0.00	-89.69	0	0.00	-100.00
060 Office of Management & Budget									

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03 B.O.C.C.									
125 Governmental Fund Type Grants									
060 Office of Management & Budget									
06050 FKOC SA ED & Relap Prev									
530490	Miscellaneous Expenses	0	8,845	8,845	0.00	0.00	0	0.00	-100.00
06052 H/P Recid Prv Mntl ILL Ad									
530490	Miscellaneous Expenses	0	0	0	0.00	0.00	0	0.00	0.00
06056 BTC MYC Anti Bully & Violence									
530490	Miscellaneous Expenses	0	0	0	0.00	0.00	0	0.00	0.00
06058 Samuel's House Mandatory Criminal/Substance Abuse									
530490	Miscellaneous Expenses	0	18,000	1,440	0.00	-92.00	0	0.00	-100.00
060 Office of Management & Budget		0	26,845	10,285	0.00	-61.69	0	0.00	-100.00
865 Budgeted Transfers									
86558 Bdqt Trsf 125 Dem Eoc Gnt									
590304	Trsf To 1 Cent Infra-304	0	2,018,991	0	0.00	-100.00	0	0.00	-100.00
86564 Bdt Trf 125 DEP/LP44072									
590312	Bdgt Trsf to Fund 312	0	125,082	0	0.00	-100.00	0	0.00	-100.00
865 Budgeted Transfers		0	2,144,073	0	0.00	-100.00	0	0.00	-100.00
125 Governmental Fund Type Grants		0	2,807,942	75,940	0.00	-97.30	0	0.00	-100.00
130 Impact Fees Fund - Roadway									
865 Budgeted Transfers									
86519 Budgeted Transfer 130									
590102	Trsf To Road & Bridge-102	60,592	60,592	0	-100.00	-100.00	73,983	22.10	22.10
590125	Trsf To Grant Fund-125	773,423	1,053,021	0	-100.00	-100.00	0	-100.00	-100.00
865 Budgeted Transfers		834,015	1,113,613	0	-100.00	-100.00	73,983	-91.13	-93.36
130 Impact Fees Fund - Roadway		834,015	1,113,613	0	-100.00	-100.00	73,983	-91.13	-93.36
134 Impact Fees Fund - Police Fac									
865 Budgeted Transfers									
86525 Budgeted Transfers 134									
590101	Transfer To Fund 101	0	0	0	0.00	0.00	0	0.00	0.00
865 Budgeted Transfers		0	0	0	0.00	0.00	0	0.00	0.00
134 Impact Fees Fund - Police Fac		0	0	0	0.00	0.00	0	0.00	0.00
136 Employee Fair Share Housing									
363 Emp Fair Shr Hsing									
36351 Dist 1 Emp Fair Shr Hsing									
530340	Other Contractual Service	141,720	141,720	0	-100.00	-100.00	155,000	9.37	9.37
36353 Dist 3 Emp Fair Shr Hsing									
530340	Other Contractual Service	152,699	152,699	0	-100.00	-100.00	145,000	-5.04	-5.04
363 Emp Fair Shr Hsing		294,419	294,419	0	-100.00	-100.00	300,000	1.90	1.90
855 Reserves									
85563 Reserves Fund 136									
590990	Other Uses	15,873	15,873	0	-100.00	-100.00	18,952	19.40	19.40
590991	Cash Balance	50,000	50,000	0	-100.00	-100.00	47,660	-4.68	-4.68
855 Reserves		65,873	65,873	0	-100.00	-100.00	66,612	1.12	1.12
136 Employee Fair Share Housing		360,292	360,292	0	-100.00	-100.00	366,612	1.75	1.75
141 Fire & Ambulance District 1 L&M Key									
855 Reserves									
85520 Reserves 141									
590990	Other Uses	612,554	655,689	0	-100.00	-100.00	592,442	-3.28	-9.65
590991	Cash Balance	2,104,823	2,104,823	0	-100.00	-100.00	2,004,502	-4.77	-4.77

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03 B.O.C.C.									
141 Fire & Ambulance District 1 L&M Key									
	855 Reserves	2,717,377	2,760,512	0	-100.00	-100.00	2,596,944	-4.43	-5.93
865 Budgeted Transfers									
86511 Budgeted Transfers 141									
590910	Transfers	1,071,005	1,071,005	0	-100.00	-100.00	908,519	-15.17	-15.17
	865 Budgeted Transfers	1,071,005	1,071,005	0	-100.00	-100.00	908,519	-15.17	-15.17
141 Fire & Ambulance District 1 L&M Key		3,788,382	3,831,517	0	-100.00	-100.00	3,505,463	-7.47	-8.51
144 Upper Keys Healthcare Taxing District									
855 Reserves									
85522 Reserves 144									
590990	Other Uses	29,867	29,867	0	-100.00	-100.00	28,000	-6.25	-6.25
590991	Cash Balance	32,370	32,370	0	-100.00	-100.00	36,114	11.57	11.57
	855 Reserves	62,237	62,237	0	-100.00	-100.00	64,114	3.02	3.02
865 Budgeted Transfers									
86515 Budgeted Transfers - 144									
590910	Transfers	19,137	19,137	0	-100.00	-100.00	18,641	-2.59	-2.59
	865 Budgeted Transfers	19,137	19,137	0	-100.00	-100.00	18,641	-2.59	-2.59
144 Upper Keys Healthcare Taxing District		81,374	81,374	0	-100.00	-100.00	82,755	1.70	1.70
147 Unincorporated Svc Dist Parks & Rec									
855 Reserves									
85524 Reserves 147									
590990	Other Uses	75,000	75,000	0	-100.00	-100.00	78,000	4.00	4.00
590991	Cash Balance	345,636	345,636	0	-100.00	-100.00	340,886	-1.37	-1.37
	855 Reserves	420,636	420,636	0	-100.00	-100.00	418,886	-0.42	-0.42
865 Budgeted Transfers									
86514 Budgeted Transfers 147									
590910	Transfers	280,733	280,733	0	-100.00	-100.00	162,768	-42.02	-42.02
	865 Budgeted Transfers	280,733	280,733	0	-100.00	-100.00	162,768	-42.02	-42.02
147 Unincorporated Svc Dist Parks & Rec		701,369	701,369	0	-100.00	-100.00	581,654	-17.07	-17.07
148 Mstd - PIng/bldg/code/fire Mar									
855 Reserves									
85525 Reserves 148									
590990	Other Uses	464,452	300,678	0	-100.00	-100.00	468,426	0.86	55.79
590991	Cash Balance	1,687,247	1,687,247	0	-100.00	-100.00	1,671,264	-0.95	-0.95
	855 Reserves	2,151,699	1,987,925	0	-100.00	-100.00	2,139,690	-0.56	7.63
865 Budgeted Transfers									
86509 Budgeted Transfers 148									
590125	Trsf To Grant Fund-125	0	0	0	0.00	0.00	0	0.00	0.00
590910	Transfers	1,251,330	1,251,330	0	-100.00	-100.00	1,547,942	23.70	23.70
	865 Budgeted Transfers	1,251,330	1,251,330	0	-100.00	-100.00	1,547,942	23.70	23.70
148 Mstd - PIng/bldg/code/fire Mar		3,403,029	3,239,255	0	-100.00	-100.00	3,687,632	8.36	13.84
149 Municipal Policing									
855 Reserves									
85545 Reserves 149									
590990	Other Uses	100,000	100,000	0	-100.00	-100.00	95,000	-5.00	-5.00
590991	Cash Balance	954,611	954,611	0	-100.00	-100.00	807,462	-15.41	-15.41
	855 Reserves	1,054,611	1,054,611	0	-100.00	-100.00	902,462	-14.43	-14.43
865 Budgeted Transfers									

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03 B.O.C.C.									
149 Municipal Policing									
865 Budgeted Transfers									
86537	Budgeted Trf-uninc./layo								
590910	Transfers	3,065	3,065	0	-100.00	-100.00	3,838	25.22	25.22
86538	Budgeted Trf-islamorada								
590910	Transfers	3,065	3,065	0	-100.00	-100.00	3,838	25.22	25.22
86539	Budgeted Trf-marathon								
590910	Transfers	3,064	3,064	0	-100.00	-100.00	3,838	25.26	25.26
	865 Budgeted Transfers	9,194	9,194	0	-100.00	-100.00	11,514	25.23	25.23
	149 Municipal Policing	1,063,805	1,063,805	0	-100.00	-100.00	913,976	-14.08	-14.08
152 Duck Key Security District									
045 BOCC Miscellaneous									
04501	Duck Key Security Sp Dist								
530340	Other Contractual Service	232,558	227,793	38,763	-83.33	-82.98	242,000	4.06	6.24
530410	Phone & Postage/freight	1,000	4,000	2,596	159.58	-35.10	4,000	300.00	0.00
530430	Utility Services	1,500	1,500	698	-53.47	-53.47	1,500	0.00	0.00
530440	Rentals And Leases	0	0	0	0.00	0.00	0	0.00	0.00
530490	Miscellaneous Expenses	0	1,600	1,086	0.00	-32.12	0	0.00	-100.00
530498	Advertising	0	165	163	0.00	-1.41	0	0.00	-100.00
530510	Office Supplies	0	0	0	0.00	0.00	0	0.00	0.00
	045 BOCC Miscellaneous	235,058	235,058	43,305	-81.58	-81.58	247,500	5.29	5.29
855 Reserves									
85527	Reserves 152								
590990	Other Uses	35,500	35,500	0	-100.00	-100.00	35,398	-0.29	-0.29
590991	Cash Balance	67,843	67,843	0	-100.00	-100.00	68,831	1.46	1.46
	855 Reserves	103,343	103,343	0	-100.00	-100.00	104,229	0.86	0.86
	152 Duck Key Security District	338,401	338,401	43,305	-87.20	-87.20	351,729	3.94	3.94
153 Local Housing Assistance Trust Fund									
010 Housing Assistance									
0100613	HOMEBUYER ASSISTANCE FY13								
530497	Miscellaneous	222,248	222,248	183,520	-17.43	-17.43	0	-100.00	-100.00
0100614	HOMEBUYER ASSISTANCE FY14								
530497	Miscellaneous	235,088	235,088	0	-100.00	-100.00	388,454	65.24	65.24
590990	Other Uses	70,000	70,000	0	-100.00	-100.00	70,000	0.00	0.00
0100615	HOMEBUYER ASSISTANCE FY15								
530497	Miscellaneous	315,135	315,135	0	-100.00	-100.00	292,574	-7.16	-7.16
590990	Other Uses	0	0	0	0.00	0.00	73,143	0.00	0.00
0100616	Homebuyer Assistance FY16								
530497	Miscellaneous	0	0	0	0.00	0.00	350,000	0.00	0.00
0100813	SHIP FAIR HSG/CNSLNG FY13								
530492	Shelter	5,000	5,000	0	-100.00	-100.00	0	-100.00	-100.00
0100814	SHIP FAIR HSG/CNSLNG FY14								
530492	Shelter	5,000	5,000	0	-100.00	-100.00	5,000	0.00	0.00
0100815	SHIP FAIR HSG/CNSLNG FY15								
530492	Shelter	5,000	5,000	0	-100.00	-100.00	5,000	0.00	0.00
0100816	SHIP FAIR HSG/CNSLNG FY16								
530492	Shelter	0	0	0	0.00	0.00	5,000	0.00	0.00
0101112	SHIP ADMIN FY12								
530490	Miscellaneous Expenses	0	0	0	0.00	0.00	0	0.00	0.00
0101113	SHIP ADMIN FY13								
530490	Miscellaneous Expenses	26,361	26,361	26,361	0.00	0.00	0	-100.00	-100.00
0101114	SHIP ADMIN FY14								
530490	Miscellaneous Expenses	35,565	35,565	18,756	-47.26	-47.26	35,500	-0.18	-0.18
0101115	SHIP ADMIN FY15								

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03 B.O.C.C.									
153 Local Housing Assistance Trust Fund									
010 Housing Assistance									
530490	Miscellaneous Expenses	36,682	36,682	0	-100.00	-100.00	35,500	-3.22	-3.22
0101116	SHIP ADMIN FY16								
530490	Miscellaneous Expenses	0	0	0	0.00	0.00	35,500	0.00	0.00
	010 Housing Assistance	956,079	956,079	228,638	-76.09	-76.09	1,295,671	35.52	35.52
855 Reserves									
8552813	FUND 153 RESERVES FY13								
590990	Other Uses	5,000	5,000	0	-100.00	-100.00	0	-100.00	-100.00
590991	Cash Balance	5,000	5,000	0	-100.00	-100.00	0	-100.00	-100.00
8552814	FUND 153 RESERVES FY14								
590990	Other Uses	5,000	5,000	0	-100.00	-100.00	4,408	-11.84	-11.84
590991	Cash Balance	5,000	5,000	0	-100.00	-100.00	4,408	-11.84	-11.84
8552815	FUND 153 RESERVES FY15								
590990	Other Uses	5,000	5,000	0	-100.00	-100.00	4,408	-11.84	-11.84
590991	Cash Balance	5,000	5,000	0	-100.00	-100.00	4,407	-11.86	-11.86
8552816	FUND 153 RESERVES FY16								
590990	Other Uses	0	0	0	0.00	0.00	4,407	0.00	0.00
590991	Cash Balance	0	0	0	0.00	0.00	4,407	0.00	0.00
	855 Reserves	30,000	30,000	0	-100.00	-100.00	26,445	-11.85	-11.85
153 Local Housing Assistance Trust Fund		986,079	986,079	228,638	-76.81	-76.81	1,322,116	34.08	34.08
157 Boating Improvement Fund (BIF)									
855 Reserves									
85546	Other Uses Fund 157								
590990	Other Uses	154,785	104,785	0	-100.00	-100.00	216,600	39.94	106.71
590991	Cash Balance	389,386	389,386	0	-100.00	-100.00	303,391	-22.08	-22.08
	855 Reserves	544,171	494,171	0	-100.00	-100.00	519,991	-4.44	5.22
865 Budgeted Transfers									
86516	Budgeted Transfers								
590125	Trsf To Grant Fund-125	0	52,512	0	0.00	-100.00	0	0.00	-100.00
	865 Budgeted Transfers	0	52,512	0	0.00	-100.00	0	0.00	-100.00
157 Boating Improvement Fund (BIF)		544,171	546,683	0	-100.00	-100.00	519,991	-4.44	-4.88
158 Misc Special Revenue Fund									
045 BOCC Miscellaneous									
04558	FI Keys Council Handicap								
530490	Miscellaneous Expenses	7,000	7,297	244	-96.51	-96.66	0	-100.00	-100.00
04586	Ord 016-2004 Legal Aid								
530340	Other Contractual Service	0	13,090	13,090	0.00	0.00	0	0.00	-100.00
04587	Ord 021-2002 Traffic Education								
530340	Other Contractual Service	50,000	94,175	0	-100.00	-100.00	50,000	0.00	-46.91
	045 BOCC Miscellaneous	57,000	114,562	13,334	-76.61	-88.36	50,000	-12.28	-56.36
855 Reserves									
85547	Reserves 158								
590990	Other Uses	934,472	618,453	0	-100.00	-100.00	766,996	-17.92	24.02
	855 Reserves	934,472	618,453	0	-100.00	-100.00	766,996	-17.92	24.02
865 Budgeted Transfers									
86549	Budgeted Transfers 158								
590001	Trsf To General-001	0	13,089	0	0.00	-100.00	0	0.00	-100.00
	865 Budgeted Transfers	0	13,089	0	0.00	-100.00	0	0.00	-100.00
158 Misc Special Revenue Fund		991,472	746,104	13,334	-98.66	-98.21	816,996	-17.60	9.50

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03 B.O.C.C.									
160 Environmental Restoration Fund									
855 Reserves									
85556 Reserves Fund 160									
590990	Other Uses	121,231	91,231	0	-100.00	-100.00	138,564	14.30	51.88
590991	Cash Balance	224,524	224,524	0	-100.00	-100.00	266,241	18.58	18.58
	855 Reserves	345,755	315,755	0	-100.00	-100.00	404,805	17.08	28.20
865 Budgeted Transfers									
86544 Budgeted Transfers 160									
590125	Trsf To Grant Fund-125	0	25,000	0	0.00	-100.00	0	0.00	-100.00
	865 Budgeted Transfers	0	25,000	0	0.00	-100.00	0	0.00	-100.00
160 Environmental Restoration Fund		345,755	340,755	0	-100.00	-100.00	404,805	17.08	18.80
162 Law Enforcement Trust (600)									
855 Reserves									
85568 Reserves 162									
590990	Other Uses	47,691	47,691	0	-100.00	-100.00	48,947	2.63	2.63
590991	Cash Balance	95,382	95,382	0	-100.00	-100.00	98,487	3.26	3.26
	855 Reserves	143,073	143,073	0	-100.00	-100.00	147,434	3.05	3.05
162 Law Enforcement Trust (600)		143,073	143,073	0	-100.00	-100.00	147,434	3.05	3.05
163 Court Facilities Fees Trust (602)									
855 Reserves									
85548 Reserves 163									
590990	Other Uses	49,795	49,795	0	-100.00	-100.00	49,910	0.23	0.23
590991	Cash Balance	100,402	100,402	0	-100.00	-100.00	99,691	-0.71	-0.71
	855 Reserves	150,197	150,197	0	-100.00	-100.00	149,601	-0.40	-0.40
163 Court Facilities Fees Trust (602)		150,197	150,197	0	-100.00	-100.00	149,601	-0.40	-0.40
164 Clerk's Drug Abuse Trust (603)									
045 BOCC Miscellaneous									
04569 Drug Abuse Trust									
530340	Other Contractual Service	98,040	98,040	37,440	-61.81	-61.81	96,000	-2.08	-2.08
	045 BOCC Miscellaneous	98,040	98,040	37,440	-61.81	-61.81	96,000	-2.08	-2.08
855 Reserves									
85549 Reserves 164									
590991	Cash Balance	28,000	28,000	0	-100.00	-100.00	27,057	-3.37	-3.37
590995	Reserves	14,020	14,020	0	-100.00	-100.00	12,230	-12.77	-12.77
	855 Reserves	42,020	42,020	0	-100.00	-100.00	39,287	-6.50	-6.50
164 Clerk's Drug Abuse Trust (603)		140,060	140,060	37,440	-73.27	-73.27	135,287	-3.41	-3.41
166 Marathon Municipal Service Taxing Unit									
855 Reserves									
85551 Reserves 166									
590990	Other Uses	201	201	0	-100.00	-100.00	312	55.22	55.22
	855 Reserves	201	201	0	-100.00	-100.00	312	55.22	55.22
166 Marathon Municipal Service Taxing Unit		201	201	0	-100.00	-100.00	312	55.22	55.22
168 Bay Point Wastewater Municipal Service Taxing Unit									
855 Reserves									
85553 Reserves 168									
590990	Other Uses	2,798	2,798	0	-100.00	-100.00	2,760	-1.36	-1.36
590991	Cash Balance	2,798	2,798	0	-100.00	-100.00	2,862	2.29	2.29

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Account Code	Account Description	2015 Adopted	2015 Amended	2015 YTD	Adpt % Chg	Amd % Chg	FY 2016 Budget	Adpt % Chg	Amd % Chg
03 B.O.C.C.									
168 Bay Point Wastewater Municipal Service Taxing Unit									
	855 Reserves	5,596	5,596	0	-100.00	-100.00	5,622	0.46	0.46
oint Wastewater Municipal Service Taxing Unit		5,596	5,596	0	-100.00	-100.00	5,622	0.46	0.46
169 Big Coppitt Wastewater Municipal Service Taxing Unit									
855 Reserves									
85554 Reserves 169									
	590990 Other Uses	140	140	0	-100.00	-100.00	29	-79.29	-79.29
	590991 Cash Balance	0	0	0	0.00	0.00	40	0.00	0.00
	855 Reserves	140	140	0	-100.00	-100.00	69	-50.71	-50.71
Big Coppitt Wastewater Municipal Service Taxing Unit		140	140	0	-100.00	-100.00	69	-50.71	-50.71
170 Key Largo Wastewater Municipal Service Taxing Unit									
855 Reserves									
85555 Reserves 170									
	590990 Other Uses	240	240	0	-100.00	-100.00	263	9.58	9.58
	590991 Cash Balance	0	0	0	0.00	0.00	507	0.00	0.00
	855 Reserves	240	240	0	-100.00	-100.00	770	220.83	220.83
Key Largo Wastewater Municipal Service Taxing Unit		240	240	0	-100.00	-100.00	770	220.83	220.83
171 Stock Island Wastewater MSTU									
855 Reserves									
85557 Reserves 171									
	590990 Other Uses	51,696	51,696	0	-100.00	-100.00	50,356	-2.59	-2.59
	590991 Cash Balance	102,970	102,970	0	-100.00	-100.00	100,690	-2.21	-2.21
	855 Reserves	154,666	154,666	0	-100.00	-100.00	151,046	-2.34	-2.34
171 Stock Island Wastewater MSTU		154,666	154,666	0	-100.00	-100.00	151,046	-2.34	-2.34
172 Cudjoe-Sugarloaf Municipal Service Taxing Unit									
855 Reserves									
85558 Reserves 172									
	590990 Other Uses	800	4,111	0	-100.00	-100.00	0	-100.00	-100.00
	855 Reserves	800	4,111	0	-100.00	-100.00	0	-100.00	-100.00
Cudjoe-Sugarloaf Municipal Service Taxing Unit		800	4,111	0	-100.00	-100.00	0	-100.00	-100.00
175 Long Key, Layton Municipal Service Taxing Unit									
855 Reserves									
85561 Reserves 175									
	590990 Other Uses	1,250	1,250	0	-100.00	-100.00	1,000	-20.00	-20.00
	590991 Cash Balance	1,250	1,250	0	-100.00	-100.00	1,571	25.68	25.68
	855 Reserves	2,500	2,500	0	-100.00	-100.00	2,571	2.84	2.84
Long Key, Layton Municipal Service Taxing Unit		2,500	2,500	0	-100.00	-100.00	2,571	2.84	2.84
176 Duck Key Municipal Service Taxing Unit									
855 Reserves									
85562 Reserves 176									
	590990 Other Uses	4,450	4,450	0	-100.00	-100.00	4,479	0.65	0.65
	590991 Cash Balance	8,500	8,500	0	-100.00	-100.00	9,074	6.75	6.75
	855 Reserves	12,950	12,950	0	-100.00	-100.00	13,553	4.66	4.66
176 Duck Key Municipal Service Taxing Unit		12,950	12,950	0	-100.00	-100.00	13,553	4.66	4.66

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Account Code	Account Description	2015 Adopted	2015 Amended	2015 YTD	Adpt % Chg	Amd % Chg	FY 2016 Budget	Adpt % Chg	Amd % Chg
03 B.O.C.C.									
180 Building Fund									
855 Reserves									
85565 Reserves 180									
590990	Other Uses	152,357	57,357	0	-100.00	-100.00	124,209	-18.48	116.55
590991	Cash Balance	317,416	317,416	0	-100.00	-100.00	222,945	-29.76	-29.76
	855 Reserves	469,773	374,773	0	-100.00	-100.00	347,154	-26.10	-7.37
865 Budgeted Transfers									
86553 Budgeted Transfers 180									
590910	Transfers	0	0	0	0.00	0.00	509,033	0.00	0.00
	865 Budgeted Transfers	0	0	0	0.00	0.00	509,033	0.00	0.00
	180 Building Fund	469,773	374,773	0	-100.00	-100.00	856,187	82.26	128.45
207 Debt Service Fund									
855 Reserves									
85550 Reserves 207									
590990	Other Uses	725,000	354,612	0	-100.00	-100.00	700,000	-3.45	97.40
590991	Cash Balance	1,123,602	1,123,602	0	-100.00	-100.00	990,936	-11.81	-11.81
590995	Reserves	0	1,250,000	0	0.00	-100.00	0	0.00	-100.00
	855 Reserves	1,848,602	2,728,214	0	-100.00	-100.00	1,690,936	-8.53	-38.02
876 2003 Revenue Bond									
87600 Debt Svc-2003 Rev Bonds									
570710	Principal	0	7,060,000	7,060,000	0.00	0.00	0	0.00	-100.00
570720	Interest	0	37,181	37,181	0.00	0.00	0	0.00	-100.00
87601 Debt Svc-2007 Rev Bonds									
570710	Principal	3,080,000	3,080,000	3,080,000	0.00	0.00	3,190,000	3.57	3.57
570720	Interest	526,200	526,200	293,900	-44.15	-44.15	400,800	-23.83	-23.83
570730	Other Debt Svc Costs	255	300	300	17.65	0.00	300	17.65	0.00
87603 Clean Water SRF Loan									
570710	Principal	452,353	452,353	221,651	-51.00	-51.00	464,695	2.73	2.73
570720	Interest	229,647	229,647	119,318	-48.04	-48.04	217,305	-5.37	-5.37
87604 Debt Scv-2013 Rev Bond									
570720	Interest	1,250,000	0	0	-100.00	0.00	0	-100.00	0.00
87606 Debt Svc-PNC Line of Credit									
570720	Interest	0	51,000	16,929	0.00	-66.81	0	0.00	-100.00
570730	Other Debt Svc Costs	0	31,158	31,151	0.00	-0.02	100,000	0.00	220.94
87607 Debt Svc-2014 Rev Bond									
570710	Principal	0	500,000	500,000	0.00	0.00	500,000	0.00	0.00
570720	Interest	0	704,781	334,438	0.00	-52.55	735,000	0.00	4.29
570730	Other Debt Svc Costs	0	94,970	93,119	0.00	-1.95	0	0.00	-100.00
	876 2003 Revenue Bond	5,538,455	12,767,590	11,787,986	112.84	-7.67	5,608,100	1.26	-56.08
	207 Debt Service Fund	7,387,057	15,495,804	11,787,986	59.58	-23.93	7,299,036	-1.19	-52.90
304 One Cent Infra-structure Sales Tax									
855 Reserves									
85532 Reserves 304									
590990	Other Uses	500,000	1,565,140	0	-100.00	-100.00	1,890,068	278.01	20.76
590991	Cash Balance	1,756,433	1,756,433	0	-100.00	-100.00	1,991,000	13.35	13.35
	855 Reserves	2,256,433	3,321,573	0	-100.00	-100.00	3,881,068	72.00	16.84
865 Budgeted Transfers									
86502 Budgeted Transfers 304									
590125	Trsf To Grant Fund-125	0	100,000	0	0.00	-100.00	0	0.00	-100.00
590130	Trsf to Impact Fee Roadways -130	675,672	675,672	0	-100.00	-100.00	0	-100.00	-100.00
590207	Transfer to Fund 207	4,856,455	4,907,455	4,458,638	-8.19	-9.15	5,926,100	22.03	20.76
590910	Transfers	262,192	262,192	0	-100.00	-100.00	178,561	-31.90	-31.90
	865 Budgeted Transfers	5,794,319	5,945,319	4,458,638	-23.05	-25.01	6,104,661	5.36	2.68

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03 B.O.C.C.									
304	One Cent Infra-structure Sales Tax	8,050,752	9,266,892	4,458,638	-44.62	-51.89	9,985,729	24.03	7.76
307 2003 Revenue Bonds									
865 Budgeted Transfers									
307 2003 REVENUE BOND									
590304	Trsf To 1 Cent Infra-304	0	0	0	0.00	0.00	0	0.00	0.00
	865 Budgeted Transfers	0	0	0	0.00	0.00	0	0.00	0.00
307	2003 Revenue Bonds	0	0	0	0.00	0.00	0	0.00	0.00
308 Infr Sls Srtx Rev Bds 2007									
855 Reserves									
85570 Reserves 308									
590990	Other Uses	192,237	166,293	0	-100.00	-100.00	600,005	212.12	260.81
	855 Reserves	192,237	166,293	0	-100.00	-100.00	600,005	212.12	260.81
865 Budgeted Transfers									
86565 Budgeted Transfers 308									
590101	Transfer To Fund 101	0	0	0	0.00	0.00	0	0.00	0.00
	865 Budgeted Transfers	0	0	0	0.00	0.00	0	0.00	0.00
308	Infr Sls Srtx Rev Bds 2007	192,237	166,293	0	-100.00	-100.00	600,005	212.12	260.81
311 Duck Key Waste Water Project									
855 Reserves									
85567 Reserves 311									
590990	Other Uses	64,315	64,315	0	-100.00	-100.00	63,576	-1.15	-1.15
590991	Cash Balance	118,723	118,723	0	-100.00	-100.00	107,820	-9.18	-9.18
	855 Reserves	183,038	183,038	0	-100.00	-100.00	171,396	-6.36	-6.36
311	Duck Key Waste Water Project	183,038	183,038	0	-100.00	-100.00	171,396	-6.36	-6.36
312 Cudjoe Regional WW Project									
855 Reserves									
85574 Reserves 312									
590990	Other Uses	0	0	0	0.00	0.00	10,444,649	0.00	0.00
	855 Reserves	0	0	0	0.00	0.00	10,444,649	0.00	0.00
865 Budgeted Transfers									
86567 Budgeted Transfers 312									
590314	Transfer to 314	0	0	0	0.00	0.00	9,000,000	0.00	0.00
	865 Budgeted Transfers	0	0	0	0.00	0.00	9,000,000	0.00	0.00
312	Cudjoe Regional WW Project	0	0	0	0.00	0.00	19,444,649	0.00	0.00
313 2013 Revenue Bonds									
855 Reserves									
85572 Reserves- Fund 313									
590990	Other Uses	3,000,000	3,000,000	0	-100.00	-100.00	0	-100.00	-100.00
590991	Cash Balance	12,796,375	12,796,375	0	-100.00	-100.00	0	-100.00	-100.00
	855 Reserves	15,796,375	15,796,375	0	-100.00	-100.00	0	-100.00	-100.00
313	2013 Revenue Bonds	15,796,375	15,796,375	0	-100.00	-100.00	0	-100.00	-100.00
314 Series 2014 Revenue Bonds									
855 Reserves									
85573 Reserves 314									
590990	Other Uses	0	0	0	0.00	0.00	1,203,941	0.00	0.00

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Account Code	Account Description	2015 Adopted	2015 Amended	2015 YTD	Adpt % Chg	Amd % Chg	FY 2016 Budget	Adpt % Chg	Amd % Chg
03 B.O.C.C.									
314 Series 2014 Revenue Bonds									
	855 Reserves	0	0	0	0.00	0.00	1,203,941	0.00	0.00
865 Budgeted Transfers									
86566 Budgeted Transfers 314									
590312	Bdgt Trsf to Fund 312	0	31,000,000	16,000,000	0.00	-48.39	0	0.00	-100.00
	865 Budgeted Transfers	0	31,000,000	16,000,000	0.00	-48.39	0	0.00	-100.00
	314 Series 2014 Revenue Bonds	0	31,000,000	16,000,000	0.00	-48.39	1,203,941	0.00	-96.12
401 Card Sound Bridge									
855 Reserves									
85534 Reserves 401									
590990	Other Uses	183,948	183,948	0	-100.00	-100.00	146,573	-20.32	-20.32
590991	Cash Balance	375,910	375,910	0	-100.00	-100.00	222,827	-40.72	-40.72
	855 Reserves	559,858	559,858	0	-100.00	-100.00	369,400	-34.02	-34.02
865 Budgeted Transfers									
86503 Budgeted Transfers 401									
590910	Transfers	195,499	195,499	0	-100.00	-100.00	149,693	-23.43	-23.43
	865 Budgeted Transfers	195,499	195,499	0	-100.00	-100.00	149,693	-23.43	-23.43
	401 Card Sound Bridge	755,357	755,357	0	-100.00	-100.00	519,093	-31.28	-31.28
403 Marathon Airport									
855 Reserves									
85535 Reserves 403									
590990	Other Uses	116,858	116,858	0	-100.00	-100.00	220,000	88.26	88.26
590991	Cash Balance	110,265	110,265	0	-100.00	-100.00	228,395	107.13	107.13
	855 Reserves	227,123	227,123	0	-100.00	-100.00	448,395	97.42	97.42
865 Budgeted Transfers									
86504 Budgeted Transfers 403									
590910	Transfers	0	0	0	0.00	0.00	50,153	0.00	0.00
	865 Budgeted Transfers	0	0	0	0.00	0.00	50,153	0.00	0.00
	403 Marathon Airport	227,123	227,123	0	-100.00	-100.00	498,548	119.51	119.51
404 Key West Intl Airport									
855 Reserves									
85536 Reserves 404									
590990	Other Uses	345,539	69,578	0	-100.00	-100.00	695,538	101.29	899.65
590991	Cash Balance	730,642	730,642	0	-100.00	-100.00	700,000	-4.19	-4.19
	855 Reserves	1,076,181	800,220	0	-100.00	-100.00	1,395,538	29.68	74.39
865 Budgeted Transfers									
86505 Budgeted Transfers 404									
590403	Trsf To Marathon Aip-403	0	0	0	0.00	0.00	0	0.00	0.00
590406	Trsf to PFC-406	0	225,961	0	0.00	-100.00	0	0.00	-100.00
590910	Transfers	0	0	0	0.00	0.00	331,280	0.00	0.00
	865 Budgeted Transfers	0	225,961	0	0.00	-100.00	331,280	0.00	46.61
	404 Key West Intl Airport	1,076,181	1,026,181	0	-100.00	-100.00	1,726,818	60.46	68.28
406 PFC & Oper Restrictions									
855 Reserves									
85569 Reserves 406									
590990	Other Uses	100,000	100,000	0	-100.00	-100.00	112,030	12.03	12.03
590991	Cash Balance	350,000	350,000	0	-100.00	-100.00	210,220	-39.94	-39.94
	855 Reserves	450,000	450,000	0	-100.00	-100.00	322,250	-28.39	-28.39

Department Expenditure Budget Comparisons grouped by Division, Fund

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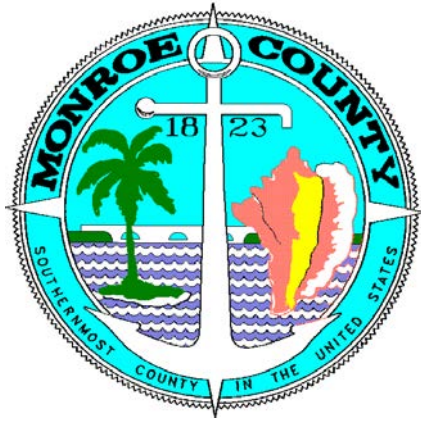
Account Code	Account Description	2015 Adopted	2015 Amended	2015 YTD	Adpt % Chg	Amd % Chg	FY 2016 Budget	Adpt % Chg	Amd % Chg
03 B.O.C.C.									
406 PFC & Oper Restrictions									
865 Budgeted Transfers									
86560 Budgeted Transfers 406									
590403	Trsf To Marathon Aip-403	10,000	10,000	0	-100.00	-100.00	20,000	100.00	100.00
590404	Trsf To Key West Aip-404	250,000	250,000	0	-100.00	-100.00	250,000	0.00	0.00
	865 Budgeted Transfers	260,000	260,000	0	-100.00	-100.00	270,000	3.85	3.85
	406 PFC & Oper Restrictions	710,000	710,000	0	-100.00	-100.00	592,250	-16.58	-16.58
414 MSD Solid Waste Management									
855 Reserves									
85537 Reserves 414									
590990	Other Uses	855,655	683,655	0	-100.00	-100.00	932,450	8.97	36.39
590991	Cash Balance	4,481,675	4,481,675	0	-100.00	-100.00	4,232,693	-5.56	-5.56
	855 Reserves	5,337,330	5,165,330	0	-100.00	-100.00	5,165,143	-3.23	0.00
865 Budgeted Transfers									
86506 Budgeted Transfers 414									
590910	Transfers	215,407	215,407	0	-100.00	-100.00	263,190	22.18	22.18
	865 Budgeted Transfers	215,407	215,407	0	-100.00	-100.00	263,190	22.18	22.18
	414 MSD Solid Waste Management	5,552,737	5,380,737	0	-100.00	-100.00	5,428,333	-2.24	0.88
501 Worker's Compensation									
855 Reserves									
85539 Reserves 501									
590990	Other Uses	100,000	100,000	0	-100.00	-100.00	200,000	100.00	100.00
590991	Cash Balance	636,314	636,314	0	-100.00	-100.00	678,101	6.57	6.57
	855 Reserves	736,314	736,314	0	-100.00	-100.00	878,101	19.26	19.26
865 Budgeted Transfers									
86551 Budgeted Transfers 501									
590910	Transfers	82,641	82,641	0	-100.00	-100.00	61,030	-26.15	-26.15
	865 Budgeted Transfers	82,641	82,641	0	-100.00	-100.00	61,030	-26.15	-26.15
	501 Worker's Compensation	818,955	818,955	0	-100.00	-100.00	939,131	14.67	14.67
502 Group Insurance Fund									
855 Reserves									
85540 Reserves 502									
590990	Other Uses	1,000,000	1,000,000	0	-100.00	-100.00	1,000,000	0.00	0.00
590991	Cash Balance	1,619,343	1,619,343	0	-100.00	-100.00	2,221,550	37.19	37.19
	855 Reserves	2,619,343	2,619,343	0	-100.00	-100.00	3,221,550	22.99	22.99
865 Budgeted Transfers									
86552 Budgeted Transfers 502									
590910	Transfers	113,658	113,658	0	-100.00	-100.00	117,760	3.61	3.61
	865 Budgeted Transfers	113,658	113,658	0	-100.00	-100.00	117,760	3.61	3.61
	502 Group Insurance Fund	2,733,001	2,733,001	0	-100.00	-100.00	3,339,310	22.18	22.18
503 Risk Management Fund									
855 Reserves									
85541 Reserves 503									
590990	Other Uses	538,500	538,500	0	-100.00	-100.00	542,400	0.72	0.72
590991	Cash Balance	921,400	921,400	0	-100.00	-100.00	1,066,805	15.78	15.78
	855 Reserves	1,459,900	1,459,900	0	-100.00	-100.00	1,609,205	10.23	10.23
865 Budgeted Transfers									
86520 Budgeted Transfers 503									

Department Expenditure Budget Comparisons grouped by Division, Fund

Monroe County Board of County Commissioners

Fiscal Year 2016

Account Code	Account Description	2015 Adopted	2015 Amended	2015 YTD	Adpt % Chg	Amd % Chg	FY 2016 Budget	Adpt % Chg	Amd % Chg
03 B.O.C.C.									
503 Risk Management Fund									
865 Budgeted Transfers									
590910	Transfers	64,383	64,383	0	-100.00	-100.00	32,970	-48.79	-48.79
	865 Budgeted Transfers	64,383	64,383	0	-100.00	-100.00	32,970	-48.79	-48.79
	503 Risk Management Fund	1,524,283	1,524,283	0	-100.00	-100.00	1,642,175	7.73	7.73
504 Fleet Management Fund									
855 Reserves									
85542	Reserves 504								
590990	Other Uses	150,000	150,000	0	-100.00	-100.00	175,000	16.67	16.67
590991	Cash Balance	644,509	644,509	0	-100.00	-100.00	723,000	12.18	12.18
	855 Reserves	794,509	794,509	0	-100.00	-100.00	898,000	13.03	13.03
865 Budgeted Transfers									
86507	Budgeted Transfers 504								
590910	Transfers	456,060	456,060	0	-100.00	-100.00	367,760	-19.36	-19.36
	865 Budgeted Transfers	456,060	456,060	0	-100.00	-100.00	367,760	-19.36	-19.36
	504 Fleet Management Fund	1,250,569	1,250,569	0	-100.00	-100.00	1,265,760	1.21	1.21
610 FIRE & EMS LOSAP TRUST FUND									
855 Reserves									
85571	Reserves 610								
590990	Other Uses	5,725	5,725	0	-100.00	-100.00	6,417	12.09	12.09
590991	Cash Balance	10,500	10,500	0	-100.00	-100.00	12,833	22.22	22.22
	855 Reserves	16,225	16,225	0	-100.00	-100.00	19,250	18.64	18.64
	610 FIRE & EMS LOSAP TRUST FUND	16,225	16,225	0	-100.00	-100.00	19,250	18.64	18.64
	03 B.O.C.C.	88,110,416	130,781,844	36,475,250	-58.60	-72.11	95,251,515	8.10	-27.17
	Report Total	88,110,416	130,781,844	36,475,250	-58.60	-72.11	95,251,515	8.10	-27.17



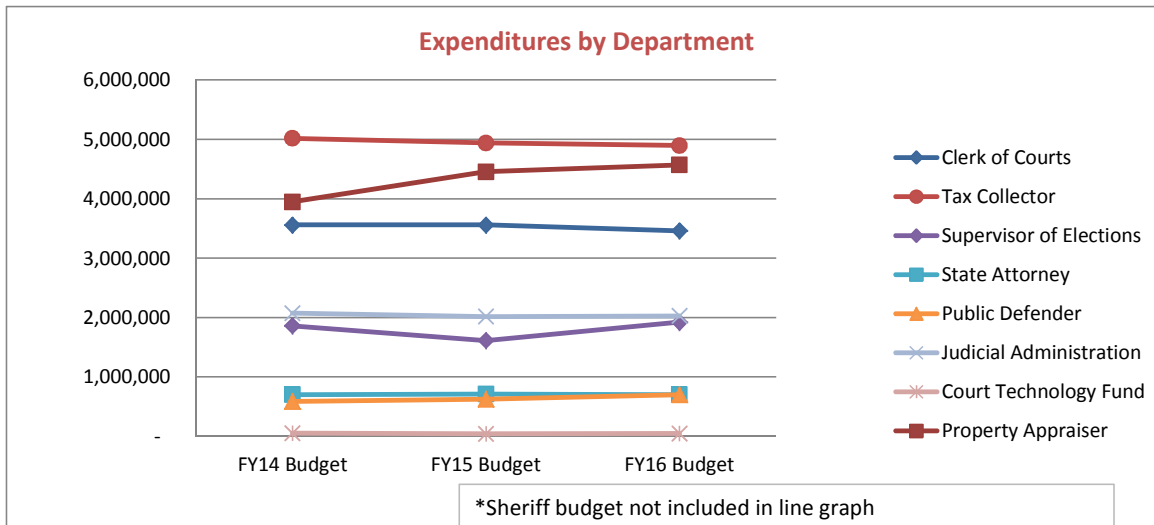
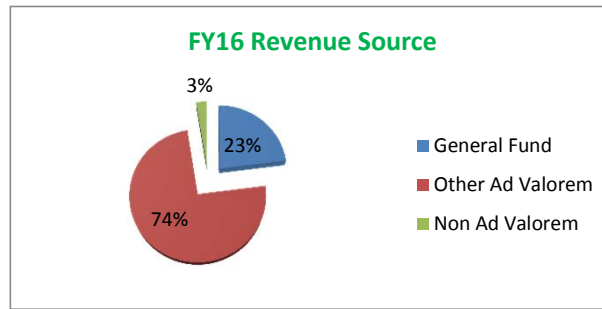
ELECTED OFFICIALS

Elected Officials

Proposed FY16:

FY16 Revenue Source

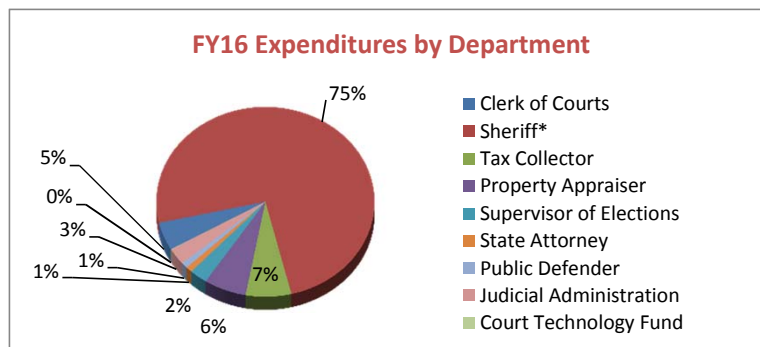
General Fund	\$16,670,738
Other Ad Valorem	\$53,965,604
Non Ad Valorem	<u>\$1,853,181</u>
	\$72,489,523



Expenditures by Department

	Adopted FY14 Budget	Adopted FY15 Budget	Proposed FY16 Budget	FY16 Change
Clerk of Courts	3,559,932	3,559,932	3,459,932	-2.8%
Sheriff*	51,620,814	52,978,748	54,168,770	2.2%
Tax Collector	5,017,511	4,938,385	4,895,968	-0.9%
Property Appraiser	3,947,634	4,455,078	4,569,019	2.6%
Supervisor of Elections	1,860,745	1,611,203	1,920,362	19.2%
State Attorney	701,000	711,450	702,038	-1.3%
Public Defender	588,557	626,681	702,049	12.0%
Judicial Administration	2,072,772	2,016,576	2,026,167	0.5%
Court Technology Fund	51,988	41,988	45,218	7.7%
Total	69,420,953	70,940,041	72,489,523	2.2%

Sheriff* Also includes 911 Enhancement, Police Facilities Impact Fees, LEEA, and Law Enforcement Trust (see next page)

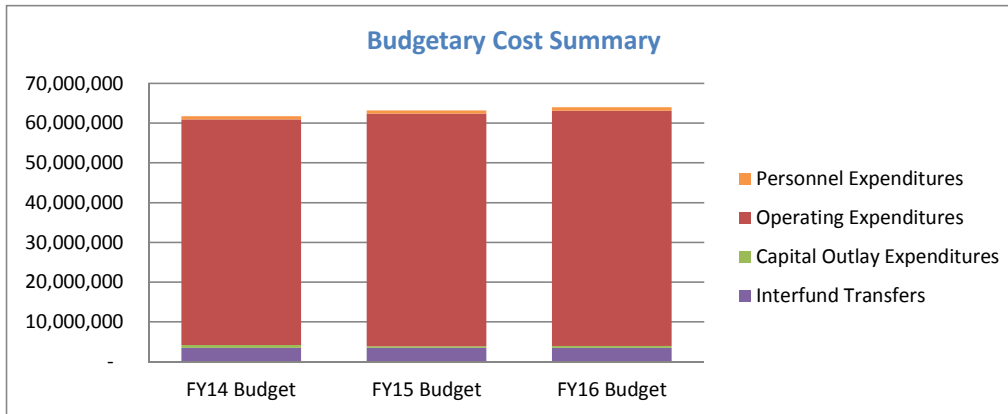


Elected Officials

Budgetary Cost Summary

	Adopted FY14 Budget	Adopted FY15 Budget	Proposed FY16 Budget	FY16 Change
Personnel Expenditures*	8,486,654	8,569,927	9,383,620	9.5%
Operating Expenditures	56,716,905	58,518,953	59,187,748	1.1%
Capital Outlay Expenditures	757,462	391,229	458,223	17.1%
Interfund Transfers	3,459,932	3,459,932	3,459,932	0.0%
Total	69,420,953	70,940,041	72,489,523	2.2%

*Personnel Expenditures are only Sheriff's Group Insurance and Worker's Comp



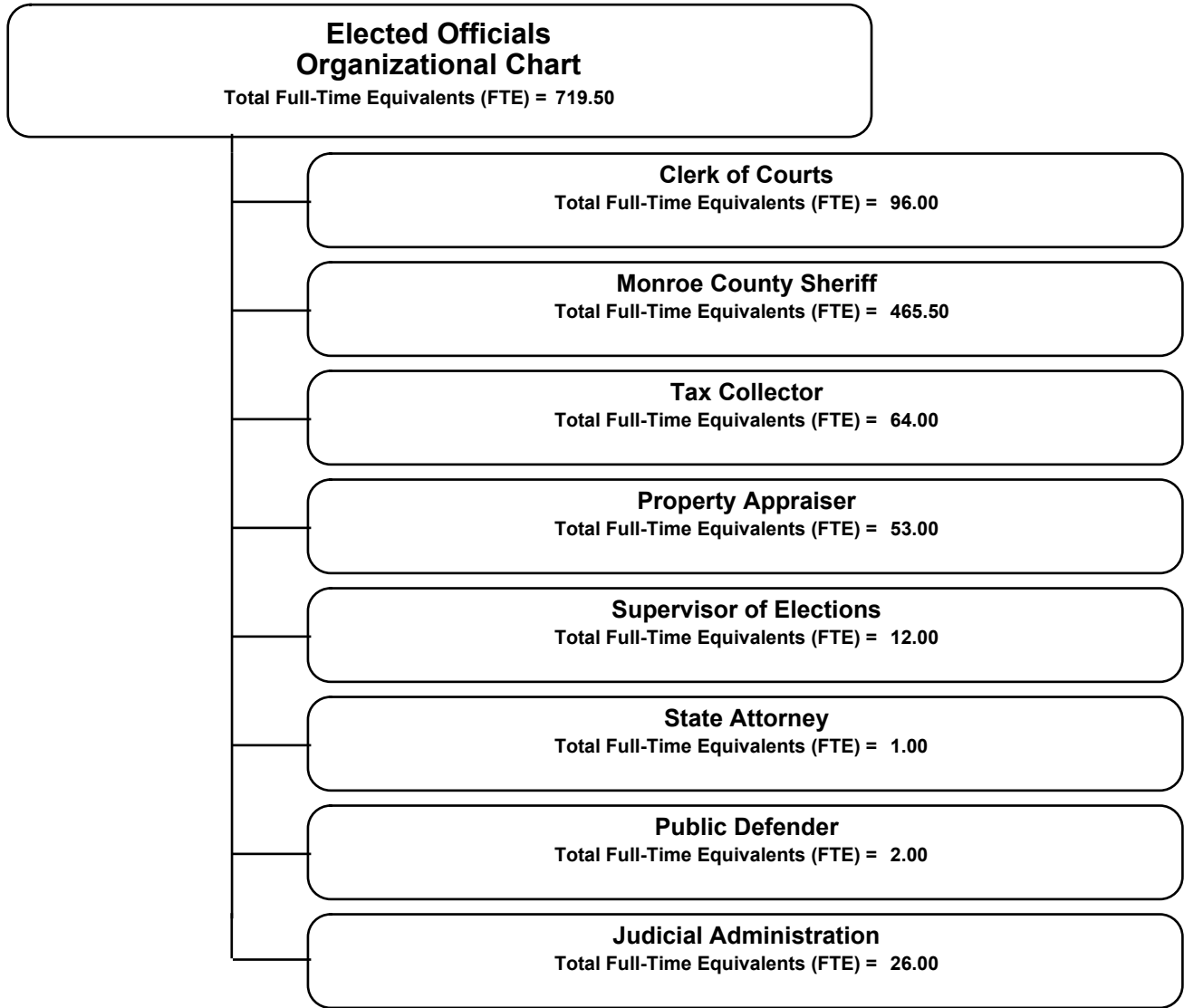
	Adopted FY14 Budget	Adopted FY15 Budget	Proposed FY16 Budget	FY16 Change
FTE History	717.50	718.50	719.50	1.00
FY15 Change	Sheriff added a position			
FY16 Change	Property Appraiser added a position, Sheriff added two positions, and Clerk eliminated two positions			

Sheriff's Total Expenditures

	Adopted FY14 Budget	Adopted FY15 Budget	Proposed FY16 Budget	FY16 Change
Sheriff	50,470,391	51,821,366	53,038,412	2.3%
Communications- 911 Enhancement	650,200	635,060	641,864	1.1%
Police Facilities Impact Fees	106,043	113,487	68,494	-39.6%
LEEA	75,000	75,000	75,000	0.0%
Law Enforcement Trust	319,180	333,835	345,000	3.3%
Total	51,620,814	52,978,748	54,168,770	2.2%

**Monroe County Board of County Commissioners
Fiscal Year 2016 Proposed Fiscal Plan**

Elected Officials



Monroe County Board of County Commissioners
Fiscal Year 2016 Proposed Fiscal Plan

Elected Officials

Strategic Goals

Budgetary Cost Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
Personnel Expenditures	8,092,501	7,912,334	8,569,927	8,565,434	9,383,620	9.5%
Operating Expenditures	55,152,086	57,800,124	58,518,953	59,118,760	59,187,748	1.1%
Capital Outlay Expenditures	94,780	131,271	391,229	904,899	458,223	17.1%
Interfund Transfers	3,291,688	3,459,932	3,459,932	3,459,932	3,459,932	- %
Total Budget	66,631,055	69,303,661	70,940,041	72,049,024	72,489,523	2.2%

Appropriations by Department	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
Clerk of Courts	3,291,688	3,459,932	3,459,932	3,459,932	3,459,932	- %
Communications	626,196	585,733	635,060	635,060	641,864	1.1%
Court Services Network System	-	-	100,000	100,000	-	(100.0%)
Court Technology Fund	37,465	43,578	41,988	243,368	45,218	7.7%
Impact Fees Police Facilities	-	-	113,487	113,487	68,494	(39.6%)
Judicial Administration	2,297,159	1,746,158	2,016,576	2,022,232	2,026,167	0.5%
Law Enforcement Trust	38,494	62,738	333,835	533,055	345,000	3.3%
LEEA	75,000	75,000	75,000	75,000	75,000	- %
Monroe County Sheriff	49,172,421	51,734,467	51,821,366	52,091,599	53,038,412	2.3%
Property Appraiser	3,687,444	4,072,350	4,455,078	4,755,078	4,569,019	2.6%
Public Defender	610,788	600,602	626,681	647,327	702,049	12.0%
State Attorney	228,060	283,582	711,450	852,354	702,038	(1.3%)
Supervisor of Elections	1,840,792	1,843,024	1,611,203	1,604,879	1,920,362	19.2%
Tax Collector	4,725,550	4,796,496	4,938,385	4,915,653	4,895,968	(0.9%)
Total Budget	66,631,055	69,303,661	70,940,041	72,049,024	72,489,523	2.2%

Revenue Sources	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
General Fund	15,067,050	15,654,952	16,182,224	16,441,698	16,670,738	3.0%
Fine & Forfeiture Fund	42,205,598	44,469,502	44,369,126	44,369,126	45,353,711	2.2%
Impact Fees Fund - Police Fac	-	-	113,487	113,487	68,494	(39.6%)
Fire & Ambulance District 1 L&M Key	502,387	517,618	546,683	546,683	530,368	(3.0%)
Unincorporated Svc Dist Parks & Rec	-	-	-	-	70,000	- %
Mstd - PIng/bldg/code/fire Mar	93,611	98,386	113,544	113,544	40,451	(64.4%)
Municipal Policing	7,203,295	7,515,951	7,741,668	7,741,668	7,971,074	3.0%
911 Enhancement Fee	492,390	449,970	495,060	495,060	501,864	1.4%
Duck Key Security District	2	7	2,250	2,250	2,250	- %
Misc Special Revenue Fund	316,820	374,891	581,988	1,232,277	585,218	0.6%
Law Enforcement Trust (600)	38,494	62,738	333,835	533,055	345,000	3.3%
Court Facilities Fees Trust (602)	710,406	158,634	358,766	358,766	348,855	(2.8%)
Stock Island Wastewater MSTU	1,001	1,000	1,410	1,410	1,500	6.4%
Cudjoe-Sugarloaf Municipal Service Taxing Unit	-	11	-	-	-	- %
Clerks Rev Note, Capital	-	-	100,000	100,000	-	(100.0%)
Total Revenue	66,631,055	69,303,661	70,940,041	72,049,024	72,489,523	2.2%

**Monroe County Board of County Commissioners
Fiscal Year 2016 Proposed Fiscal Plan**

Elected Officials

Position Summary by Department	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2016 Proposed	FY 2016 Variance
Clerk of Courts	97.00	98.00	98.00	96.00	(2.00)
Monroe County Sheriff	462.50	462.50	463.50	465.50	2.00
Tax Collector	64.00	64.00	64.00	64.00	-
Property Appraiser	52.00	52.00	52.00	53.00	1.00
Supervisor of Elections	12.00	12.00	12.00	12.00	-
State Attorney	1.00	1.00	1.00	1.00	-
Public Defender	2.00	2.00	2.00	2.00	-
Judicial Administration	26.00	26.00	26.00	26.00	-
Total Full-Time FTE	716.50	717.50	718.50	719.50	1.00
Total FTE	716.50	717.50	718.50	719.50	1.00

Monroe County Board of County Commissioners Fiscal Year 2016 Proposed Fiscal Plan

Elected Officials Clerk of Courts

Services Provided

The Clerk of the Circuit Court is an elected office established by the Florida Constitution. The duties of the office are provided by the Constitution, by acts of the Florida Legislature, and by order of the Court.

The Florida Constitution provides that the Clerk of the Circuit Court shall be: Clerk of the Circuit Court, Clerk of the County Court, County Comptroller/Treasurer, County Auditor, County Recorder, and Secretary/Ex-officio Clerk to the Board of County Commissioners.

Revision 7 to Article V of the Constitution of the State of Florida, HB113A of 2003 and SB2962 of 2004 requires that the budget of the Clerk of the Circuit Court for court-related functions must be supported by fines, fees and service charges. The statutes also delineate court-related costs, which are the responsibility of the County, costs that must be supported by fines, fees and service charges, and create a mechanism for funding Clerks of Court who project a deficit in funding necessary to support court-related functions.

Funding for the budgets of the Clerk of the Circuit Court, as ex-officio Clerk to the Board of County Commissioners, Management Information Systems, Records Management and court-related costs that remain the responsibility of the County is budgeted in the General Revenue of the County.

The budgets of the Clerk of the Circuit and County courts for court-related functions are contained in the Clerk's General Revenue Fund and Clerk's Fine and Forfeiture Fund.

Major Variances

Despite past increases in the FRS contribution rates, this budget request is \$233,495 less than our fiscal year 2015. This represents the two TDC positions transferred to the Tax Collector in January, 2015. This budget does not include court costs, the Clerk Trust Fund, or the federal child support grant.

Included in the budget is a continuation of a lump sum of \$71,578 to be used for court salaries. This salary adjustment was given to court employees, but funded by the County.

As in prior years, we are requesting that court-related insurances continue to be included in the budget. This appropriation would only be used to fund shortfalls in court-related revenues. In the past twelve years, the Clerk's office has been able to return the funding for court-related insurances and more, as excess fees. I am, however, concerned that the continued declines in court revenues due to external factors, such as allocation of fees and shifts in case load, will continue to occur. Additional concern arises from the potential threat of a decrease in State funding. This is scheduled to be addressed in the June 1, 2015-June 20, 2015 legislative session.

Advisory Board

Budgetary Cost Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
Interfund Transfers	3,291,688	3,459,932	3,459,932	3,459,932	3,459,932	-
Total Budget	3,291,688	3,459,932	3,459,932	3,459,932	3,459,932	-
Revenue Sources	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
General Fund	3,291,688	3,459,932	3,459,932	3,459,932	3,459,932	-
Total Revenue	3,291,688	3,459,932	3,459,932	3,459,932	3,459,932	-
Position Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2016 Proposed	FY 2016 Variance	
Authorized Positions	97.00	98.00	98.00	96.00	(2.00)	
Total FULL-TIME FTE	97.00	98.00	98.00	96.00	(2.00)	
Total FTE	97.00	98.00	98.00	96.00	(2.00)	

**Monroe County Board of County Commissioners
Fiscal Year 2016 Proposed Fiscal Plan**

**Elected Officials
Court Services Network System**

Services Provided

For the use to upgrade the Clerk's computer network and software.

Advisory Board

Budgetary Cost Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
Operating Expenditures	-	-	100,000	100,000	-	(100.0%)
Total Budget	-	-	100,000	100,000	-	(100.0%)

Revenue Sources	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
Clerks Rev Note, Capital	-	-	100,000	100,000	-	(100.0%)
Total Revenue	-	-	100,000	100,000	-	(100.0%)

Monroe County Board of County Commissioners Fiscal Year 2016 Proposed Fiscal Plan

Elected Officials Communications

Mission Statement

The Monroe County Emergency Communication's Department provides maintenance, planning, engineering, procurement, protocol and installation of all communication systems for the Department under the Board of County Commissioners and the Sheriff's Department. The Department strives to provide consistent dependable wireless communications for the daily routine communications needed to provide services to Monroe County. The Department maintains high standards with redundant facilities to assure the necessary emergency communications required by emergency services in protecting the life and property of Monroe County citizens and visitors.

Services Provided

- Provide 24/7 emergency radio system maintenance and repair for all County systems to and including the Sheriff's Department.
- Provide radio system design, construction, and support.
- Maintain County infrastructure of towers and radio facilities.
- Provide Countywide 911 coordination, budgeting, maintenance, planning and enhancement programs.
- Provide law enforcement calibration, maintenance and support of radar equipment.
- Provide maintenance and support the Public Safety Dispatch centers.

Major Variances

The budgets for 911 Enhancement are based on actual/historical amounts and can be amended with additional actual receipts. The revenue for this fund is based on a fee levied on each telephone access line in Monroe County for the enhancement of the 911 emergency telephone systems. F.S. 365 defines the distribution and restriction of funds.

The FY16 budget for the Misc. Special Revenue Fund will be amended once the FY 2015 revenues and expenditures are reconciled. Inter-Agency Communications Fund is restricted by F.S. 318.21(9).

Advisory Board

Budgetary Cost Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
Operating Expenditures	626,196	585,733	635,060	635,060	641,864	1.1%
Total Budget	626,196	585,733	635,060	635,060	641,864	1.1%
Revenue Sources	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
911 Enhancement Fee	492,390	449,970	495,060	495,060	501,864	1.4%
Misc Special Revenue Fund	133,806	135,763	140,000	140,000	140,000	- %
Total Revenue	626,196	585,733	635,060	635,060	641,864	1.1%

**Monroe County Board of County Commissioners
Fiscal Year 2016 Proposed Fiscal Plan**

**Elected Officials
Impact Fees Police Facilities**

Services Provided

Funds are used solely for the purpose of capital expansion of police facilities in Monroe County, including but not limited to:

- 1) Design and construction plan preparation;
- 2) Land acquisition;
- 3) Acquisition of new patrol cars; and
- 4) Acquisition of jail facilities.

The funds shall not be used to maintain existing police facilities. Funds shall be used in a manner consistent with the capital improvements plan of the comprehensive plan. The disbursal of such funds shall require the approval of the BOCC.

Major Variances

This budget has been adjusted to reflect available funding. Impact Fee Police Facilities Fund 134 budgets are also listed under the Capital Plan.

Advisory Board

Budgetary Cost Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
Operating Expenditures	-	-	113,487	113,487	-	(100.0%)
Capital Outlay Expenditures	-	-	-	-	68,494	-
Total Budget	-	-	113,487	113,487	68,494	(39.6%)

Revenue Sources	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
Impact Fees Fund - Police Fac	-	-	113,487	113,487	68,494	(39.6%)
Total Revenue	-	-	113,487	113,487	68,494	(39.6%)

Monroe County Board of County Commissioners Fiscal Year 2016 Proposed Fiscal Plan

Elected Officials Monroe County Sheriff

Mission Statement

Partnering with our community to provide exceptional service and safety in the Florida Keys.

Services Provided

Law Enforcement and Operations

Road Patrol and traffic Enforcement

K-9 Unit

Special Weapons and Tactics Team (S.W.A.T.)

Dive Team

Special Investigations (Narcotics and Homicide investigations along with Crimes Against Women and Children)

Community Relations

Crime Watch

Crime Prevention

Public Information/Media Relations and Web Site Management

School Resource Officers

Juvenile Programs (Teen Court, IDDS, and Explorer/Cadets)

Corrections

Legal Division

Professional Standards

Internal Affairs

Administration

Website: www.keyssso.net

Major Variances

The requested Public Safety Budget for fiscal year 2015-2016 is \$45,382,768. This request represents an increase of \$507,343 (1.13%) over the previous year.

This budget includes:

- An increase of 2% for all MCSO personnel (\$452,343).
- Statutorily mandated increases in the contribution rates for the Florida Retirement System (\$386,000).
- A \$4000,000 reduction in the budget request for outside medical costs and a \$69,000 increase in other contractual relationships.

Also, included in this document are separate budgets for the Sheriff's Office portion of the Trauma Star program and Emergency Communications Department. The budget request for the Trauma Star program for fiscal year 2015-2016 is \$1,760,333. This request represents an increase of \$150,000 over last year. This increase is necessitated due to a 13.6% increase in the flight volume. The budget request for the Emergency Communications Department for fiscal year 2015-2016 is \$435,417. This request represents an increase of \$73,036 over the previous year. This increase is a result of additional costs associated with operating and maintaining our new radio system.

Advisory Board

<u>Budgetary Cost Summary</u>	<u>FY 2013 Actual</u>	<u>FY 2014 Actual</u>	<u>FY 2015 Adopted</u>	<u>FY 2015 Amended</u>	<u>FY 2016 Proposed</u>	<u>FY 2016 Change</u>
Personnel Expenditures	5,454,932	5,281,318	5,640,194	5,640,194	6,275,952	11.3%
Operating Expenditures	43,717,489	46,453,150	46,181,172	46,194,262	46,762,460	1.3%
Capital Outlay Expenditures	-	-	-	257,143	-	-
Total Budget	49,172,421	51,734,467	51,821,366	52,091,599	53,038,412	2.3%

**Monroe County Board of County Commissioners
Fiscal Year 2016 Proposed Fiscal Plan**

**Elected Officials
Monroe County Sheriff**

Revenue Sources	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
Fine & Forfeiture Fund	42,130,598	44,394,502	44,294,126	44,294,126	45,278,711	2.2%
Municipal Policing	7,015,693	7,313,682	7,527,240	7,527,240	7,759,701	3.1%
Misc Special Revenue Fund	26,130	26,283	-	270,233	-	- %
Total Revenue	49,172,421	51,734,467	51,821,366	52,091,599	53,038,412	2.3%

Position Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2016 Proposed	FY 2016 Variance
Authorized Positions	462.50	462.50	463.50	465.50	2.00
Total FULL-TIME FTE	462.50	462.50	463.50	465.50	2.00
Total FTE	462.50	462.50	463.50	465.50	2.00

**Monroe County Board of County Commissioners
Fiscal Year 2016 Proposed Fiscal Plan**

**Elected Officials
LEEA**

Mission Statement

Law Enforcement Education Assistance (LEEA) is administered under the Sheriff's Department.

Advisory Board

Budgetary Cost Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
Operating Expenditures	75,000	75,000	75,000	75,000	75,000	-
Total Budget	75,000	75,000	75,000	75,000	75,000	-

Revenue Sources	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
Fine & Forfeiture Fund	75,000	75,000	75,000	75,000	75,000	-
Total Revenue	75,000	75,000	75,000	75,000	75,000	-

**Monroe County Board of County Commissioners
Fiscal Year 2016 Proposed Fiscal Plan**

**Elected Officials
Law Enforcement Trust**

Mission Statement

This fund accounts for expenditures to non-profit organizations to help deter drug use and juvenile delinquency and is restricted by F.S. 932.705, Law Enforcement trust funds.

Advisory Board

Budgetary Cost Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
Operating Expenditures	38,494	62,738	333,835	533,055	345,000	3.3%
Total Budget	38,494	62,738	333,835	533,055	345,000	3.3%
Revenue Sources	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
Law Enforcement Trust (600)	38,494	62,738	333,835	533,055	345,000	3.3%
Total Revenue	38,494	62,738	333,835	533,055	345,000	3.3%

**Monroe County Board of County Commissioners
Fiscal Year 2016 Proposed Fiscal Plan**

**Elected Officials
Tax Collector**

Mission Statement

We are committed to providing the citizens of Monroe County and the local and state agencies for which we collect taxes with courteous, professional, accurate and efficient service, while providing an environment conducive to the professional and personal growth of the Tax Collector's employees.

Services Provided

Collection of ad valorem taxes, non-ad valorem taxes, motor vehicle and vessel registration and title applications, collection of sales tax, issuance of hunting and fishing licenses, driver licenses, local business tax, and collection of tourist development taxes.

Website: www.monroetaxcollector.com

Advisory Board

Budgetary Cost Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
Personnel Expenditures	517,540	498,849	562,650	562,650	626,957	11.4%
Operating Expenditures	4,208,009	4,297,647	4,375,735	4,353,003	4,269,011	(2.4%)
Total Budget	4,725,550	4,796,496	4,938,385	4,915,653	4,895,968	(0.9%)

Revenue Sources	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
General Fund	4,251,007	4,319,901	4,422,768	4,400,036	4,387,461	(0.8%)
Fire & Ambulance District 1 L&M Key	303,228	300,653	317,054	317,054	309,854	(2.3%)
Unincorporated Svc Dist Parks & Rec	-	-	-	-	70,000	- %
Mstd - PIng/bldg/code/fire Mar	56,724	57,243	70,000	70,000	-	(100.0%)
Municipal Policing	113,586	117,682	124,903	124,903	124,903	- %
Duck Key Security District	2	7	2,250	2,250	2,250	- %
Stock Island Wastewater MSTU	1,001	1,000	1,410	1,410	1,500	6.4%
Cudjoe-Sugarloaf Municipal Service Taxing Unit	-	11	-	-	-	- %
Total Revenue	4,725,550	4,796,496	4,938,385	4,915,653	4,895,968	(0.9%)

Position Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2016 Proposed	FY 2016 Variance
Authorized Positions	64.00	64.00	64.00	64.00	-
Total FULL-TIME FTE	64.00	64.00	64.00	64.00	-
Total FTE	64.00	64.00	64.00	64.00	-

Monroe County Board of County Commissioners Fiscal Year 2016 Proposed Fiscal Plan

Elected Officials Property Appraiser

Services Provided

The Monroe County Property Appraiser is responsible for identifying, locating, and fairly valuing all property, both real and personal, within the county for tax purposes.

The Property Appraiser also:

- Tracks ownership changes
- Maintains maps of parcel boundaries
- Keeps descriptions of buildings and property characteristics up to date
- Accepts and approves applications from individuals eligible for exemptions and other forms of property tax relief
- Analyze trends in sales prices, construction costs, and rent to best estimate the value of assessable property

Website: www.mcpafl.org

Major Variances

The FY16 budget request reflects a 2.0% COLA/merit, one additional FTE (\$38,500), and EDP expenses to replace an outdated system and purchase hardware for a new camera system (\$31,355). To off set some of these increases there is a reduction in legal and contract services.

The budget total of \$4,569,019 includes the PA request of \$3,904,659 and additional items (Group Insurance, Workers Compensation and Risk Management charges) that total \$664,360. The additional items are entered by OMB and are not a part of the PA request.

Advisory Board

Value Adjustment Board

Budgetary Cost Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
Personnel Expenditures	464,264	432,769	551,164	551,164	610,872	10.8%
Operating Expenditures	3,223,180	3,639,581	3,903,914	4,203,914	3,958,147	1.4%
Total Budget	3,687,444	4,072,350	4,455,078	4,755,078	4,569,019	2.6%

Revenue Sources	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
General Fund	3,377,382	3,729,654	4,092,380	4,392,380	4,221,584	3.2%
Fire & Ambulance District 1 L&M Key	199,159	216,965	229,629	229,629	220,514	(4.0%)
Mstd - PIng/bldg/code/fire Mar	36,886	41,143	43,544	43,544	40,451	(7.1%)
Municipal Policing	74,017	84,588	89,525	89,525	86,470	(3.4%)
Total Revenue	3,687,444	4,072,350	4,455,078	4,755,078	4,569,019	2.6%

Position Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2016 Proposed	FY 2016 Variance
Authorized Positions	52.00	52.00	52.00	53.00	1.00
Total FULL-TIME FTE	52.00	52.00	52.00	53.00	1.00
Total FTE	52.00	52.00	52.00	53.00	1.00

Monroe County Board of County Commissioners Fiscal Year 2016 Proposed Fiscal Plan

Elected Officials Supervisor of Elections

Mission Statement

The Monroe County Supervisors of Elections is promulgated by the Florida Constitution and exists to conduct fair, honest, and accurate elections. We provide voter education programs in our schools, as well as the private sectors of our county. Our voter outreach program exists to help our voters, and future voters, become familiar with our voting system and gain confidence that their votes are being tabulated accurately.

Our goal is to provide a service and equipment that accommodates all voters so that all voters may cast their ballot in secret and unassisted.

It is also our goal to provide voter registration services that enable all who wish to register to vote may do so conveniently without any undue influence.

We also maintain that all services are conducted within the confines of State and Federal Laws, and the policies of this office.

All citizens of Monroe County are treated fairly and with compassion.

Website: www.keys-elections.org

Services Provided

We provide Voter Registration services.

We conduct voter and candidate informational seminars.

We are the repository for most financial disclosure required for some government employees and some government officials. (Form 1 Financial Disclosure).

We conduct Municipal, county, state, and federal elections.

We provide computer services for candidates and the public. We provide current and historical data regarding voters, candidates, and election results.

Offices in Monroe County:

Key West---530 Whitehead Street, Suite 101, Key West, FL 33040 (305) 292-3416

Marathon---MM 50.5, Marathon Government Annex, 490 63rd Street Ocean, Suite 130, Marathon, FL 33050

Key Largo---MM 102, Murray Nelson Center, 102050 Overseas Highway #137, Key Largo, FL 33037-2785

Major Variances

The increases are due to elections in March and August, 2016 and the need for additional poll workers and other operating expenses.

The budget total of \$1,920,362 includes the SOE request of \$1,778,205 and additional items (Group Insurance, Workers Compensation and Risk Management charges) that total \$142,157. The additional items are entered by OMB and are not a part of the SOE request.

Advisory Board

Budgetary Cost Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
Personnel Expenditures	103,867	98,641	122,842	122,842	129,510	5.4%
Operating Expenditures	1,736,925	1,744,383	1,488,361	1,482,037	1,790,852	20.3%
Total Budget	1,840,792	1,843,024	1,611,203	1,604,879	1,920,362	19.2%
Revenue Sources	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
General Fund	1,840,792	1,843,024	1,611,203	1,604,879	1,920,362	19.2%
Total Revenue	1,840,792	1,843,024	1,611,203	1,604,879	1,920,362	19.2%
Position Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2016 Proposed	FY 2016 Variance	
Authorized Positions	12.00	12.00	12.00	12.00	-	
Total FULL-TIME FTE	12.00	12.00	12.00	12.00	-	
Total FTE	12.00	12.00	12.00	12.00	-	

**Monroe County Board of County Commissioners
Fiscal Year 2016 Proposed Fiscal Plan**

**Elected Officials
State Attorney**

Mission Statement

Within the 16th Judicial Circuit Court, the State Attorney prosecutes or defends all law suits, applications, or motions, civil or criminal, in which the state is a party to. The State Attorney is an elected position and serves a term of 4 years as described by Florida Statutes 27.01-27.367.

Website address: www.keyssao.org

Major Variances

The County provides an expenditure budget based on the State Attorney's request that is necessary for the proper and efficient function of their office.

The FY2016 Proposed Budget reflects an increase in Data Processing Services continued from 2015. The Supreme Court of Florida has required that any documents filed with the Clerk of Court must be filed electronically. The additional funds will be used to add features to the current software that will enhance scanning and filing of documents.

Advisory Board

Budgetary Cost Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
Personnel Expenditures	52,780	72,187	74,785	74,785	77,781	4.0%
Operating Expenditures	174,223	173,175	286,665	337,910	274,257	(4.3%)
Capital Outlay Expenditures	1,057	38,220	350,000	439,659	350,000	- %
Total Budget	228,060	283,582	711,450	852,354	702,038	(1.3%)

Revenue Sources	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
General Fund	228,060	214,317	336,450	334,995	327,038	(2.8%)
Misc Special Revenue Fund	-	69,266	375,000	517,359	375,000	- %
Total Revenue	228,060	283,582	711,450	852,354	702,038	(1.3%)

Position Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2016 Proposed	FY 2016 Variance
Technicians	1.00	1.00	1.00	1.00	-
Total Full-Time FTE	1.00	1.00	1.00	1.00	-
Total FTE	1.00	1.00	1.00	1.00	-

Monroe County Board of County Commissioners Fiscal Year 2016 Proposed Fiscal Plan

Elected Officials Public Defender

Mission Statement

In accordance with Florida Statutes 27.40-27.61, the Public Defender represents indigent persons charged with criminal offenses in Circuit, County, Juvenile and Appeals Court. The position of Public Defender is an elected position and serves a term of 4 years. The Public Defender has three office locations in Monroe County; Key West, Marathon and Plantation Key.

Major Variances

The County provides an expenditure budget based on the Public Defender's request that is necessary for proper and efficient functions of their offices.

Funds collected by the Clerks of the Court and distributed to the Board of County Commissioners (\$2.00) from the \$4.00 per page additional service charge for each instrument listed in Section 28.222, F.S. pursuant to Section 28.24 (12) (e)1, F.S. The funds shall be used exclusively to fund court-related technology and court technology needs as defined in Section 29.008(1)(f)2 and (h), F.S. for the state trial courts, state attorney, public defender, and criminal and civil regional counsel in the county. In 2006, a Memorandum Of Agreement was approved to split the funds accordingly: the 16th Judicial Circuit Courts shall receive \$1.00 per page of the \$2.00 fee, while the State Attorney for the 16th Circuit shall receive \$0.60 per page and the Public Defender for the 16th Circuit shall receive \$0.40 per page. The fees collected are recorded under Fund 158 Misc. Special Revenue Fund and the budget is amended quarterly after being reconciled.

Advisory Board

None

Budgetary Cost Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
Personnel Expenditures	138,839	138,318	136,122	136,122	139,052	2.2%
Operating Expenditures	464,323	462,284	479,330	500,949	551,768	15.1%
Capital Outlay Expenditures	7,625	-	11,229	10,256	11,229	-
Total Budget	610,788	600,602	626,681	647,327	702,049	12.0%

Revenue Sources	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
General Fund	563,918	555,610	616,681	614,100	692,049	12.2%
Misc Special Revenue Fund	46,869	44,991	10,000	33,227	10,000	-
Total Revenue	610,788	600,602	626,681	647,327	702,049	12.0%

Position Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2016 Proposed	FY 2016 Variance
Administrative Support	1.00	1.00	1.00	1.00	-
Technicians	1.00	1.00	1.00	1.00	-
Total Full-Time FTE	2.00	2.00	2.00	2.00	-
Total FTE	2.00	2.00	2.00	2.00	-

Monroe County Board of County Commissioners Fiscal Year 2016 Proposed Fiscal Plan

Elected Officials Judicial Administration

Mission Statement

The mission of the Florida judicial branch is to protect rights and liberties, uphold and interpret the law, and provide for the peaceful resolution of disputes.

Vision of the Florida Judicial Branch

Justice in Florida will be accessible, fair, effective, responsive and accountable.

To be accessible, the Florida justice system will be convenient, understandable, timely and affordable to everyone.

To be fair, it will respect the dignity of every person, regardless of race, class, gender or other characteristic, apply the law appropriately to the circumstances of individual cases, and include judges and court staff that reflect the community's diversity.

To be effective, it will uphold the law and apply rules and procedures consistently; and in a timely manner, resolve cases with finality and provide enforceable decisions.

To be responsive, it will anticipate and respond to the needs of all members of society, and provide a variety of dispute resolution methods.

To be accountable, the Florida justice system will use public resources efficiently, and in a way that the public can understand.

Monroe County is the 16th Judicial Circuit Court, which is composed of the Circuit and County courts.

Website address: www.keyscourts.net

Services Provided

Courthouse locations:

Freeman Justice Center in Key West,

Marathon Branch Courthouse,

Upper Keys Government Center in Tavernier.

Major Variances

Over the past several years, the Court has been able to move a majority of its court technology related expenses from the General Fund (Fund 001) to the Court Technology and Court Innovations Fund (Fund158), both of which receive revenue from various fines and fees. The Court Innovations Fund cannot continue to support the annual expense associated with Pretrial Services case management program, therefore, it was moved back into the General Fund for fiscal year 2015. As revenue begins to build back in the fund, this expense will be moved back to the Court Innovations Fund.

The Court Facilities Fund (Fund 163) is derived from fines and has no effect on the General Fund. The Court will continue to fund two janitorial staff from here to ensure a full maintenance staff for the Freeman Justice Center and it now includes \$20,000 for security cameras. Additionally, this fund supports other facility needs for the court, such as communication and maintenance. It is expected that this fund will be used in the future to offset some of the expenditures for the new Plantation Key Courthouse when construction occurs.

Advisory Board

Budgetary Cost Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
Personnel Expenditures	1,360,279	1,390,251	1,482,170	1,477,677	1,523,496	2.8%
Operating Expenditures	871,310	288,980	519,406	529,555	487,671	(6.1%)
Capital Outlay Expenditures	65,571	66,927	15,000	15,000	15,000	-
Total Budget	2,297,159	1,746,158	2,016,576	2,022,232	2,026,167	0.5%
Revenue Sources	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
General Fund	1,514,203	1,532,514	1,642,810	1,635,376	1,662,312	1.2%
Misc Special Revenue Fund	72,550	55,010	15,000	28,090	15,000	-
Court Facilities Fees Trust (602)	710,406	158,634	358,766	358,766	348,855	(2.8%)
Total Revenue	2,297,159	1,746,158	2,016,576	2,022,232	2,026,167	0.5%

**Monroe County Board of County Commissioners
Fiscal Year 2016 Proposed Fiscal Plan**

**Elected Officials
Judicial Administration**

Position Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2016 Proposed	FY 2016 Variance
Authorized Positions	24.00	24.00	24.00	24.00	-
Service - Maintenance	2.00	2.00	2.00	2.00	-
Total Full-Time FTE	26.00	26.00	26.00	26.00	-
Total FTE	26.00	26.00	26.00	26.00	-

Monroe County Board of County Commissioners Fiscal Year 2016 Proposed Fiscal Plan

Elected Officials Court Technology Fund

Mission Statement

Funds collected by the Clerks of the Court and distributed to the Board of County Commissioners (\$2.00) from the \$4.00 per page additional service charge for each instrument listed in Section 28.222, F.S. pursuant to Section 28.24 (12) (e)1, F.S. The funds shall be used exclusively to fund court-related technology and court technology needs as defined in Section 29.008(1)(f)2 and (h), F.S. for the state trial courts, state attorney, public defender, and criminal and civil regional counsel in the county. In 2006, a Memorandum Of Agreement was approved to split the funds accordingly: the 16th Judicial Circuit Courts shall receive \$1.00 per page of the \$2.00 fee, while the State Attorney for the 16th Circuit shall receive \$0.60 per page and the Public Defender for the 16th Circuit shall receive \$0.40 per page. The fees collected are recorded under Fund 158 Misc. Special Revenue Fund.

Services Provided

- 1) Server maintenance costs,
- 2) Software licenses,
- 3) Computers,
- 4) Network peripherals, cables & connections.

Major Variances

Revenue receipts are recorded quarterly and brought into the budget by an Unanticipated Revenue Resolution.

Advisory Board

Budgetary Cost Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
Operating Expenditures	16,937	17,454	26,988	60,528	31,718	17.5%
Capital Outlay Expenditures	20,527	26,124	15,000	182,840	13,500	(10.0%)
Total Budget	37,465	43,578	41,988	243,368	45,218	7.7%

Revenue Sources	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
Misc Special Revenue Fund	37,465	43,578	41,988	243,368	45,218	7.7%
Total Revenue	37,465	43,578	41,988	243,368	45,218	7.7%

Department Expenditure Budget Comparisons grouped by Division, Fund

Monroe County Board of County Commissioners

Fiscal Year 2016

Account Code	Account Description	2015 Adopted	2015 Amended	2015 YTD	Adpt % Chg	Amd % Chg	FY 2016 Budget	Adpt % Chg	Amd % Chg
34 Elected Officials									
001 General Fund									
020 Clerk of Courts									
02000 Clerk General Admin									
591581	Intragovernmental Transf	13,671	13,671	13,671	0.00	0.00	13,671	0.00	0.00
02002 Clerk Jury Management									
591581	Intragovernmental Transf	12,667	12,667	12,667	0.00	0.00	15,028	18.64	18.64
02003 Clerk Records Management									
591581	Intragovernmental Transf	41,905	41,905	41,905	0.00	0.00	41,905	0.00	0.00
02025 Clerk Circ Ct Criminal									
591581	Intragovernmental Transf	118,430	118,430	118,430	0.00	0.00	133,787	12.97	12.97
02026 Clerk Circ Ct Civil									
591581	Intragovernmental Transf	86,863	86,863	86,863	0.00	0.00	97,668	12.44	12.44
02027 Clerk Circ Ct Family									
591581	Intragovernmental Transf	22,236	22,236	22,236	0.00	0.00	26,020	17.02	17.02
02028 Clerk Circ Ct Juvenile									
591581	Intragovernmental Transf	14,438	14,438	14,438	0.00	0.00	16,311	12.97	12.97
02029 Clerk Circ Ct Probate									
591581	Intragovernmental Transf	16,361	16,361	16,361	0.00	0.00	18,161	11.00	11.00
02041 Clerk Cty Ct Criminal									
591581	Intragovernmental Transf	101,182	101,182	101,182	0.00	0.00	111,812	10.51	10.51
02042 Clerk Cty Ct Civil									
591581	Intragovernmental Transf	38,696	38,696	38,696	0.00	0.00	44,916	16.07	16.07
02043 Clerk Cty Ct Traffic									
591581	Intragovernmental Transf	112,114	112,114	112,114	0.00	0.00	130,862	16.72	16.72
02044 Clerks Comm & Fees-admin									
591581	Intragovernmental Transf	159,495	159,495	159,495	0.00	0.00	161,931	1.53	1.53
02045 Clerk Commissions & Fees									
591581	Intragovernmental Transf	2,721,874	2,721,874	2,721,874	0.00	0.00	2,647,860	-2.72	-2.72
	020 Clerk of Courts	3,459,932	3,459,932	3,459,932	0.00	0.00	3,459,932	0.00	0.00
690 Tax Collector									
69000 Tax Collector - 001									
510230	Life And Health Insurance	550,000	550,000	298,980	-45.64	-45.64	616,000	12.00	12.00
510240	Workers Compensation	12,650	12,650	6,404	-49.37	-49.37	10,957	-13.38	-13.38
530451	Risk Management Charges	45,463	22,731	22,731	-50.00	0.00	45,183	-0.62	98.77
530490	Miscellaneous Expenses	0	0	3,744,658	0.00	0.00	0	0.00	0.00
591700	Trsf To Tc	3,814,655	3,814,655	0	-100.00	-100.00	3,715,321	-2.60	-2.60
	690 Tax Collector	4,422,768	4,400,036	4,072,773	-7.91	-7.44	4,387,461	-0.80	-0.29
692 Property Appraiser									
69200 Property Appraiser - 001									
510230	Life And Health Insurance	492,960	492,960	222,650	-54.83	-54.83	552,240	12.03	12.03
510240	Workers Compensation	58,204	58,204	24,866	-57.28	-57.28	58,632	0.74	0.74
530451	Risk Management Charges	51,906	51,906	25,953	-50.00	-50.00	53,486	3.04	3.04
581600	Trsf Out PA- Draws	3,489,310	3,789,310	1,834,093	-47.44	-51.60	3,557,226	1.95	-6.12
	692 Property Appraiser	4,092,380	4,392,380	2,107,562	-48.50	-52.02	4,221,584	3.16	-3.89
694 Supervisor of Elections									
04318 Sup'v Of Election-ins									
510230	Life And Health Insurance	120,240	120,240	58,460	-51.38	-51.38	127,440	5.99	5.99
510240	Workers Compensation	2,602	2,602	895	-65.60	-65.60	2,070	-20.45	-20.45
530451	Risk Management Charges	12,647	6,323	6,323	-50.00	0.00	12,647	0.00	100.02
69400 Supervisor Of Elections									
581800	Trsf Out SOE-Draws	1,450,714	1,450,714	1,167,828	-19.50	-19.50	1,753,205	20.85	20.85
590990	Other Uses	25,000	25,000	0	-100.00	-100.00	25,000	0.00	0.00
	694 Supervisor of Elections	1,611,203	1,604,879	1,233,506	-23.44	-23.14	1,920,362	19.19	19.66
696 State Attorney									
69600 State Attorney									
510120	Regular Salaries & Wages	55,559	55,559	39,328	-29.21	-29.21	57,010	2.61	2.61
510210	Fica Taxes	4,975	4,975	2,950	-40.69	-40.69	5,174	4.00	4.00
510220	Retirement Contributions	4,032	4,032	2,898	-28.11	-28.11	4,088	1.39	1.39

Department Expenditure Budget Comparisons grouped by Division, Fund

Monroe County Board of County Commissioners

Fiscal Year 2016

Account Code	Account Description	2015 Adopted	2015 Amended	2015 YTD	Adpt % Chg	Amd % Chg	FY 2016 Budget	Adpt % Chg	Amd % Chg
34 Elected Officials									
001 General Fund									
696 State Attorney									
510230	Life And Health Insurance	9,480	9,480	5,530	-41.67	-41.67	10,620	12.03	12.03
510240	Workers Compensation	739	739	185	-75.00	-75.00	889	20.30	20.30
530340	Other Contractual Service	4,000	4,000	2,400	-40.00	-40.00	4,000	0.00	0.00
530410	Phone & Postage/freight	55,000	45,000	10,802	-80.36	-76.00	50,000	-9.09	11.11
530430	Utility Services	8,000	8,000	4,702	-41.23	-41.23	8,000	0.00	0.00
530440	Rentals And Leases	54,255	54,255	36,170	-33.33	-33.33	54,255	0.00	0.00
530451	Risk Management Charges	2,910	1,455	1,455	-50.00	0.00	3,002	3.16	106.32
530460	Repair And Maintenance	7,500	7,500	231	-96.92	-96.92	0	-100.00	-100.00
530510	Office Supplies	24,000	24,000	865	-96.40	-96.40	24,000	0.00	0.00
530520	Operating Supplies	15,000	25,000	13,518	-9.88	-45.93	15,000	0.00	-40.00
530560	Data Processing Services	41,000	41,000	0	-100.00	-100.00	41,000	0.00	0.00
560640	Capital Outlay-equipment	50,000	50,000	0	-100.00	-100.00	50,000	0.00	0.00
	696 State Attorney	336,450	334,995	121,033	-64.03	-63.87	327,038	-2.80	-2.38
698 Public Defender									
510120	Regular Salaries & Wages	99,809	99,809	69,498	-30.37	-30.37	100,725	0.92	0.92
510210	Fica Taxes	9,085	9,085	4,995	-45.01	-45.01	9,330	2.70	2.70
510220	Retirement Contributions	7,244	7,244	5,122	-29.29	-29.29	7,222	-0.30	-0.30
510230	Life And Health Insurance	18,960	18,960	11,060	-41.67	-41.67	21,240	12.03	12.03
510240	Workers Compensation	1,024	1,024	256	-75.00	-75.00	535	-47.75	-47.75
530340	Other Contractual Service	31,254	31,254	23,064	-26.21	-26.21	41,254	32.00	32.00
530410	Phone & Postage/freight	63,100	63,100	31,308	-50.38	-50.38	63,100	0.00	0.00
530430	Utility Services	6,324	6,324	3,610	-42.92	-42.92	6,324	0.00	0.00
530440	Rentals And Leases	336,538	336,538	221,799	-34.09	-34.09	383,472	13.95	13.95
530451	Risk Management Charges	5,163	2,582	2,582	-49.99	0.00	10,667	106.60	313.13
530460	Repair And Maintenance	8,465	8,465	14	-99.84	-99.84	18,465	118.13	118.13
530520	Operating Supplies	28,486	28,486	0	-100.00	-100.00	28,486	0.00	0.00
560640	Capital Outlay-equipment	1,229	1,229	0	-100.00	-100.00	1,229	0.00	0.00
	698 Public Defender	616,681	614,100	373,307	-39.47	-39.21	692,049	12.22	12.69
800 Judicial Administration									
80001 Court Administration									
530400	Travel And Per Diem	0	349	349	0.00	0.00	0	0.00	-100.00
530410	Phone & Postage/freight	400	890	516	29.10	-41.98	400	0.00	-55.06
530451	Risk Management Charges	38	19	19	-50.00	0.00	32	-15.79	68.42
530460	Repair And Maintenance	0	0	0	0.00	0.00	0	0.00	0.00
530490	Miscellaneous Expenses	900	900	582	-35.30	-35.30	900	0.00	0.00
530510	Office Supplies	0	0	0	0.00	0.00	0	0.00	0.00
530520	Operating Supplies	1,000	510	49	-95.07	-90.32	0	-100.00	-100.00
530540	Books,pubs,subs,educ,mem.	1,200	851	638	-46.83	-25.01	1,200	0.00	41.05
80002 Judicial Support									
510120	Regular Salaries & Wages	67,600	67,600	49,257	-27.13	-27.13	70,304	4.00	4.00
510140	Overtime	0	302	0	0.00	-100.00	0	0.00	-100.00
510210	Fica Taxes	5,172	5,172	3,700	-28.47	-28.47	5,379	4.00	4.00
510220	Retirement Contributions	4,876	4,876	3,630	-25.55	-25.55	5,071	4.00	4.00
510230	Life And Health Insurance	20,040	20,040	11,534	-42.45	-42.45	21,240	5.99	5.99
510240	Workers Compensation	347	347	87	-75.00	-75.00	335	-3.46	-3.46
530310	Professional Services	0	0	0	0.00	0.00	0	0.00	0.00
530400	Travel And Per Diem	300	60	36	-88.13	-40.67	300	0.00	400.00
530410	Phone & Postage/freight	2,267	3,403	2,674	17.94	-21.43	1,440	-36.48	-57.68
530440	Rentals And Leases	11,956	11,026	10,546	-11.80	-4.35	8,228	-31.18	-25.38
530451	Risk Management Charges	3,822	1,911	1,911	-50.00	0.00	3,461	-9.45	81.11
530460	Repair And Maintenance	10,479	9,943	6,921	-33.96	-30.40	10,418	-0.58	4.77
530470	Printing And Binding	0	515	515	0.00	0.00	0	0.00	-100.00
530490	Miscellaneous Expenses	1,850	2,383	166	-91.04	-93.04	1,000	-45.95	-58.03
530498	Advertising	600	14	0	-100.00	-100.00	600	0.00	4,128.33
530510	Office Supplies	600	721	826	37.71	14.66	600	0.00	-16.74
530520	Operating Supplies	2,680	4,267	4,560	70.15	6.87	180	-93.28	-95.78
530528	Internal Fuel	2,800	1,800	1,199	-57.18	-33.39	2,800	0.00	55.56
530540	Books,pubs,subs,educ,mem.	1,500	600	425	-71.67	-29.17	1,500	0.00	150.00
560640	Capital Outlay-equipment	0	0	0	0.00	0.00	0	0.00	0.00
82004	Oth Circ Ct Juvenile								

Department Expenditure Budget Comparisons grouped by Division, Fund

Monroe County Board of County Commissioners

Fiscal Year 2016

Account Code	Account Description	2015 Adopted	2015 Amended	2015 YTD	Adpt % Chg	Amd % Chg	FY 2016 Budget	Adpt % Chg	Amd % Chg
34 Elected Officials									
001 General Fund									
800 Judicial Administration									
510120	Regular Salaries & Wages	31,400	31,400	18,887	-39.85	-39.85	0	-100.00	-100.00
510140	Overtime	0	0	0	0.00	0.00	0	0.00	0.00
510210	Fica Taxes	2,402	2,402	1,408	-41.38	-41.38	0	-100.00	-100.00
510220	Retirement Contributions	2,265	2,265	1,392	-38.54	-38.54	0	-100.00	-100.00
510230	Life And Health Insurance	10,020	9,470	4,266	-57.43	-54.95	0	-100.00	-100.00
510240	Workers Compensation	127	127	32	-75.00	-75.00	0	-100.00	-100.00
530400	Travel And Per Diem	500	500	0	-100.00	-100.00	0	-100.00	-100.00
530410	Phone & Postage/freight	60	610	538	796.50	-11.82	0	-100.00	-100.00
530451	Risk Management Charges	414	207	207	-50.00	0.00	0	-100.00	-100.00
530510	Office Supplies	300	300	0	-100.00	-100.00	0	-100.00	-100.00
82007 Family Court Case Mgmt									
510120	Regular Salaries & Wages	105,525	105,525	74,273	-29.62	-29.62	0	-100.00	-100.00
510140	Overtime	0	0	0	0.00	0.00	0	0.00	0.00
510210	Fica Taxes	8,073	8,073	5,247	-35.00	-35.00	0	-100.00	-100.00
510220	Retirement Contributions	7,611	7,611	5,474	-28.08	-28.08	0	-100.00	-100.00
510230	Life And Health Insurance	30,060	30,060	16,590	-44.81	-44.81	0	-100.00	-100.00
510240	Workers Compensation	428	428	107	-75.00	-75.00	0	-100.00	-100.00
530400	Travel And Per Diem	1,000	600	79	-92.11	-86.85	0	-100.00	-100.00
530410	Phone & Postage/freight	360	360	157	-56.33	-56.33	0	-100.00	-100.00
530451	Risk Management Charges	1,373	687	687	-49.96	0.00	0	-100.00	-100.00
530470	Printing And Binding	500	113	113	-77.50	0.00	0	-100.00	-100.00
530498	Advertising	300	896	704	134.67	-21.38	0	-100.00	-100.00
530510	Office Supplies	900	888	158	-82.46	-82.22	0	-100.00	-100.00
530520	Operating Supplies	1,000	1,205	1,187	18.72	-1.43	0	-100.00	-100.00
82011 Case Management									
510120	Regular Salaries & Wages	0	0	0	0.00	0.00	140,649	0.00	0.00
510210	Fica Taxes	0	0	0	0.00	0.00	10,760	0.00	0.00
510220	Retirement Contributions	0	0	0	0.00	0.00	10,145	0.00	0.00
510230	Life And Health Insurance	0	0	0	0.00	0.00	42,480	0.00	0.00
510240	Workers Compensation	0	0	0	0.00	0.00	570	0.00	0.00
530400	Travel And Per Diem	0	0	0	0.00	0.00	1,200	0.00	0.00
530410	Phone & Postage/freight	0	0	0	0.00	0.00	480	0.00	0.00
530451	Risk Management Charges	0	0	0	0.00	0.00	1,826	0.00	0.00
530470	Printing And Binding	0	0	0	0.00	0.00	300	0.00	0.00
530498	Advertising	0	0	0	0.00	0.00	300	0.00	0.00
530510	Office Supplies	0	0	0	0.00	0.00	1,200	0.00	0.00
530520	Operating Supplies	0	0	0	0.00	0.00	250	0.00	0.00
82501 Circ Ct Reptq Svcs Gen									
530410	Phone & Postage/freight	100	100	7	-92.95	-92.95	100	0.00	0.00
530540	Books,pubs,subs,educ,mem.	1,575	1,575	1,050	-33.33	-33.33	1,575	0.00	0.00
83001 Circuit Drug Court									
510120	Regular Salaries & Wages	252,500	252,500	179,203	-29.03	-29.03	258,634	2.43	2.43
510140	Overtime	0	0	0	0.00	0.00	0	0.00	0.00
510210	Fica Taxes	19,317	19,317	13,478	-30.23	-30.23	19,786	2.43	2.43
510220	Retirement Contributions	18,212	18,212	13,207	-27.48	-27.48	18,654	2.43	2.43
510230	Life And Health Insurance	60,120	60,120	30,810	-48.75	-48.75	63,720	5.99	5.99
510240	Workers Compensation	1,472	1,472	368	-75.00	-75.00	1,508	2.45	2.45
530310	Professional Services	11,008	11,008	6,727	-38.89	-38.89	11,008	0.00	0.00
530340	Other Contractual Service	10,000	3,697	1,500	-85.00	-59.42	7,500	-25.00	102.89
530400	Travel And Per Diem	8,000	12,645	12,561	57.01	-0.67	8,000	0.00	-36.74
530410	Phone & Postage/freight	600	600	109	-81.88	-81.88	600	0.00	0.00
530440	Rentals And Leases	0	0	0	0.00	0.00	0	0.00	0.00
530451	Risk Management Charges	3,446	1,723	1,723	-50.00	0.00	3,503	1.65	103.31
530460	Repair And Maintenance	0	110	110	0.00	0.00	0	0.00	-100.00
530470	Printing And Binding	250	250	0	-100.00	-100.00	250	0.00	0.00
530490	Miscellaneous Expenses	250	250	80	-68.02	-68.02	250	0.00	0.00
530498	Advertising	500	779	779	55.75	0.00	500	0.00	-35.79
530510	Office Supplies	1,800	1,090	58	-96.78	-94.68	1,800	0.00	65.14
530520	Operating Supplies	1,000	1,000	805	-19.50	-19.50	0	-100.00	-100.00
530540	Books,pubs,subs,educ,mem.	4,035	6,014	5,514	36.67	-8.31	4,035	0.00	-32.91
83500 Pretrial Release									
510120	Regular Salaries & Wages	329,046	329,046	217,935	-33.77	-33.77	331,708	0.81	0.81

Department Expenditure Budget Comparisons grouped by Division, Fund

Monroe County Board of County Commissioners

Fiscal Year 2016

Account Code	Account Description	2015 Adopted	2015 Amended	2015 YTD	Adpt % Chg	Amd % Chg	FY 2016 Budget	Adpt % Chg	Amd % Chg
34 Elected Officials									
001 General Fund									
800 Judicial Administration									
510140	Overtime	0	0	0	0.00	0.00	0	0.00	0.00
510210	Fica Taxes	25,172	25,172	16,100	-36.04	-36.04	25,376	0.81	0.81
510220	Retirement Contributions	23,733	23,733	16,062	-32.32	-32.32	23,925	0.81	0.81
510230	Life And Health Insurance	80,160	80,160	43,450	-45.80	-45.80	84,960	5.99	5.99
510240	Workers Compensation	3,872	3,872	968	-75.00	-75.00	4,844	25.10	25.10
510250	Unemployment Compensation	0	0	-33	0.00	0.00	0	0.00	0.00
530340	Other Contractual Service	49,600	49,500	29,268	-40.99	-40.87	49,600	0.00	0.20
530400	Travel And Per Diem	7,000	7,000	1,752	-74.97	-74.97	7,000	0.00	0.00
530410	Phone & Postage/freight	840	840	473	-43.69	-43.69	480	-42.86	-42.86
530440	Rentals And Leases	0	150	56	0.00	-62.71	0	0.00	-100.00
530451	Risk Management Charges	4,216	2,108	2,108	-50.00	0.00	4,734	12.29	124.57
530470	Printing And Binding	500	753	753	50.52	0.00	500	0.00	-33.56
530490	Miscellaneous Expenses	600	506	285	-52.44	-43.60	0	-100.00	-100.00
530498	Advertising	500	736	544	8.85	-26.03	500	0.00	-32.04
530510	Office Supplies	2,000	1,792	636	-68.21	-64.51	2,000	0.00	11.64
530520	Operating Supplies	750	750	86	-88.52	-88.52	250	-66.67	-66.67
530540	Books,pubs,subs,educ,mem.	2,400	2,164	499	-79.21	-76.94	2,400	0.00	10.89
83501 Screening Lab									
510120	Regular Salaries & Wages	69,508	69,508	46,228	-33.49	-33.49	70,508	1.44	1.44
510210	Fica Taxes	5,318	5,318	3,526	-33.70	-33.70	5,395	1.45	1.45
510220	Retirement Contributions	5,015	5,015	3,407	-32.06	-32.06	5,087	1.44	1.44
510230	Life And Health Insurance	10,020	5,775	1,600	-84.03	-72.29	10,620	5.99	83.90
510240	Workers Compensation	3,674	3,674	919	-75.00	-75.00	3,036	-17.37	-17.37
530340	Other Contractual Service	7,500	6,500	6,500	-13.33	0.00	6,000	-20.00	-7.69
530400	Travel And Per Diem	500	3,135	1,994	298.76	-36.40	2,000	300.00	-36.20
530410	Phone & Postage/freight	600	3,810	2,355	292.50	-38.19	3,000	400.00	-21.26
530440	Rentals And Leases	755	755	174	-76.99	-76.99	0	-100.00	-100.00
530490	Miscellaneous Expenses	1,000	867	433	-56.71	-50.07	0	-100.00	-100.00
530498	Advertising	400	400	192	-52.13	-52.13	400	0.00	0.00
530510	Office Supplies	300	300	36	-88.03	-88.03	300	0.00	0.00
530520	Operating Supplies	55,400	54,800	53,873	-2.76	-1.69	55,400	0.00	1.09
530540	Books,pubs,subs,educ,mem.	0	133	133	0.00	0.00	0	0.00	-100.00
84500 Information Systems									
510120	Regular Salaries & Wages	146,502	146,502	95,028	-35.14	-35.14	150,898	3.00	3.00
510210	Fica Taxes	11,208	11,208	7,127	-36.41	-36.41	11,544	3.00	3.00
510220	Retirement Contributions	9,617	9,617	7,004	-27.18	-27.18	9,906	3.01	3.01
510230	Life And Health Insurance	30,060	30,060	13,430	-55.32	-55.32	31,860	5.99	5.99
510240	Workers Compensation	2,104	2,104	526	-75.00	-75.00	2,167	2.99	2.99
530400	Travel And Per Diem	2,000	1,522	1,423	-28.85	-6.50	2,000	0.00	31.41
530410	Phone & Postage/freight	6,000	6,000	3,255	-45.75	-45.75	2,640	-56.00	-56.00
530451	Risk Management Charges	1,560	780	780	-50.00	0.00	1,903	21.99	143.97
530498	Advertising	0	978	978	0.00	0.00	0	0.00	-100.00
530510	Office Supplies	900	900	357	-60.37	-60.37	900	0.00	0.00
530520	Operating Supplies	1,500	1,500	1,197	-20.22	-20.22	0	-100.00	-100.00
530540	Books,pubs,subs,educ,mem.	1,750	1,250	250	-85.71	-80.00	1,500	-14.29	20.00
800 Judicial Administration		1,642,810	1,635,376	1,083,397	-34.05	-33.75	1,662,312	1.19	1.65
001 General Fund		16,182,224	16,441,698	12,451,510	-23.05	-24.27	16,670,738	3.02	1.39
101 Fine & Forfeiture Fund									
686 Monroe County Sheriff									
68616 Bond Refunds									
530498	Advertising	0	0	0	0.00	0.00	0	0.00	0.00
590998	Prior Year Refunds	25,000	25,000	0	-100.00	-100.00	25,000	0.00	0.00
68629 Sheriff Law Enforcement									
510230	Life And Health Insurance	1,834,380	1,834,380	1,099,920	-40.04	-40.04	2,065,590	12.60	12.60
510240	Workers Compensation	470,192	470,192	215,427	-54.18	-54.18	508,192	8.08	8.08
530451	Risk Management Charges	371,530	371,530	185,765	-50.00	-50.00	371,530	0.00	0.00
581120	Trsf Out SHF P/R-Draws	14,514,520	14,514,520	12,095,433	-16.67	-16.67	14,911,258	2.73	2.73
581640	Trsf Out SHF CAP-Draws	454,606	454,606	454,606	0.00	0.00	454,606	0.00	0.00
581900	Trsf Out SHF OPS-Draws	2,724,339	2,724,339	2,270,283	-16.67	-16.67	2,724,339	0.00	0.00

Department Expenditure Budget Comparisons grouped by Division, Fund

Monroe County Board of County Commissioners

Fiscal Year 2016

Account Code	Account Description	2015 Adopted	2015 Amended	2015 YTD	Adpt % Chg	Amd % Chg	FY 2016 Budget	Adpt % Chg	Amd % Chg
34 Elected Officials									
101 Fine & Forfeiture Fund									
686 Monroe County Sheriff									
590990	Other Uses	100,000	100,000	83,333	-16.67	-16.67	100,000	0.00	0.00
68630	Sheriff Corrections								
510230	Life And Health Insurance	1,696,920	1,696,920	879,370	-48.18	-48.18	1,900,980	12.03	12.03
510240	Workers Compensation	476,380	476,380	236,378	-50.38	-50.38	507,640	6.56	6.56
530451	Risk Management Charges	466,180	466,180	233,090	-50.00	-50.00	466,180	0.00	0.00
581120	Trsf Out SHF P/R-Draws	12,335,707	12,335,707	10,279,756	-16.67	-16.67	12,610,822	2.23	2.23
581640	Trsf Out SHF CAP-Draws	75,000	75,000	75,000	0.00	0.00	75,000	0.00	0.00
581900	Trsf Out SHF OPS-Draws	6,478,602	6,478,602	5,398,835	-16.67	-16.67	6,143,602	-5.17	-5.17
590990	Other Uses	20,000	20,000	16,667	-16.67	-16.67	20,000	0.00	0.00
68631	Sheriff Court Security								
510230	Life And Health Insurance	199,080	199,080	109,020	-45.24	-45.24	223,020	12.03	12.03
510240	Workers Compensation	62,206	62,206	32,352	-47.99	-47.99	64,694	4.00	4.00
530451	Risk Management Charges	26,105	26,105	13,053	-50.00	-50.00	26,874	2.95	2.95
581120	Trsf Out SHF P/R-Draws	1,489,699	1,489,699	1,241,416	-16.67	-16.67	1,527,856	2.56	2.56
581900	Trsf Out SHF OPS-Draws	29,515	29,515	24,596	-16.67	-16.67	29,515	0.00	0.00
68634	Interagency Communication								
510230	Life And Health Insurance	23,700	23,700	2,765	-88.33	-88.33	26,550	12.03	12.03
510240	Workers Compensation	3,533	3,533	1,565	-55.71	-55.71	5,355	51.57	51.57
530451	Risk Management Charges	4,552	4,552	2,276	-50.00	-50.00	4,691	3.05	3.05
581120	Trsf Out SHF P/R-Draws	151,352	151,352	126,127	-16.67	-16.67	154,389	2.01	2.01
581640	Trsf Out SHF CAP-Draws	8,000	8,000	8,000	0.00	0.00	8,000	0.00	0.00
581900	Trsf Out SHF OPS-Draws	203,028	203,028	169,190	-16.67	-16.67	273,028	34.48	34.48
81008	Sheriff Extradition								
530310	Professional Services	50,000	50,000	11,474	-77.05	-77.05	50,000	0.00	0.00
	686 Monroe County Sheriff	44,294,126	44,294,126	35,265,695	-20.38	-20.38	45,278,711	2.22	2.22
687 LEEA									
68700 Leea Funds									
530400	Travel And Per Diem	75,000	75,000	75,000	0.00	0.00	75,000	0.00	0.00
	687 LEEA	75,000	75,000	75,000	0.00	0.00	75,000	0.00	0.00
101 Fine & Forfeiture Fund		44,369,126	44,369,126	35,340,695	-20.35	-20.35	45,353,711	2.22	2.22
134 Impact Fees Fund - Police Fac									
310 Impact Fees Police Facilities									
31000 Ctywide Police Facility									
560640	Capital Outlay-equipment	0	0	0	0.00	0.00	68,494	0.00	0.00
590990	Other Uses	113,487	113,487	0	-100.00	-100.00	0	-100.00	-100.00
	310 Impact Fees Police Facilities	113,487	113,487	0	-100.00	-100.00	68,494	-39.65	-39.65
134 Impact Fees Fund - Police Fac		113,487	113,487	0	-100.00	-100.00	68,494	-39.65	-39.65
141 Fire & Ambulance District 1 L&M Key									
690 Tax Collector									
69001 Tax Collector - 141									
530490	Miscellaneous Expenses	317,054	317,054	280,049	-11.67	-11.67	309,854	-2.27	-2.27
	690 Tax Collector	317,054	317,054	280,049	-11.67	-11.67	309,854	-2.27	-2.27
692 Property Appraiser									
69201 Property Appraiser - 141									
581600	Trsf Out PA- Draws	229,629	229,629	110,681	-51.80	-51.80	220,514	-3.97	-3.97
	692 Property Appraiser	229,629	229,629	110,681	-51.80	-51.80	220,514	-3.97	-3.97
141 Fire & Ambulance District 1 L&M Key		546,683	546,683	390,731	-28.53	-28.53	530,368	-2.98	-2.98
147 Unincorporated Svc Dist Parks & Rec									
690 Tax Collector									
69019 Tax Collector - 147									

Department Expenditure Budget Comparisons grouped by Division, Fund

Monroe County Board of County Commissioners

Fiscal Year 2016

Account Code	Account Description	2015 Adopted	2015 Amended	2015 YTD	Adpt % Chg	Amd % Chg	FY 2016 Budget	Adpt % Chg	Amd % Chg
34 Elected Officials									
147 Unincorporated Svc Dist Parks & Rec									
690 Tax Collector									
530490	Miscellaneous Expenses	0	0	0	0.00	0.00	70,000	0.00	0.00
	690 Tax Collector	0	0	0	0.00	0.00	70,000	0.00	0.00
	147 Unincorporated Svc Dist Parks & Rec	0	0	0	0.00	0.00	70,000	0.00	0.00
148 Mstd - Png/bldg/code/fire Mar									
690 Tax Collector									
69004 Tax Collector - 148									
530490	Miscellaneous Expenses	70,000	70,000	22,605	-67.71	-67.71	0	-100.00	-100.00
	690 Tax Collector	70,000	70,000	22,605	-67.71	-67.71	0	-100.00	-100.00
692 Property Appraiser									
69204 Property Appraiser - 148									
581600	Trsf Out PA- Draws	43,544	43,544	17,251	-60.38	-60.38	40,451	-7.10	-7.10
	692 Property Appraiser	43,544	43,544	17,251	-60.38	-60.38	40,451	-7.10	-7.10
	148 Mstd - Png/bldg/code/fire Mar	113,544	113,544	39,856	-64.90	-64.90	40,451	-64.37	-64.37
149 Municipal Policing									
686 Monroe County Sheriff									
04319 Insurance-uninc./layton									
510230	Life And Health Insurance	369,720	369,720	185,650	-49.79	-49.79	424,800	14.90	14.90
510240	Workers Compensation	113,220	113,220	31,987	-71.75	-71.75	118,949	5.06	5.06
04320 Insurance-islamorada									
510230	Life And Health Insurance	151,680	151,680	110,600	-27.08	-27.08	169,920	12.03	12.03
510240	Workers Compensation	54,880	54,880	15,301	-72.12	-72.12	57,075	4.00	4.00
04321 Insurance-marathon									
510230	Life And Health Insurance	142,200	142,200	72,550	-48.98	-48.98	159,300	12.03	12.03
510240	Workers Compensation	42,103	42,103	11,366	-73.00	-73.00	43,887	4.24	4.24
68608 Sheriff-uninc./layton									
581120	Trsf Out SHF P/R-Draws	3,041,935	3,041,935	2,534,946	-16.67	-16.67	3,120,377	2.58	2.58
581640	Trsf Out SHF CAP-Draws	176,688	176,688	176,688	0.00	0.00	176,688	0.00	0.00
581900	Trsf Out SHF OPS-Draws	396,859	396,859	330,716	-16.67	-16.67	396,859	0.00	0.00
68610 Sheriff - Islamorada									
581120	Trsf Out SHF P/R-Draws	1,416,555	1,416,555	1,180,463	-16.67	-16.67	1,453,675	2.62	2.62
581640	Trsf Out SHF CAP-Draws	86,969	86,969	86,969	0.00	0.00	86,969	0.00	0.00
581900	Trsf Out SHF OPS-Draws	132,476	132,476	110,397	-16.67	-16.67	132,476	0.00	0.00
68611 Sheriff - Marathon									
581120	Trsf Out SHF P/R-Draws	1,090,737	1,090,737	908,948	-16.67	-16.67	1,107,508	1.54	1.54
581640	Trsf Out SHF CAP-Draws	126,108	126,108	126,108	0.00	0.00	126,108	0.00	0.00
581900	Trsf Out SHF OPS-Draws	185,110	185,110	154,258	-16.67	-16.67	185,110	0.00	0.00
	686 Monroe County Sheriff	7,527,240	7,527,240	6,036,945	-19.80	-19.80	7,759,701	3.09	3.09
690 Tax Collector									
69007 Tax Collector 149									
530490	Miscellaneous Expenses	124,903	124,903	123,627	-1.02	-1.02	124,903	0.00	0.00
	690 Tax Collector	124,903	124,903	123,627	-1.02	-1.02	124,903	0.00	0.00
692 Property Appraiser									
69207 Property Appraiser 149									
581600	Trsf Out PA- Draws	89,525	89,525	43,519	-51.39	-51.39	86,470	-3.41	-3.41
	692 Property Appraiser	89,525	89,525	43,519	-51.39	-51.39	86,470	-3.41	-3.41
	149 Municipal Policing	7,741,668	7,741,668	6,204,091	-19.86	-19.86	7,971,074	2.96	2.96
150 911 Enhancement Fee									
105 Communications									
10504 911 Enhancement Fund									

Department Expenditure Budget Comparisons grouped by Division, Fund

Monroe County Board of County Commissioners

Fiscal Year 2016

Account Code	Account Description	2015 Adopted	2015 Amended	2015 YTD	Adpt % Chg	Amd % Chg	FY 2016 Budget	Adpt % Chg	Amd % Chg
34 Elected Officials									
150 911 Enhancement Fee									
105 Communications									
530340	Other Contractual Service	235,030	235,030	128,661	-45.26	-45.26	238,115	1.31	1.31
530341	Contractual Services	0	0	0	0.00	0.00	0	0.00	0.00
10506 911 Enhancement/wireless									
530340	Other Contractual Service	260,030	260,030	138,191	-46.86	-46.86	263,749	1.43	1.43
105 Communications		495,060	495,060	266,852	-46.10	-46.10	501,864	1.37	1.37
150 911 Enhancement Fee		495,060	495,060	266,852	-46.10	-46.10	501,864	1.37	1.37
152 Duck Key Security District									
690 Tax Collector									
69005 Tax Collector - 152									
530490	Miscellaneous Expenses	2,250	2,250	1,000	-55.56	-55.56	2,250	0.00	0.00
690 Tax Collector		2,250	2,250	1,000	-55.56	-55.56	2,250	0.00	0.00
152 Duck Key Security District		2,250	2,250	1,000	-55.56	-55.56	2,250	0.00	0.00
158 Misc Special Revenue Fund									
105 Communications									
10505 Interagency Communication									
530340	Other Contractual Service	140,000	140,000	93,263	-33.38	-33.38	140,000	0.00	0.00
105 Communications		140,000	140,000	93,263	-33.38	-33.38	140,000	0.00	0.00
686 Monroe County Sheriff									
68627 Ord 016-2004 Teen Court									
530340	Other Contractual Service	0	13,090	13,090	0.00	0.00	0	0.00	-100.00
68636 Crime Prevention Prog									
560640	Capital Outlay-equipment	0	257,143	0	0.00	-100.00	0	0.00	-100.00
686 Monroe County Sheriff		0	270,233	13,090	0.00	-95.16	0	0.00	-100.00
696 State Attorney									
69601 Sa Ct Tch Fs28.24(12)(e)									
530340	Other Contractual Service	65,000	65,000	0	-100.00	-100.00	40,000	-38.46	-38.46
530460	Repair And Maintenance	10,000	10,700	10,691	6.91	-0.08	15,000	50.00	40.19
530520	Operating Supplies	0	32,000	13,027	0.00	-59.29	10,000	0.00	-68.75
530560	Data Processing Services	0	20,000	11,112	0.00	-44.44	10,000	0.00	-50.00
560640	Capital Outlay-equipment	300,000	389,659	10,571	-96.48	-97.29	300,000	0.00	-23.01
696 State Attorney		375,000	517,359	45,402	-87.89	-91.22	375,000	0.00	-27.52
698 Public Defender									
69801 Pd Ct Tech Fs28.24(12)(e)									
530400	Travel And Per Diem	0	0	0	0.00	0.00	0	0.00	0.00
530460	Repair And Maintenance	0	3,000	2,639	0.00	-12.03	0	0.00	-100.00
530520	Operating Supplies	0	21,200	17,434	0.00	-17.76	0	0.00	-100.00
560640	Capital Outlay-equipment	10,000	9,027	0	-100.00	-100.00	10,000	0.00	10.78
698 Public Defender		10,000	33,227	20,073	100.73	-39.59	10,000	0.00	-69.90
800 Judicial Administration									
82506 Ord 016-2004 St Court Sup									
530340	Other Contractual Service	0	13,090	0	0.00	-100.00	0	0.00	-100.00
530520	Operating Supplies	0	0	0	0.00	0.00	0	0.00	0.00
560640	Capital Outlay-equipment	15,000	15,000	0	-100.00	-100.00	15,000	0.00	0.00
800 Judicial Administration		15,000	28,090	0	-100.00	-100.00	15,000	0.00	-46.60
825 Court Technology Fund									
82507 J Ct Tech Fs28.24(12)(e)									
530400	Travel And Per Diem	0	3,000	2,693	0.00	-10.24	0	0.00	-100.00
530410	Phone & Postage/freight	988	988	678	-31.38	-31.38	5,418	448.38	448.38
530460	Repair And Maintenance	18,200	18,200	164	-99.10	-99.10	13,500	-25.82	-25.82
530520	Operating Supplies	7,800	38,340	13,798	76.90	-64.01	11,800	51.28	-69.22
530540	Books,pubs,subs,educ,mem.	0	0	0	0.00	0.00	1,000	0.00	0.00

Department Expenditure Budget Comparisons grouped by Division, Fund

Monroe County Board of County Commissioners

Fiscal Year 2016

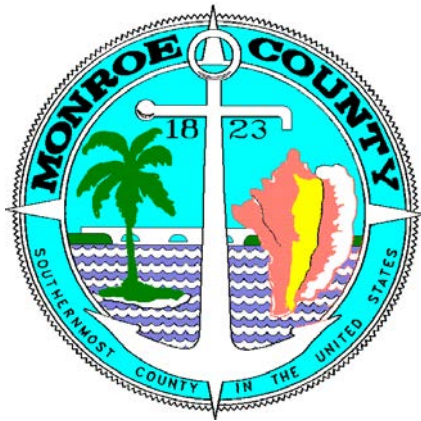
Account Code	Account Description	2015 Adopted	2015 Amended	2015 YTD	Adpt % Chg	Amd % Chg	FY 2016 Budget	Adpt % Chg	Amd % Chg
34 Elected Officials									
158 Misc Special Revenue Fund									
825 Court Technology Fund									
560640	Capital Outlay-equipment	15,000	182,840	2,710	-81.93	-98.52	13,500	-10.00	-92.62
	825 Court Technology Fund	41,988	243,368	20,043	-52.26	-91.76	45,218	7.69	-81.42
	158 Misc Special Revenue Fund	581,988	1,232,277	191,871	-67.03	-84.43	585,218	0.55	-52.51
162 Law Enforcement Trust (600)									
688 Law Enforcement Trust									
68801	Law Enforcement Trust								
530490	Miscellaneous Expenses	333,835	533,055	36,500	-89.07	-93.15	345,000	3.34	-35.28
	688 Law Enforcement Trust	333,835	533,055	36,500	-89.07	-93.15	345,000	3.34	-35.28
	162 Law Enforcement Trust (600)	333,835	533,055	36,500	-89.07	-93.15	345,000	3.34	-35.28
163 Court Facilities Fees Trust (602)									
800 Judicial Administration									
81501	Courthouse Facilities								
510120	Regular Salaries & Wages	48,790	48,790	34,240	-29.82	-29.82	49,628	1.72	1.72
510140	Overtime	0	0	302	0.00	0.00	0	0.00	0.00
510210	Fica Taxes	5,184	5,184	2,507	-51.65	-51.65	5,421	4.57	4.57
510220	Retirement Contributions	3,541	3,541	2,546	-28.11	-28.11	3,558	0.48	0.48
510230	Life And Health Insurance	18,960	18,960	11,060	-41.67	-41.67	21,240	12.03	12.03
510240	Workers Compensation	3,119	3,119	780	-75.00	-75.00	2,580	-17.28	-17.28
530310	Professional Services	0	188	0	0.00	-100.00	0	0.00	-100.00
530340	Other Contractual Service	20,000	24,100	23,890	19.45	-0.87	20,000	0.00	-17.01
530400	Travel And Per Diem	0	166	166	0.00	-0.06	0	0.00	-100.00
530410	Phone & Postage/freight	23,643	23,643	18,645	-21.14	-21.14	29,799	26.04	26.04
530440	Rentals And Leases	0	0	0	0.00	0.00	4,579	0.00	0.00
530460	Repair And Maintenance	25,000	24,834	681	-97.28	-97.26	10,000	-60.00	-59.73
530490	Miscellaneous Expenses	185,529	181,429	0	-100.00	-100.00	192,050	3.51	5.85
530498	Advertising	0	0	0	0.00	0.00	0	0.00	0.00
530520	Operating Supplies	25,000	24,813	1,511	-93.95	-93.91	10,000	-60.00	-59.70
560640	Capital Outlay-equipment	0	0	0	0.00	0.00	0	0.00	0.00
	800 Judicial Administration	358,766	358,766	96,326	-73.15	-73.15	348,855	-2.76	-2.76
	163 Court Facilities Fees Trust (602)	358,766	358,766	96,326	-73.15	-73.15	348,855	-2.76	-2.76
171 Stock Island Wastewater MSTU									
690 Tax Collector									
69013	Tax Collector - 171								
530490	Miscellaneous Expenses	1,410	1,410	1,000	-29.08	-29.08	1,500	6.38	6.38
	690 Tax Collector	1,410	1,410	1,000	-29.08	-29.08	1,500	6.38	6.38
	171 Stock Island Wastewater MSTU	1,410	1,410	1,000	-29.08	-29.08	1,500	6.38	6.38
172 Cudjoe-Sugarloaf Municipal Service Taxing Unit									
690 Tax Collector									
69014	Tax Collector - 172								
530490	Miscellaneous Expenses	0	0	0	0.00	0.00	0	0.00	0.00
	690 Tax Collector	0	0	0	0.00	0.00	0	0.00	0.00
	Cudjoe-Sugarloaf Municipal Service Taxing Unit	0	0	0	0.00	0.00	0	0.00	0.00
306 Clerks Rev Note, Capital									
025 Court Services Network System									
02500	Court Svcs Network System								
530340	Other Contractual Service	100,000	100,000	0	-100.00	-100.00	0	-100.00	-100.00

Department Expenditure Budget Comparisons grouped by Division, Fund

Monroe County Board of County Commissioners

Fiscal Year 2016

Account Code	Account Description	2015 Adopted	2015 Amended	2015 YTD	Adpt % Chg	Amd % Chg	FY 2016 Budget	Adpt % Chg	Amd % Chg
34 Elected Officials									
306 Clerks Rev Note, Capital									
	025 Court Services Network System	100,000	100,000	0	-100.00	-100.00	0	-100.00	-100.00
	306 Clerks Rev Note, Capital	100,000	100,000	0	-100.00	-100.00	0	-100.00	-100.00
	34 Elected Officials	70,940,041	72,049,024	55,020,432	-22.44	-23.63	72,489,523	2.18	0.61
	Report Total	70,940,041	72,049,024	55,020,432	-22.44	-23.63	72,489,523	2.18	0.61



CLERK OF COURT



**MONROE COUNTY, FLORIDA
CLERK OF THE CIRCUIT COURT & COMPTROLLER**

**PROPOSED BUDGET
FOR
FISCAL YEAR 2016**

**Presented by: Amy Heavilin, CPA/CFE
Ex-officio Clerk to the Board of County Commissioners**

Submitted: May 29, 2015



AMY HEAVILIN, CPA

CLERK OF CIRCUIT COURT & COMPTROLLER

MONROE COUNTY, FLORIDA

May 29, 2015

Mayor Danny L. Kolhage
530 Whitehead Street, Suite 102
Key West, FL 33040

RE: FYE – 2016 Budget Request

Dear Mayor and Commissioners:

In accordance with the Florida Statute 129.03, I hereby submit the preliminary budget for certain court related costs and all non-court related costs. The County is required by Florida Statute 29.008 to fund the cost of facilities for the office of the Clerk. These costs include items such as equipment, leases, computer systems and telephones.

The budget which is being submitted by our office contains information regarding employer contribution rates for the 2015-2016 plan year based on current rates. These rates could be changed by the Florida Legislature which is scheduled to meet in special legislative session from June 1, 2015 through June 20, 2015, but any changes would occur after the deadline for submission of our office's budget. In the event rates are increased, the Clerk would be required to submit an adjustment.

Despite past increases in the FRS contribution rates, this budget request is \$233,495 less than our fiscal year 2015. This represents the two TDC positions transferred to the Tax Collector in January, 2015. This budget does not include court costs, the Clerk Trust Fund, or the federal child support grant.

Included in the budget is a continuation of a lump sum of \$71,578 to be used for court salaries. This salary adjustment was given to court employees, but funded by the County.

Page Two
May 29th, 2015
Re: FYE-2016 Budget Request

As in prior years, we are requesting that court-related insurances continue to be included in the budget. This appropriation would only be used to fund shortfalls in court-related revenues. In the past twelve years, the Clerk's office has been able to return the funding for court-related insurances and more, as excess fees. I am, however, concerned that continued declines in court revenues due to external factors, such as the allocation of fees and shifts in case load, will continue to occur. Additional concern arises from the potential threat of a decrease in State funding. This is scheduled to be addressed in the June 1, 2015-June 20, 2015 legislative session.

The court-related budget to the Clerk of Courts Operations Corporation (CCOC) will be submitted as required by Florida Statute and it will be made available to the BOCC as well as the public.

I welcome any questions or comments you may have on this document.

Sincerely,



Amy Heavilin, CPA/CFE
Clerk of the Circuit Court & Comptroller
Ex-Officio Clerk to the Board of County Commissioners

CC: County Administrators
Budget Files
External Auditors

**MONROE COUNTY, FLORIDA
CLERK OF THE CIRCUIT COURT & COMPTROLLER
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NON-COURT RELATED DEPARTMENTAL OPERATING BUDGETS

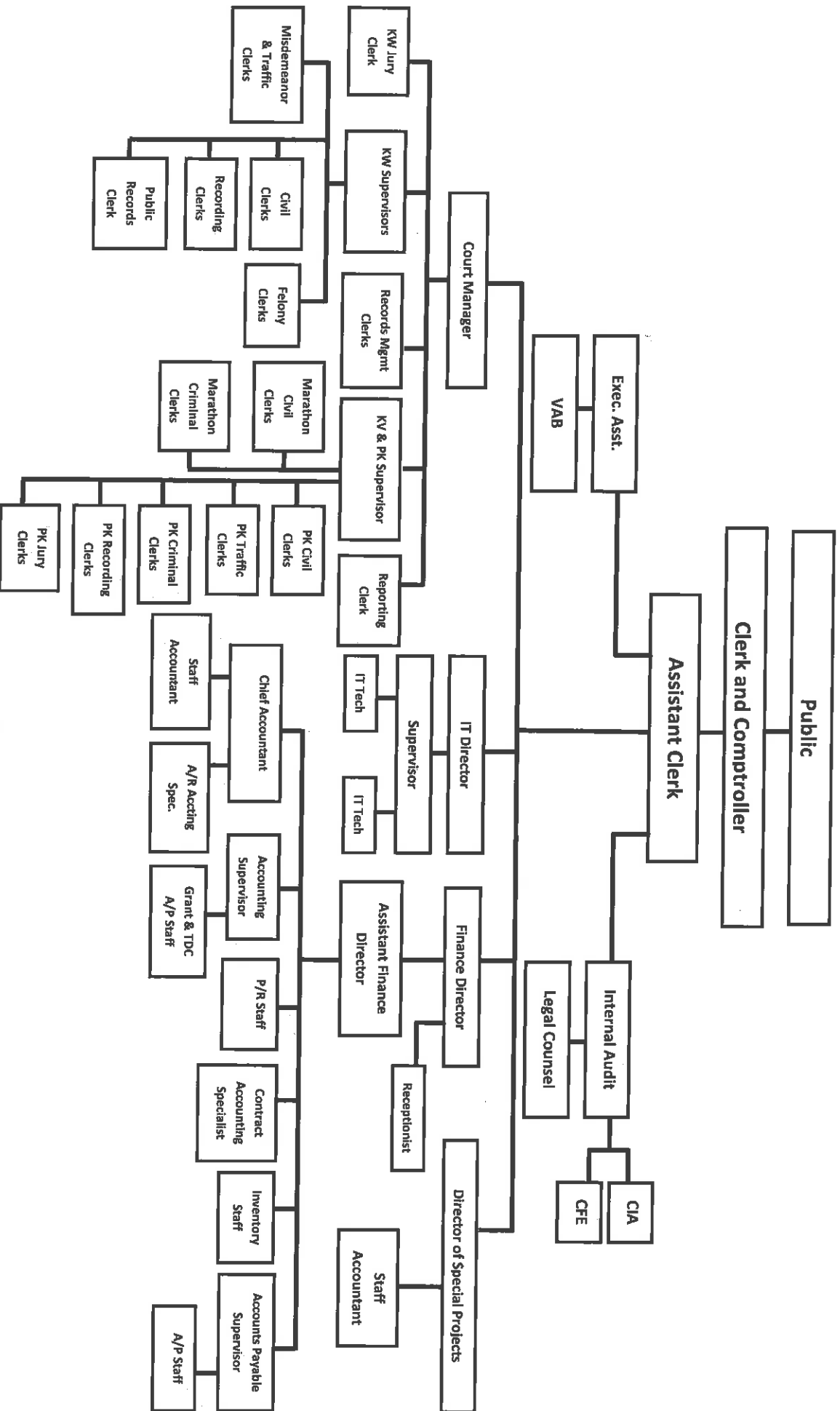
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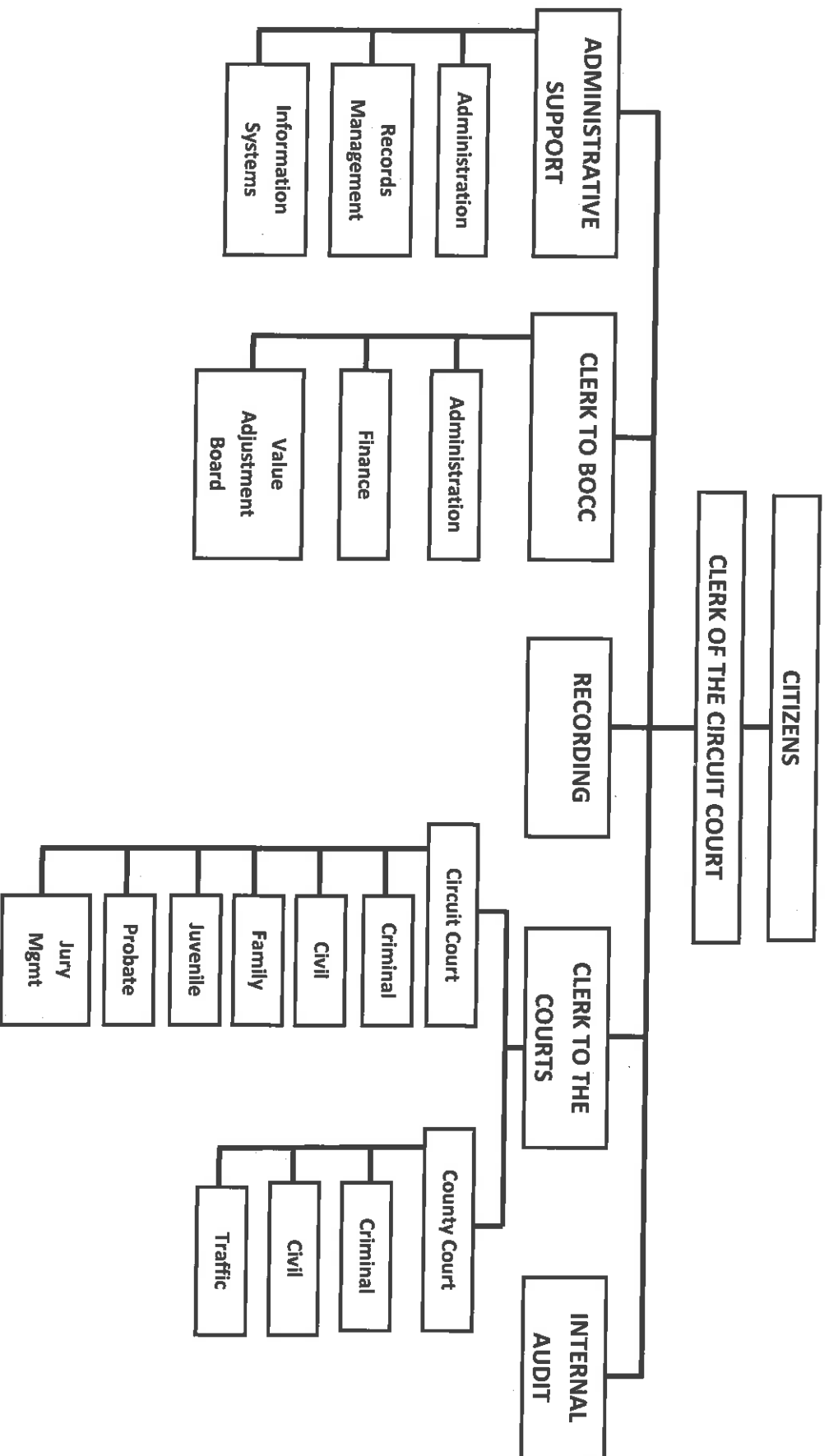
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**MONROE COUNTY, FLORIDA
CLERK OF THE CIRCUIT COURT & COMPTROLLER
ORGANIZATIONAL CHART**



**MONROE COUNTY, FLORIDA
CLERK OF THE CIRCUIT COURT & COMPTROLLER
ORGANIZATIONAL CHART**



MONROE COUNTY, FLORIDA
CLERK OF THE CIRCUIT COURT & COMPTROLLER
DUTIES AND FUNCTIONS

The Clerk of the Circuit Court is an elected office established by the Florida Constitution. The duties of the office are provided by the Constitution, by acts of the Florida Legislature, and by order of the Court.

The Florida Constitution provides that the Clerk of the Circuit Court shall be: Clerk of the Circuit Court, Clerk of the County Court, County Comptroller/Treasurer, County Auditor, County Recorder, and Secretary/Ex-officio Clerk to the Board of County Commissioners.

Organization

Monroe County is a political subdivision of the State of Florida, pursuant to Article VIII, Section (1), Constitution of the State of Florida. It is guided by an elected Board of County Commissioners (BOCC) which is governed by State Statutes. In addition to the members of the BOCC, there are five elected constitutional officers: The Tax Collector, Property Appraiser, Clerk of the Circuit Court & Comptroller, Sheriff, and the Supervisor of Elections.

The budget of the Clerk of the Circuit Court for court-related functions is primarily supported by fines, fees and service charges. Florida Statutes delineate court-related costs, which are the responsibility of the County and costs that must be funded by fines, fees, and service charges. The Statutes also provide a mechanism for funding Clerks who project a deficit in funding necessary to support court-related functions. However, in FY16, Monroe County is in jeopardy of a dramatic decrease in State funding. This will be determined in the special legislature session beginning June 1st, 2015. The budgets of the Clerk of the Circuit and County courts for court-related functions are contained in the Clerk's Court-Related Fund.

Funding for the budget of the Clerk of the Circuit Court & Comptroller, as ex-officio Clerk to the Board of County Commissioners and certain court-related costs that are the responsibility of the County, is an appropriation of the General Revenue of the County.

**MONROE COUNTY, FLORIDA
CLERK OF THE COURTS & COMPTROLLER
OPERATIONAL BUDGET COMPARISON
FISCAL YEAR ENDING 2016**

	FYE 2016 Proposed Budget	FYE 2015 Actuals Budget	Proposed Increase (Decrease)
<u>Non-Court Related Clerk Functions</u>			
Clerk to BOCC / Admin	1,932,903	1,932,903	-
Internal Audit	325,993	325,993	-
Information Systems	589,691	589,691	-
Recording	449,273	449,273	-
Records Management	161,931	161,931	-
<i>Total Non-Court Related Clerk Functions:</i>	3,459,791	3,459,791	-
<u>Court Related Clerk Functions</u>			
County Obligation per Statute	121,600	121,600	-
Court Related Salary Adjustments	71,578	71,578	-
Court Related Insurance	456,963	456,963	-
<i>Total Court Related Clerk Functions:</i>	650,141	650,141	-
Total Clerk Function Expenditures	4,109,932	4,109,932	-
Less non-Court Fees and Other Revenues	650,000	650,000	-
<i>Funded by General Revenues</i>	3,459,932	3,459,932	-

INFORMATIONAL PURPOSES:

Court Salary:

- Circuit Civil	10,805	10,805	-
- County Civil	6,220	6,220	-
- Circuit Criminal	15,357	15,357	-
- County Criminal	10,630	10,630	-
- Jury Management	2,361	2,361	-
- Probate	1,800	1,800	-
- Family	3,784	3,784	-
- Juvenile	1,873	1,873	-
- Traffic	18,748	18,748	-
	\$ 71,578	\$ 71,578	\$ -

**MONROE COUNTY, FLORIDA
CLERK OF THE COURTS & COMPTROLLER
OPERATIONAL BUDGET COMPARISON
FISCAL YEAR ENDING 2016**

	<u>FYE - 2016 Proposed Budget</u>	<u>FYE - 2015 Approved Budget</u>	<u>Proposed Increase (Decrease)</u>
Clerk Functions Funded by TDC Revenues			
Clerk to BOCC	53,458	53,458	-
TDC Audit**	-	233,495	(233,495)
Total Clerk Functions Funded by TDC Revenues	<u>\$ 53,458</u>	<u>\$ 286,953</u>	<u>\$ (233,495)</u>

****BOCC Transferred Bed Tax Audit function to Tax Collector****

MONROE COUNTY, FLORIDA
CLERK OF THE COURTS & COMPTROLLER
OPERATIONAL BUDGET COMPARISON (Administration)
FISCAL YEAR ENDING 2016

	<u>FYE - 2016 Proposed Budget</u>	<u>FYE - 2015 Approved Budget</u>	<u>Proposed Increase (Decrease)</u>
Headcount / FTE's	38.49	38.49	-
Executive Salary	56,000	56,000	-
Salary	1,913,409	1,913,409	-
Other Wages	23,800	23,800	-
Overtime	97,643	97,643	-
FICA Taxes	138,372	138,372	-
Retirement Contributions	197,429	197,429	-
Life and Health Insurance	338,719	338,719	-
Worker's Compensation	6,749	6,749	-
Unemployment	5,000	5,000	-
	<u>2,777,120</u>	<u>2,777,120</u>	<u>-</u>
Professional / Other Contractual Services	242,177	242,177	-
Travel and Per Diem	20,814	20,814	-
Postage	12,022	12,022	-
Phones	15,850	15,850	-
Rentals and Leases	15,215	15,215	-
Risk Management	3,823	3,823	-
Repair and Maintenance	54,341	54,341	-
Printing and Binding	12,694	12,694	-
Advertising	1,860	1,860	-
Office Supplies	39,649	39,649	-
Operating Supplies	241,867	241,867	-
Books, Publications, Subscriptions	14,500	14,500	-
	<u>674,812</u>	<u>674,812</u>	<u>-</u>
Capital Outlay	<u>8,000</u>	<u>8,000</u>	<u>-</u>
	<u><u>3,459,932</u></u>	<u><u>3,459,932</u></u>	<u><u>-</u></u>

MONROE COUNTY, FLORIDA
CLERK TO THE BOARD OF COUNTY COMMISSIONERS
ANNUAL BUDGET

FUNCTION:

The Florida Constitution provides that the Clerk of the Circuit Court shall be: Clerk of the Circuit Court, Clerk of the County Court, County Comptroller, County Auditor, County Recorder, and Ex-officio Clerk to the Board of County Commissioners.

In addition, according to Florida Statutes 125.17 and 28.12, “the Clerk of the Circuit Court & Comptroller for the County shall be the Clerk and Accountant of the Board of County Commissioners” (BOCC). The Clerk “shall keep the minutes and accounts”. As Clerk to the Board of County Commissioners, the Clerk is also responsible to serve as Clerk to the Value Adjustment Board (VAB) created pursuant to Florida Statute 194.015.

DESCRIPTION/OBJECTIVE:

This department includes the accounting function and property control for the BOCC (Clerk to the BOCC-Finance), recording of the minutes of the BOCC meetings (Clerk to the BOCC-Admin) and operations for the Value Adjustment Board (Clerk to the BOCC-VAB).

Clerk to the BOCC-Finance:

This department maintains BOCC accounts including the Tourist Development Council and the Clerk’s court related accounts in accordance with United States generally accepted governmental accounting principles and in compliance with statutory requirements. This includes cash, investment, debt, and property management, as well as the receipt and disbursement of Monroe County’s funds, including payroll.

For the last twenty-six fiscal years, the Government Finance Officers Association of the United States and Canada (GFOA) awarded a Certificate of Achievement for Excellence in Financial Reporting to Monroe County for its Comprehensive Annual Financial Report (CAFR). The Certificate of Achievement is a prestigious national award recognizing conformance with the highest standards for preparation of state and local government financial reports.

Clerk to the BOCC-Admin:

Administration provides for the general management of all departments reporting to the Clerk of the Circuit Court & Comptroller. Administration is responsible for long-range planning, budget preparation, and policies and procedures development. Administrative Assistants provide secretarial and technical support.

Administrative staff maintains the accounting records for the receipt and disbursement of the Clerk of the Circuit and County Court activities in accordance with United States generally accepted governmental accounting principles and in compliance with statutory requirements. This includes preparing the Clerk of the Circuit Court & Comptroller's annual budget; monitoring and processing operating expenditures; accounting for user fees charged by the Clerk of the Circuit Court & Comptroller and transferring these fees to the Board of County Commissioners, the State of Florida and other local, state and federal agencies.

This department prepares and indexes official minutes of regular and special meetings of the BOCC. In addition to preparing minutes and processing ordinances and resolutions resulting from these meetings, the Clerk maintains all County contracts, as well as custody of the County seal, and affixes the same to any paper or instrument as required by law. This department is responsible for the custody and care of the BOCC's official documents and makes them available for public inspection.

Clerk to the BOCC-VAB:

The Value Adjustment Board meets according to Florida Statutes and Department of Regulation rules. The Board is charged with conducting hearings and making decisions concerning: Petitions relating to ad valorem assessments; appeals relating to ad valorem tax exemptions; and appeals concerning ad valorem tax deferrals and classification. As authorized by Florida Statute 194.035, the VAB appoints special magistrates to take testimony from petitioners and make recommendations to the VAB.

We will maintain the efficient operations of the VAB as the Department of Revenue continues to revise and update the procedures of the VAB. The Clerk's office, together with the contracted attorney to the VAB and the Property Appraiser's office, assists the Value Adjustment Board in its operations. The staff will continue to educate the taxpayer by providing general information and requirements through written materials and by direct contact with the taxpayers. Our primary goal is to be helpful and cooperative as possible throughout the entire VAB process.

This department files all petitions, receives filing fees, assists in the process of obtaining the services of special magistrates, schedules and notifies petitioners and parties of hearings before special magistrates and the VAB, attends and records special magistrate hearings and VAB meetings, documents and sends notification of final decisions of the VAB, and other duties as directed by law.

GOALS:

Clerk to the BOCC-Finance:

The County is continuing an ambitious capital projects program which is providing wastewater facilities throughout the County. The Clerk has reallocated the resources of this department to accommodate the expanded volume of work generated by construction activity.

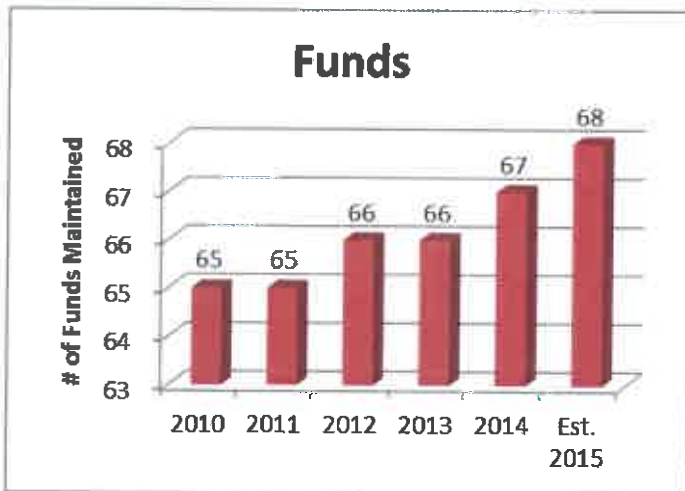
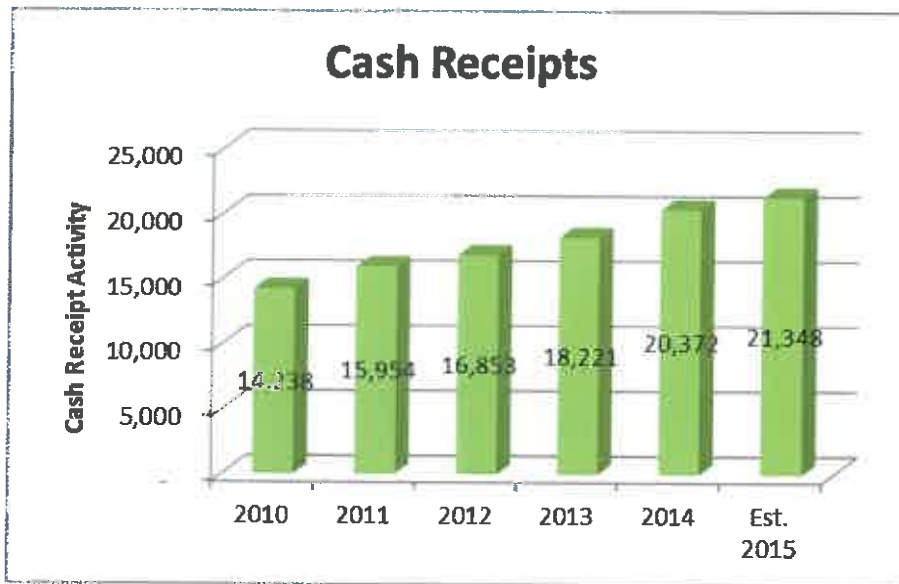
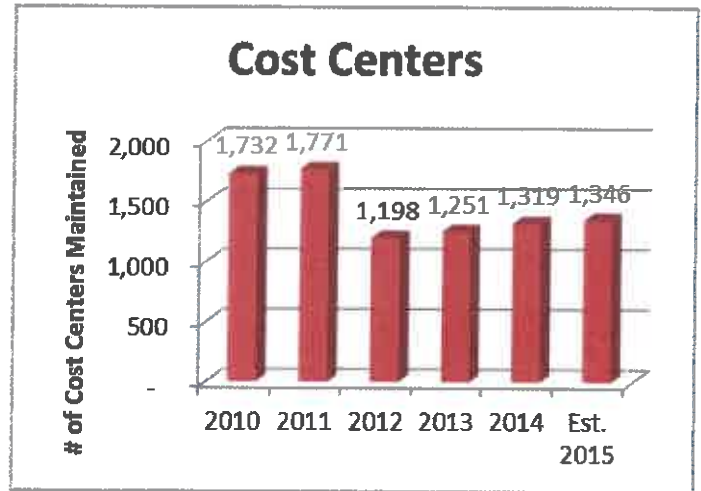
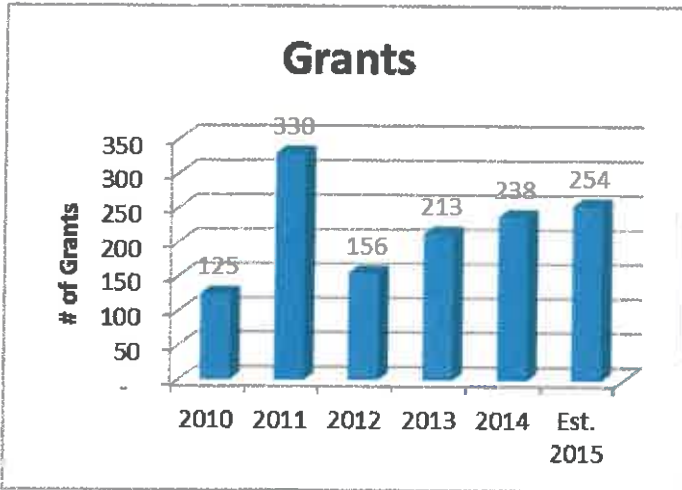
Clerk to the BOCC - Administration:

The Records Management and Document Imaging System will continue to be updated. Currently, the imaging system includes minutes from 1980 to the present; resolutions from 1960 to the present; ordinances from 1970 to the present and marriage licenses issued from 1829-1996. Minutes, resolutions and ordinances are available on the Clerk's website. All BOCC records are made available to the public at their request. This office continues to update its database for county contracts, leases and other official documents approved by the BOCC. Administration will also continue to monitor internal processes and procedures and make changes where necessary to improve the delivery of services to the public. Due to advancements in technology and potentially less funding from the State, alternative solutions are being evaluated to convert microfilm to another digital medium. This conversion will be accomplished by a third party.

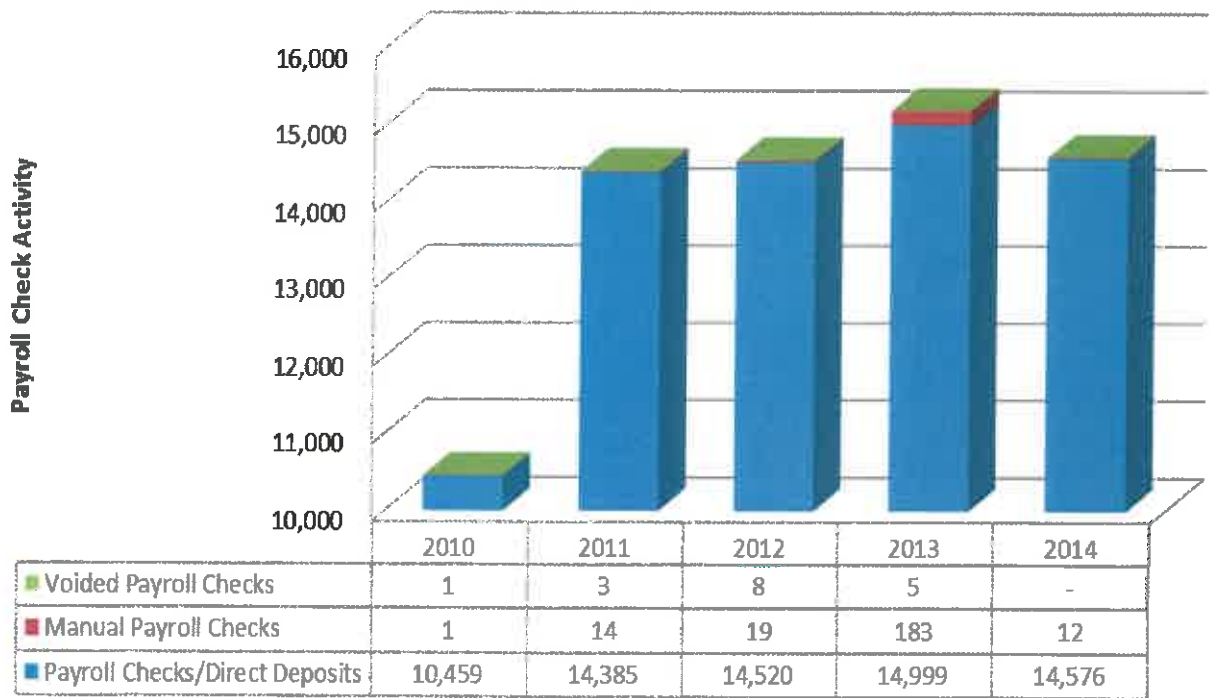
MONROE COUNTY, FLORIDA
CLERK OF THE COURTS & COMPTROLLER
OPERATIONAL BUDGET COMPARISON (Administration)
FISCAL YEAR ENDING 2016

	<u>Finance</u>	<u>Admin</u>	<u>Totals</u>
Headcount / FTE's	21.20	2.50	23.70
Executive Salary	-	56,000	56,000
Salary	950,000	88,134	1,038,134
Other Wages	20,000	-	20,000
Overtime	30,000	67,143	97,143
FICA Taxes	74,000	11,026	85,026
Retirement Contributions	85,000	40,154	125,154
Life and Health Insurance	208,560	16,575	225,135
Worker's Compensation	3,000	506	3,506
Unemployment	5,000	-	5,000
	<u>1,375,560</u>	<u>279,538</u>	<u>1,655,098</u>
Professional / Other Contractual Services	76,809	106,975	183,784
Travel and Per Diem	10,500	2,650	13,150
Postage	3,800	1,500	5,300
Phones	500	100	600
Rentals and Leases	1,800	8,000	9,800
Risk Management	500	61	561
Repair and Maintenance	700	250	950
Printing and Binding	750	450	1,200
Advertising	610	150	760
Office Supplies	9,500	9,000	18,500
Operating Supplies	8,200	20,000	28,200
Books, Publications, Subscriptions	2,000	5,000	7,000
	<u>115,669</u>	<u>154,136</u>	<u>269,805</u>
Capital Outlay	-	8,000	8,000
	<u>1,491,229</u>	<u>441,674</u>	<u>1,932,903</u>

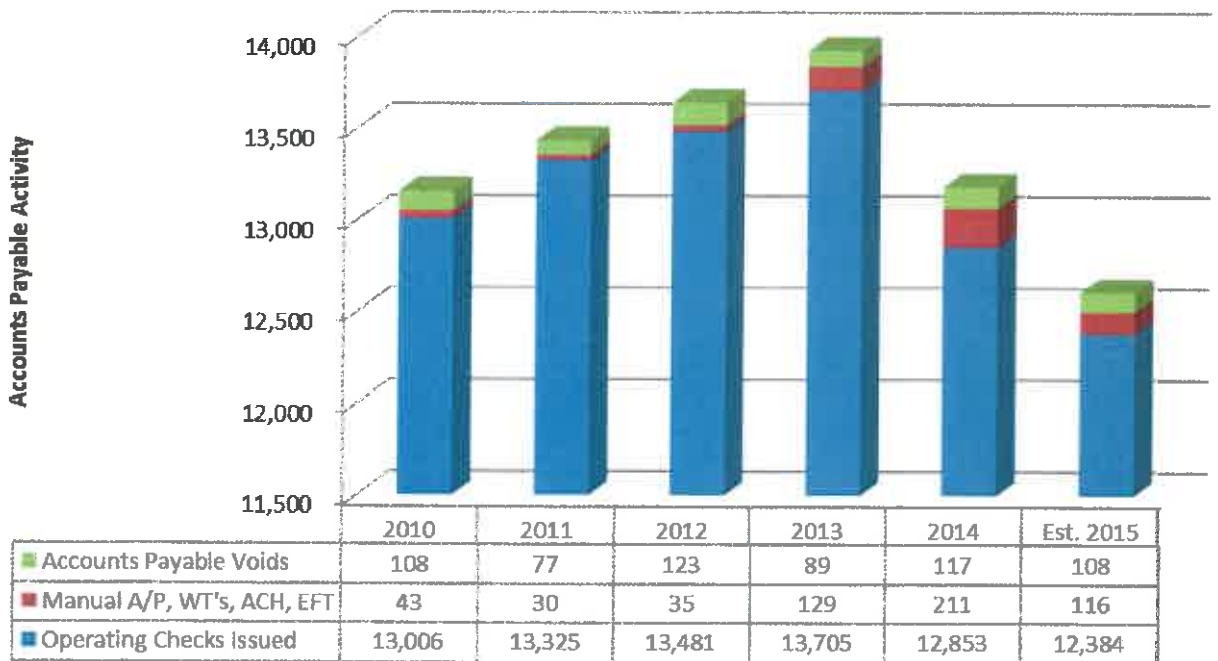
Clerk to the BOCC - Finance



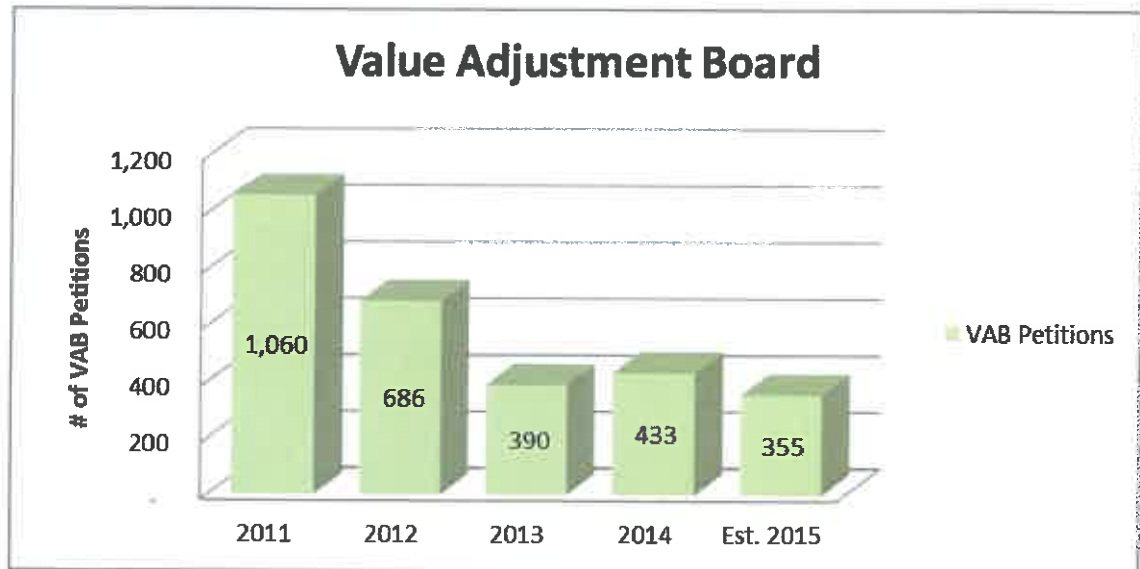
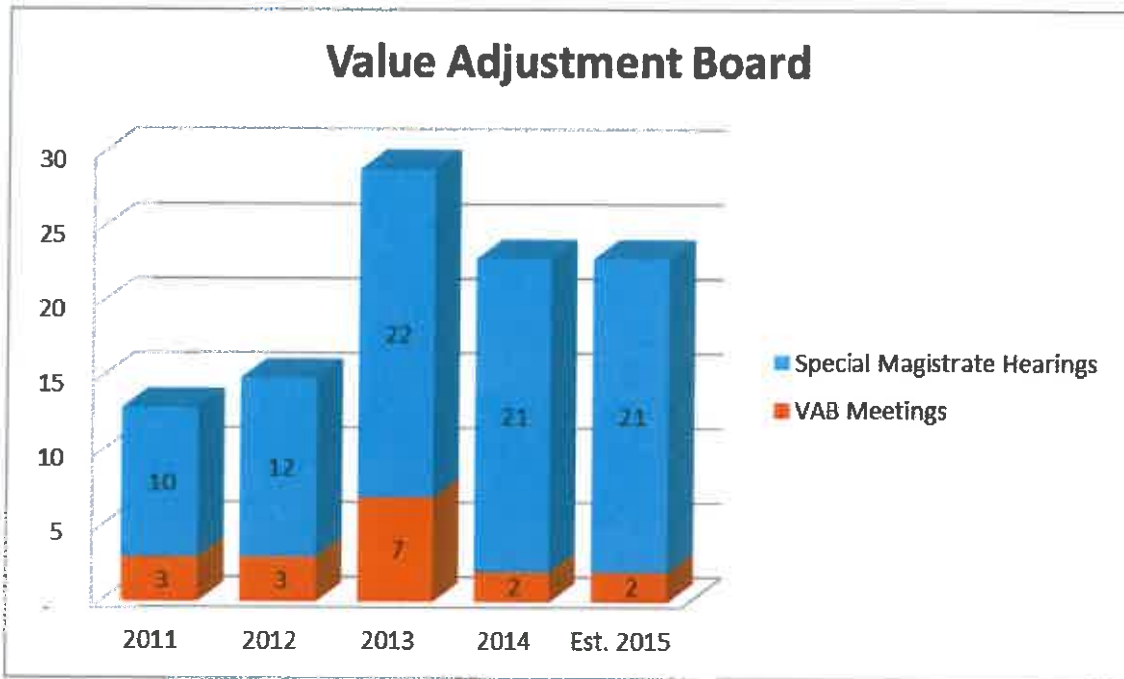
Payroll



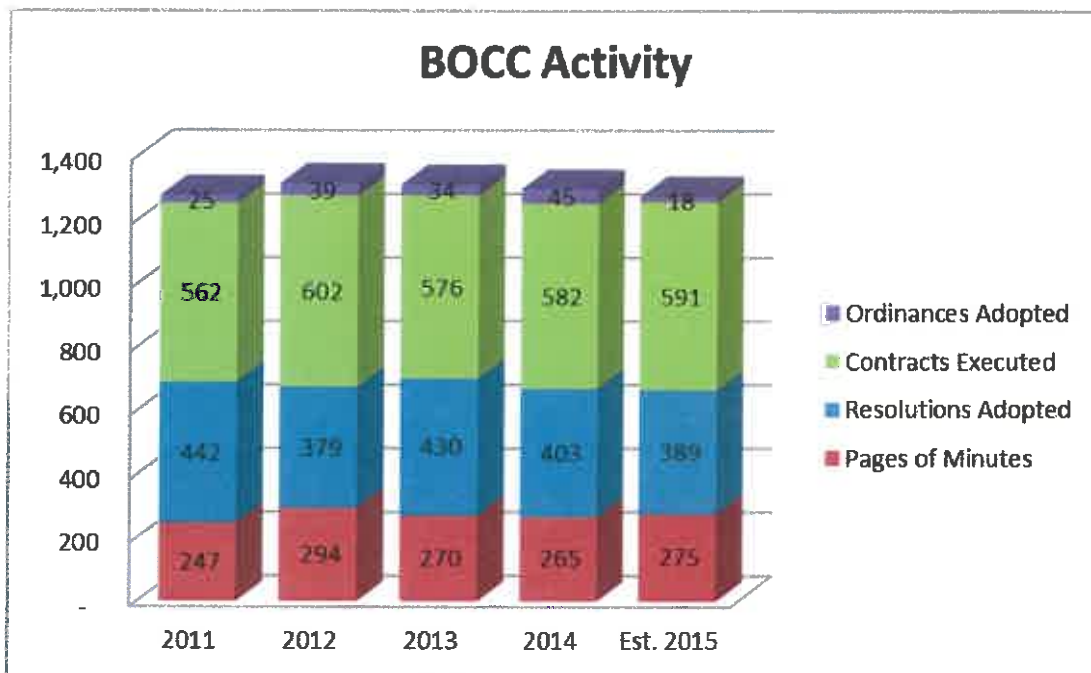
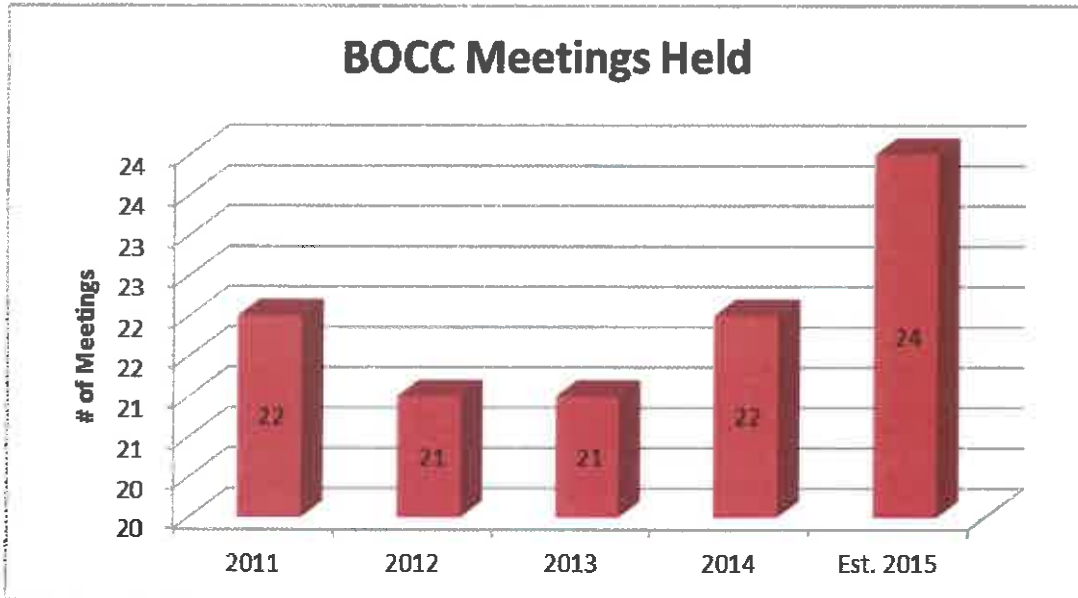
Accounts Payable



Clerk to the BOCC – VAB



Clerk to the BOCC – Admin.



**MONROE COUNTY CLERK OF COURT AND COMPTROLLER
INTERNAL AUDIT DIVISION
ANNUAL BUDGET**

FUNCTION:

Internal auditing is part of the constitutional responsibilities of the Monroe County Clerk of Circuit Court and Comptroller (Clerk of Court). The Internal Audit Division was established to accomplish that constitutional responsibility. The mission of the Internal Audit Division is to provide independent, objective, and comprehensive assurance audits and consulting services designed to add value, increase efficiency of operations, advance accountability, and improve stewardship of public resources. This is accomplished through a systematic and disciplined approach in which internal auditors actively work with applicable County management in identifying risks, evaluating controls, and making recommendations that promote economical, efficient, and effective use of funds and delivery of services.

DESCRIPTION/OBJECTIVE:

The Internal Audit Department conducts audit and reviews of County departments and offices, Clerk of Circuit Court and Comptroller, and all entities that receive County funds. The objective of the department is to provide the County with independent appraisal of whether desired results and goals are achieved economically, efficiently, and in accordance with applicable laws, regulations, policies and procedures. The Internal Audit also performs continuous reviews of projects including Guardianship reports and Mou David/David review. In addition, the department reviews and investigates allegations of fraud, waste, abuse, and ethical misconduct (received via fraud "hotline").

TRENDS AND ISSUES

For the past two fiscal years, the Internal Audit Department has been involved in many value-added projects. We especially believed that work performed on the audit of Health Plan, Court Options Inc., and BOCC Purchasing Card Policy and Procedures will have significant impact on the operation of the County government and will result in improvements in financial, program, and internal controls. Throughout the past two fiscal years, we focused on the County internal control systems, conducting risk assessments and timely responding to the County Commission and the County Administrator's request for assistance to issues beyond planned projects.

INTERNAL AUDIT WORKLOAD MEASURES

- The audit of Monroe County BOCC Purchasing Card Policy and Procedures was completed July, 2014.
- The audit of Court Options, Inc. was completed August, 2014.
- One audit is in progress, with 800 planned audit hours.
- Two audits are planned, with a combined 1470 planned audit hours.
- One follow-up review is in progress, with a 120 planned audit hours.
- Non-Audit reviews and activities, as follows, are expected, with a combined 900 planned hours:
 - Guardianship Reports
 - Fraud Hotline & Tip Investigations
 - Pump Out U.S.A.
 - Mou David/Dave Review
 - County Administrator and County Attorney Survey Compilation
 - Guardianship Review for Court
 - M.C. BOCC Purchasing Card Reconciliation
- Audit Management and Administration, such as office management/support, quality control reviews, staff development, and other duties are expected, with a combined 1,050 planned hours.

MONROE COUNTY, FLORIDA
CLERK OF THE COURTS & COMPTROLLER
OPERATIONAL BUDGET COMPARISON (Internal Audit)
FISCAL YEAR ENDING 2016

	<u>FYE - 2016 Proposed Budget</u>	<u>FYE - 2015 Approved Budget</u>	<u>Proposed Increase (Decrease)</u>
Headcount / FTE's	3.00	3.00	-
Salary	256,473	256,473	-
Other Wages	-	-	-
Overtime	-	-	-
FICA Taxes	10,000	10,000	-
Retirement Contributions	20,000	20,000	-
Life and Health Insurance	28,440	28,440	-
Worker's Compensation	644	644	-
Unemployment	-	-	-
	<u>315,557</u>	<u>315,557</u>	<u>-</u>
Professional / Other Contractual Services	75	75	-
Travel and Per Diem	4,500	4,500	-
Postage	150	150	-
Phones	150	150	-
Rentals and Leases	1,215	1,215	-
Risk Management	500	500	-
Repair and Maintenance	591	591	-
Printing and Binding	-	-	-
Advertising	-	-	-
Office Supplies	705	705	-
Operating Supplies	1,050	1,050	-
Books, Publications, Subscriptions	1,500	1,500	-
	<u>10,436</u>	<u>10,436</u>	<u>-</u>
Capital Outlay	-	-	-
	<u>325,993</u>	<u>325,993</u>	<u>-</u>

**MONROE COUNTY, FLORIDA
INFORMATION SYSTEMS
ANNUAL BUDGET**

FUNCTION:

The role of the Clerk of the Circuit Court & Comptroller in Information Systems is to provide information systems services to all departments of the Clerk of the Circuit Court, as well as to the BOCC and eight (8) other agencies that are a part of the Criminal Justice Information Systems network.

DESCRIPTION/OBJECTIVES:

The Information Systems Department supports the following applications:

Circuit Court: Civil, Probate, Jury Management	Clerk of Courts Accounting
County Court: Traffic, Civil/Small Claims	Clerk to the BOCC Accounting
Criminal Justice Information System (CJIS)	Payroll
Juvenile	Fixed and Moveable Assets
Document Recording and Indexing	Purchasing
Budgeting	E-filing

GOALS:

The Information Systems Department will continue to provide the necessary support functions to the Clerk of Court's and Clerk to the BOCC staff.

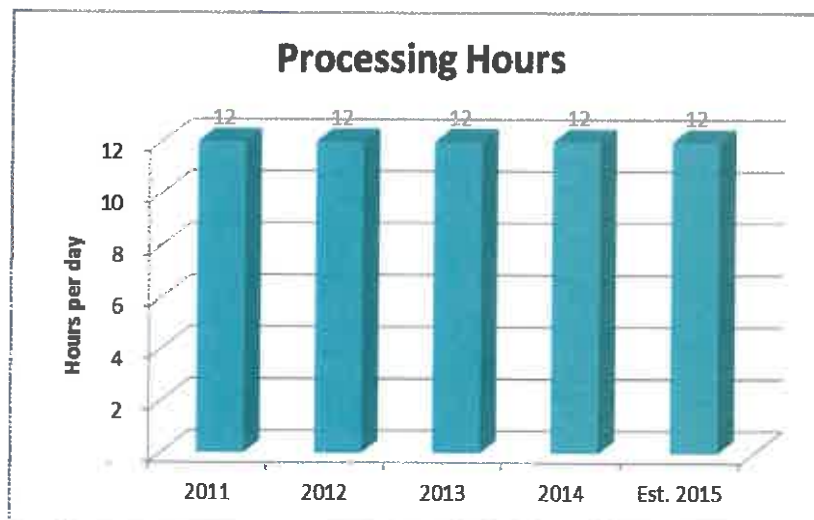
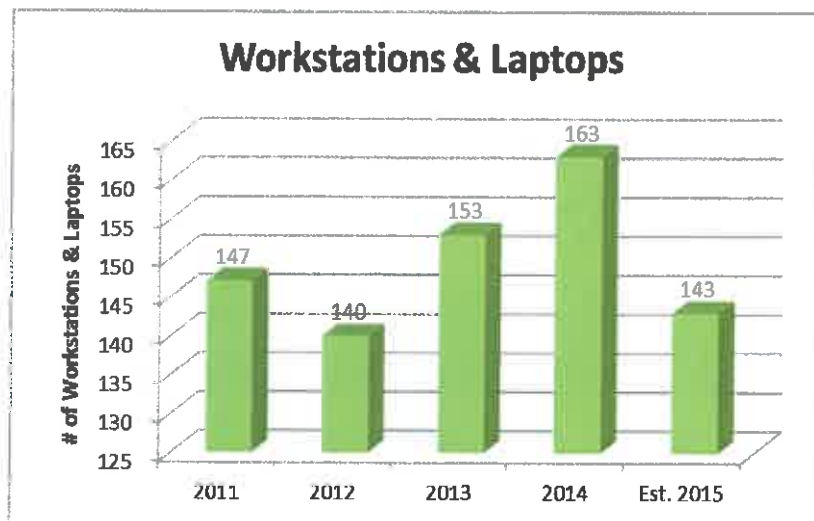
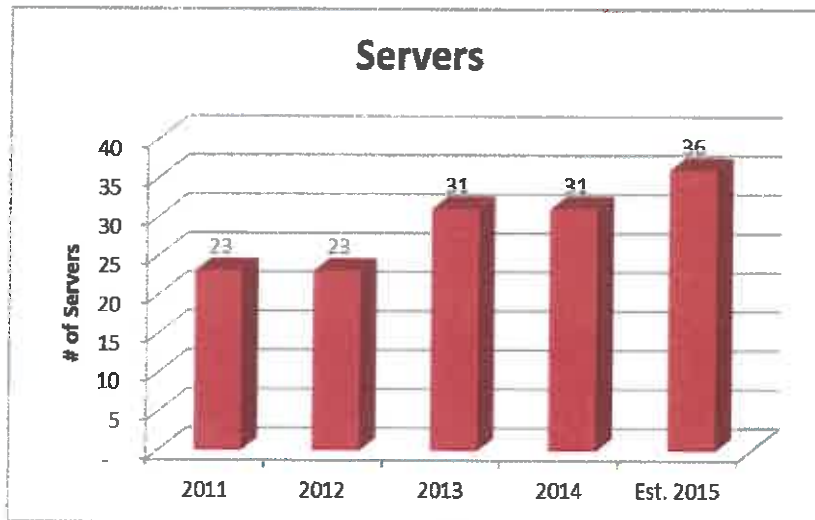
Using Modernization Trust Fund Monies, the following items are being reviewed for implementation:

- Redacting software, in progress
- Redesign Clerk's website, in progress
- Upgrade of finance software, in progress
- Upgrade of E-Recording to County Fusion, in progress
- Off-site electronic data storage
- Tracking software for the inventory in the evidence vault

MONROE COUNTY, FLORIDA
CLERK OF THE COURTS & COMPTROLLER
OPERATIONAL BUDGET COMPARISON (Information Technology)
FISCAL YEAR ENDING 2016

	<u>FYE - 2016 Proposed Budget</u>	<u>FYE - 2015 Approved Budget</u>	<u>Proposed Increase (Decrease)</u>
Headcount / FTE's	3.13	3.13	-
Salary	232,000	232,000	-
Other Wages	-	-	-
Overtime	-	-	-
FICA Taxes	15,000	15,000	-
Retirement Contributions	15,000	15,000	-
Life and Health Insurance	20,000	20,000	-
Worker's Compensation	1,500	1,500	-
Unemployment	-	-	-
	<u>283,500</u>	<u>283,500</u>	<u>-</u>
Professional / Other Contractual Services	48,938	48,938	-
Travel and Per Diem	1,000	1,000	-
Postage	700	700	-
Phones	15,000	15,000	-
Rentals and Leases	-	-	-
Risk Management	-	-	-
Repair and Maintenance	50,000	50,000	-
Printing and Binding	8,200	8,200	-
Advertising	1,000	1,000	-
Office Supplies	12,500	12,500	-
Operating Supplies	163,994	163,994	-
Books, Publications, Subscriptions	5,000	5,000	-
	<u>306,332</u>	<u>306,332</u>	<u>-</u>
Capital Outlay	-	-	-
	<u>589,832</u>	<u>589,832</u>	<u>-</u>

Information Systems Statistics



**MONROE COUNTY, FLORIDA
RECORDING
ANNUAL BUDGET**

FUNCTION:

The Florida Constitution provides that the Clerk of Courts shall be responsible for recording all instruments authorized by law to be recorded in the Official Records of Monroe County.

DESCRIPTION/OBJECTIVES:

The Recording Department processes all documents that are recorded in the Official Records of Monroe County. The staff records documents, and collects documentary and intangible taxes due to the State of Florida, Department of Revenue. The department also maintains a daily register of recorded documents and provides an index to the Official Records.

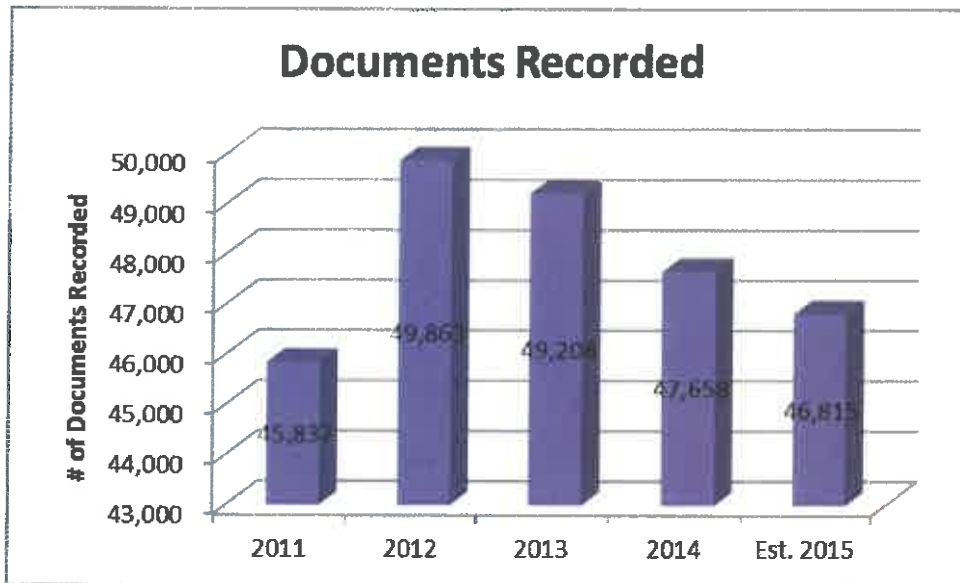
GOALS:

Public access to the Official Records Document Recording and Indexing System via the Clerk of Courts website has greatly enhanced the public usage of these records. The software used to manage and maintain public records was recently upgraded to provide a better system of organization and to reduce the need for vendor maintenance. The software also has the capacity to provide redaction. Our goal is to expand the use of the new recording software to use its redaction feature, which will provide efficiencies in the redaction process.

MONROE COUNTY, FLORIDA
CLERK OF THE COURTS & COMPTROLLER
OPERATIONAL BUDGET COMPARISON (Recording)
FISCAL YEAR ENDING 2016

	<u>FYE - 2016 Proposed Budget</u>	<u>FYE - 2015 Approved Budget</u>	<u>Proposed Increase (Decrease)</u>
Headcount / FTE's	7.59	7.59	-
Salary	287,000	287,000	-
Other Wages	3,800	3,800	-
Overtime	500	500	-
FICA Taxes	21,000	21,000	-
Retirement Contributions	22,200	22,200	-
Life and Health Insurance	55,000	55,000	-
Worker's Compensation	700	700	-
Unemployment	-	-	-
	<u>390,200</u>	<u>390,200</u>	<u>-</u>
Professional / Other Contractual Services	5,150	5,150	-
Travel and Per Diem	1,500	1,500	-
Postage	1,200	1,200	-
Phones	100	100	-
Rentals and Leases	4,200	4,200	-
Risk Management	1,200	1,200	-
Repair and Maintenance	2,800	2,800	-
Printing and Binding	700	700	-
Advertising	100	100	-
Office Supplies	2,500	2,500	-
Operating Supplies	38,623	38,623	-
Books, Publications, Subscriptions	1,000	1,000	-
	<u>59,073</u>	<u>59,073</u>	<u>-</u>
Capital Outlay	-	-	-
	<u>449,273</u>	<u>449,273</u>	<u>-</u>

Recording Statistics



**MONROE COUNTY, FLORIDA
RECORDS MANAGEMENT
ANNUAL BUDGET**

FUNCTION:

The Florida Constitution provides that the Clerk of Courts is responsible for the maintenance and protection of a wide variety of public records.

DESCRIPTION/OBJECTIVES:

The Records Management Department processes all Official Records, court records, and other miscellaneous records with imaging technology. Records are maintained until the retention period has been met. Once the retention period is met, the records are scanned and subsequently destroyed. Oversight of the central mail room rests with this department. In addition, the department provides Official Record document images and indexes to the public.

GOALS:

In language attached to the budget legislation in the 2010 session directed Clerks to implement e-filing in five court divisions by October of 2013. However, the time necessary to link every Clerk to a state-wide system was underestimated as specifications had not been developed by the state. In language attached to the budget legislation in the 2013 session required Clerks to implement e-filing for the ten trial court divisions by January 1, 2014. The design work necessary to connect local e-filing with the state system, in conformity with requirements that were developed as the state-wide project progressed, was completed in Monroe County May, 2012. E-filing for circuit civil cases became available at that time. All remaining civil divisions were completely e-filing in March of 2013. Criminal cases e-filing is scheduled to be completed by December, 2013. The cost of software and hardware required to comply with this legislative mandate was provided by the Public Records Modernization Trust Funds.

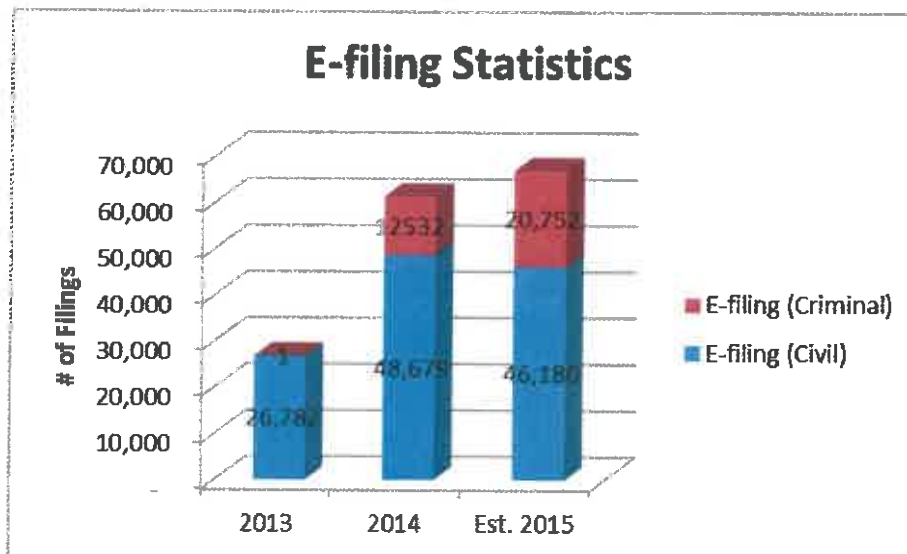
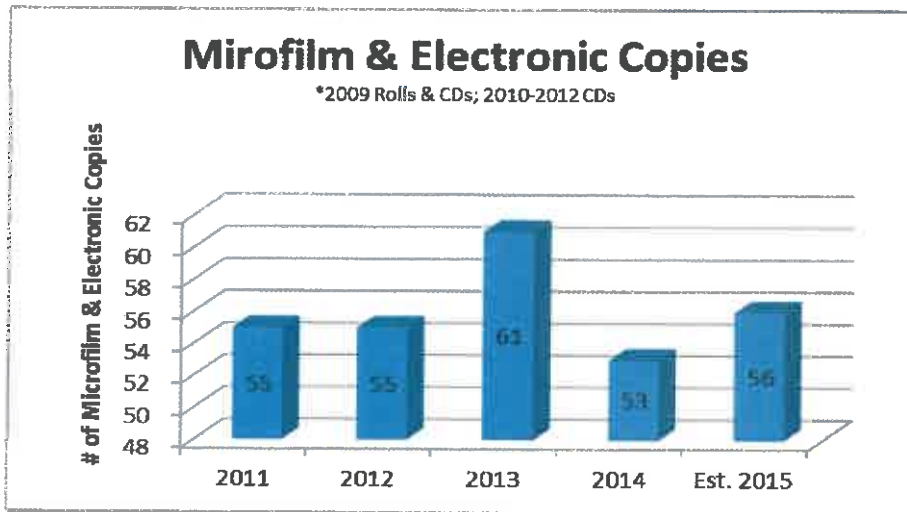
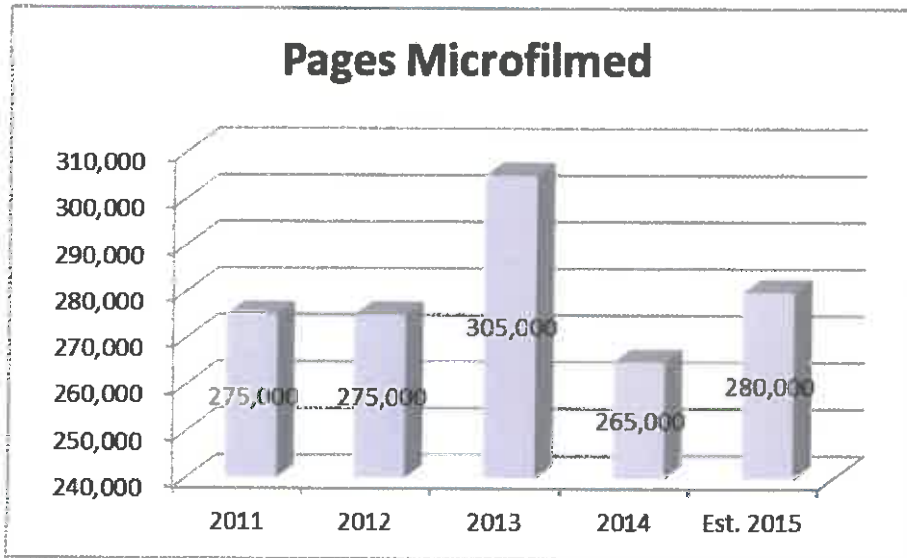
New documents filed in court cases are redacted as required by Florida Statutes. The Official Records for 1985-1996 have been redacted by an outside vendor. The Court Record redaction software was acquired in March, 2015, and implementation is underway. Preservation of historical court records will be maintained by converting these files into electronic or other format. This project is expected to be completed on or before December 31, 2015.

The Clerk intends to strengthen the security of public records by establishing a "hot site". A "hot site" is a duplicate set of servers simultaneously updated online over the internet with all history and transactions processed by the primary set of servers located in Key West. The duplicate servers are usually located hundreds of miles from the primary site in a building certified to withstand a category 4 hurricane, flood and other such disasters. This project is currently being analyzed by IT staff.

MONROE COUNTY, FLORIDA
CLERK OF THE COURTS & COMPTROLLER
OPERATIONAL BUDGET COMPARISON (Records Mgt)
FISCAL YEAR ENDING 2016

	<u>FYE - 2016 Proposed Budget</u>	<u>FYE - 2015 Approved Budget</u>	<u>Proposed Increase (Decrease)</u>
Headcount / FTE's	1.07	1.07	-
Salary	99,802	99,802	-
Other Wages	-	-	-
Overtime	-	-	-
FICA Taxes	7,346	7,346	-
Retirement Contributions	15,075	15,075	-
Life and Health Insurance	10,144	10,144	-
Worker's Compensation	399	399	-
Unemployment	-	-	-
	<u>132,765</u>	<u>132,765</u>	<u>-</u>
Professional / Other Contractual Services	4,230	4,230	-
Travel and Per Diem	664	664	-
Postage	4,672	4,672	-
Phones	-	-	-
Rentals and Leases	-	-	-
Risk Management	1,562	1,562	-
Repair and Maintenance	-	-	-
Printing and Binding	2,594	2,594	-
Advertising	-	-	-
Office Supplies	5,444	5,444	-
Operating Supplies	10,000	10,000	-
Books, Publications, Subscriptions	-	-	-
	<u>29,166</u>	<u>29,166</u>	<u>-</u>
Capital Outlay	-	-	-
	<u>161,931</u>	<u>161,931</u>	<u>-</u>

Records Management Statistics



**MONROE COUNTY, FLORIDA
CLERK OF THE COURTS & COMPTROLLER
COURT RELATED CLERK FEES
FISCAL YEAR ENDING 2016**

<u>DIRECT COSTS</u>	Life and Health Ins	Worker's Comp	Risk Mgt	TOTAL INSURANCES			Equip/Leases	TOTAL STATUTORY OBLIGATIONS	TOTALS
				Fuel/Phones	Computers				
- Circuit Court Criminal	89,872	1,918	1,920	730	12,690		11,300	24,720	118,430
- Circuit Court Civil	67,725	1,348	955	385	9,250		7,200	16,835	86,863
- Circuit Court Family	17,291	345	280	85	2,435		1,800	4,320	22,236
- Circuit Court Juvenile	10,011	212	300	110	2,125		1,680	3,915	14,438
- Circuit Court Probate	12,817	259	210	70	1,605		1,400	3,075	16,361
- County Court Criminal	77,736	1,491	1,800	550	10,205		9,400	20,155	101,182
- County Court Civil	29,198	548	570	250	5,130		3,000	8,380	38,696
- County Court Traffic	88,202	1,697	2,025	770	11,220		8,200	20,190	112,114
- Jury Management	9,707	265	165	60	1,400		1,070	2,530	12,667
TOTAL DIRECT COSTS:	402,559	8,083	8,225	3,010	56,060		45,050	104,120	522,987
<u>INDIRECT COSTS</u>									
- Administration	9,018	428	325	20	2,280		1,600	3,900	13,671
- Records Management	27,290	585	450	150	9,730		3,700	13,580	41,905
TOTAL INDIRECT COSTS:	36,308	1,013	775	170	12,010		5,300	17,480	55,576
TOTAL COSTS:	438,867	9,096	9,000	3,180	68,070		50,350	121,600	578,563

**MONROE COUNTY, FLORIDA
 CLERK OF THE COURTS & COMPTROLLER
 OPERATIONAL BUDGET COMPARISON - FTE's
 FISCAL YEAR ENDING 2016**

	<u>BOCC Funded</u>	<u>Court Funded</u>	<u>TOTAL</u>
Clerk to BOCC	23.70	-	23.70
Internal Audit	3.00	-	3.00
Information Systems	3.13	0.87	4.00
Recording	7.59	-	7.59
Records Management	1.07	4.68	5.75
Court Related	-	51.96	51.96
TOTAL FTE'S	<u><u>38.49</u></u>	<u><u>57.51</u></u>	<u><u>96.00</u></u>

*****BOCC Transferred the TDC Bed Tax Audit function to Tax Collector***** **(2.00)**

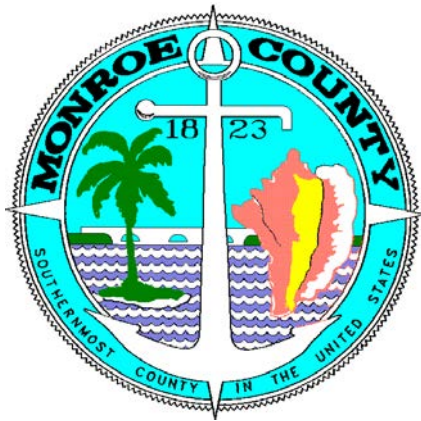
**MONROE COUNTY, FLORIDA
CLERK OF THE COURTS & COMPTROLLER
PUBLIC RECORDS MODERNIZATION TRUST FUND
FISCAL YEAR ENDING 2016**

	<u>SRF - 192</u> <u>10 % Fines</u>	<u>SRF - 192</u> <u>MT Fund</u>
Recording Fees	-	150,000
Fines	100,000	-
Interest Income	1,100	1,700
Cash Carry Forward	1,011,264	1,131,094
Total Revenues	<u>1,112,364</u>	<u>1,282,794</u>
Personnel Services	-	-
Operating Expenses	633,100	632,700
Equipment	-	100,000
Contingency	-	-
Reserves	479,264	550,094
Total Expenditures	<u>1,112,364</u>	<u>1,282,794</u>

The Public Records Modernization Trust Fund is authorized by Florida Statutes Section 28.24 (12) (d) and €. Recording revenues are restricted to the modernization of the court-related records system as described therein.

Pursuant to Florida Statutes Section 28.37, ten percent of all court-related fines collected by the Clerk shall be deposited in the Clerk's special revenue fund for court-related operational needs and program enhancements.

"FOR INFORMATIONAL PURPOSES ONLY"



SHERIFF

Monroe County Sheriff's Office Fiscal Year 2015-2016 Budget Request



**Prepared for the
Monroe County Board of County Commissioners**

**Submitted by Sheriff Richard A. Ramsay
June 1, 2015**





MONROE COUNTY SHERIFF'S OFFICE

RICHARD A. RAMSAY, SHERIFF

May 28, 2015

Honorable Members
Monroe County Board of Commissioners
500 Whitehead Street
Key West, FL 33040

Dear Commissioners:

Pursuant to Florida Statute 30.15, I am required to prepare and submit a budget request to the Board of County Commissioners to meet the responsibilities of my Office. Enclosed please find the budget request for the Office of Sheriff for Fiscal Year 2015-2016.

The requested Public Safety Budget for fiscal year 2015-2016 is \$45,382,768. This request represents an increase of \$507,343 (1.13%) over the previous year.

This budget includes:

- An increase of 2% for all MCSO personnel (\$452,343).
- Statutorily mandated increases in the contribution rates for the Florida Retirement System (\$386,000).
- A \$400,000 reduction in the budget request for outside medical costs and a \$69,000 increase in other contractual relationships.

Also, included in this document are separate budgets for the Sheriff's Office portion of the Trauma Star program and Emergency Communications Department. The budget request for the Trauma Star program for fiscal year 2015-2016 is \$1,760,333. This request represents an increase of \$150,000 over last year. This increase is necessitated due to a 13.6% increase in the flight volume. The budget request for the Emergency Communications Department for fiscal year 2015-2016 is \$435,417. This request represents an increase of \$73,036 over the previous year. This increase is a result of additional costs associated with operating and maintaining our new radio system.

Please feel free to contact me if I can provide you with any additional information.

Sincerely,

Richard A. Ramsay
Sheriff of Monroe County





Monroe County Sheriff's Office Budget Request for Fiscal Year 2015 - 2016

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Monroe County Sheriff's Office Budget Request for Fiscal Year 2015 - 2016

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MONROE COUNTY SHERIFF'S OFFICE

RICHARD A. RAMSAY, SHERIFF

May 26, 2015

MONROE COUNTY SHERIFF'S OFFICE

BUDGET CERTIFICATE
FISCAL YEAR 2015-2016

As required by Chapter 30.49(2)(a), I certify that the proposed budget expenditures is reasonable and necessary for the proper and efficient operations of the Sheriff's Office of Monroe County, Florida, for the fiscal year beginning October 1, 2015, and ending September 30, 2016.

The functional distribution is as follows:

LAW ENFORCEMENT

.10	Personal Services	\$ 20,592,818
.30	Operating Expenses	3,438,784
.60	Capital Outlay	844,371
.90	Other Uses	<u>100,000</u>
	TOTAL	<u>\$ 24,975,973</u>

CORRECTIONS

.10	Personal Services	\$ 12,610,822
.30	Operating Expenses	6,143,602
.60	Capital Outlay	75,000
.90	Other Uses	<u>20,000</u>
	TOTAL	<u>\$ 18,849,424</u>



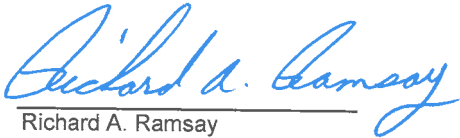
BUDGET CERTIFICATE
FISCAL YEAR 2015-2016**COURT SECURITY**

.10	Personal Services	\$ 1,527,856
.30	Operating Expenses	29,515
.60	Capital Outlay	-
.90	Contingency	-
	TOTAL	\$ 1,557,371

PUBLIC SAFETY

.10	Personal Services	\$ 34,731,496
.30	Operating Expenses	9,611,901
.60	Capital Outlay	919,371
.90	Contingency	120,000
	TOTAL	\$ 45,382,768

Respectfully submitted,

Richard A. Ramsay
Sheriff of Monroe County



MONROE COUNTY SHERIFF'S OFFICE

RICHARD A. RAMSAY, SHERIFF

May 26, 2015

MONROE COUNTY SHERIFF'S OFFICE

BUDGET CERTIFICATE
FISCAL YEAR 2015-2016

As required by Chapter 30.49(2)(a), I certify that the proposed budget expenditures is reasonable and necessary for the proper and efficient operations of the Sheriff's Office of Monroe County, Florida, for the fiscal year beginning October 1, 2015, and ending September 30, 2016.

The functional distribution is as follows:

Trauma Star

.10	Personal Services	\$	501,563
.30	Operating Expenses		1,243,770
.60	Capital Outlay		15,000
.90	Contingency		-
	TOTAL	\$	<u>1,760,333</u>

Radio Communications

.10	Personal Services	\$	154,389
.30	Operating Expenses		273,028
.60	Capital Outlay		8,000
.90	Contingency		-
	TOTAL	\$	<u>435,417</u>

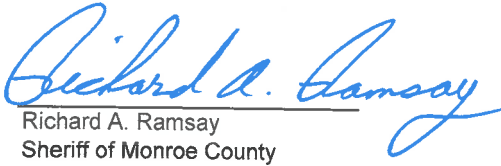


BUDGET CERTIFICATE
FISCAL YEAR 2015-2016

PUBLIC SAFETY

.10	Personal Services	\$	655,952
.30	Operating Expenses		1,516,798
.60	Capital Outlay		23,000
.90	Contingency		-
	TOTAL	\$	<u>2,195,750</u>

Respectfully submitted,


Richard A. Ramsay
Sheriff of Monroe County



Public Safety Budget Fiscal Year 2015 - 2016

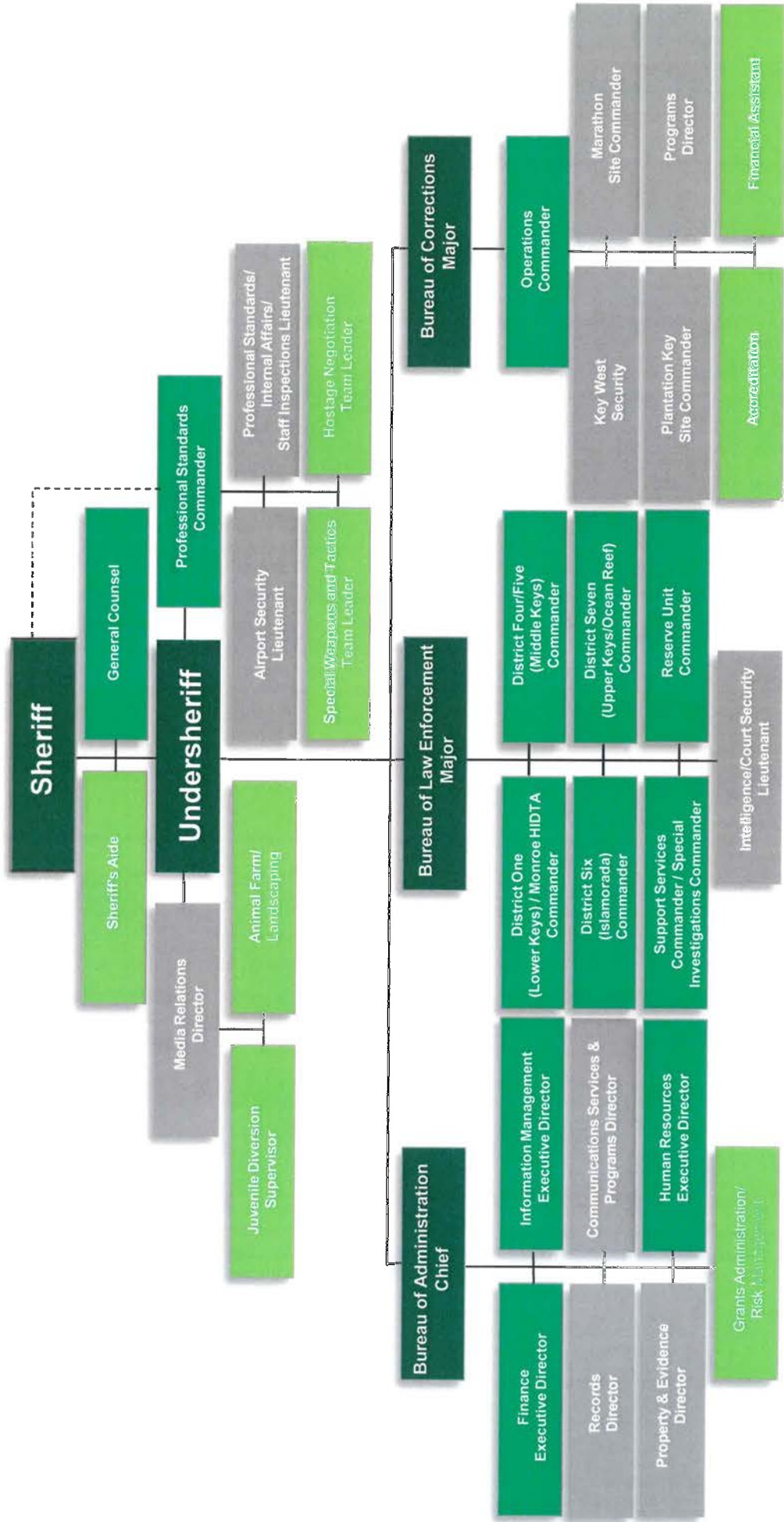
***Law Enforcement**

***Corrections**

***Court Security**



Monroe County Sheriff's Office Organizational Chart



Updated by: Lisa Knowles - 5/19/15 (v5)
**PUBLIC SAFETY - BUDGET
 BREAKDOWN BY FUNCTION**

	TOTAL LAW ENFORCEMENT 521	TOTAL CORRECTIONS 523	TOTAL COURT SECURITY 516	TOTAL
<u>PERSONNEL SERVICES</u>				
Headcount	265.5	179.0	21.0	465.5
Executive Salary	121,128	-	-	121,128
Regular Salaries	15,776,203	9,711,277	1,158,460	26,645,939
Overtime	381,153	85,191	9,024	475,368
Incentive	121,794	102,258	10,500	234,552
Employer Taxes	1,257,299	757,755	90,116	2,105,169
Retirement Contribution	2,861,241	1,942,025	258,457	5,061,722
Life & Health Insurance	39,000	5,750	1,300	46,050
Unemployment Compensation	35,000	6,566	-	41,566
Total Personal Services	20,592,818	12,610,822	1,527,856	34,731,496
<u>OPERATING EXPENSES</u>				
Expenses Other Than Salaries	-	-	-	-
Professional Services	54,650	3,176,529	5,100	3,236,279
Other Contractual Services	160,350	42,000	-	202,350
Investigations	30,000	-	-	30,000
Travel & Per Diem	53,000	15,172	1,000	69,172
Communications	292,500	22,000	-	314,500
Freight & Postage	20,400	5,000	-	25,400
Utility Services	85,000	1,395,000	-	1,480,000
Rentals	71,200	-	-	71,200
Insurance	387,050	100,000	15,000	502,050
Repairs & Maintenance	820,791	110,000	-	930,791
Printing	6,400	-	-	6,400
Advertising	7,400	-	-	7,400
Office Supplies	107,550	30,000	1,000	138,550
Operating Supplies	1,193,493	1,209,901	7,000	2,410,394
Books/Subscriptions/Memberships	29,000	3,000	-	32,000
Tuition	45,000	5,000	-	50,000
Training	75,000	30,000	415	105,415
Total Operating Expenses	3,438,784	6,143,602	29,515	9,611,901
<u>CAPITAL OUTLAY</u>				
Other Building Improvements	-	25,000	-	25,000
Automobiles/Machinery/Equip.	844,371	50,000	-	894,371
Total Capital Outlay	844,371	75,000	-	919,371
<u>OTHER USES</u>				
Aids to Government Agencies	-	-	-	-
Aids to Private Organizations	-	-	-	-
Intragovernmental Transfers	100,000	20,000	-	120,000
Total Other Uses	100,000	20,000	-	120,000
TOTAL	24,975,973	18,849,424	1,557,371	45,382,768

Updated by: Lisa Knowles - 5/19/15 (v5)
 BUDGET- REGIONAL - PUBLIC SAFETY
 2 YEAR COMPARISON FOR FYE 2015 TO FYE 2016

	Total	Unincorporated	<u>Less:</u> Marathon	Islamorada	Regional
PERSONNEL SERVICES					
Headcount					
FYE 2016	465.5	40.0	15.0	16.0	394.5
FYE 2015	463.5	39.0	15.0	16.0	393.5
Increase (Decrease)	2.0	1.0	-	-	1.0
Total Personal Services					
FYE 2016	34,731,496	3,120,377	1,107,508	1,453,675	29,049,936
FYE 2015	33,889,153	3,041,935	1,090,737	1,416,555	28,339,927
Increase (Decrease)	842,343	78,442	16,771	37,120	710,009
Total Operating Expenses					
FYE 2016	9,611,901	396,859	185,110	132,476	8,897,456
FYE 2015	9,946,901	396,859	185,110	132,476	9,232,456
Increase (Decrease)	(335,000)	-	-	-	(335,000)
Total Capital Outlay					
FYE 2016	919,371	176,688	126,108	86,969	529,606
FYE 2015	919,371	176,688	126,108	86,969	529,606
Increase (Decrease)	-	-	-	-	-
Total Other Uses					
FYE 2016	120,000	-	-	-	120,000
FYE 2015	120,000	-	-	-	120,000
Increase (Decrease)	-	-	-	-	-
TOTAL					
FYE 2016	45,382,768	3,693,924	1,418,726	1,673,120	38,596,998
FYE 2015	44,875,425	3,615,482	1,401,955	1,636,000	38,221,989
Increase (Decrease)	507,343	78,442	16,771	37,120	375,009

Updated by: Lisa Knowles - 5/19/15 (v5)
BUDGET - REGIONAL
2 YEAR COMPARISON FOR FYE 2015 TO FYE 2016

	<u>ADOPTED BUDGET FYE 2015</u>	<u>PROPOSED BUDGET FYE 2016</u>	<u>DIFFERENCE + OR (-)</u>
<u>PERSONNEL SERVICES</u>			
Headcount	393.5	394.5	1.0
Executive Salary	120,629	121,128	499
Regular Salaries	22,150,551	22,449,254	298,703
Overtime	293,693	297,407	3,714
Incentive	196,514	196,155	(360)
Employer Taxes	1,744,426	1,767,572	23,146
Retirement Contribution	3,753,298	4,137,605	384,307
Life & Health Insurance	39,250	39,250	-
Unemployment Compensation	41,566	41,566	-
Total Personal Services	<u>28,339,927</u>	<u>29,049,936</u>	<u>710,009</u>
<u>OPERATING EXPENSES</u>			
Expenses Other Than Salaries	-	-	-
Professional Services	3,554,629	3,219,629	(335,000)
Other Contractual Services	202,000	202,000	-
Investigations	30,000	30,000	-
Travel & Per Diem	65,672	65,672	-
Communications	277,000	277,000	-
Freight & Postage	25,000	25,000	-
Utility Services	1,480,000	1,480,000	-
Rentals	71,200	71,200	-
Insurance	380,000	380,000	-
Repairs & Maintenance	710,000	710,000	-
Printing	6,400	6,400	-
Advertising	7,400	7,400	-
Office Supplies	131,000	131,000	-
Operating Supplies	2,111,740	2,111,740	-
Books/Subscriptions/Memberships	31,000	31,000	-
Tuition	50,000	50,000	-
Training	99,415	99,415	-
Total Operating Expenses	<u>9,232,456</u>	<u>8,897,456</u>	<u>(335,000)</u>
<u>CAPITAL OUTLAY</u>			
Other Building Improvements	25,000	25,000	-
Automobiles/Machinery/Equip.	504,606	504,606	-
Total Capital Outlay	<u>529,606</u>	<u>529,606</u>	<u>-</u>
<u>OTHER USES</u>			
Aids to Government Agencies	-	-	-
Aids to Private Organizations	-	-	-
Intragovernmental Transfers	120,000	120,000	-
Total Other Uses	<u>120,000</u>	<u>120,000</u>	<u>-</u>
TOTAL	<u><u>38,221,989</u></u>	<u><u>38,596,998</u></u>	<u><u>375,009</u></u>

Updated by: Lisa Knowles - 5/19/15 (v5)
BUDGET - UNINCORPORATED
2 YEAR COMPARISON FOR FYE 2015 TO FYE 2016

	<u>ADOPTED BUDGET FYE 2015</u>	<u>PROPOSED BUDGET FYE 2016</u>	<u>DIFFERENCE + OR (-)</u>
<u>PERSONNEL SERVICES</u>			
Headcount	39	40	1
Regular Salaries	2,307,537	2,330,986	23,449
Overtime	82,848	84,505	1,657
Incentive	18,839	19,559	720
Employer Taxes	184,306	186,281	1,976
Retirement Contribution	445,006	495,647	50,640
Life & Health Insurance	3,400	3,400	-
Unemployment Compensation	-	-	-
Total Personal Services	<u>3,041,935</u>	<u>3,120,377</u>	<u>78,442</u>
<u>OPERATING EXPENSES</u>			
Expenses Other Than Salaries	-	-	-
Professional Services	8,200	8,200	-
Other Contractual Services	-	-	-
Investigations	-	-	-
Travel & Per Diem	-	-	-
Communications	20,000	20,000	-
Freight & Postage	100	100	-
Utility Services	-	-	-
Rentals	-	-	-
Insurance	60,000	60,000	-
Repairs & Maintenance	113,000	113,000	-
Printing	-	-	-
Advertising	-	-	-
Office Supplies	3,200	3,200	-
Operating Supplies	192,359	192,359	-
Books/Subscriptions/Memberships	-	-	-
Tuition	-	-	-
Training	-	-	-
Total Operating Expenses	<u>396,859</u>	<u>396,859</u>	<u>-</u>
<u>CAPITAL OUTLAY</u>			
Other Building Improvements	-	-	-
Automobiles/Machinery/Equip.	176,688	176,688	-
Total Capital Outlay	<u>176,688</u>	<u>176,688</u>	<u>-</u>
<u>OTHER USES</u>			
Aids to Government Agencies	-	-	-
Aids to Private Organizations	-	-	-
Intragovernmental Transfers	-	-	-
Total Other Uses	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL	<u><u>3,615,482</u></u>	<u><u>3,693,924</u></u>	<u><u>78,442</u></u>

Updated by: Lisa Knowles - 5/19/15 (v5)
BUDGET - MARATHON
2 YEAR COMPARISON FOR FYE 2015 TO FYE 2016

	<u>ADOPTED BUDGET FYE 2015</u>	<u>PROPOSED BUDGET FYE 2016</u>	<u>DIFFERENCE + OR (-)</u>
<u>PERSONNEL SERVICES</u>			
Headcount	15	15	-
Executive Salary	-	-	-
Regular Salaries	817,017	815,625	(1,392)
Overtime	34,796	35,492	696
Incentive	8,639	5,040	(3,600)
Employer Taxes	65,825	65,496	(329)
Retirement Contribution	163,059	184,455	21,396
Life & Health Insurance	1,400	1,400	-
Unemployment Compensation	-	-	-
Total Personal Services	<u>1,090,737</u>	<u>1,107,508</u>	<u>16,771</u>
<u>OPERATING EXPENSES</u>			
Expenses Other Than Salaries	-	-	-
Professional Services	3,700	3,700	-
Other Contractual Services	350	350	-
Investigations	-	-	-
Travel & Per Diem	2,000	2,000	-
Communications	8,000	8,000	-
Freight & Postage	200	200	-
Utility Services	-	-	-
Rentals	-	-	-
Insurance	27,450	27,450	-
Repairs & Maintenance	43,000	43,000	-
Printing	-	-	-
Advertising	-	-	-
Office Supplies	2,300	2,300	-
Operating Supplies	94,110	94,110	-
Books/Subscriptions/Memberships	-	-	-
Tuition	-	-	-
Training	4,000	4,000	-
Total Operating Expenses	<u>185,110</u>	<u>185,110</u>	<u>-</u>
<u>CAPITAL OUTLAY</u>			
Other Building Improvements	-	-	-
Automobiles/Machinery/Equip.	126,108	126,108	-
Total Capital Outlay	<u>126,108</u>	<u>126,108</u>	<u>-</u>
<u>OTHER USES</u>			
Aids to Government Agencies	-	-	-
Aids to Private Organizations	-	-	-
Intragovernmental Transfers	-	-	-
Total Other Uses	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL SHERIFF'S BUDGET	<u><u>1,401,955</u></u>	<u><u>1,418,726</u></u>	<u><u>16,771</u></u>
COUNTY COSTS:*			
- Health Insurances	132,720	132,720	-
- Worker's Compensation	47,444	43,602	(3,842)
- County Allocation	-	-	-
Total County Expenses	<u>180,164</u>	<u>176,322</u>	<u>(3,842)</u>
*Estimates			
TOTAL BUDGET	<u><u>1,582,119</u></u>	<u><u>1,595,048</u></u>	<u><u>12,929</u></u>

27-May-15

Updated by: Lisa Knowles - 5/19/15 (v5)
BUDGET - ISLAMORADA
2 YEAR COMPARISON FOR FYE 2015 TO FYE 2016

	<u>ADOPTED BUDGET FYE 2015</u>	<u>PROPOSED BUDGET FYE 2016</u>	<u>DIFFERENCE + OR (-)</u>
<u>PERSONNEL SERVICES</u>			
Headcount	16.0	16.0	-
Executive Salary	-	-	-
Regular Salaries	1,040,852	1,050,075	9,223
Overtime	56,827	57,964	1,137
Incentive	14,400	13,800	(601)
Employer Taxes	85,074	85,821	747
Retirement Contribution	217,402	244,016	26,614
Life & Health Insurance	2,000	2,000	-
Unemployment Compensation	-	-	-
Total Personal Services	<u>1,416,555</u>	<u>1,453,675</u>	<u>37,120</u>
<u>OPERATING EXPENSES</u>			
Expenses Other Than Salaries	-	-	-
Professional Services	4,750	4,750	-
Other Contractual Services	-	-	-
Investigations	-	-	-
Travel & Per Diem	1,500	1,500	-
Communications	9,500	9,500	-
Freight & Postage	100	100	-
Utility Services	-	-	-
Rentals	-	-	-
Insurance	34,600	34,600	-
Repairs & Maintenance	64,791	64,791	-
Printing	-	-	-
Advertising	-	-	-
Office Supplies	2,050	2,050	-
Operating Supplies	12,185	12,185	-
Books/Subscriptions/Memberships	1,000	1,000	-
Tuition	-	-	-
Training	2,000	2,000	-
Total Operating Expenses	<u>132,476</u>	<u>132,476</u>	<u>-</u>
<u>CAPITAL OUTLAY</u>			
Other Building Improvements	-	-	-
Automobiles/Machinery/Equip.	86,969	86,969	-
Total Capital Outlay	<u>86,969</u>	<u>86,969</u>	<u>-</u>
<u>OTHER USES</u>			
Aids to Government Agencies	-	-	-
Aids to Private Organizations	-	-	-
Intragovernmental Transfers	-	-	-
Total Other Uses	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL SHERIFF'S BUDGET	<u><u>1,636,000</u></u>	<u><u>1,673,120</u></u>	<u><u>37,120</u></u>
COUNTY COSTS:*			
- Health Insurances	151,680	151,680	-
- Worker's Compensation	68,815	57,740	(11,075)
- County Allocation	-	-	-
Total County Expenses	<u>220,495</u>	<u>209,420</u>	<u>(11,075)</u>
*Estimates			
TOTAL BUDGET	<u><u>1,856,495</u></u>	<u><u>1,882,539</u></u>	<u><u>26,044</u></u>

Updated by: Lisa Knowles - 5/19/15 (v5)
BUDGET - PUBLIC SAFETY
2 YEAR COMPARISON FOR FYE 2015 TO FYE 2016

	<u>ADOPTED BUDGET FYE 2015</u>	<u>PROPOSED BUDGET FYE 2016</u>	<u>DIFFERENCE + OR (-)</u>
<u>PERSONNEL SERVICES</u>			
Headcount	463.5	465.5	2.0
Executive Salary	120,629	121,128	499
Regular Salaries	26,315,957	26,645,939	329,982
Overtime	468,164	475,368	7,204
Incentive	238,392	234,552	(3,840)
Employer Taxes	2,079,630	2,105,169	25,539
Retirement Contribution	4,578,765	5,061,722	482,957
Life & Health Insurance	46,050	46,050	-
Unemployment Compensation	41,566	41,566	-
Total Personal Services	<u>33,889,153</u>	<u>34,731,496</u>	<u>842,343</u>
<u>OPERATING EXPENSES</u>			
Expenses Other Than Salaries	-	-	-
Professional Services	3,571,279	3,236,279	(335,000)
Other Contractual Services	202,350	202,350	-
Investigations	30,000	30,000	-
Travel & Per Diem	69,172	69,172	-
Communications	314,500	314,500	-
Freight & Postage	25,400	25,400	-
Utility Services	1,480,000	1,480,000	-
Rentals	71,200	71,200	-
Insurance	502,050	502,050	-
Repairs & Maintenance	930,791	930,791	-
Printing	6,400	6,400	-
Advertising	7,400	7,400	-
Office Supplies	138,550	138,550	-
Operating Supplies	2,410,394	2,410,394	-
Books/Subscriptions/Memberships	32,000	32,000	-
Tuition	50,000	50,000	-
Training	105,415	105,415	-
Total Operating Expenses	<u>9,946,901</u>	<u>9,611,901</u>	<u>(335,000)</u>
<u>CAPITAL OUTLAY</u>			
Other Building Improvements	25,000	25,000	-
Automobiles/Machinery/Equip.	894,371	894,371	-
Total Capital Outlay	<u>919,371</u>	<u>919,371</u>	<u>-</u>
<u>OTHER USES</u>			
Aids to Government Agencies	-	-	-
Aids to Private Organizations	-	-	-
Intragovernmental Transfers	120,000	120,000	-
Total Other Uses	<u>120,000</u>	<u>120,000</u>	<u>-</u>
TOTAL	<u><u>44,875,425</u></u>	<u><u>45,382,768</u></u>	<u><u>507,343</u></u>
			1.13%

Updated by: Lisa Knowles - 5/19/15 (v5)
BUDGET - PUBLIC SAFETY
FIVE YEAR EXPENDITURE COMPARISON
FY 2012 - FY 2016

	<u>Adopted FY 2012</u>	<u>Adopted FY 2013</u>	<u>Adopted FY 2014</u>	<u>Adopted FY 2015</u>	<u>BUDGET FY 2016</u>
<u>PERSONNEL SERVICES</u>					
Executive Salary	117,670	116,424	116,315	120,629	121,128
Regular Salaries	24,758,661	25,567,142	26,115,576	26,315,957	26,645,939
Overtime	400,868	398,357	444,487	468,164	475,368
Incentive	211,972	197,452	220,633	238,392	234,552
Employer Taxes	1,953,105	2,013,577	2,060,801	2,079,630	2,105,169
Retirement Contribution	3,288,921	3,535,815	4,404,825	4,578,765	5,061,722
Life & Health Insurance	-	-	46,050	46,050	46,050
Unemployment Compensation	42,091	41,894	41,566	41,566	41,566
Total Personal Services	<u>30,773,289</u>	<u>31,870,661</u>	<u>33,450,253</u>	<u>33,889,153</u>	<u>34,731,496</u>
<u>OPERATING EXPENSES</u>					
Expenses Other Than Salaries	107,800	107,800	-	-	-
Professional Services	2,879,800	2,879,800	3,571,279	3,571,279	3,236,279
Other Contractual Services	250,136	250,136	202,350	202,350	202,350
Investigations	30,000	30,000	30,000	30,000	30,000
Travel & Per Diem	68,422	68,422	69,172	69,172	69,172
Communications	334,635	334,635	314,500	314,500	314,500
Freight & Postage	15,900	15,900	25,400	25,400	25,400
Utility Services	1,402,525	1,402,525	1,480,000	1,480,000	1,480,000
Rentals	88,280	88,280	71,200	71,200	71,200
Insurance	682,041	682,041	502,050	502,050	502,050
Repairs & Maintenance	934,494	934,494	930,791	930,791	930,791
Printing	8,400	8,400	6,400	6,400	6,400
Advertising	-	-	7,400	7,400	7,400
Office Supplies	516,605	516,605	138,550	138,550	138,550
Operating Supplies	2,258,377	2,258,377	2,410,394	2,410,394	2,410,394
Books/Subscriptions/Memberships	-	-	32,000	32,000	32,000
Tuition	-	-	50,000	50,000	50,000
Training	109,270	109,270	105,415	105,415	105,415
Total Operating Expenses	<u>9,686,685</u>	<u>9,686,685</u>	<u>9,946,901</u>	<u>9,946,901</u>	<u>9,611,901</u>
<u>CAPITAL OUTLAY</u>					
Other Building Improvements	8,600	8,600	25,000	25,000	25,000
Automobiles/Machinery/Equipment	890,487	890,487	894,371	894,371	894,371
Total Capital Outlay	<u>899,087</u>	<u>899,087</u>	<u>919,371</u>	<u>919,371</u>	<u>919,371</u>
<u>OTHER USES</u>					
Aids to Government Agencies	-	-	-	-	-
Aids to Private Organizations	-	-	-	-	-
Intragovernmental Transfers	-	-	120,000	120,000	120,000
Total Other Uses	<u>-</u>	<u>-</u>	<u>120,000</u>	<u>120,000</u>	<u>120,000</u>
TOTAL	<u>41,359,061</u>	<u>42,456,433</u>	<u>44,436,525</u>	<u>44,875,425</u>	<u>45,382,768</u>
		2.65%	4.66%	0.99%	1.13%



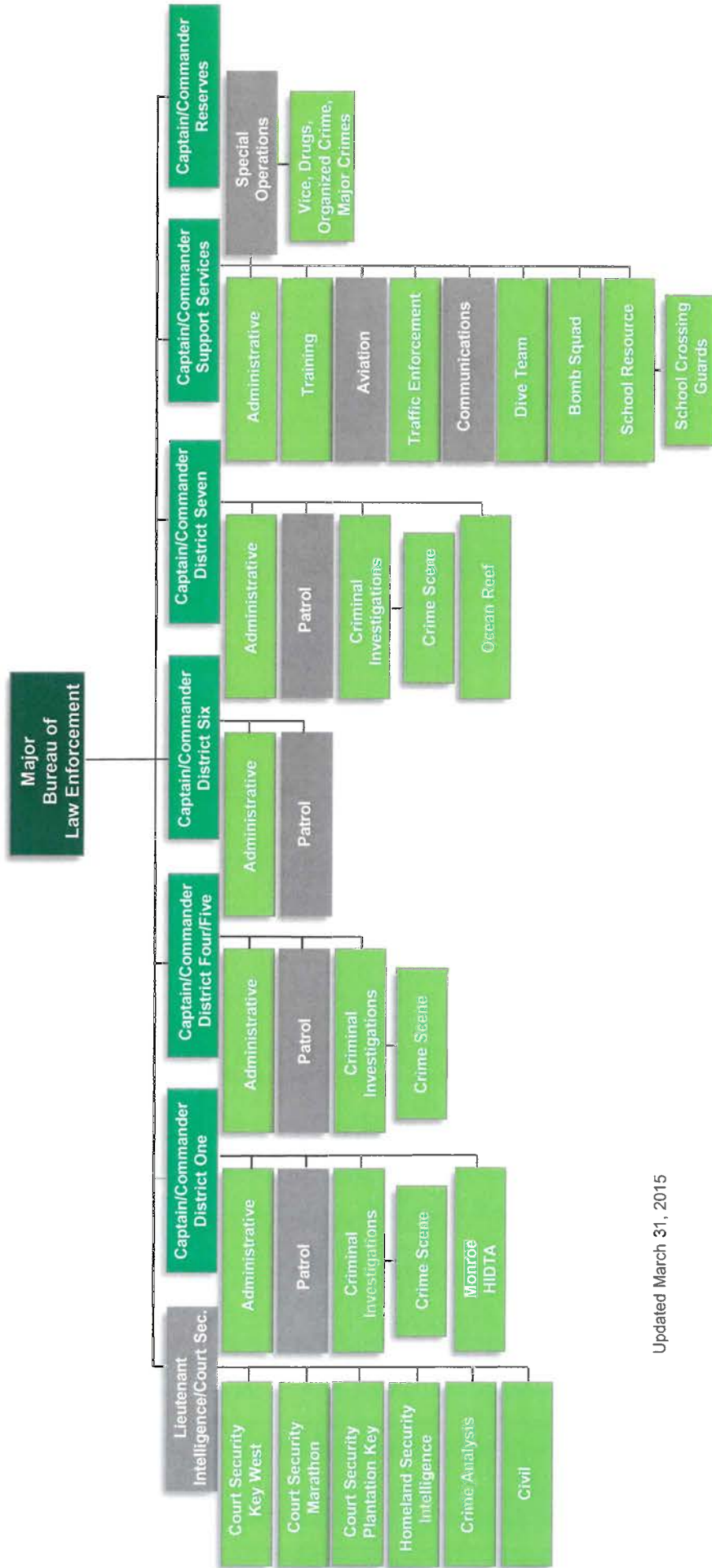
Law Enforcement Budget Fiscal Year 2015 - 2016

COMPONENTS:

- *Finance**
- *Human Resources**
- *Information Systems**
- *Central Records**
- *Property & Evidence**
- *Professional Compliance**
- *Risk Management**
- *Community Relations**
- *Criminal Investigations**
- *Aviation**
- *Road Patrol**
- *Investigations**
- *Dispatch**
- *Special Operations**
- *Training**

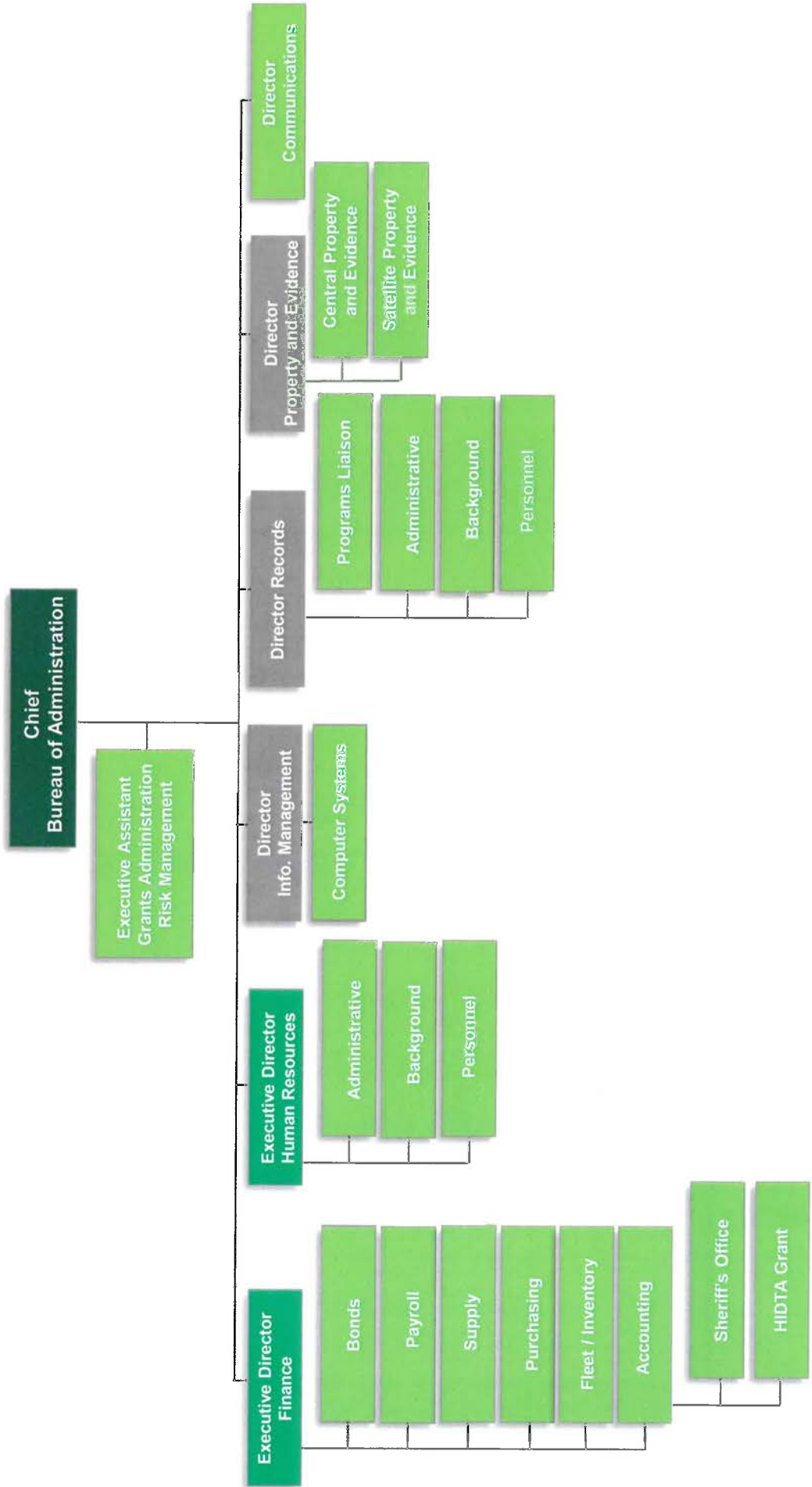


Bureau of Law Enforcement



Updated March 31, 2015

Bureau of Administration Organizational Chart



Updated 03/31/2015

27-May-15

Updated by: Lisa Knowles - 5/19/15 (v5)
BUDGET - LAW ENFORCEMENT
2 YEAR COMPARISON FOR FYE 2015 TO FYE 2016

	ADOPTED BUDGET FYE 2015	PROPOSED BUDGET FYE 2016	DIFFERENCE + OR (-)
<u>PERSONNEL SERVICES</u>			
Headcount	263.5	265.5	2.0
Executive Salary	120,629	121,128	499
Regular Salaries	15,527,351	15,776,203	248,852
Overtime	375,797	381,153	5,356
Incentive	125,394	121,794	(3,600)
Employer Taxes	1,238,089	1,257,299	19,210
Retirement Contribution	2,602,487	2,861,241	258,754
Life & Health Insurance	39,000	39,000	-
Unemployment Compensation	35,000	35,000	-
Total Personal Services	20,063,747	20,592,818	529,071
<u>OPERATING EXPENSES</u>			
Expenses Other Than Salaries	-	-	-
Professional Services	54,650	54,650	-
Other Contractual Services	160,350	160,350	-
Investigations	30,000	30,000	-
Travel & Per Diem	53,000	53,000	-
Communications	292,500	292,500	-
Freight & Postage	20,400	20,400	-
Utility Services	85,000	85,000	-
Rentals	71,200	71,200	-
Insurance	387,050	387,050	-
Repairs & Maintenance	820,791	820,791	-
Printing	6,400	6,400	-
Advertising	7,400	7,400	-
Office Supplies	107,550	107,550	-
Operating Supplies	1,193,493	1,193,493	-
Books/Subscriptions/Memberships	29,000	29,000	-
Tuition	45,000	45,000	-
Training	75,000	75,000	-
Total Operating Expenses	3,438,784	3,438,784	-
<u>CAPITAL OUTLAY</u>			
Other Building Improvements	-	-	-
Automobiles/Machinery/Equip.	844,371	844,371	-
Total Capital Outlay	844,371	844,371	-
<u>OTHER USES</u>			
Aids to Government Agencies	-	-	-
Aids to Private Organizations	-	-	-
Intragovernmental Transfers	100,000	100,000	-
Total Other Uses	100,000	100,000	-
TOTAL	24,446,902	24,975,973	529,071
			2.16%

Updated by: Lisa Knowles - 5/19/15 (v5)
BUDGET - LAW ENFORCEMENT
5 YEAR COMPARISON
FY 2012 - FY 2016

	Adopted FY 2012	Adopted FY 2013	Adopted FY 2014	Adopted FY 2015	Proposed FY 2016
<u>PERSONNEL SERVICES</u>					
Executive Salary	117,670	116,424	116,315	120,629	121,128
Regular Salaries	14,958,473	15,165,614	15,410,160	15,527,351	15,776,203
Overtime	310,439	310,439	353,932	375,797	381,153
Incentive	117,715	112,195	113,514	125,394	121,794
Employer Tax	1,188,719	1,204,085	1,226,212	1,238,089	1,257,299
Retirement Contribution	1,912,727	2,023,037	2,515,654	2,602,487	2,861,241
Life & Health Insurance	-	-	39,000	39,000	39,000
Unemployment Compensation	35,000	35,000	35,000	35,000	35,000
Total Personal Services	18,640,743	18,966,794	19,809,787	20,063,747	20,592,818
<u>OPERATING EXPENSES</u>					
Expenses Other Than Salaries	107,800	107,800	-	-	-
Professional Services	50,000	50,000	54,650	54,650	54,650
Other Contractual Services	149,200	149,200	160,350	160,350	160,350
Investigations	30,000	30,000	30,000	30,000	30,000
Travel and Per Diem	53,000	53,000	53,000	53,000	53,000
Communications	260,750	260,750	292,500	292,500	292,500
Freight & Postage	15,900	15,900	20,400	20,400	20,400
Utility Services	65,580	65,580	85,000	85,000	85,000
Rentals	70,400	70,400	71,200	71,200	71,200
Insurance	491,128	491,128	387,050	387,050	387,050
Repairs & Maintenance	845,150	845,150	820,791	820,791	820,791
Printing	8,400	8,400	6,400	6,400	6,400
Advertising	-	-	7,400	7,400	7,400
Office Supplies	271,500	271,500	107,550	107,550	107,550
Operating Supplies	1,044,476	1,044,476	1,193,493	1,193,493	1,193,493
Books/Subscriptions/Memberships	-	-	29,000	29,000	29,000
Tuition	-	-	45,000	45,000	45,000
Training	75,000	75,000	75,000	75,000	75,000
Total Operating Expenses	3,538,284	3,538,284	3,438,784	3,438,784	3,438,784
<u>CAPITAL OUTLAY</u>					
Other Building Improvements	-	-	-	-	-
Automobiles/Machinery/Equipment	794,371	794,371	844,371	844,371	844,371
Total Capital Outlay	794,371	794,371	844,371	844,371	844,371
<u>OTHER USES</u>					
Aids to Government Agencies	-	-	-	-	-
Aids to Private Organizations	-	-	-	-	-
Intragovernmental Transfers	-	-	100,000	100,000	100,000
Total Other Uses	-	-	100,000	100,000	100,000
TOTAL	22,973,398	23,299,449	24,192,942	24,446,902	24,975,973
% Increase/(Decrease)		1.4%	3.8%	1.0%	2.2%

27-May-15

Updated by: Lisa Knowles - 5/19/15 (v5)
BUDGET -- LAW ENFORCEMENT
BUDGETED POSITIONS BY SECTION
FYE 2016

	Section Number	Total Personnel	Sworn Personnel	Nonsworn Personnel
Office of the Sheriff	1000	1.9	1.0	0.9
Basic Law Enforcement Academy	1050	3.0	-	3.0
Bureau of Law Enforcement	1300	1.0	1.0	-
Inspector General's Office	1100	4.0	3.0	1.0
Accreditation	1140	4.0	2.0	2.0
Community Relation's Office				-
Public Information	1210	1.0	1.0	-
School Resource Officers	1240	3.0	3.0	-
Finance Office				-
Administration	1400	7.0	-	7.0
Fleet/Inventory/Supply	1410	4.0	-	4.0
Legal Review Office				-
Administration	1500	1.3	-	1.3
Civil	1510	5.0	3.0	2.0
Sector 1				
Administration	1310	4.0	2.0	2.0
Chief - Law Enforcement Operations	1355	1.0	1.0	-
Regional Service/ Road Patrol	1311	8.0	8.0	-
CIU	1319	7.0	7.0	-
Unincorporated Road Patrol	4100	18.0	18.0	-
School Crossing Guard	4102	1.0	-	1.0
Sector 4				
Administration	1320	2.0	2.0	-
Regional Service/ Road Patrol	1321	8.0	8.0	-
Communications	1322	22.0	-	22.0
Records	1325	2.0	-	2.0
CIU	1329	4.0	4.0	-
Marathon	4401	14.0	14.0	-
School Crossing Guard	4402	1.0	-	1.0
Sector 5				
Unincorporated Road Patrol	4500	3.0	3.0	-
Sector 6				
Islamorada	4601	16.0	16.0	-
Regional Service/ Road Patrol	1328	2.0	2.0	-
Sector 7				
Administration	1330	2.0	2.0	-
Regional Service/ Road Patrol	1331	8.0	8.0	-
Records	1335	2.0	-	2.0
CIU	1339	8.0	7.0	1.0
Unincorporated Road Patrol	4700	17.0	17.0	-
School Crossing Guard	4702	1.0	-	1.0
Division IV				
Administration	1340	1.0	-	1.0
Traffic	1341	9.0	9.0	-
Special Operations	1342	16.0	16.0	-
Homeland Security	1346	1.0	1.0	-
Aviation	1352	3.0	2.0	1.0
Administration	1350	1.9	-	1.9
Human Resources	1351	6.5	-	6.5
Property	1353	4.0	-	4.0
Information Management	1354	7.0	-	7.0
Training	1356	4.0	3.0	1.0
Jail Records	1357	14.0	-	14.0
Central Records	1358	6.0	-	6.0
Warrants	1359	6.0	-	6.0
	Total	265.5	164	101.5



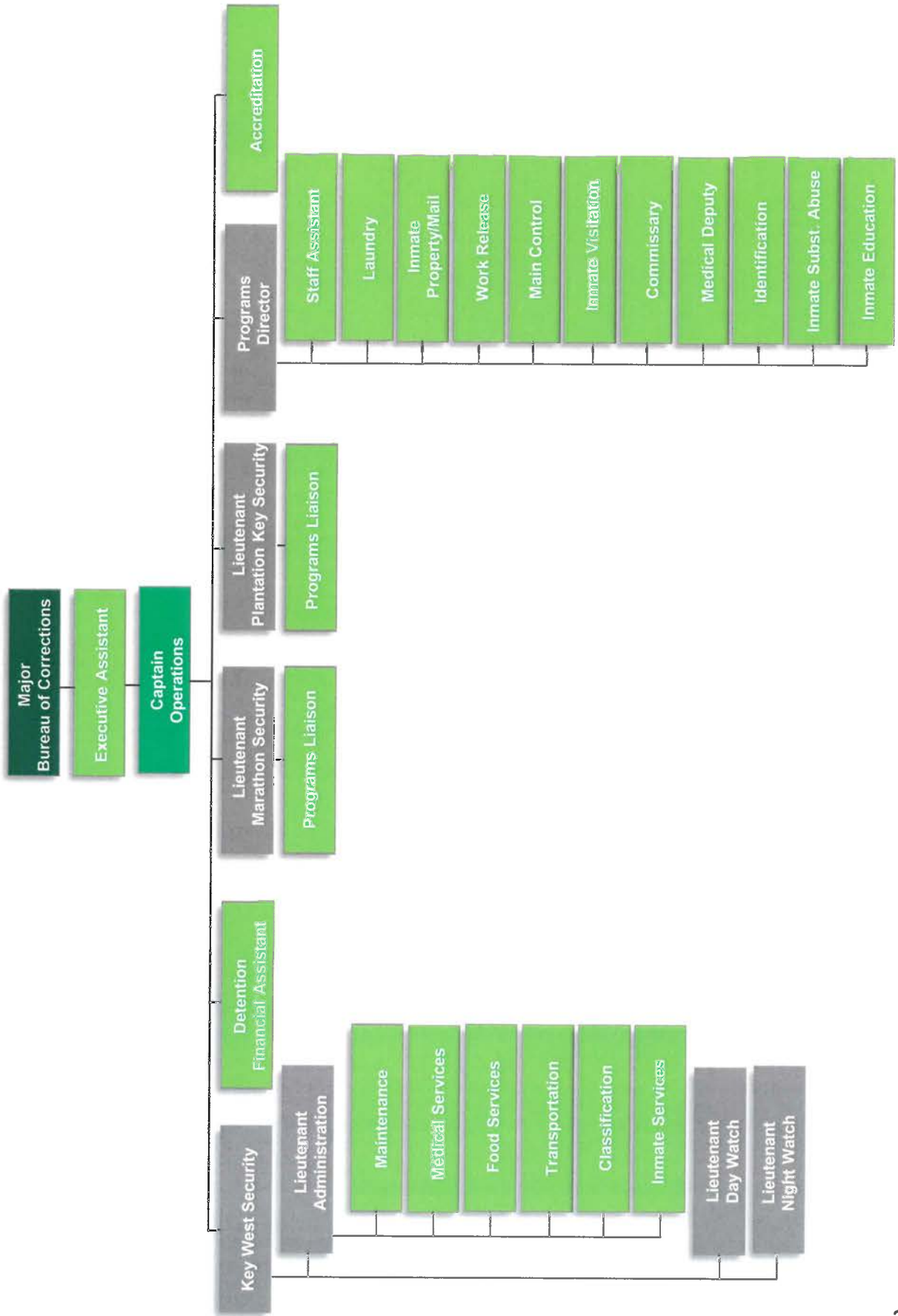
Corrections Budget Fiscal Year 2015 - 2016

COMPONENTS:

- *Key West Detention Facility**
- *Marathon Detention Facility**
- *Plantation Key Detention Facility**
- *Administration**
- *Security**
- *Intake & Release**
- *Classification**
- *Inmate Programs**
- *Transportation**
- *Inmate Property**
- *Commissary**



Bureau of Corrections Organizational Chart



Updated by: Lisa Knowles - 5/19/15 (v5)
BUDGET - CORRECTIONS
2 YEAR COMPARISON FOR FYE 2015 TO FYE 2016

	PROPOSED BUDGET FYE 2015	PROPOSED BUDGET FYE 2016	DIFFERENCE + OR (-)
<u>PERSONNEL SERVICES</u>			
Headcount	179.0	179.0	-
Executive Salary	-	-	-
Regular Salaries	9,640,364	9,711,277	70,913
Overtime	83,521	85,191	1,670
Incentive	101,538	102,258	720
Employer Taxes	752,147	757,755	5,608
Retirement Contribution	1,745,821	1,942,025	196,204
Life & Health Insurance	5,750	5,750	-
Unemployment Compensation	6,566	6,566	-
Total Personal Services	12,335,707	12,610,822	275,115
<u>OPERATING EXPENSES</u>			
Expenses Other Than Salaries	-	-	-
Professional Services	3,511,529	3,176,529	(335,000)
Other Contractual Services	42,000	42,000	-
Investigations	-	-	-
Travel & Per Diem	15,172	15,172	-
Communications	22,000	22,000	-
Freight & Postage	5,000	5,000	-
Utility Services	1,395,000	1,395,000	-
Rentals	-	-	-
Insurance	100,000	100,000	-
Repairs & Maintenance	110,000	110,000	-
Printing	-	-	-
Advertising	-	-	-
Office Supplies	30,000	30,000	-
Operating Supplies	1,209,901	1,209,901	-
Books/Subscriptions/Memberships	3,000	3,000	-
Tuition	5,000	5,000	-
Training	30,000	30,000	-
Total Operating Expenses	6,478,602	6,143,602	(335,000)
<u>CAPITAL OUTLAY</u>			
Other Building Improvements	25,000	25,000	-
Automobiles/Machinery/Equip.	50,000	50,000	-
Total Capital Outlay	75,000	75,000	-
<u>OTHER USES</u>			
Aids to Government Agencies	-	-	-
Aids to Private Organizations	-	-	-
Intragovernmental Transfers	20,000	20,000	-
Total Other Uses	20,000	20,000	-
TOTAL	18,909,309	18,849,424	(59,885)
			-0.32%

Updated by: Lisa Knowles - 5/19/15 (v5)
BUDGET - CORRECTIONS
FIVE YEAR EXPENDITURE COMPARISON
FY 2012 - FY 2016

	<u>Adopted FY 2012</u>	<u>Adopted FY 2013</u>	<u>Adopted FY 2014</u>	<u>Adopted FY 2015</u>	<u>Proposed FY 2016</u>
<u>PERSONNEL SERVICES</u>					
Executive Salary	-	-	-	-	-
Regular Salaries	8,760,165	9,285,315	9,562,546	9,640,364	9,711,277
Overtime	81,769	79,498	81,883	83,521	85,191
Incentive	84,477	75,838	97,459	101,538	102,258
Employer Taxes	683,413	722,737	745,757	752,147	757,755
Retirement Contribution	1,209,193	1,338,155	1,672,457	1,745,821	1,942,025
Life & Health Insurance	-	-	5,750.00	5,750	5,750
Unemployment Compensation	7,091	6,894	6,566	6,566	6,566
Total Personal Services	<u>10,826,109</u>	<u>11,508,437</u>	<u>12,172,418</u>	<u>12,335,707</u>	<u>12,610,822</u>
<u>OPERATING EXPENSES</u>					
Expenses Other Than Salaries	-	-	-	-	-
Professional Services	2,829,800	2,829,800	3,511,529	3,511,529	3,176,529
Other Contractual Services	100,936	100,936	42,000	42,000	42,000
Investigations	-	-	-	-	-
Travel and Per Diem	15,172	15,172	15,172	15,172	15,172
Communications	73,885	73,885	22,000	22,000	22,000
Freight & Postage	-	-	5,000	5,000	5,000
Utility Services	1,336,945	1,336,945	1,395,000	1,395,000	1,395,000
Rentals	17,880	17,880	-	-	-
Insurance	168,466	168,466	100,000	100,000	100,000
Repairs & Maintenance	89,344	89,344	110,000	110,000	110,000
Printing	-	-	-	-	-
Advertising	-	-	-	-	-
Office Supplies	243,287	243,287	30,000	30,000	30,000
Operating Supplies	1,209,901	1,209,901	1,209,901	1,209,901	1,209,901
Books/Subscriptions/Memberships	-	-	3,000	3,000	3,000
Tuition	-	-	5,000	5,000	5,000
Training	33,270	33,270	30,000	30,000	30,000
Total Operating Expenses	<u>6,118,886</u>	<u>6,118,886</u>	<u>6,478,602</u>	<u>6,478,602</u>	<u>6,143,602</u>
<u>CAPITAL OUTLAY</u>					
Other Building Improvements	8,600	8,600	25,000	25,000	25,000
Automobiles/Machinery/Equipment	96,116	96,116	50,000	50,000	50,000
Total Capital Outlay	<u>104,716</u>	<u>104,716</u>	<u>75,000</u>	<u>75,000</u>	<u>75,000</u>
<u>OTHER USES</u>					
Aids to Government Agencies	-	-	-	-	-
Aids to Private Organizations	-	-	-	-	-
Intragovernmental Transfers	-	-	20,000	20,000	20,000
Total Other Uses	<u>-</u>	<u>-</u>	<u>20,000</u>	<u>20,000</u>	<u>20,000</u>
TOTAL	<u>17,049,711</u>	<u>17,732,039</u>	<u>18,746,020</u>	<u>18,909,309</u>	<u>18,849,424</u>
% Increase/(Decrease)		4.00%	5.72%	0.87%	-0.32%

BUDGET -- CORRECTIONS
BUDGETED POSITIONS BY SECTION
 Updated by: Lisa Knowles - 5/19/15 (v5)

	<u>Section Number</u>	<u>Total Personnel</u>	<u>Sworn Personnel</u>	<u>Nonsworn Personnel</u>
Administration	3000	2.0	1.0	1.0
Corrections Academy	3170	12.0	-	12.0
Division I				
Programs	3110	4.0	4.0	-
Security Administration	3120	1.0	1.0	-
A	3121	26.0	26.0	-
B	3122	23.0	23.0	-
C	3123	27.0	27.0	-
D	3124	24.0	24.0	-
Transportation	3130	8.0	7.0	1.0
Property	3150	4.0	-	4.0
Sector 4				
Security	3220	17.0	17.0	-
Sector 7				
Security	3320	17.0	17.0	-
Technical Services				
Main Control	3420	3.0	-	3.0
Classification	3430	3.0	1.0	2.0
Support Services				
Administration	3510	4.0	1.0	3.0
Maintenance	3520	4.0	-	4.0
Total Public Safety Personnel		<u>179.0</u>	<u>149.0</u>	<u>30.0</u>
Total Approved Budgeted Positions October 1, 2015				179.0
Requested Budgeted Positions October 1, 2016				<u>179.0</u>

Sworn Personnel by Position:

Major	1.0
Captain	1.0
Lieutenants	5.0
Director	1.0
Sergeants	18.0
Detention Cadettes	12.0
Detention Deputies	123.0
Support Staff	18.0
	<u>179.0</u>

POSITIONS FUNDED BY OTHER SOURCES:

- Commissary Personnel**

5

**Health Ins/Wcomp is charged to County's fine and forfeiture fund and not the Special Revenue Funds



Court Services Budget Fiscal Year 2015 - 2016

- **COMPONENTS:**
- ***Administration**
- ***Courtroom Security**
- ***Video First Appearance**
- ***Holding**
- ***Visitor Screening**



Updated by: Lisa Knowles - 5/19/15 (v5)
BUDGET - COURT SECURITY
2 YEAR COMPARISON FOR FYE 2015 TO FYE 2016

	ADOPTED BUDGET FYE 2015	PROPOSED BUDGET FYE 2016	DIFFERENCE + OR (-)
<u>PERSONNEL SERVICES</u>			
Headcount	21.0	21.0	-
Executive Salary	-	-	-
Regular Salaries	1,148,241	1,158,460	10,219
Overtime	8,846	9,024	178
Incentive	11,460	10,500	(960)
Employer Taxes	89,394	90,116	722
Retirement Contribution	230,458	258,457	27,999
Life & Health Insurance	1,300	1,300	-
Unemployment Compensation	-	-	-
Total Personal Services	1,489,699	1,527,856	38,157
<u>OPERATING EXPENSES</u>			
Expenses Other Than Salaries	-	-	-
Professional Services	5,100	5,100	-
Other Contractual Services	-	-	-
Investigations	-	-	-
Travel & Per Diem	1,000	1,000	-
Communications	-	-	-
Freight & Postage	-	-	-
Utility Services	-	-	-
Rentals	-	-	-
Insurance	15,000	15,000	-
Repairs & Maintenance	-	-	-
Printing	-	-	-
Advertising	-	-	-
Office Supplies	1,000	1,000	-
Operating Supplies	7,000	7,000	-
Books/Subscriptions/Memberships	-	-	-
Tuition	-	-	-
Training	415	415	-
Total Operating Expenses	29,515	29,515	-
<u>CAPITAL OUTLAY</u>			
Other Building Improvements	-	-	-
Automobiles/Machinery/Equip.	-	-	-
Total Capital Outlay	-	-	-
<u>OTHER USES</u>			
Aids to Government Agencies	-	-	-
Aids to Private Organizations	-	-	-
Intragovernmental Transfers	-	-	-
Total Other Uses	-	-	-
TOTAL	1,519,214	1,557,371	38,157
			2.51%

Updated by: Lisa Knowles - 5/19/15 (v5)
BUDGET - COURT SECURITY
FIVE YEAR EXPENDITURE COMPARISON
FY 2012 - FY 2016

	Adopted FY 2012	Adopted FY 2013	Adopted FY 2014	Adopted FY 2015	Proposed FY 2016
<u>PERSONNEL SERVICES</u>					
Executive Salary	-	-	-	-	-
Regular Salaries	1,040,023	1,116,213	1,142,870	1,148,241	1,158,460
Overtime	8,661	8,420	8,673	8,846	9,024
Incentive	9,780	9,420	9,660	11,460	10,500
Employer Taxes	80,972	86,755	88,832	89,394	90,116
Retirement Contribution	167,002	174,623	216,713	230,458	258,457
Life & Health Insurance	-	-	1,300	1,300	1,300
Unemployment Compensation	-	-	-	-	-
Total Personal Services	1,306,437	1,395,431	1,468,048	1,489,699	1,527,856
<u>OPERATING EXPENSES</u>					
Expenses Other Than Salaries	-	-	-	-	-
Professional Services	-	-	5,100	5,100	5,100
Other Contractual Services	-	-	-	-	-
Investigations	-	-	-	-	-
Travel & Per Diem	250	250	1,000	1,000	1,000
Communications	-	-	-	-	-
Freight & Postage	-	-	-	-	-
Utility Services	-	-	-	-	-
Rentals	-	-	-	-	-
Insurance	22,447	22,447	15,000	15,000	15,000
Repairs & Maintenance	-	-	-	-	-
Printing	-	-	-	-	-
Advertising	-	-	-	-	-
Office Supplies	1,818	1,818	1,000	1,000	1,000
Operating Supplies	4,000	4,000	7,000	7,000	7,000
Books/Subscriptions/Memberships	-	-	-	-	-
Tuition	-	-	-	-	-
Training	1,000	1,000	415	415	415
Total Operating Expenses	29,515	29,515	29,515	29,515	29,515
<u>CAPITAL OUTLAY</u>					
Other Building Improvements	-	-	-	-	-
Automobiles/Machinery/Equipment	-	-	-	-	-
Total Capital Outlay	-	-	-	-	-
<u>OTHER USES</u>					
Aids to Government Agencies	-	-	-	-	-
Aids to Private Organizations	-	-	-	-	-
Intragovernmental Transfers	-	-	-	-	-
Total Other Uses	-	-	-	-	-
TOTAL	1,335,952	1,424,946	1,497,563	1,519,214	1,557,371
% Increase/(Decrease)		6.7%	5.1%	1.4%	2.5%

27-May-15

Updated by: Lisa Knowles - 5/19/15 (v5)
BUDGET -- COURT SECURITY
BUDGETED POSITIONS BY SECTION

	<u>Section Number</u>	<u>Total Personnel</u>	<u>Sworn Personnel</u>	<u>Nonsworn Personnel</u>
Sector 1	2010	13.0	13.0	-
Sector 4	2020	3.0	3.0	-
Sector 7	2030	5.0	5.0	-
Total Public Safety Personnel		<u>21.0</u>	<u>21.0</u>	<u>-</u>
Total Approved Budgeted Positions October 1, 2015				21.0
Requested Budgeted Positions October 1, 2016				<u>21.0</u>
Sworn Personnel by Position:				
Court Deputies		18.0		
Court Sergeants		3.0		
		<u>21.0</u>		



Trauma Star Budget Fiscal Year 2015 - 2016



Updated by: Lisa Knowles - 5/19/15 (v5)
BUDGET - TRAUMA STAR
2 YEAR COMPARISON FOR FYE 2015 TO FYE 2016

	ADOPTED BUDGET FYE 2015	PROPOSED BUDGET FYE 2016	DIFFERENCE + OR (-)
<u>PERSONNEL SERVICES</u>			
Headcount	6.0	6.0	-
Executive Salary	-	-	-
Regular Salaries	430,445	425,357	(5,088)
Overtime	-	-	-
Incentive	960	960	-
Employer Taxes	33,002	32,613	(389)
Retirement Contribution	40,583	42,284	1,701
Life & Health Insurance	350	350	-
Unemployment Compensation	-	-	-
Total Personal Services	<u>505,340</u>	<u>501,563</u>	<u>(3,777)</u>
<u>OPERATING EXPENSES</u>			
Expenses Other Than Salaries	-	-	-
Professional Services	1,750	1,750	-
Other Contractual Services	5,000	5,000	-
Investigations	-	-	-
Travel & Per Diem	10,000	10,000	-
Communications	-	-	-
Freight & Postage	8,000	8,000	-
Utility Services	-	-	-
Rentals	-	-	-
Insurance	69,000	69,000	-
Repairs & Maintenance	630,000	780,000	150,000
Printing	-	-	-
Advertising	-	-	-
Office Supplies	1,500	1,500	-
Operating Supplies	200,520	200,520	-
Books/Subscriptions/Memberships	3,000	3,000	-
Tuition	-	-	-
Training	165,000	165,000	-
Total Operating Expenses	<u>1,093,770</u>	<u>1,243,770</u>	<u>150,000</u>
<u>CAPITAL OUTLAY</u>			
Other Building Improvements	-	-	-
Automobiles/Machinery/Equip.	15,000	15,000	-
Total Capital Outlay	<u>15,000</u>	<u>15,000</u>	<u>-</u>
<u>OTHER USES</u>			
Aids to Government Agencies	-	-	-
Aids to Private Organizations	-	-	-
Intragovernmental Transfers	-	-	-
Total Other Uses	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL	<u><u>1,614,110</u></u>	<u><u>1,760,333</u></u>	<u><u>146,223</u></u>
			9.06%



Emergency Communications Budget Fiscal Year 2015 - 2016

COMPONENTS:

***Administration**

***Design & Maintenance of Radio Systems:**

- 800 MHz - Sheriff's Office & Other Agencies**
- UHF – Monroe County Fire Rescue**
- VHF – Monroe County Public Works**

***Maintenance of 911 System**

***Site Management:**

- Towers**
- Buildings & Structures**
- Landscaping**

***Emergency Operations Center (Support)**

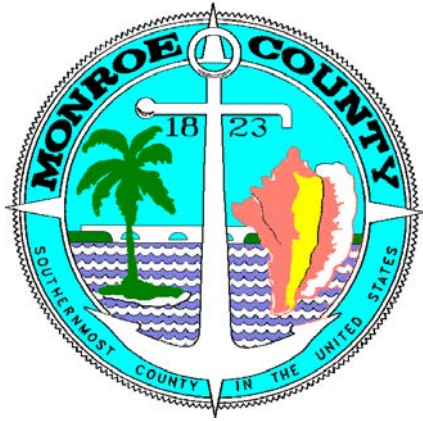
*** Maintain & Prepare Licenses for the FAA & FCC**



Updated by: Lisa Knowles - 5/19/15 (v5)
BUDGET - EMERGENCY COMMUNICATIONS
2 YEAR COMPARISON FOR FYE 2015 TO FYE 2016

	ADOPTED BUDGET FYE 2015	PROPOSED BUDGET FYE 2016	DIFFERENCE + OR (-)
<u>PERSONNEL SERVICES</u>			
Headcount	2.5	2.5	-
Executive Salary	-	-	-
Regular Salaries	125,140	127,629	2,489
Overtime	1,771	1,806	36
Incentive	-	-	-
Employer Taxes	9,709	9,902	193
Retirement Contribution	14,583	14,901	319
Life & Health Insurance	150	150	-
Unemployment Compensation	-	-	-
Total Personal Services	<u>151,352</u>	<u>154,389</u>	<u>3,036</u>
<u>OPERATING EXPENSES</u>			
Expenses Other Than Salaries	-	-	-
Professional Services	100	100	-
Other Contractual Services	-	-	-
Investigations	-	-	-
Travel & Per Diem	-	-	-
Communications	3,500	3,500	-
Freight & Postage	600	600	-
Utility Services	600	600	-
Rentals	9,200	9,200	-
Insurance	2,500	2,500	-
Repairs & Maintenance	167,733	237,733	70,000
Printing	-	-	-
Advertising	-	-	-
Office Supplies	1,000	1,000	-
Operating Supplies	9,250	9,250	-
Books/Subscriptions/Memberships	-	-	-
Tuition	-	-	-
Training	8,545	8,545	-
Total Operating Expenses	<u>203,028</u>	<u>273,028</u>	<u>70,000</u>
<u>CAPITAL OUTLAY</u>			
Other Building Improvements	-	-	-
Automobiles/Machinery/Equip.	8,000	8,000	-
Total Capital Outlay	<u>8,000</u>	<u>8,000</u>	<u>-</u>
<u>OTHER USES</u>			
Aids to Government Agencies	-	-	-
Aids to Private Organizations	-	-	-
Intragovernmental Transfers	-	-	-
Total Other Uses	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL	<u><u>362,380</u></u>	<u><u>435,417</u></u>	<u><u>73,036</u></u>
			20.15%





PROPERTY APPRAISER



Scott P. Russell, CFA
MONROE COUNTY PROPERTY APPRAISER

COUNTY COURTHOUSE
 PO BOX 1176
 KEY WEST, FLORIDA 33041-1176

June 1, 2015

Honorable Amy Heavilin, County Clerk
 500 Whitehead Street
 Key West, Florida 33040

Re: Florida Statute 192.091
 Prorata share of the Property Appraiser's adopted FY 15-16 Budget

Dear Ms. Heavilin,

The Monroe County Property Appraiser's estimated FY 15-16 budget as submitted to the Department of Revenue is \$4,303,967. The prorata share of the budget is subject to changes based on the final approved FY 15-16 budget, the districts allocated with the FY 15-16 budget, and the 2015 tax rolls. Documentation from the Department of Revenue is attached. The prorata share of this budget for the following districts using the 2014 tax rolls is as follows:

BCC	171,380,239.38	207,356,824.49	0.826499151	4,303,967.00	3,557,225.07
GPMSTD	1,658,233.78	207,356,824.49	0.007997006	4,303,967.00	34,418.85
L/M F/A #1	10,623,924.18	207,356,824.49	0.051234987	4,303,967.00	220,513.69
MC LAW ENF	4,165,941.82	207,356,824.49	0.020090691	4,303,967.00	86,469.67
K/L F/R/E	1,948,819.98	207,356,824.49	0.009398388	4,303,967.00	40,450.35
MOSQ	9,785,873.96	207,356,824.49	0.047193402	4,303,967.00	203,118.84
SFWMD	7,793,791.39	207,356,824.49	0.037586375	4,303,967.00	161,770.52
	207,356,824.49		100.00%		4,303,966.99

Sincerely,

Scott P. Russell, CFA
 Monroe County Property Appraiser

SPR/dk

Key West
 County Courthouse
 500 Whitehead St.
 (305) 292-3420
 (305) 292-3431 (Fax)

Marathon
 Marathon Government Center
 2798 Overseas Hwy, Ste. 310
 (305) 289-2550
 (305) 289-2555 (Fax)

Plantation
 Plantation Government Center
 88700 Overseas Hwy.
 (305) 852-7130
 (305) 852-7131 (Fax)

Monroe County Property Appraiser

Updated May 27, 2015

Scott Russell
1. Property Appraiser (CFA)

Denise Knowles
10. Administrative Assistant (CFE)

Legal Council

Computer Programmer/Analyst

Computer Communications Consultant

Appraisal Consultant(s)

Planning Consultant(s)

OPEN
14. Chief Deputy Supervisor

Open
6. Assistant Property Appraiser

Dionne Harnish
33. Marathon/ Plantation, Condo/Timeshare Supervisor (CFE)

OPEN
35. Supervisor – Appraiser/ Commercial Key West

Lynn Garcia
28. Real Property Supervisor (CFE)

John Delamater
36. Personal Property Supervisor

Robbie Shaw
17. Deputy Sr Computer Analyst (CFE)

Mike Russo
40. Supervisor - Appraiser (RES.CFE)

Mark Harris
22. Deputy Appraiser Supervisor (CFE)

Open
5. Deputy Appraiser Supervisor (CFE)

Diane Everett
4. Deputy Prop Specialist

Sharon Morgan
11. Deputy Personal Property Specialist

Hank Kokenzie
15. Computer Network Analyst

Nicolas Grassi
18. Deputy Appraiser

David Clark
3. Deputy Appraiser (CFE)

Ben Olaivar
16. Deputy Appraiser

Maggie Diaz
37. Deputy Property Specialist

John Kane
34. Deputy Personal Property Specialist

Computer Operations

David Krause
50. Deputy Appraiser (CFE)

Susan Cross
7. Deputy Sr Property Specialist

Susan Anisko
24. Deputy Appraiser (CFE)

Sherry Wilson
26. Deputy Property Specialist

Kenneth Dispenza
46. Deputy Personal Property Specialist

James Gale
44. Sr Cartographer (CFCM)

Elizabeth Maclaughlin
41. Deputy Appraiser

Mike Johnson
8. Deputy Appraiser (CFE)

Jodie Cullen
32. Dep Property Specialist

Carla Tynes
42. Deputy Property Specialist

Yolima Henriquez
47. Deputy Personal Property Specialist

Jason Johnson
29. Deputy Appraiser

Manuel Ruano
9. Deputy Appraiser (CFE)

Lori Longstreth
39. Dep Property Specialist

Tina Malgrat
48. Real Property Specialist

Penny Johnson
49. Real Property Specialist

Joseph Gilbert
21. Deputy Appraiser

Patrick Schlafly
23. Deputy Appraiser

Beth-Ann Connell
52. Deputy Appraiser

Randall Pekarik
51. Deputy Appraiser (Homestead Investigator)

Sheri Yoest
12. Deputy Appraiser

Kenneth Brogli
2. Deputy Appraiser (CFE)

Melinda Diaz
25. Deputy Appraiser

Dawn Christ
13. Deputy Appraiser

Patricia Weech-Ramirez
43. Deputy Appraiser

Anthony Bethel
19. Deputy Appraiser

Teresa Hinton
27. Deputy Property Specialist

Scott Youschak
20. Deputy Appraiser



Tangible Personal Property

Key West Appraisal

Lower Keys Appraisal

Key West Office

Plantation Key Office

Appraisal

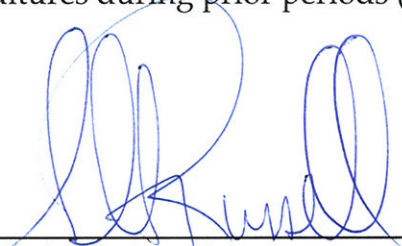
Marathon Office

Condos / Timeshare Key West Office

Real Property

BUDGET REQUEST FOR PROPERTY APPRAISERS

I, Scott P. Russell, the Property Appraiser of Monroe County, Florida, certify the proposed budget for the period of October 1, 2015, through September 30, 2016, contains information that is an accurate presentation of our work program during this period and expenditures during prior periods (section 195.087, F.S.).



Property Appraiser Signature

MAY 29 2015

Date

**BUDGET REQUEST FOR PROPERTY APPRAISERS
SUMMARY OF THE 2015-16 BUDGET BY APPROPRIATION CATEGORY**

**Monroe
COUNTY**

EXHIBIT A

APPROPRIATION CATEGORY	ACTUAL EXPENDITURES 2013-14	APPROVED BUDGET 2014-15	ACTUAL EXPENDITURES 3/31/15	REQUEST 2015-16	(INCREASE/DECREASE)		AMOUNT APPROVED 2015-16	(INCREASE/DECREASE)	
					AMOUNT	%		AMOUNT	%
(1)	(2)	(3)	(4)	(5)	(6)	(6a)	(7)	(8)	(8a)
PERSONNEL SERVICES (Sch. 1-1A)	2,420,610	3,002,278	1,214,089	3,105,220	102,942	3.4%			
OPERATING EXPENSES (Sch. II)	612,397	830,060	179,021	793,747	(36,313)	-4.4%			
OPERATING CAPITAL OUTLAY (Sch. III)	41,393	350,000	13,303	355,000	5,000	1.4%			
NON-OPERATING (Sch. IV)		50,000		50,000					
TOTAL EXPENDITURES	\$3,074,400	\$4,232,338	\$1,406,413	\$4,303,967	\$71,629	1.7%			
NUMBER OF POSITIONS		48		49	1	2.1%			
							COL (5) - (3) COL (6) / (3)		

DETAIL OF SALARIES

Monroe

SCHEDULE I

DOR USE ONLY

Pos. No.	Position Classification	Annual Rate 9/30/15	Position Designation	REQUESTED INCREASES			APPROVED INCREASES				
				Guideline	Other	Funding	Annual Rate 9/30/16	Guideline	Other	Funding	Annual Rate 9/30/16
(1)	(2)	(3)	(3a)	(4a)	(4b)	(5)	(6)	(7a)	(7b)	(8)	(9)
39	Deputy Property Specialist	39,400									
40	Deputy Appraiser (CFE)	60,800									
41	Deputy Appraiser (Plantation)	43,000									
42	Deputy Property Specialists	44,301									
43	Deputy Appraiser (CFE)	44,000									
44	Senior Cartographer (CFCM)	70,508									
46	Deputy Personal Property Specialist	45,226									
47	Deputy Personal Property Specialist	43,292									
48	Real Property Specialist	46,275									
49	Real Property Specialist	45,008									
50	Deputy Appraiser (CFE)	49,181									
51	Deputy Appraiser (Homestead Investigator)	48,538									
52	Deputy Appraiser (Marathon)	44,095									
New Positions:											
53	Computer-Network Tech					38,500	38,500				
1	Official	\$112,189					\$112,189				
47	Current Positions	\$2,435,546				\$48,711	\$2,484,257				
1	New Positions					\$38,500	\$38,500				
49	TOTAL	\$2,547,735				\$87,211	\$2,634,946				

DETAIL OF PERSONNEL SERVICES

SCHEDULE IA

Monroe

OBJECT CODE	ACTUAL EXPENDITURES 2013-14	APPROVED BUDGET 2014-15	ACTUAL EXPENDITURES 3/31/15	REQUEST 2015-16	INCREASE/(DECREASE)		AMOUNT APPROVED 2015-16
					AMOUNT	%	
(1)	(2)	(3)	(4)	(5)	(6)	(6a)	(7)
PERSONNEL SERVICES:							
11 OFFICIAL	111,713	112,189	60,409	112,189			
12 EMPLOYEES (REGULAR)	1,957,528	2,435,546	969,823	2,522,757	87,211	3.6%	
13 EMPLOYEES (TEMPORARY)	3,394	2,000		2,000			
14 OVERTIME						-----	
15 SPECIAL PAY	20,000	25,500	9,600	22,500	(3,000)	-11.8%	
21 FICA							
2152 REGULAR	153,301	197,005	75,337	203,448	6,443	3.3%	
2153 OTHER						-----	
22 RETIREMENT							
2251 OFFICIAL	39,463	48,511	24,255	48,511			
2252 EMPLOYEE	135,211	181,527	74,665	178,234	(3,293)	-1.8%	
2253 SMS/SES						-----	
2254 DROP				15,581	15,581	-----	
23 LIFE & HEALTH INSURANCE						-----	
24 WORKER'S COMPENSATION						-----	
25 UNEMPLOYMENT COMP.						-----	
TOTAL PERSONNEL SERVICES	\$2,420,610	\$3,002,278	\$1,214,089	\$3,105,220	102,942	3.4%	

Post this total to
Col.(2) Ex. A

Post this total to
Col. (3) Ex. A

Post this total to
Col. (4) Ex. A

Post this total to
Col. (5) Ex. A

Col. (5) - (3)

Col. (6) / (3)

DETAIL OF OPERATING EXPENSES

Monroe

SCHEDULE II

OBJECT CODE	ACTUAL EXPENDITURES 2013-14	APPROVED BUDGET 2014-15	ACTUAL EXPENDITURES 3/31/15	REQUEST 2015-16	INCREASE/(DECREASE)		AMOUNT APPROVED 2015-16
					AMOUNT	%	
(1)	(2)	(3)	(4)	(5)	(6)	(6a)	(7)
OPERATING EXPENSES:							
31 PROFESSIONAL SERVICES							
3151 E.D.P.	187,642	254,050	34,704	280,385	26335	10%	
3152 APPRAISAL		2,000		2,000			
3153 MAPPING						----	
3154 LEGAL	165,740	225,000	24,268	175,000	-50000	-22%	
3159 OTHER	1,386	500		500			
32 ACCOUNTING & AUDITING	38,725	40,000	17,000	40,000			
33 COURT REPORTER						----	
34 OTHER CONTRACTUAL	45,570	85,000	12,254	55,000	-30000	-35%	
40 TRAVEL	19,632	16,030	5,926	24,130	8100	51%	
41 COMMUNICATIONS	2,116	3,000	1,046	3,000			
42 TRANSPORTATION							
4251 POSTAGE	35,293	47,756	22,870	48,208	452	1%	
4252 FREIGHT						----	
43 UTILITIES						----	
44 RENTALS & LEASES							
4451 OFFICE EQUIPMENT	23,610	20,000	9,948	22,000	2000	10%	
4452 VEHICLES	19,659	19,660	11,481	19,660			
4453 OFFICE SPACE						----	
4454 E.D.P.						----	
45 INSURANCE & SURETY	589	589	581	589			

DETAIL OF OPERATING EXPENSES

Monroe

SCHEDULE II

OBJECT CODE	ACTUAL EXPENDITURES 2013-14	APPROVED BUDGET 2014-15	ACTUAL EXPENDITURES 3/31/15	REQUEST 2015-16	INCREASE/(DECREASE)		AMOUNT APPROVED 2015-16
					AMOUNT	%	
(1)	(2)	(3)	(4)	(5)	(6)	(6a)	(7)
46 REPAIR & MAINTENANCE							
4651 OFFICE EQUIPMENT		500		500			
4652 VEHICLES	7,135	10,000	2,590	10,000			
4653 OFFICE SPACE	2,849	2,500	1,355	2,800	300	12%	
4654 E.D.P.						----	
47 PRINTING & BINDING	727	1,500		1,500			
49 OTHER CURRENT CHARGES							
4951 LEGAL ADVERTISEMENTS	1,061	1,500	942	1,500			
4952 AERIAL PHOTOS		56,000	13,938	56,000			
4959 OTHER						----	
51 OFFICE SUPPLIES	21,226	14,000	7,879	14,000			
52 OPERATING SUPPLIES	13,861	15,000	2,821	15,000			
54 BOOKS & PUBLICATIONS							
5451 BOOKS	300	600		600			
5452 SUBSCRIPTIONS	4,780	700	2,920	4,000	3,300	471%	
5453 EDUCATION	9,955	6,175	1,025	7,375	1,200	19%	
5454 DUES/MEMBERSHIPS	10,541	8,000	5,473	10,000	2,000	25%	
TOTAL OPERATING EXPENSES	\$612,397	\$830,060	\$179,021	\$793,747	(36,313)	-4%	

Post this total to
Col. (2) Ex. A

Post this total to
Col. (3) Ex. A

Post this total to
Col. (4) Ex. A

Post this total to
Col. (5) Ex. A.

Col. (5) - (3)

Col. (6) / (3)

DETAIL OF OPERATING CAPITAL OUTLAY

SCHEDULE III

Monroe

OBJECT CODE	ACTUAL EXPENDITURES 2013-14	APPROVED BUDGET 2014-15	ACTUAL EXPENDITURES 3/31/15	REQUEST 2015-16	INCREASE/(DECREASE)		AMOUNT APPROVED 2015-16
					AMOUNT	%	
(1)	(2)	(3)	(4)	(5)	(6)	(6a)	(7)
CAPITAL OUTLAY:							
64 MACHINERY & EQUIPMENT							
6451 E.D.P.	1,309	45,000		50,000	5,000	11.1%	
6452 OFFICE FURNITURE		5,000		5,000			
6453 OFFICE EQUIPMENT						----	
6454 VEHICLES						----	
66 BOOKS							
68 INTANGIBLE ASSETS	40,084	300,000	13,303	300,000			
TOTAL CAPITAL OUTLAY	\$41,393	\$350,000	\$13,303	\$355,000	5,000	1.4%	

Post this total to
Col. (2) Ex. A

Post this total to
Col. (3) Ex. A

Post this total to
Col. (4) Ex. A

Post this total to
Col. (5) Ex. A.

Col. (5) - (3)

Col. (6) / (3)

DETAIL OF NON-OPERATING

SCHEDULE IV

Monroe

OBJECT CODE	ACTUAL EXPENDITURES 2013-14	APPROVED BUDGET 2014-15	ACTUAL EXPENDITURES 3/31/15	REQUEST 2015-16	INCREASE/(DECREASE)		AMOUNT APPROVED 2015-16
					AMOUNT	%	
(1)	(2)	(3)	(4)	(5)	(6)	(6a)	(7)
NON-OPERATING:							
91 E.D.P. CONTRACT RESERVE						-----	
92 OTHER CONTRACT RESERVE						-----	
93 SPECIAL CONTINGENCY						-----	
94 EMERGENCY CONTINGENCY		50,000		50,000			
TOTAL NON-OPERATING		\$50,000		\$50,000			

Post this total to
Col. (3) Ex. A

Post this total to
Col. (5) Ex. A

Col. (5) - (3)

Col. (6) / (3)

JUSTIFICATION SHEET

Monroe

OBJECT CODE		SCHEDULE	AMOUNT OF INCREASE (DECREASE)	JUSTIFICATION
NUMBER	NAME			
12	Employess (Regular)	I	87,211	2% Cola/Merit built into budget & New position
15	Special Pay	I	(3,000)	Two less employees have CFE's this year
2152	FICA	I	6,443	Increase due to 2% Cola/Merit & new position
2252	Employee Retirement	I	(3,293)	Separated drop employees this year
2254	Drop Retirement	II	15,581	Separated drop employees this year
3151	EDP	II	26,335	Increase due to replacement of outdated systems
3154	Legal	II	(50,000)	Anticipated decrease based off current litigation
34	Other Contractual	II	(30,000)	Anticipated decrease due to removal of contractual service
40	Travel	II	8,100	Anticipated increase of employees attending IAAO and Property Appraiser Travel.
4251	Postage	II	452	Increase based on increase of postage fees
4451	Office Equipment	II	2,000	Anticipated increase based on FY 14-15 history
4653	Office Space	II	300	Anticipated increase based on FY 14-15 history
5452	Subscriptions	II	3,300	Anticipated increase based on FY 14-15 history
5453	Education	II	1,200	Anticipated increase based on FY 14-15 history
5454	Dues/Membership	II	2,000	Anticipated increase based on FY 14-15 history
6451	EDP	III	5,000	Purchase Hardware for new cama System
GRAND TOTAL			\$71,629	

PERMANENT POSITION JUSTIFICATION

Monroe

POSITION DATA:	POSITION NO.(S) <u>53</u>		
	POSITION TITLE <u>Comp-Network Tech</u>	<input checked="" type="checkbox"/> FULL-TIME	<input type="checkbox"/> PART-TIME
	ANNUAL RATE <u>\$38,500</u>	SALARY FUNDING _____	
Primary functions to be performed: <u>Installing workstations, connecting printers, updating software, in house tech support.</u>			

LOCATION:	Position to be assigned to: <u>IT Department</u>	Main or Satellite Office: <u>Main</u>	
	Department or Section: <u>IT</u>		

WORKLOAD:	Current direct workload in this unit: <u>Configuring new workstations, repairing and updating existing workstations, updating software to versions, implementation of new cama system, assisting in training on new aerial (GIS) imaging software, trouble shoot in house workstation and network issues, maintain current outdated CAMA system, maintain email server, maintain web server.</u>		
	<u># of positions currently performing this function:</u>		
	Full-Time <u>2</u>	Mon. Hrs. <u>320</u>	
	Part-Time _____	Mon. Hrs. _____	
	Temporary _____	Mon. Hrs. _____	# of Months: _____
	Direct Overtime _____	Mon. Hrs. _____	
	Current direct workload per position: <u>Existing staff is currently working at full capacity, this is prior to the new CAMA system implementation and training therefore additional staff member is needed to maintain current level of support.</u>		
	Estimated increased workload: <u>New CAMA system will be supported by current upper level IT, the new position will be utilized to provide existing support for staff regarding general IT support.</u>		

NEED:	Describe the need for the position. This explanation should include, but not be limited to, why alternatives such as reorganization or shifting of responsibilities within your current framework, additional temporary employment or contract services cannot be considered as viable solutions.		
	<u>Currently the Property appraiser maintains the main office and two satellite offices with two Information Technology employees. The Florida Keys are a very linear and due to this linear nature the drive time between the main office and the northernmost office is approximately 2 hours. An additional employee would allow an IT tech to travel to each of the satellite office's and still have support in the main office for any needs that may arise. Also the current demand on the existing IT department is elevated due to ever increasing role IT has on the day to day operations at the property appraisers office. All this and the increased necessity for existing IT staff to be available to aid in the implementation of the newly acquired CAMA system. The new position will allow the existing upper level IT personal to concentrate on the data conversion and the implementation on the new CAMA system. The new position's primary function will be to maintain existing workstations, install new workstations, and be the first line of assistance to employees with any system trouble shooting needs. The property appraiser's office currently has 4 open positions, all of which are directly tied to should not be reassigned. Temporary or contracted options, in our opinion are not a viable solution and the expanded role IT would be preforming is not temporary in nature</u>		

TOTAL CURRENT VACANCIES 4

TRAVEL WORKSHEET

Monroe

LOCAL TRAVEL FOR FIELD WORK & ADMINISTRATIVE DUTIES

FIELD TRAVEL:

Number of Field Employees	Mileage Reimbursement Rate	Total miles per employee	Total Field Travel	Employees Reimb. At Flat Rate	Flat Rate Amount per Employee	Total Flat Rate Reimb.

ADMINISTRATIVE TRAVEL:

Number of Administrative Employees	Mileage Reimbursement Rate	Total miles per employee	Total Administrative Travel	Employees Reimb. At Flat Rate	Flat Rate Amount per Employee	Total Flat Rate Reimb.

TOTAL LOCAL TRAVEL

--

SCHOOL, CONFERENCE OR OTHER TRAVEL

SCHOOLS:

Name	City	No. of Employees Traveling	No. of Days Traveling	Total Transportation Cost per Event	Daily Room Cost per Employee	Daily Per Diem per Employee	TOTAL
2015 IAAO		6	5	County Car	\$150	\$45	4950
TOTAL							\$4,950

CONFERENCES:

Name	City	No. of Employees Traveling	No. of Days Traveling	Total Transportation Cost per Event	Daily Room Cost per Employee	Daily Per Diem per Employee	TOTAL
IAAO Inter		3	4	\$1,000	\$150	\$45	\$2,890
IAAO State		3	4	County Car	\$150	\$45	\$1,890
TOTAL							\$4,780

OTHER:

Type of Travel	No. of Employees Traveling	No. of Days Traveling	Total Transportation Cost per Event	Daily Room Cost per Employee	Daily Per Diem per Employee	TOTAL
Legislative_Prop Appraiser	1	6	\$4,500	\$150	\$45	\$5,520
General_Prop Appraiser	1	4	\$4,500	\$150	\$45	\$5,130
General_Prop Appraiser	1	26		\$150		\$3,750
TOTAL						\$14,400

TOTAL SCHOOL, CONFERENCE OR OTHER TRAVEL

\$24,130

TOTAL TRAVEL REQUEST

\$24,130

POSTAGE WORKSHEET

Monroe

Type of Mail	Number of Items	Postage Rate	Total
MASS MAILINGS:			
Notices of Proposed Property Taxes*			
Personal Property Tax Returns	9,500	0.68	\$6,460
Agricultural Class of Lands			
Final Notices			
Receipts	2	0.49	\$1
EXEMPTIONS:			
Renewal Applications for Homestead and Related Tax Exemptions			
Final Notices			
Receipts	18,000	0.35	\$6,300
OTHER: (Specify Type)			
TPP Waiver Receipts	13,000	0.35	\$4,550
Total & Partial Exemptions	770	0.35	\$270
Storm Damage Mailings			\$13,000
Over 65/Social Security	1,250	0.49	\$613
Over 65/Social Security 2nd Notice	500	0.49	\$245
New Owner Postcards	1,500	0.35	\$525
Pre-Filed Letters	250	0.49	\$123
TOTAL MAILINGS			\$32,085
GENERAL CORRESPONDENCE			
Income requests	3,500	0.49	\$1,715
Confidential Sheets	4,000	0.49	\$1,960
H/S Denials	600	5.33	\$3,198
NCOA Processing			\$900
Other	15,000	0.49	\$7,350
Federal Express			\$1,000
TOTAL GENERAL CORRESPONDENCE			\$16,123
TOTAL POSTAGE REQUEST			\$48,208

Explain the method you intend to utilize for the Annual Application for Exemption(s) and the Receipt(s) for the fiscal year 2015-16 (i.e. Automatic homestead renewal - mailing of receipt, etc.)

***NOTE: If the mailing of the Notices of Proposed Property Taxes (TRIM) is included in the mass mailing calculation, include a letter from your Board of County Commissioners. This letter is needed since this mailing should be at the expense of the Board of County Commissioners as prescribed by S. 200.069, Florida Statutes. If the postage expense for TRIM Notices is to be a direct reimbursement to you by the county, do not include it in the total postage request.**

EDUCATION WORKSHEET

Monroe

SCHOOLS

Sponsor	City	Tuition	Texts	Number Attending	TOTAL
2015 IAAO		600		8	\$4,800
TOTAL					\$4,800

WORKSHOPS

Sponsor	City	Tuition	Texts	Number Attending	TOTAL
IAAO		125		1	\$125
DOR		125		1	\$125
TOTAL					\$250

CONFERENCES AND SEMINARS

Sponsor	City	Tuition	Texts	Number Attending	TOTAL
IAAO National		600		3	\$1,800
TOTAL					\$1,800

Sponsor	City	Tuition	Texts	Number Attending	TOTAL
IAAO Regional Seminars		175		3	525
TOTAL					\$525

OTHER EDUCATIONAL EXPENSES (SPECIFY)

TOTAL

TOTAL EDUCATION EXPENSES

\$7,375

SUMMARY OF REDUCTIONS REQUEST

PROPERTY APPRAISER

Monroe

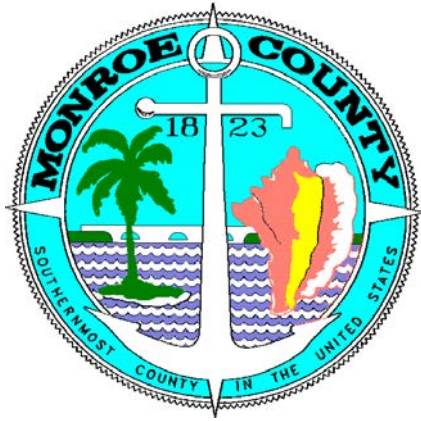
APPROPRIATION CATEGORY	APPROVED BUDGET 2014-15	BUDGET REQUEST 2015-16	Reductions Requested by the COUNTY		Reductions Reflected in REQUEST	
			AMOUNT	%	AMOUNT	%
PERSONNEL SERVICES (Sch. 1-1A)	3,002,278	3,105,220			102,942	3.4%
OPERATING EXPENSES (Sch. II)	830,060	793,747			(36,313)	-4.4%
OPERATING CAPITAL OUTLAY (Sch. III)	350,000	355,000			5,000	1.4%
NON-OPERATING (Sch. IV)	50,000	50,000				
TOTAL EXPENDITURES	\$4,232,338	\$4,303,967			\$71,629	1.7%
NUMBER OF POSITIONS	48	49			1	2.1%

** Please use the Reductions Justification tab to clarify any deviation in the reductions requested by the county and the reductions reflected in the budget request.*

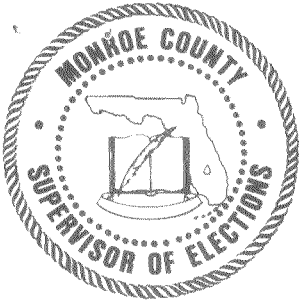
**SUMMARY OF REDUCTIONS REQUEST
JUSTIFICATION SHEET**

Monroe

APPROPRIATION CATEGORY	AMOUNT OF VARIANCE	JUSTIFICATION
Operating Expenses	36,313	Reduction in legal and contract services
GRAND TOTAL	\$36,313	



SUPERVISOR OF ELECTIONS



R. JOYCE GRIFFIN

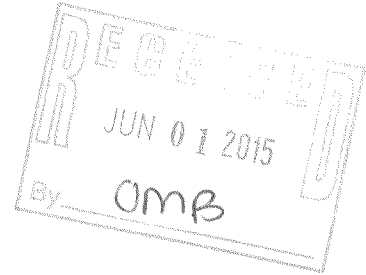
Supervisor of Elections

Monroe County, Florida

www.keys-elections.org

June 1, 2015

Office of Budget and Management
Tina Boan, Sr. Budget Manager
1100 Simonton Street
Key West, Fl 33040



Ms. Boan,

Enclosed you will find the Monroe County Supervisor of Elections budget request for the 2015/2016 budget year. In this request, I have included a 2.0% cola for employees. My total budget will be \$1,778,205.00

If you have any questions, please call either myself or Staci Ruble at ext 3064.

Sincerely,

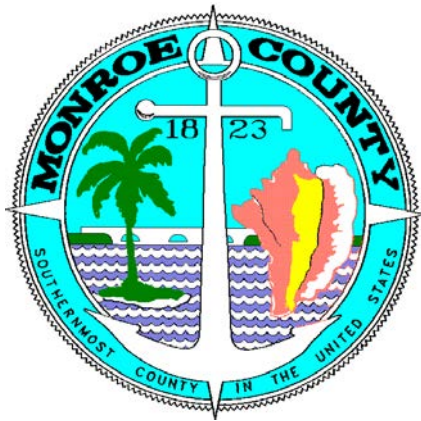
A handwritten signature in black ink, appearing to read "R. Joyce Griffin", is written over the typed name.

R. Joyce Griffin

*We have not increased the salaries for our employees on the second page since I have not decided if every one of my employees will receive the increase as of this time.

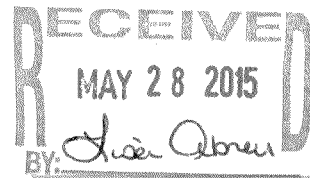
Monroe County Supervisor of Elections
2015/2016
Administrative and Election Budget
With 2.0% COLA

	<u>Budget Request 2015/2016</u>
Personal Services	
519.100 Official Salaries	\$94,128.00
519.120 Regular Salaries	\$509,377.00
519.130 <i>Poll Worker Salaries (March & August 2016 Election)</i>	\$170,000.00
519.140 <i>Overtime Salaries (March & August 2016 Election)</i>	\$20,000.00
519.210 Fica/Medicare Expense	\$52,500.00
519.220 Official Retirement	\$40,700.00
519.220 Employees Retirement	<u>\$39,500.00</u>
Total Personal Services	\$926,205.00
Operating Expenses	
519.320 Professional Services-Acctg	\$17,000.00
519.340 Professional Services-Other	\$5,000.00
519.400 Travel & Per Diem	\$20,000.00
519.410 Phone	\$60,000.00
519.410 <i>Postage/Freight (March & August 2016 Election)</i>	\$70,000.00 *
519.460 Repair & Maint	\$50,000.00
519.440 Rentals All	\$84,000.00
519.440 Vehicle Rental	\$10,000.00
519.440 <i>Rentals All (March & August 2016 Election)</i>	\$10,000.00
519.460 Vehicle Maintenance	\$1,000.00
519.470 Printing	\$5,000.00
519.470 <i>Printing (March & August 2016 Election)</i>	\$170,000.00 *
519.490 Miscellaneous Exp All	\$15,000.00
519.490 <i>Miscellaneous Exp All (March & August 2016 Election)</i>	\$6,000.00
519.498 Advertising	\$10,000.00
519.498 <i>Advertising (March & August 2016 Election)</i>	\$20,000.00 *
519.510 Office Supplies	\$40,000.00
519.510 Office Supplies-software licensing	\$120,000.00
519.521 Gasoline	\$4,000.00
519.540 Bks, Pubs, Subs, Educ & Mem	<u>\$10,000.00</u>
Total Operating Expenses	\$727,000.00
519.640 Equipment	\$100,000.00
519.990 Contingency	<u>\$25,000.00</u>
Total Non-Operating Disbursements	\$125,000.00
Total Expenditures	<u><u>\$1,778,205.00</u></u>




JUDICIAL ADMINISTRATION

Memorandum



To: The Honorable Danny Kolhage, Mayor, Monroe County
The Honorable Heather Carruthers, Monroe County Commissioner
The Honorable George Neugent, Monroe County Commissioner
The Honorable Sylvia Murphy, Monroe County Commissioner
The Honorable David Rice, Monroe County Commissioner

From: Mark H. Jones, Chief Judge 

CC: Roman Gastesi, Monroe County Administrator w/attachments
Tina Boan, Monroe County OMB w/ attachments
The Honorable Amy Heavilin, w/attachments

Date: 5/27/2015

Re: FY 2016 Budget Request

In accordance with Section 29.008, Florida Statutes, please find the Court's tentative budget request, including local requirements for fiscal year 2016. I am hereby certifying the listing of local requirements as they appear on the attached spreadsheet. Those amounts in the column titled "County Obligations" are those items which are required as defined by Section 29.008, Florida Statutes.

Overall, the Court's General Fund budget has an increase of \$31,505 or 2%. The majority of this increase can be attributed to the \$1,140 monthly increase per employee with regard to health insurance. If the monthly premium were to remain the same at \$9,480, the court's budget would have an increase of \$4,145, which is less than a 1% increase.

As in previous years, the Court is requesting a budget from the Court Facilities fund, the Court Technology Fund and the Court Innovations Fund. These funds are derived from fines and/or fees and have no effect on the general fund. The Court will continue to fund two janitorial staff from the Court Facilities Fund to ensure a full maintenance staff for the Freeman Justice Center, as well as other facility needs for the court, such as communications and maintenance.

Thank you for your continued support of the Courts. Please do not hesitate to contact me or our Court Administrator Holly Elomina with any questions regarding our budget request.

	FY15	FY16	Difference	% inc/dec
80001 Court Administration				
Personnel	0.00	0.00	0	0
Operating	3,538.00	2,532.00	-1,006	-28%
80002 Judicial Support				
Personnel	96,882.00	102,279.00	5,397	6%
Operating	38,854.00	30,527.00	-8,327	-21%
82004 Other Circuit Court Juvenile				
Personnel	45,674.00	0.00	-45,674	-100%
Operating	1,274.00	0.00	-1,274	-100%
82007 Family Court Case Management				
Personnel	150,777.00	0.00	-150,777	-100%
Operating	5,433.00	0.00	-5,433	-100%
82501 Circuit Court Reporting Services				
Personnel	0.00	0.00	0	0%
Operating	1,675.00	1,675.00	0	0%
83001 Circuit Drug Court				
Personnel	348,381.00	362,302.00	13,921	4%
Operating	40,889.00	37,446.00	-3,443	-8%
83500 Pretrial Release				
Personnel	455,124.00	467,313.00	12,189	3%
Operating	68,406.00	67,464.00	-942	-1%
83501 Screening Lab				
Personnel	92,314.00	94,646.00	2,332	3%
Operating	66,455.00	67,100.00	645	1%
84500 Information Systems				
Personnel	197,871.00	206,375.00	8,504	4%
Operating	13,710.00	8,943.00	-4,767	-35%
New Case Management				
Personnel	0.00	204,604.00	204,604	
Operating	0.00	5,556.00	5,556	
TOTAL COURT BUDGET	1,627,257.00	1,658,762.00	31,505	2%
TOTAL PERSONNEL	1,387,023.00	1,437,519.00	50,496	4%
TOTAL OPERATING	240,234.00	221,243.00	-18,991	-8%
TOTAL CAPITAL	0.00		0	0%
TOTAL BUDGET	1,627,257.00	1,658,762.00	31,505	2%

General Fund						Certified	
Cost Center	Cost Center Title	FY 14 Budget	FY 15 Budget	FY 16 Proposed	Difference (+/-) Amount	County Obligation	Local Need Requirement/ Local Need
80001	Court Administration	4,338.00	3,538.00	2,532.00	-1,006	932	1,600
80002	Judicial Support	183,343.00	135,736.00	132,806.00	-2,930	14,069	118,737
82004	Other Circuit Court Juvenile	46,804.00	46,948.00				
82007	Family Court Case Management	155,191.00	156,210.00				
	Case Management (82004/82007 combined)			210,160.00	7,002	2,306	207,854
82501	Circuit Court Reporting Services	1,675.00	1,675.00	1,675.00	0	100	1,575
83001	Circuit Drug Court	389,647.00	389,270.00	399,748.00	10,478	4,103	395,645
83500	Pretrial Release	476,541.00	523,530.00	534,777.00	11,247	5,214	529,563
83501	Screening Lab	160,888.00	158,769.00	161,746.00	2,977	3,000	158,746
84500	Information Systems	176,407.00	211,581.00	215,318.00	3,737	215,318	0
	TOTAL	1,594,834.00	1,627,257.00	1,658,762.00	31,505	245,042	1,413,720
Misc. Special Revenue/Courthouse Facilities							
81501	Courthouse Facilities (Fund 163)	210,622	150,778	158,855			
82506	Court Innovations (Misc Special Revenue)	100,000	15,000	15,000			
82507	Court Technology Fund (Misc. Special Revenue)	51,988	41,988	45,218			

80001	Court Administration			
	530410 Phone & Postage		400	
		Suncom	400	
	530451 Risk Management	fixed cost	32	
	530490 Miscellaneous Expenses		900	
		county employee recognition items	400	
		Zee medical supplies - first aid kits	500	
	530540 Books, Pubs, Subs, Educ, Mem		1200	
	Subtotal Operating Expense		1200	2,532
	TOTAL COURT ADMIN			2,532

80002		Judicial Support			
510120	Salaries	2 FTE	70,304		
510210	FICA		5379		
510220	Retirement		5071		
510230	Insurance	3 FTE	21240		
510240	Workers Comp		285		
	Subtotal Personnel				102,279
530400	Travel and Per Diem	JSA's in-county	300		300
530410	Phone & Postage	Suncom including Staff Atty (\$150/mn) Comcast	1200 240		1440
530440	Rentals and Leases	Car (2 leases)	8228		8228
530451	Risk Management				3461
530460	Repair and Maintenance	Sands of the Keys Maintenance-Copiers Extra Copy Charges Cars	3,168 6,000 1250		10418

530490	Miscellaneous Expenses	Miscellaneous	1000	1000
530498	Advertising		600	
530510	Office Supplies	2 users (\$300 each)	600	
530520	Operating Supplies	Car Tags	180	180
530528	Internal Fuel		2800	
530540	Books, Pubs, Subs, Educ, Mem		1,500	
	Subtotal Operating Expense			30,527
	TOTAL JUDICIAL			132,806

MONROE COUNTY
 BOARD OF COUNTY COMMISSIONERS
 POSITION DETAIL-'15-16
 by Fund, Cost Center

GENERAL FUND - 80002 Judicial Support

Title	Name	FLSA	FTE	Direct Salary	FICA	Retirement	Group Ins.	Work. Comp.	Total
Judicial Case Manager	Longaker		1.00	\$ 34,320.00	\$ 2,625.48	\$ 2,475.33	\$ 10,620.00	\$ 139.00	\$ 50,179.81
Judicial Staff Assistant	Guieb		1.00	\$ 35,984.00	\$ 2,752.78	\$ 2,595.35	\$ 10,620.00	\$ 145.74	\$ 52,097.86
			2.00	70,304.00	5,378.26	5,070.68	21,240.00	284.73	102,277.66

assumes FICA (7.65%), Retirement (7.2125%)

Workers Comp formula is salary times .27 times 1.5%

BUDGET WORKSHEET

81501	Courthouse Facilities	2 FTE			
510120	Salaries		49,628		
510210	FICA		5421		
510220	Retirement		3558		
510230	Insurance		21240		
510240	Workers Comp		2580		
	Subtotal Personnel				82,427
530340	Other Contractual				20000
530410	Phones	Metro E/Miami Bandwidth Wireless Network/Internet	23064 6735		29799
530440	Rentals and Leases	PK/MR Water Coolers Island Water Cooler Rental (7 coolers) PTS Water Cooler Urinalysis Water Coolers	372 3356 96 755		4579
530460	Repair and Maintenance				10,000
530490	Miscellaneous	PK Water PTS Water Urinalysis Water PK/MR	850 600 600		2050
530520	Operating Expense				10,000
	Subtotal Operating Expense				76,428
	TOTAL Court Facilities				158,855

**MONROE COUNTY
BOARD OF COUNTY COMMISSIONERS
POSITION DETAIL '15-'16
by Fund, Cost Center**

GENERAL FUND - 81501 - Court Facilities

Title	Name	FLSA	FTE	Direct Salary	FICA	Retirement	Group Ins.	Work. Comp	Total
Custodian	Toruno		1.00	\$24,857.00	\$ 2,714.00	\$ 1,782.00	\$ 10,620.00	\$1,292.00	\$ 41,265.00
Custodian	Finale		1.00	\$24,771.00	\$ 2,707.00	\$ 1,776.00	\$ 10,620.00	\$1,288.00	\$ 41,162.00
			2.00	\$ 49,628.00	\$ 5,421.00	\$ 3,558.00	\$ 21,240.00	\$2,580.00	\$ 82,427.00

FICA 7.65%; Retirement 7.2125%; Workers Comp 5.06 times 1.10%

82501	Court Reporting			
	530410 Phone & Postage	Suncom	100	
	530540 Books,Pubs, Subs, Educ,Mem	NCRA 5@\$315 memberships	1575	
	Subtotal Operating Expense			1675
	560640 Capital Outlay-Equipment		0	
	Subtotal Capital Outlay			0
	TOTAL Court Reporting			1,675

82506	Court Innovations Fund		
	560640 Capital Outlay		15,000
	TOTAL COURT INNOVATIONS FUND		15,000

BUDGET WORKSHEET

83001	Drug Court								
	510120 Salaries				6 FTE	258,634			
	510210 FICA salaries					19786			
	510220 Retirement salaries					18654			
	510230 Insurance				6 FTE	63720			
	510240 Workers Comp					1508			
	Subtotal Personnel								362,302
	530310 Professional Services							11008	
					KW/IMR Craving Mgmt	9000			
					PK Craving Mgmt	2008			
	510340 Other Contractual Services							7500	
					Medical Assessments				
	530400 Travel and Per Diem							8000	
					in-county travel	2000			
					annual training/recertification	6000			
	530410 Phone & Postage							600	
					Suncom \$50/mn	600			
	530451 Risk Management							3503	
					fixed cost				
	530470 Printing							250	

BUDGET WORKSHEET

530490	Miscellaneous			250	
530498	Advertising			500	
530510	Office Supplies		1800	1800	
		6 @ 300.00			
530540	Books,Pubs, Subs, Educ,Mem			4035	
		Registration Fees for counselors	3200		
		CAP/MH license/certification fees	835		
	Subtotal Operating Expense				37,446
	TOTAL Drug Court				399,748

5/18/2015

MONROE COUNTY
 BOARD OF COUNTY COMMISSIONERS
 POSITION DETAIL '15-'16
 by Fund, Cost Center

GENERAL FUND - 83001 Drug Court

assumes no change in FICA (7.65%)
 Retirement 7.2125%
 Insurance \$9480
 Workers Comp formula is salary x .53 x 1.5%

Title	Name	FLSA	FTE	Direct Salary	FICA	Retirement	Group Ins.	Work. Comp.	Total
Counselor	Feinberg	✓	1.00	\$ 42,642.00	\$ 3,262.11	\$ 3,075.55	\$ 10,620.00	\$ 248.60	\$ 59,848.27
Counselor	Breslawski	✓	1.00	\$ 38,110.00	\$ 2,915.42	\$ 2,748.68	\$ 10,620.00	\$ 222.18	\$ 54,616.28
Counselor	Gareau	✓	1.00	\$ 42,642.00	\$ 3,262.11	\$ 3,075.55	\$ 10,620.00	\$ 248.60	\$ 59,848.27
Counselor	Brawer	✓	1.00	\$ 44,445.00	\$ 3,400.04	\$ 3,205.60	\$ 10,620.00	\$ 259.11	\$ 61,929.75
Counselor	Winne	✓	1.00	\$ 44,445.00	\$ 3,400.04	\$ 3,205.60	\$ 10,620.00	\$ 259.11	\$ 61,929.75
Clinical Supervisor	Maguire		1.00	\$ 46,350.00	\$ 3,545.78	\$ 3,342.99	\$ 10,620.00	\$ 270.22	\$ 64,128.99
			6.00	\$ 258,634.00	\$ 19,785.50	\$ 18,653.98	\$ 63,720.00	\$ 1,507.84	\$ 362,301.31

83500		Pretrial Services			
510120	Salaries	8 FTE	331,708		
510210	FICA		25376		
510220	Retirement		23925		
510230	Insurance	8 FTE	84960		
510240	Workers Comp		1344		
	Subtotal Personnel				467,313
530340	Other Contractual Service				49600
	Electronic Monitoring		4000		
	out of county drug testing		2400		
	Anytrax Case Management		43200		
530400	Travel and Per Diem				7000
	In-county staff travel		2000		
	Staff training travel/NAPSA Conf		5000		
530410	Phone & Postage				480
	Suncom @ 40/mn		480		
530451	Risk Management				4734
	fixed cost				
530470	Printing				500
530498	Advertising				500
530510	Office Supplies				2000
530520	Operating Supplies				250
	non-consumable office supplies				
530540	Books,Pubs, Subs, Educ,Mem				2400
	notaries, conference reg., etc.				
	Subtotal Operating Expense				67,464
	TOTAL Pretrial				534,777

**MONROE COUNTY
BOARD OF COUNTY COMMISSIONERS
POSITION DETAIL '15-'16
by Fund, Cost Center**

GENERAL FUND - 83500 Pretrial Services

Title	Name	FLSA	FTE	Direct Salary	FICA	Retirement	Group Ins.	Work. Comp.	Total
Crim Court Services Coord	Isherwood		1.00	\$ 71,328.00	\$ 5,456.59	\$ 5,144.53	\$ 10,620.00	\$ 288.88	\$ 92,838.00
FTA/FTC Specialist	VACANT	✓	1.00	\$ 34,402.00	\$ 2,631.75	\$ 2,481.24	\$ 10,620.00	\$ 139.33	\$ 50,274.33
Assessment Coordinator	Barnett	✓	1.00	\$ 41,991.00	\$ 3,212.31	\$ 3,028.60	\$ 10,620.00	\$ 170.06	\$ 59,021.98
Assessment Officer	Wiles	✓	1.00	\$ 34,402.00	\$ 2,631.75	\$ 2,481.24	\$ 10,620.00	\$ 139.33	\$ 50,274.33
Assesment Officer	Townsend	✓	1.00	\$ 34,431.00	\$ 2,633.97	\$ 2,483.34	\$ 10,620.00	\$ 139.45	\$ 50,307.75
Supervision Officer	Twarog	✓	1.00	\$ 34,402.00	\$ 2,631.75	\$ 2,481.24	\$ 10,620.00	\$ 139.33	\$ 50,274.33
PTS Manager	Lambertus		1.00	\$ 46,350.00	\$ 3,545.78	\$ 3,342.99	\$ 10,620.00	\$ 187.72	\$ 64,046.49
Assessment Officer	Reams	✓	1.00	\$ 34,402.00	\$ 2,631.75	\$ 2,481.24	\$ 10,620.00	\$ 139.33	\$ 50,274.33
			8.00	\$ 331,708.00	\$ 25,375.66	\$ 23,924.44	\$ 84,960.00	\$ 1,343.42	\$ 467,311.52

FICA 7.65%; Retirement 7.2125%; Workers Comp salary x .27 x 1.5%

83501 Screening Lab						
510120	Salaries	1 FTE				43,000
510120	Salaries--Urine Techs					27,508
510210	FICA salaries					5395
510220	Retirement salaries					5087
510230	Insurance	1 FTE				10620
510240	Workers Comp					3036
	Subtotal Personnel					94,646
530340	Other Contractual Services		Medical Review Officer		6000	
530400	Travel		in county travel		2000	500
530410	Phone, Postage and Freight		Buccaneer Courier		3000	
530498	Advertising				400	
530510	Office Supplies				300	300
530520	Operating Supplies				55400	
			adult drug tests			25200
			juvenile drug tests			25200
			containers/gloves			5000
	Subtotal Operating Expense					67,100
	TOTAL Screening Lab					161,746

MONROE COUNTY
 BOARD OF COUNTY COMMISSIONERS
 POSITION DETAIL '15-'16
 by Fund, Cost Center

GENERAL FUND - 83501 General Operations - Screening Lab

Title	Name	FLSA	FTE	Direct Salary	FICA	Retirement	Group Ins.	Work. Comp	Total
Lab Manager	Howle		1.00	\$ 43,000.00	\$ 3,289.50	\$ 3,101.38	\$ 10,620.00	\$ 1,851.15	\$ 61,862.03
Lab Technicians*	Domenech, Sepanik, PK, MR			\$ 27,508.00	\$ 2,104.36	\$ 1,984.01		\$ 1,184.22	\$ 32,780.60
			1.00	\$ 70,508.00	\$ 5,393.86	\$ 5,085.39	\$ 10,620.00	\$ 3,035.37	\$ 94,642.62

FICA 7.65%; Retirement 7.2125%; Workers Comp 2.87 times 1.50%

Domenech--18 hours @ 13.00 \$12,168
 Sepanik--10 hours per week 13.50 \$7,020
 PK--4 hours per week 20.00 \$4,160
 MR--4 hours per week 20.00 \$4,160

84500 Information Technology					
510120	Salaries			150,898	
510210	FICA	3 FTE's		11544	
510220	Retirement			9906	
510230	Insurance			31860	
510240	Workers Comp			2167	
	Subtotal Personnel				206,375
530400	Travel				2000
		In-County Travel			
		FDLE Certification			
530410	Phone & Postage				2640
		SunCom		100	
		Pretrial Services OSNC Circuit		800	
		PTS 294-7288 (100/month)		1200	
		AT&T Samsung Phones		300	
		Suncom Conference Line		240	
530451	Risk Management				1903
		fixed cost			
530510	Office Supplies				900
		3 employees @ \$300			
530540	Books, Pubs, Subs				1500
	Subtotal Operating Expense				8,943
	TOTAL Information Technology				215,318

MONROE COUNTY
 BOARD OF COUNTY COMMISSIONERS
 POSITION DETAIL '15-'16
 by Fund, Cost Center

GENERAL FUND - 84500 General Operations - Information Systems

Title	Name	FLSA	FTE	Direct Salary	FICA	Retirement	Group Ins.	Work. Comp	Total
Info Systems Admin	Griffin		1.00	\$ 60,927.00	\$ 4,660.92	\$ 4,394.36	\$ 10,620.00	\$ 1,105.83	\$ 81,708.10
Sr. User Support Analyst	Duran	✓	1.00	\$ 49,286.00	\$ 3,770.38	\$ 3,342.82	\$ 10,620.00	\$ 894.54	\$ 67,913.74
User Support Analyst	vacant	✓	1.00	\$ 40,685.00	\$ 3,112.40	\$ 2,168.51	\$ 10,620.00	\$ 165.99	\$ 56,751.91
						\$ -		\$ -	
			3.00	\$ 150,898.00	\$ 11,543.70	\$ 9,905.69	\$ 31,860.00	\$ 2,166.36	\$ 206,373.75

FICA 7.65%; Retirement 7.2125%; Workers Comp 1.21 times 1.50%

82507	Court Technology Fund		
530410 Phones and Postage	Efax PTS Aircard Iphones for IT and PTS	678 480 4260	5418
530460 Repair and Maintenance	PA System/Microphones/DCR/Mixers	13500	13500
530520 Operating Supplies	Network Cables and Connectors Software Licenses (Microsoft/Adobe) Toner	800 3500 7500	11800
530540 Books, Pubs, Subs	Training Registrations Training Fees--Network Security	1000	1000
560640 Capital Outlay	Network Peripherals Computers--Desktops (10)	3500 10000	13500
	TOTAL COURT TECHNOLOGY FUND	45,218	45,218

BUDGET WORKSHEET

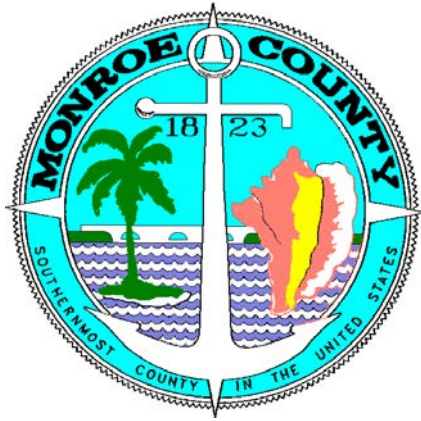
Case Management				
510120	Salaries	4 FTE	140,649	
510210	FICA		10760	
510220	Retirement		10145	
510230	Insurance		42480	
510240	Workers Comp		570	
	Subtotal Personnel			204,604
530400	Travel and Per Diem	Circuitwide Travel	1200	1200
530410	Phone & Postage	SunCom @\$40/month	480	480
530451	Risk Management	fixed cost		1826
530470	Printing			300
530498	Advertising			300
530510	Office Supplies	4 employees @ \$300 each		1200
530520	Operating Supplies			250
	Subtotal Operating Expense			5,556
	TOTAL Case Management			210,160

MONROE COUNTY
 BOARD OF COUNTY COMMISSIONERS
 POSITION DETAIL '15-'16
 by Fund, Cost Center

GENERAL FUND - Case Management

Title	Name	FLSA	FTE	Direct Salary	FICA	Retirement	Group Ins.	Work. Comp.	Total
Program Specialist	Dube	✓	1.00	\$ 38,342.00	\$ 2,933.16	\$2,765.42	\$ 10,620.00	\$ 155.29	\$ 54,815.86
Program Specialist	Martinez	✓	1.00	\$ 36,977.00	\$ 2,828.74	\$2,666.97	\$ 10,620.00	\$ 149.76	\$ 53,242.46
Program Specialist	Moore	✓	1.00	\$ 33,400.00	\$ 2,555.10	\$2,408.98	\$ 10,620.00	\$ 135.27	\$ 49,119.35
Program Specialist	Richardson	✓	1.00	\$ 31,930.00	\$ 2,442.65	\$2,302.95	\$ 10,620.00	\$ 129.32	\$ 47,424.91
			4.00	\$ 140,649.00	\$ 10,759.65	\$10,144.31	\$42,480.00	\$ 569.63	\$ 204,602.59

assumes FICA (7.65%); Retirement (7.2125%)
 Workers Comp formula is salary times .27 times 1.5%



HEALTH DEPARTMENT

Mission:

To protect, promote & improve the health of all people in Florida through integrated state, county & community efforts.



Rick Scott
Governor

John H. Armstrong, MD, FACS
State Surgeon General & Secretary

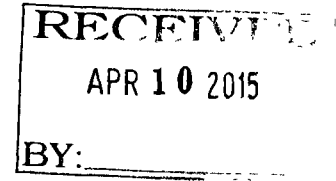
Vision: To be the **Healthiest State** in the Nation

Date: April 9, 2015

To: Mr. Roman Gastesi, Monroe County Administrator
Ms. Tina Boan, Monroe County Office of Management and Budget

From: Robert Eadie, Administrator
Monroe County Health Department

Re: 2015 – 2016 Budget Request



In our continuing effort to promote and protect the health and safety of all persons in Monroe County through the delivery of quality public health services, we request the following funding for the Contract Year beginning October 1, 2015 and ending September 30, 2016:

County Tax Revenue \$1,165,070 for Public Health Operations

Mission:

To protect, promote & improve the health of all people in Florida through integrated state, county & community efforts



Rick Scott
Governor

John H. Armstrong, MD, FACS
State Surgeon General & Secretary

Vision: To be the Healthiest State in the Nation

2015-2016 Budget Request

The Core Contract between the Florida Department of Health – Monroe County (FLDOH-Monroe) and the Monroe County Board of County Commissioners (BOCC) details the arrangement, terms and conditions of tax funding for Public Health purposes. For the coming fiscal year, FLDOH-Monroe proposes the following uses for County funds:

FLDOH-Monroe plans to continue its County Immunization Program for year three, and plans to continue efforts to network, create partnerships, and leverage resources to promote a healthy environment, educate citizens, and continue community health improvement planning to benefit all residents.

A. Personnel

\$ 638,273

FLDOH-Monroe’s largest budget line item is for staffing. Many functions required for performing Public Health services in Monroe County are funded minimally by the State, or not at all, yet are necessary for the health and well-being of residents. Items such as Epidemiology, Tuberculosis and Ebola monitoring, handling MRSA incidents, investigation of sanitary nuisance cases, water quality, biohazard situations, rabies and food-borne illness investigations, family planning activities, and immunization programs are some examples.

1. Environmental Health Personnel

\$154,050

Fund 3.1 Full Time Equivalent (FTE) positions for Environmental Health Specialists throughout the Lower, Middle and Upper Keys for staff time and activities for non-billable services such as water quality, community meetings, sanitary nuisance, rabies investigations, biohazard situations, mold complaints and other unusual public health situations requiring a response from the department. Two prior examples: MRSA associated with whale stranding, and salmonella questions associated with iguana interactions with humans.

1) Epidemiology Personnel

\$ 62,025

Fund 1.0 FTE for non-billable services for tracking, reporting and monitoring of the incidence and prevalence of disease. This involves detection, identifying the source and cause of infectious disease in our community with transient visitors from around the world.

2) Disease Prevention Staff

\$ 40,400

Fund .8 FTE for surveillance, monitoring, counseling, education, and testing and referrals for the tuberculosis, prevention, and sexually transmitted disease programs for the Lower, Middle and Upper Keys

3) Licensed Clinical Providers

\$ 167,800

Fund 3.2 FTE for staff time and supervision of activities in the provision of health services in the Lower, Middle and Upper Keys, including Family Planning, Disease Prevention, Immunization and Health Counseling services to uninsured and lower income Monroe County residents.

4) Clinical Support Staff \$ 115,468
Fund 2.5 FTE for staff time, activities and administrative time in support of all health services in the Lower, Middle and Upper Keys, including Family Planning, , Immunization, Health Counseling, Refugee Health, Epidemiology, Infectious Disease, Healthy Start, and the Women, Infants & Children Program (WIC).

5) County Immunization Staff \$ 98,530
Fund 2.0 FTE for (1) RN to administer vaccines to County residents and (1) Nursing Specialist (RN) to coordinate and continue year three of the local county initiative to immunize adults in Monroe County against Tetanus, Diptheria, Acellular Pertussis (TDaP), Pneumonia, and Human Papilloma Virus (HPV). The RN position manages the program, reports on its pace and direction, implements reporting mechanisms, acts a community subject matter expert, reports results and coordinates a media campaign with the FLDOH Public Information officer and immunizes eligible citizens.

TDaP immunization is recommended for pregnant women and their families as well as families of infants and small children to prevent the transmission of illness to the youngest Monroe citizens. The HPV vaccine is recommended for girls age 9-26 and boys age 11-26. FLDOH receives external funding to immunize persons under the age of 18, but most men and women age 19-26 have not received this immunization. The HPV vaccine has the potential to nearly eliminate future cervical, perineal, perianal, head and neck cancers. Pneumonia vaccine is recommended for people 65 and older, the very young, those with weakened immune systems, and smokers.

B. Fringe Benefits \$ 223,396

Full State benefits for Career Service employees include individual or family health coverage, retirement, FICA, Medicare, life insurance, and paid leave. The fringe benefit rate for Career Service employees is estimated by the State of Florida to be 35%.

C. Supplies & Equipment \$ 219,944

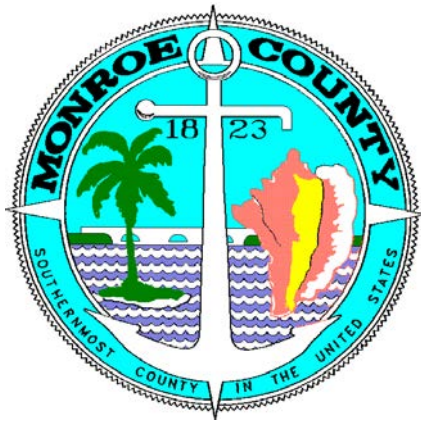
TDaP	300 doses x \$ 31.64 per dose	\$ 9,492
HPV	450 doses x \$137.17 per dose	\$61,727
Seasonal Flu	1,000 doses x \$ 15.69 per dose	\$15,690
Pevnar 13 (pneumonia)	100 doses x \$ 147.72 per dose	\$14,772
Pneumococcal 23 (pneumonia)	150 doses x \$ 68.22 per dose	\$10,233
Provide required immunizations for uninsured Take Stock in Children's Experiment in International Living Scholarship recipients		
Est. 10 participants at \$225 cost of vaccine each		\$ 2,250
Additional vaccines for underinsured county residents		\$95,000
Statistical Software, PACE program		\$ 1,000
Portable Survey Equipment, PACE program		\$ 6,900
Data/Communications fees for PACE surveys		\$ 2,880

D. Contractual Services	\$ 55,174	
Advertising and Media Campaigns – PACE Program		\$ 6,883
Advertising and Media Campaigns – Adult Immunization		\$ 7,150
Media printing services for Community Health Improvement Plan And Community Health Assessment/Almanac		\$ 5,650
Fleet Maintenance & Repair		\$ 7,025
Biomedical Waste Services		\$ 5,541
Translation Services for non-English speakers		\$ 3,920
Website design for PACE program \$80/hour x 120 hrs		\$ 9,600
Website hosting service for one year, PACE program		\$ 600
Custodial services at FLDOH-Monroe sites		\$ 8,805

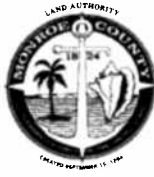
E. Capital Outlay **\$ 28,283**

One small/mid-size SUV for in-county travel
As an addition to the fleet for one year, the vehicle will allow for additional staff activities in water quality beach testing, increased inspection activities for the Cudjoe regional wastewater project, and immunization outreach. The addition will allow for the retirement of an older vehicle after the end of the Cudjoe regional project.

Grand Total = \$1,165,070



LAND AUTHORITY



MONROE COUNTY LAND AUTHORITY
1200 Truman Avenue, Suite 207, Key West, FL 33040
Phone: (305) 295-5180 Fax: (305) 295-5181

MEMORANDUM

To: Land Authority Governing Board
From: Mark Rosch, Executive Director *MR*
Date: July 7, 2015
Subject: Proposed Budget for Fiscal Year 2016

Attached please find the Land Authority's proposed budget for fiscal year 2016. This memo provides an overview and discussion of the proposed budget.

Summary

The proposed budget for FY 2016 is \$21,177,351, which corresponds to a \$2,963,975 increase compared to the current year. Of the total budget, \$3,750,000 is anticipated from tourist impact tax and park surcharge revenues. The remaining \$17,427,351 is anticipated from fund balance and interest.

Summarizing the appropriations for property acquisition and reserves, \$2,162,998 is budgeted for general acquisitions within the Florida Keys Area of Critical State Concern, \$12,214,380 is budgeted for acquisitions within the Key West Area of Critical State Concern, \$5,406,373 is budgeted for the ROGO Reserve, and the general reserves of contingency and end of year cash are budgeted at \$500,000 each.

Overview of Revenues

The Land Authority receives no property tax revenue and therefore the Board does not need to adopt a millage rate for this budget. The Land Authority's two primary sources of recurring revenue are collected at rates previously fixed by the Florida Legislature and by local ordinance. These revenues consist of 1) a surcharge on admissions and camping at the State parks in unincorporated Monroe County and 2) half of the tourist impact tax charged on lodging in the Keys. By statute, the other half of the tourist impact tax goes to the County general fund as a payment in lieu of taxes and therefore does not appear in the Land Authority budget.

Additionally, over the years the Land Authority has also received various other revenues such as grants, proceeds from the sale of land, mortgage loan repayments, and interest income. The amount of park surcharge revenue and tourist impact tax revenue that can be spent on administrative expenses is limited to 10% and 5%, respectively, and is therefore supplemented with other available revenue and unassigned fund balance to fund operating expenses and maintain existing staffing levels.

The tourist impact tax and park surcharge revenues continue to show upward trends and are budgeted 15% to 18% higher than the current year. The fund balances in the budget are based on projections regarding which of the Land Authority's pending and potential real estate transactions will close prior to September 30. For this reason it is sometimes necessary to revise the proposed budget prior to the final adoption hearing to more accurately reflect the revenue that will be carried forward from the current fiscal year.

Overview of Appropriations

With respect to appropriations, \$393,600 is allocated for salaries and benefits, operating expenses, and office equipment. The implementation of salary increases, if any, will be limited to the amount and policy the Board approves for all County employees.

The vast majority of the budget appropriations are for property acquisition and reserves. The largest appropriation is for property in the Key West Area of Critical State Concern (\$12,214,380), followed by the ROGO Reserve (\$5,406,373), and property in the Florida Keys Area of Critical State Concern (\$2,162,998). This allocation of funding is in accordance with the applicable statutes and comprehensive plan policies. By statute, the tourist impact tax collected in the Key West Area of Critical State Concern is reserved for the purchase of property or the construction, redevelopment, or preservation of affordable housing within the same geographic area. In accordance with Policy 101.6.2 of the County Comprehensive Plan, funding is reserved for the administrative relief provisions of the rate of growth ordinance (ROGO). The budget also includes general reserves of \$500,000 for contingency and \$500,000 for end of year cash. All funding not otherwise committed is budgeted in the general appropriation for property in the Florida Keys Area of Critical State Concern.

The property acquisition policies established by the budget are very general in nature. The Land Authority's annual Acquisition List and the Board's approval of purchase contracts provide more detailed direction about the specific properties to be acquired.

Staff will review the budget with the Board at the July budget meeting. In the meantime, please contact the Land Authority office with any questions you may have.

**MONROE COUNTY LAND AUTHORITY
FY 2016 BUDGET**

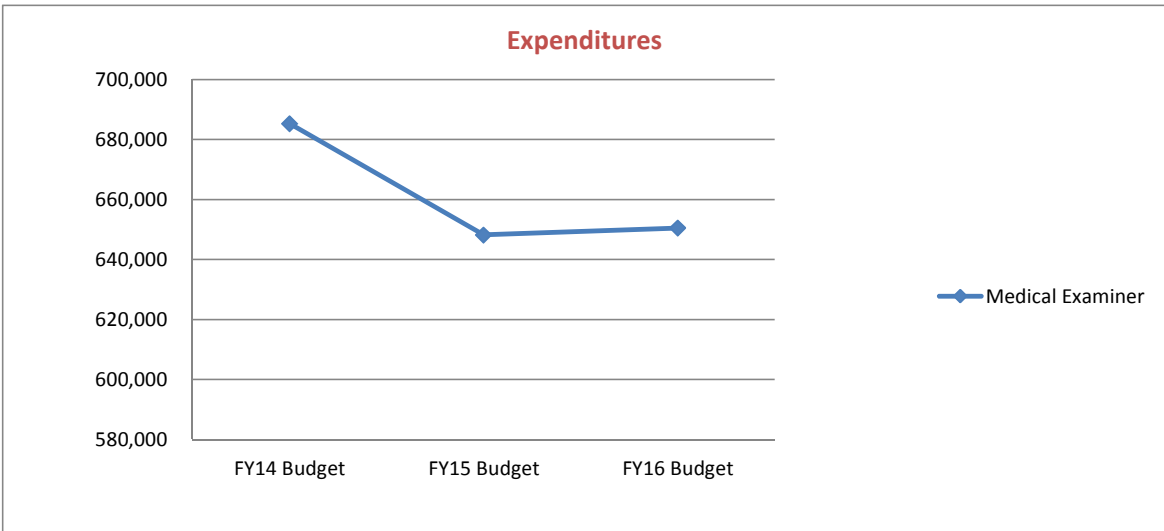
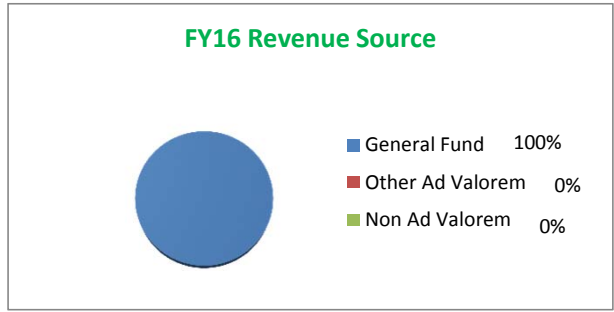
	Proposed Budget FY 2016	Increase/ (Decrease)	% Change	Budget FY 2015	Actual FY 2014	Budget FY 2014
Revenues:						
Intergovernmental						
Property Acquisition in Key West ACSC	1,805,000	285,000	18.8%	1,520,000	2,060,345	1,425,000
Property Acquisition in FL Keys ACSC	1,735,000	235,000	15.7%	1,500,000	2,050,939	1,310,000
Administration	210,000	30,000	16.7%	180,000	244,619	165,000
Fund Balance Forward						
Property Acquisition in Key West ACSC	10,409,380	2,235,487	27.3%	8,173,893	6,304,609	6,114,954
Property Acquisition in FL Keys ACSC	972,077	340,967	54.0%	631,110	1,274,659	1,143,724
Unreserved	7,140,491	(6,481)	-0.1%	7,146,972	7,283,879	7,150,589
Miscellaneous						
Interest Income	20,000	0	0.0%	20,000	4,654	20,000
Sale of Land	0	0	n/a	0	0	0
Donation	0	0	n/a	0	250	0
Tax Collector Excess Fees	0	0	n/a	0	22,413	0
Mortgage Receivable	0	0	n/a	0	0	0
Less 5%	(1,114,597)			(958,599)		(866,463)
Total Revenues	21,177,351	2,963,975	16.3%	18,213,376	19,246,367	16,462,804
Appropriations:						
Salaries and Benefits	262,100	12,400	5.0%	249,700	228,580	241,200
Operating Expenses	121,500	0	0.0%	121,500	82,409	121,500
Capital Outlay						
Office Equipment	10,000	0	0.0%	10,000	0	10,000
Property in FL Keys ACSC	2,162,998	(176,162)	-7.5%	2,339,160	2,436,448	3,276,027
Property in Key West ACSC	12,214,380	2,520,487	26.0%	9,693,893	0	7,334,954
ROGO Reserve	5,406,373	607,250	12.7%	4,799,123	0	4,274,123
Grants and Aid						
Property in FL Keys ACSC	0	0	n/a	0	0	0
Property in Key West ACSC	0	0	n/a	0	0	205,000
Reserves						
Contingency	500,000	0	0.0%	500,000	0	500,000
End of Year Cash	500,000	0	0.0%	500,000	0	500,000
Total Appropriations	21,177,351	2,963,975	16.3%	18,213,376	2,747,437	16,462,804

Medical Examiner

Proposed FY16:

FY16 Revenue Source

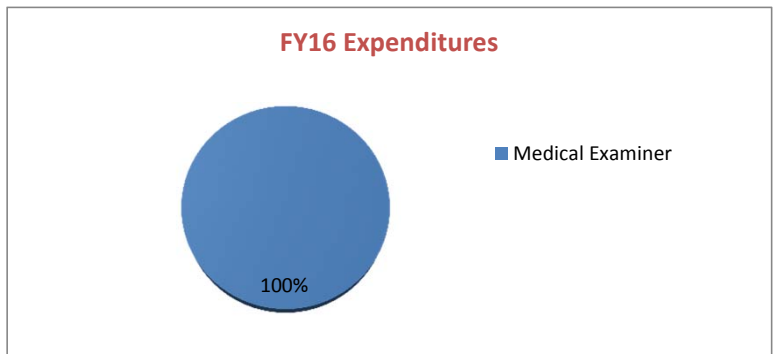
General Fund	\$650,510
Other Ad Valorem	\$0
Non Ad Valorem	\$0
	\$650,510



Expenditures

Medical Examiner
Total

	Adopted FY14 Budget	Adopted FY15 Budget	Proposed FY16 Budget	FY16 Change
Medical Examiner	685,346	648,212	650,510	0.4%
Total	685,346	648,212	650,510	0.4%

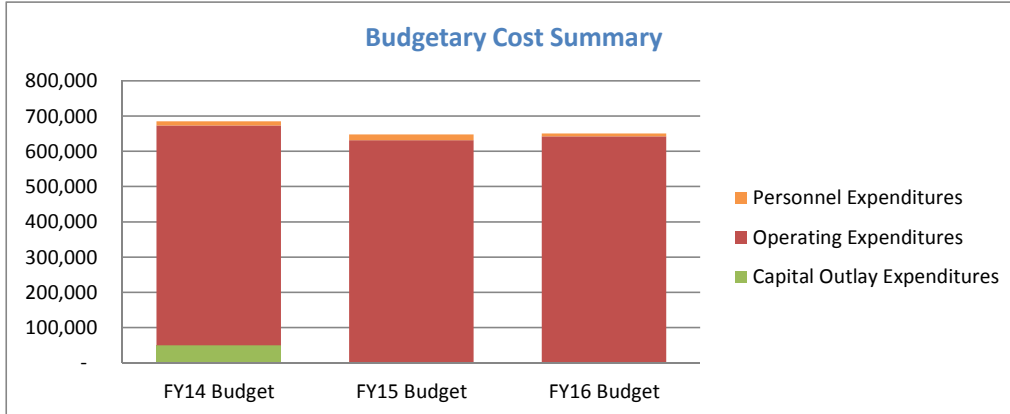


Medical Examiner

Budgetary Cost Summary

Personnel Expenditures
 Operating Expenditures
 Capital Outlay Expenditures
 Total

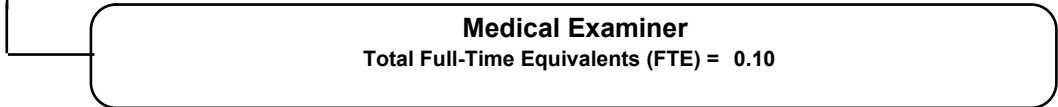
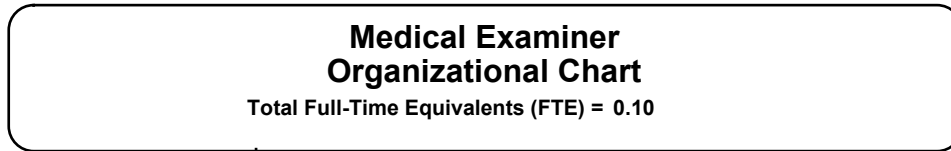
	Adopted FY14 Budget	Adopted FY15 Budget	Proposed FY16 Budget	FY16 Change
Personnel Expenditures	12,131	16,842	7,841	-53.4%
Operating Expenditures	623,215	631,370	642,669	1.8%
Capital Outlay Expenditures	50,000	-	-	-
Total	685,346	648,212	650,510	0.4%



	Adopted FY14 Budget	Adopted FY15 Budget	Proposed FY16 Budget	FY16 Change
FTE History	0.10	0.10	0.10	-

**Monroe County Board of County Commissioners
Fiscal Year 2016 Proposed Fiscal Plan**

Medical Examiner



**Monroe County Board of County Commissioners
Fiscal Year 2016 Proposed Fiscal Plan**

Medical Examiner

Services Provided

Acting under the authority of Florida Statute 406, the Medical Examiner provides accurate, timely, dignified and professional death investigation services for the residents of Monroe County.

Strategic Goals

Budgetary Cost Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
Personnel Expenditures	4,741	12,415	16,842	16,842	7,841	(53.4%)
Operating Expenditures	580,097	638,566	631,370	638,936	642,669	1.8%
Capital Outlay Expenditures	-	11,049	-	-	-	- %
Total Budget	584,838	662,030	648,212	655,778	650,510	0.4%

Appropriations by Department	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
Medical Examiner	584,838	662,030	648,212	655,778	650,510	0.4%
Total Budget	584,838	662,030	648,212	655,778	650,510	0.4%

Revenue Sources	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
General Fund	584,838	662,030	648,212	655,778	650,510	0.4%
Total Revenue	584,838	662,030	648,212	655,778	650,510	0.4%

Position Summary by Department	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2016 Proposed	FY 2016 Variance
Medical Examiner	0.10	0.10	0.10	0.10	-
Total Full-Time FTE	0.10	0.10	0.10	0.10	-
Total FTE	0.10	0.10	0.10	0.10	-

**Monroe County Board of County Commissioners
Fiscal Year 2016 Proposed Fiscal Plan**

**Medical Examiner
Medical Examiner**

Services Provided

Provide Medical Examiner services to District 16, Monroe County.

Advisory Board

Budgetary Cost Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
Personnel Expenditures	4,741	12,415	16,842	16,842	7,841	(53.4%)
Operating Expenditures	580,097	638,566	631,370	638,936	642,669	1.8%
Capital Outlay Expenditures	-	11,049	-	-	-	-
Total Budget	584,838	662,030	648,212	655,778	650,510	0.4%

Revenue Sources	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
General Fund	584,838	662,030	648,212	655,778	650,510	0.4%
Total Revenue	584,838	662,030	648,212	655,778	650,510	0.4%

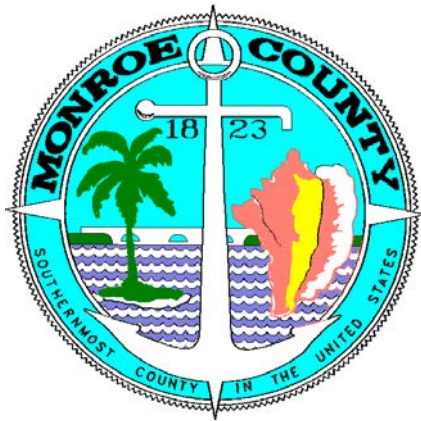
Position Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2016 Proposed	FY 2016 Variance
Officials & Administrators	0.10	0.10	0.10	0.10	-
Total Full-Time FTE	0.10	0.10	0.10	0.10	-
Total FTE	0.10	0.10	0.10	0.10	-

Department Expenditure Budget Comparisons grouped by Division, Fund

Monroe County Board of County Commissioners

Fiscal Year 2016

Account Code	Account Description	2015 Adopted	2015 Amended	2015 YTD	Adpt % Chg	Amd % Chg	FY 2016 Budget	Adpt % Chg	Amd % Chg
36 Medical Examiner									
001 General Fund									
680 Medical Examiner									
68000 Medical Examiner									
510120	Regular Salaries & Wages	14,062	14,062	6,405	-54.46	-54.46	5,814	-58.65	-58.65
510140	Overtime	0	0	35	0.00	0.00	0	0.00	0.00
510210	Fica Taxes	757	757	471	-37.74	-37.74	526	-30.52	-30.52
510220	Retirement Contributions	1,021	1,021	409	-59.95	-59.95	417	-59.16	-59.16
510230	Life And Health Insurance	948	948	553	-41.67	-41.67	1,062	12.03	12.03
510240	Workers Compensation	54	54	14	-75.00	-75.00	22	-59.26	-59.26
530340	Other Contractual Service	623,215	634,858	420,913	-32.46	-33.70	634,858	1.87	0.00
530400	Travel And Per Diem	0	0	0	0.00	0.00	0	0.00	0.00
530451	Risk Management Charges	8,155	4,078	4,078	-49.99	0.00	7,811	-4.22	91.54
530498	Advertising	0	0	0	0.00	0.00	0	0.00	0.00
560640	Capital Outlay-equipment	0	0	0	0.00	0.00	0	0.00	0.00
	680 Medical Examiner	648,212	655,778	432,877	-33.22	-33.99	650,510	0.35	-0.80
	001 General Fund	648,212	655,778	432,877	-33.22	-33.99	650,510	0.35	-0.80
	36 Medical Examiner	648,212	655,778	432,877	-33.22	-33.99	650,510	0.35	-0.80
	Report Total	648,212	655,778	432,877	-33.22	-33.99	650,510	0.35	-0.80



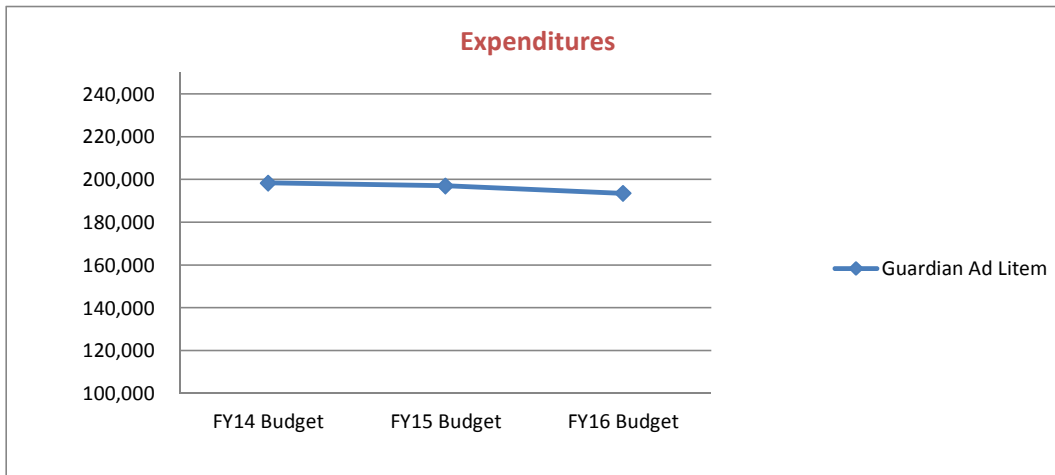
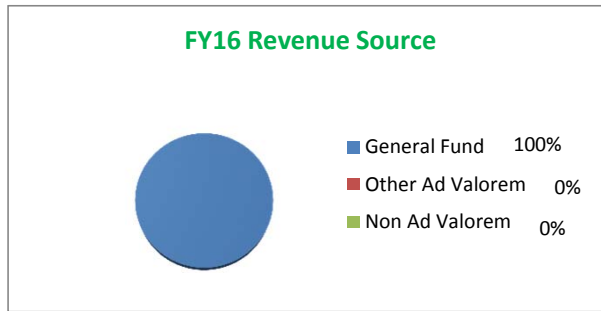
GUARDIAN AD LITEM

Guardian Ad Litem

Proposed FY16:

FY16 Revenue Source

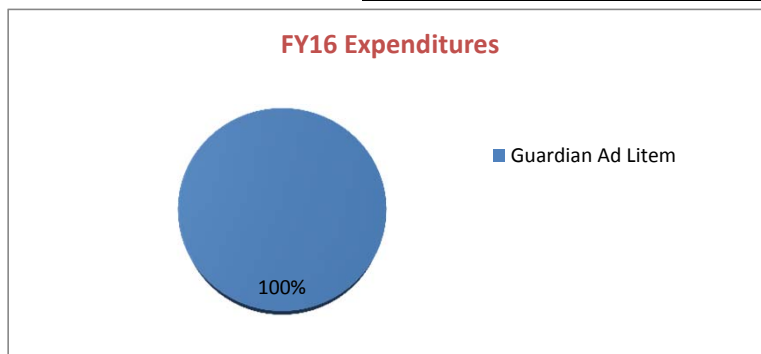
General Fund	\$193,492
Other Ad Valorem	\$0
Non Ad Valorem	\$0
	<hr/>
	\$193,492



Expenditures

Guardian Ad Litem
Total

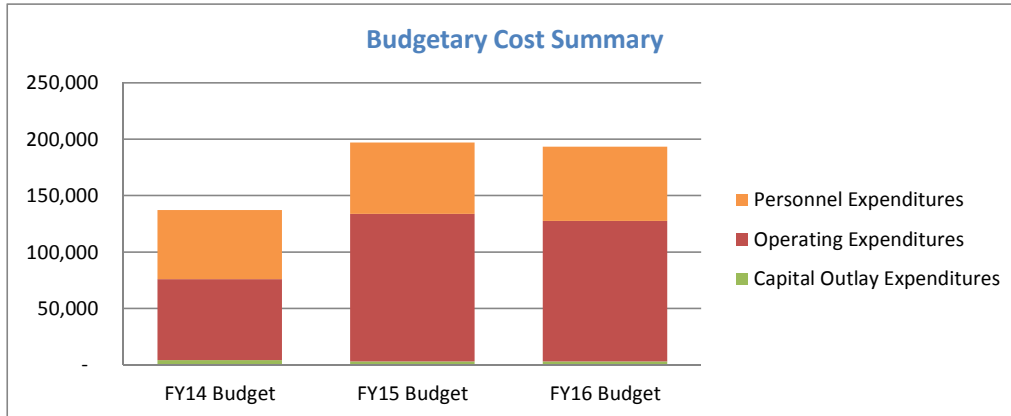
	Adopted FY14 Budget	Adopted FY15 Budget	Proposed FY16 Budget	FY16 Change
Guardian Ad Litem	198,377	197,007	193,492	-1.8%
Total	198,377	197,007	193,492	-1.8%



Guardian Ad Litem

Budgetary Cost Summary

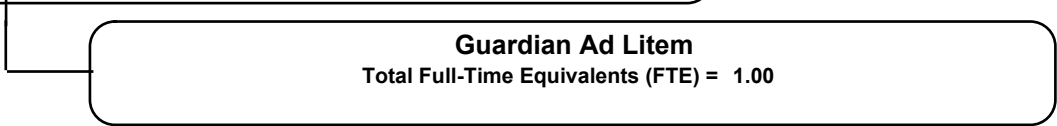
	Adopted FY14 Budget	Adopted FY15 Budget	Proposed FY16 Budget	FY16 Change
Personnel Expenditures	61,379	63,229	65,752	4.0%
Operating Expenditures	71,664	130,478	124,440	-4.6%
Capital Outlay Expenditures	4,338	3,300	3,300	0.0%
Total	137,381	197,007	193,492	-1.8%



	Adopted FY14 Budget	Adopted FY15 Budget	Proposed FY16 Budget	FY16 Change
FTE History	1.00	1.00	1.00	-

**Monroe County Board of County Commissioners
Fiscal Year 2016 Proposed Fiscal Plan**

Guardian Ad Litem



**Monroe County Board of County Commissioners
Fiscal Year 2016 Proposed Fiscal Plan**

Guardian Ad Litem

Mission Statement

The mission of the Guardian Ad Litem Program is to advocate for the best interests of children who are alleged to be abused, neglected or abandoned and who are involved in court proceedings. The Guardian Ad Litem (GAL) Program was created to implement sections 39.820-39.8298 of the Florida Statutes. F.S.61.401 describes the appointment of a Guardian Ad Litem advocate.

Strategic Goals

Budgetary Cost Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
Personnel Expenditures	59,849	61,379	63,229	63,229	65,752	4.0%
Operating Expenditures	56,445	71,664	130,478	131,562	124,440	(4.6%)
Capital Outlay Expenditures	-	4,338	3,300	2,216	3,300	- %
Total Budget	116,295	137,381	197,007	197,007	193,492	(1.8%)

Appropriations by Department	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
Guardian Ad Litem	116,295	137,381	197,007	197,007	193,492	(1.8%)
Total Budget	116,295	137,381	197,007	197,007	193,492	(1.8%)

Revenue Sources	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
General Fund	116,295	137,381	197,007	197,007	193,492	(1.8%)
Total Revenue	116,295	137,381	197,007	197,007	193,492	(1.8%)

Position Summary by Department	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2016 Proposed	FY 2016 Variance
Guardian Ad Litem	1.00	1.00	1.00	1.00	-
Total Full-Time FTE	1.00	1.00	1.00	1.00	-
Total FTE	1.00	1.00	1.00	1.00	-

**Monroe County Board of County Commissioners
Fiscal Year 2016 Proposed Fiscal Plan**

**Guardian Ad Litem
Guardian Ad Litem**

Advisory Board

Budgetary Cost Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
Personnel Expenditures	59,849	61,379	63,229	63,229	65,752	4.0%
Operating Expenditures	56,445	71,664	130,478	131,562	124,440	(4.6%)
Capital Outlay Expenditures	-	4,338	3,300	2,216	3,300	- %
Total Budget	116,295	137,381	197,007	197,007	193,492	(1.8%)

Revenue Sources	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
General Fund	116,295	137,381	197,007	197,007	193,492	(1.8%)
Total Revenue	116,295	137,381	197,007	197,007	193,492	(1.8%)

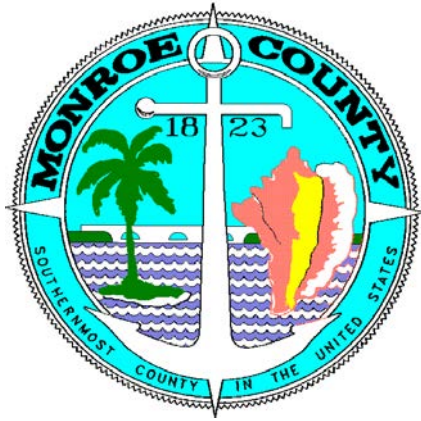
Position Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2016 Proposed	FY 2016 Variance
Administrative Support	1.00	1.00	1.00	1.00	-
Total Full-Time FTE	1.00	1.00	1.00	1.00	-
Total FTE	1.00	1.00	1.00	1.00	-

Department Expenditure Budget Comparisons grouped by Division, Fund

Monroe County Board of County Commissioners

Fiscal Year 2016

Account Code	Account Description	2015 Adopted	2015 Amended	2015 YTD	Adpt % Chg	Amd % Chg	FY 2016 Budget	Adpt % Chg	Amd % Chg
13 Guardian Ad Litem									
001 General Fund									
041 Guardian Ad Litem									
04100 Guardian Ad Litem									
510120	Regular Salaries & Wages	45,977	45,977	32,538	-29.23	-29.23	47,154	2.56	2.56
510210	Fica Taxes	4,242	4,242	2,407	-43.27	-43.27	4,420	4.20	4.20
510220	Retirement Contributions	3,337	3,337	2,398	-28.14	-28.14	3,381	1.32	1.32
510230	Life And Health Insurance	9,480	9,480	5,530	-41.67	-41.67	10,620	12.03	12.03
510240	Workers Compensation	193	193	48	-75.00	-75.00	177	-8.29	-8.29
530340	Other Contractual Service	56,000	37,369	10,415	-81.40	-72.13	56,000	0.00	49.86
530400	Travel And Per Diem	13,000	13,000	9,859	-24.16	-24.16	13,000	0.00	0.00
530410	Phone & Postage/freight	20,600	19,058	5,882	-71.45	-69.14	18,000	-12.62	-5.55
530440	Rentals And Leases	11,000	11,000	2,819	-74.38	-74.38	12,680	15.27	15.27
530460	Repair And Maintenance	1,760	15,840	300	-82.95	-98.11	1,760	0.00	-88.89
530490	Miscellaneous Expenses	20,918	25,439	0	-100.00	-100.00	15,000	-28.29	-41.04
530498	Advertising	900	2,472	1,726	91.78	-30.18	1,700	88.89	-31.24
530510	Office Supplies	2,000	2,000	609	-69.55	-69.55	2,000	0.00	0.00
530520	Operating Supplies	3,000	4,084	2,555	-14.83	-37.44	3,000	0.00	-26.55
530540	Books,pubs,subs,educ,mem.	1,300	1,300	1,138	-12.46	-12.46	1,300	0.00	0.00
560640	Capital Outlay-equipment	3,300	2,216	1,295	-60.76	-41.55	3,300	0.00	48.94
	041 Guardian Ad Litem	197,007	197,007	79,518	-59.64	-59.64	193,492	-1.78	-1.78
	001 General Fund	197,007	197,007	79,518	-59.64	-59.64	193,492	-1.78	-1.78
	13 Guardian Ad Litem	197,007	197,007	79,518	-59.64	-59.64	193,492	-1.78	-1.78
	Report Total	197,007	197,007	79,518	-59.64	-59.64	193,492	-1.78	-1.78



TOURIST DEVELOPMENT COUNCIL

THE FLORIDA KEYS & KEY WEST

MONROE COUNTY TOURIST DEVELOPMENT COUNCIL

Come as You are.®

DATE: June 24, 2015

TO: Monroe County Board of County Commissioners

FROM: Harold Wheeler, TDC Director

RE: FY 2016 Budget

The information contained in the attached document of our proposed FY 2016 TDC budget was approved by the TDC at their June 9, 2015 meeting. The budget has specific allocations within the generic administrative, event and promotional accounts that promotes the Keys as one destination. The five (5) Districts accounts (Key Largo to Key West) have been approved by the specific District Advisory Committees and the TDC.

Consideration and action re: FY 2015/2016 TDC budget totaling \$51,525,969

Revenue	\$ 34,000,000
Less State 5% (F.S. 129.01)	\$ (1,700,000)
Revenue and Expense Variance BBF	\$ 9,111,599
Estimated Unexpended Contracts (events & capital)	\$ 6,414,370
Emergency (\$3,700,000)	<u>\$ 3,700,000</u>
<i>(Recommended additional \$400,000 to be added from resources for a total of \$4,100,000 in FY 16)</i>	
FY 2016 BUDGET	\$ 51,525,969

Capital Projects

Capital Projects funding (agreements BBF) FY 2015	\$4,469,360
FY 2015 Capital Unallocated Resources brought forward	\$1,116,193
*23% Capital Projects for FY 2016	\$7,018,044

***The TDC approved an increase in the percentage of capital projects from 20% to 23% for FY 2016.**

Following is the attached:

- **Summary Sheet of generic and district total projected budgets and expenditures**
- **Detailed breakdown of line items for generic and district total projected budgets**

SUMMARY OF GENERIC AND DISTRICT BUDGETS

FY 2016 REVENUE:		Annual Projected Revenue	Less 5%	BBF	BBF Contract Commitments	Emergency/Contingency Funds	BBF DAC I Beaches	Total BBF	Total Budget	Percentage of dollars in budget for Capital (new money plus projects rolled over)
GENERIC BUDGET										
	115	\$5,533,500	(\$276,675)	\$3,000,467	\$473,896	\$1,527,833		\$5,002,196	\$10,259,021	
	116	\$11,466,500	(\$573,325)	\$3,868,609	\$0	\$2,172,167		\$6,040,776	\$16,933,951	
		\$17,000,000	(\$850,000)	\$6,869,076	\$473,896	\$3,700,000		\$11,042,972	\$27,192,972	
DISTRICT BUDGETS										
DAC I	117	\$9,671,300	(\$483,565)	\$1,716,027	\$3,529,741	\$0	\$114,047	\$5,359,815	\$14,547,550	47.33% 23% of this was new capital money
DAC II	118	\$996,200	(\$49,810)	\$372,868	\$20,000	\$0		\$392,868	\$1,339,258	30.83% 23% of this was new capital money
DAC III	119	\$2,427,600	(\$121,380)	\$275,340	\$670,638	\$0		\$945,978	\$3,252,198	49.58% 23% of this was new capital money
DAC IV	120	\$1,864,900	(\$93,245)	\$626,203	\$76,398	\$0		\$702,601	\$2,474,256	31.10% 23% of this was new capital money
DAC V	121	\$2,040,000	(\$102,000)	\$741,731	\$40,004	\$0		\$781,735	\$2,719,735	24.70% 23% of this was new capital money
		\$17,000,000	(\$850,000)	\$3,732,169	\$4,336,781	\$0	\$114,047	\$8,182,997	\$24,332,997	42.54% 23% of this was new capital money
	Total	\$34,000,000	(\$1,700,000)	\$10,601,245	\$4,810,677	\$3,700,000	\$114,047	\$19,225,969	\$51,525,969	

2015/2016 TDC TWO PENNY GENERIC PROPOSED BUDGET (Fund 115)

REVENUE

5% RESERVE STATE STATUTE 129.01

FUND BALANCE FORWARD REVENUE VARIANCE (projected from FY 2015 = variance - contracts and resources)

FUND BALANCE FORWARD EXPENSE VARIANCE

FUND BALANCE FORWARD - Contracted Commitments

EVENT RESOURCES

FUND BALANCE FORWARD - EMERGENCY CONTINGENCY

BUDGET TO BE ALLOCATED

	FY 2016	FY 2015	FY 2015 Expenditures
	5,533,500	4,521,915	4,521,915
	(276,675)	(226,096)	(226,096)
	5,256,825	4,295,819	4,295,819
	961,006	1,855,918	1,855,918
	1,804,945		
	473,896	530,248	530,248
	234,516		
	1,527,833	1,527,833	1,527,833
	10,259,021	8,209,818	8,209,818

EVENTS (35%):

TWO PENNY GENERIC EVENTS	75035• EVENT RESOURCES	269,969	434,516	(200,000)
	86529• COUNTY COST ALLOCATION	75,436	65,436	(65,436)
	75035• LEGAL SALARIES & BENEFITS	35,709	28,631	(28,631)
	75035• COMMISSION AND FEES (FINANCE)	42,585	39,585	(25,000)
	75035• FULFILLMENT - CONSUMER	59,156	59,156	(59,156)
	75035• FILM COMMISSION OFFICE	285,000	250,000	(250,000)
	75035• PUBLIC RELATIONS FEES (5% increase in FY16)	614,250	585,000	(585,000)
	75035• PUBLIC RELATIONS EXPENSES	1,250,000	1,050,000	(950,000)
	75035• RESEARCH/SALARY/BENEFITS	708,500	583,500	(475,000)
	75011 CULTURAL UMBRELLA (\$1,200,000+\$155,096 BBF)	1,355,096	1,154,680	(999,584)
	75022• FISHING UMBRELLA (\$1,000,000 + \$72,000 BBF)	1,072,000	862,250	(790,250)
	75033• DIVE UMBRELLA (\$1,000,000)	1,000,000	700,000	(700,000)
	75360• DAC I SPECIAL PROJECTS	803,017	0	
	75360• DAC I - KEY WEST BREWFEST 2014		17,000	(15,178)
	75360• DAC I - FANTASY FEST 2015	120,000	120,000	0
	75360• DAC I - FKCC SWIM AROUND KEY WEST	8,198	8,198	0
	75360• DAC I - KEY WEST RACE WEEK 2015		120,000	(120,000)
	75360• DAC I - PHIL PETERSONS	75,000	75,000	0
	75360• DAC I - SOUTHERNMOST MARATHON & HALF 2014		17,000	(10,003)
	75360• DAC I - WOMENFEST 2014		5,000	(5,000)
	75360• DAC I - KEY WEST WORLD CHAMPIONSHIP RACES 2014		100,000	(100,000)
	75360• DAC I - KEY WEST TRIATHLON & EXPO 2014		10,000	(8,360)
	75360• DAC I - FKCC SWIM AROUND KEY WEST 2014		10,000	(9,803)
	75360• DAC I - GOOMBAY 2014		25,000	(15,121)
	75360• DAC I - TROPICAL HEAT 2014		8,948	5,830

**TWO PENNY
GENERIC EVENTS**

75360• DAC II SPECIAL PROJECTS	86,923	(0)	0
75360• DAC II - NO NAME RACE 2015		7,325	(7,325)
75360• DAC II - FANTASY FEST 2015	20,000	20,000	0
75360• DAC II -		0	
75360• DAC II		0	
75360• DAC III SPECIAL PROJECTS	201,480	0	
75360• DAC III - MARATHON GRAND PRIX OF THE SEA 2014		14,891	(14,891)
75360• DAC III - PETERSON'S POKER RUN 2014		20,000	(19,506)
75360• DAC III - HEROES WELCOME TRIBUTE WEEKEND 2014		30,000	(30,000)
75360• DAC III - ORIGINAL MARATHON SEAFOOD FESTIVAL 2015		50,000	(50,000)
75360• DAC III - PHIL PETERSONS 2015	20,000	20,000	0
75360• DAC III - BATTLE IN THE BAY 2015		6,793	(6,793)
75360• DAC IV SPECIAL PROJECTS	155,419	0	0
75360• DAC IV - UNIVERSITY OF MIAMI HALL OF FAME		40,000	(40,000)
75360• DAC IV - ISLAMORADA SWIM FOR ALLIGATOR LIGHTHOUSE 2014		30,000	(11,780)
75360• DAC IV - UNCORKED 2015		20,000	(20,000)
75360• DAC IV - PUBLIX MAD DOG 2015	3,602	3,602	0
75360• DAC IV - CONCH LIFE SCRAMBLE 2014		10,479	(10,479)
75360• DAC V SPECIAL PROJECTS	169,848	0	0
75360• DAC V - ORANGE BOWL WINTER TRAINING 2015		50,000	(50,000)
75360 - DAC V - KEY LARGO BRIDGE RUN		4,996	(4,996)
75360• DAC V - BREW ON THE BAY		10,000	(10,000)
75360• DAC V - KEY LARGO BRIDGE RUN 2014		15,000	(15,000)

75090• EMERGENCY CONTINGENCY RESERVES	1,827,833	0	1,527,833	0
TWO PENNY GENERIC EVENTS:		10,259,021	8,209,818	(5,696,462)

Fund 116		FY 2016	FY 2015	FY 2015
REVENUE				Expenditure
5% RESERVE STATE STATUTE 129.01		11,466,500	9,370,298	9,370,298
		(573,325)	(468,515)	(468,515)
		10,893,175	8,901,783	8,901,783
FUND BALANCE FORWARD REVENUE VARIANCE		1,991,392	3,167,922	3,167,922
FUND BALANCE FORWARD EXPENSE VARIANCE		1,765,281	0	0
RESOURCES		111,936		
FUND BALANCE FORWARD - EMERGENCY CONTINGENCY		2,172,167	2,172,167	2,172,167
BUDGET TO BE ALLOCATED		16,933,951	14,241,872	14,241,872
ADMINISTRATIVE (7%)				
TWO PENNY GENERIC ADMINISTRATIVE	76007• ADMINISTRATIVE RESOURCES	147,939	111,936	(100,000)
	76007• ADMINISTRATIVE SERVICES	758,761	603,761	(595,594)
	86530• COUNTY COST ALLOCATION	198,502	69,596	(69,596)
	76007• LEGAL SALARIES & BENEFITS	15,228	9,162	(9,162)
	76007• ADVERTISING	17,000	12,000	(12,000)
	76007• BOARD/ADMINISTRATIVE TRAVEL	30,000	25,250	(20,000)
	76007• BUSINESS LEASE	150,660	142,660	(142,660)
	76007• COMMUNICATIONS	35,500	20,500	(20,500)
	76007• DUES & SUBSCRIPTIONS	12,000	8,700	(8,000)
	76007• EQUIPMENT RENTAL/LEASES	15,000	12,000	(10,000)
	76007• COMMISSIONS AND FEES (FINANCE)	20,000	18,270	(15,000)
	76007• OFFICE SUPPLIES	17,000	12,000	(12,000)
	76007• SMALL EQUIPMENT	0	0	0
	76007• VIS SOFTWARE	3,000	1,500	(1,500)
	76007• COURIER SERVICE	3,500	2,500	(2,500)
	76007• JANITORIAL SERVICES	7,500	6,000	(6,000)
	76007• CAPITAL EXPENDITURES/OPERATING SUPPLIES	10,000	8,000	(7,500)
	76007• REPAIRS/MAINTENANCE/RECYCLING SERVICES	6,500	4,500	(4,500)
	76007• VISIT FLORIDA	12,000	12,000	(12,000)
	76007• FLORIDA KEYS COUNCIL OF THE ARTS	72,500	72,500	(72,500)
86530• EMERGENCY CONTINGENCY RESERVES	426,982	0	326,982	0
TWO PENNY GENERIC ADMINISTRATIVE:		1,959,572	1,906,799	(1,121,012)

ADVERTISING & PROMOTION (65%):

TWO PENNY GENERIC ADVERTISING & PROMOTION	76065• ADVERTISING & PROMOTION RESOURCES	334,620	200,741	(200,741)
	86530• COUNTY COST ALLOCATION	65,000	62,222	(20,000)
	76065• ADVERTISING - PROMOTIONAL	7,702,641	6,270,000	(6,270,000)
	76065• MEDIA MATERIALS	665,000	665,000	(665,000)
	76065• EXPENSES	100,000	65,000	(65,000)
	76065• COLLATERAL	70,000	70,000	(70,000)
	76065• SALES & MARKETING EXPENSES	925,000	829,000	(829,000)
	76065• SALES & MARKETING STAFF	905,597	879,221	(800,000)
	76065• EUROPEAN SALES AGENCY	419,000	338,000	(338,000)
	76065• WEBSITE RELATED EXPENSES	165,000	210,000	(210,000)
	76065• COMMISSION AND FEES (FINANCE)	60,000	56,784	(40,000)
	76065• MARKET RESEARCH		*0	
	76065• MAIL FULFILLMENT - TRADE	25,000	18,937	(18,937)
	76660•		0	
	76660• DAC I SPECIAL PROJECTS		0	
	76660• DAC I - ADVERTISING CAMPAIGN	955,318	669,730	(669,730)
	76660• DAC II - SPECIAL PROJECTS		(0)	
	76660• DAC II - ADVERTISING CAMPAIGN	105,523	56,622	(56,622)
	76660• DAC III - SPECIAL PROJECTS		0	
	76660• DAC III - ADVERTISING CAMPAIGN	243,441	159,130	(159,130)
	76660• DAC IV - SPECIAL PROJECTS		0	0
	76660• DAC IV -ADVERTISING CAMPAIGN	185,294	131,796	(131,796)
	76660• DAC V - SPECIAL PROJECTS		(0)	0
76660• DAC V - ADVERTISING CAMPAIGN	202,760	134,685	(134,685)	
86530• EMERGENCY CONTINGENCY RESERVES	1,845,185	0	1,845,185	
		14,974,379	10,816,869	(11,343,641)
TOTAL TWO PENNY EMERGENCY RESERVES	4,100,000			
TWO PENNY GENERIC ADVERTISING & PROMOTION:		16,933,951	12,723,668	(11,032,900)
TOTAL TWO PENNY BUDGET		27,192,972	22,451,691	(11,032,900)

*This item has been re-allocated to Events in FY 2015 from Promotional and Advertising in FY 2014

2015/2016 DISTRICT I TWO PENNY PROPOSED BUDGET - FUND 117

TWO PENNY	FY 2016	FY 2015	FY 2015 Expenditures
REVENUE	9,671,300	8,204,689	8,204,689
5% RESERVE STATE STATUTE 129.01	(483,565)	(410,234)	(410,234)
	9,187,735	7,794,455	7,794,455
FUND BALANCE FORWARD REVENUE VARIANCE	1,393,280	1,748,393	1,748,393
FUND BALANCE FORWARD - Contracted Commitments (EVENTS/CAPITAL)	3,529,741	3,338,375	3,338,375
FUND BALANCE FORWARD - SPECIAL BEACH FUND	114,047	121,047	121,047
FUND BALANCE FORWARD EXPENSE VARIANCE	(59,108)	0	0
EVENT RESOURCES BROUGHT FORWARD	0		
CAPITAL RESOURCES BROUGHT FORWARD	381,855		
FUND BALANCE FORWARD - EMERGENCY CONTINGENCY	0	0	0
	14,547,550	13,002,269	13,002,270
ADMINISTRATIVE 3%			
77003 ADMINISTRATIVE SERVICES	200,000	156,103	(156,103)
77003 - ATTORNEY SALARY & BENEFITS	11,368	11,451	(11,451)
77003 - COMMISSIONS & FEES (FINANCE)		1,705	(900)
77003 - UTILITIES	20,000	19,477	(10,000)
77003 - ADMINISTRATIVE RESOURCES	83,479	97,549	0
TOTAL ADMINISTRATIVE	314,847	286,285	(178,454)
ADVERTISING - 85.7%			
77010 - VISITOR INFORMATION SERVICES	333,761	333,761	(333,761)
77010 - GAY & LESBIAN VIS	50,000	50,000	(50,000)
75020 - DAC I AD CAMPAIGN	5,434,727	4,977,042	(4,977,042)
75020 - FCCA CONFERENCE & TRADE SHOW (cruiseship industry)	5,900	4,200	(3,351)
75020 - DAC I WEBCAMS	14,800	18,400	(14,800)
75020 - DAC I PROMOTIONAL RESOURCES	200,000	100,000	0
TOTAL PROMOTIONAL/VIS	6,039,188	5,485,339	(5,378,954)
CAPITAL/MAINTENANCE/SPECIAL PROJECTS			
77040 - CAPITAL PROJECT RESOURCES	3,577,880	381,855	0
77040 - HIGGS BCH CLEAN/MAINTENANCE - MONROE COUNTY PW	134,925	133,853	(133,853)
77040 - HIGGS BCH SAND - MONROE COUNTY PW	25,000	39,000	(39,000)
77040 - HIGGS BCH UTILITIES - MONROE COUNTY PW	90,000	100,000	(95,000)
77040 - HIGGS BCH SALARIES - MONROE COUNTY PW (Thompson - 100%)	71,049	60,989	(60,989)
77040 - HIGGS BCH SAND/REPAIR/MAINTENANCE - MONROE COUNTY PW	15,000	15,000	(15,000)
77040 - HIGGS BCH RE-ESTABLISHMENT OF SHORELINE - FY 2012	0	75,000	(75,000)
77040 - HIGGS BCH OPERATING SUPPLIES - MONROE COUNTY PW	6,500	5,000	(4,600)
77040 - MUSEUM MAINTENANCE - MONROE COUNTY PW	20,000	20,000	(20,000)
77040 - MUSEUM SALARY & BENEFITS - MONROE COUNTY PW . (SANDS - 100%)	53,815	48,940	(48,940)
77040 - MUSEUMS - UTILITIES - MONROE COUNTY PW	25,000	25,000	(25,000)
77040 - MUSEUMS - RISK MGMT. - MONROE COUNTY PW	500	424	0
77040 - W. MARTELLO MEETING ROOM RENO FY 2014	0	163,000	(163,000)
77040 - E. MARTELLO ROOF REPAIR FY 2013 (original \$460,761 said needed to carry \$90,000 o	0	90,000	(422,437)
77040 - SMATHERS & REST BEACHES CLEAN/MAINTENANCE - CITY OF KEY WEST	0	380,000	(380,000)
77040 - CITY OF KEY WEST VIETNAM VETERAN'S MEMORIAL FY 15	243,475	243,475	0
77040 - TRUMAN WATERFRONT 14	2,000,000	2,000,000	0
77040 - REST BEACH RENOURISHMENT - FY 2012 - CITY OF KEY WEST	0	245,000	(245,000)
77040 - REST BEACH RENOURISHMENT - FY 2013 - CITY OF KEY WEST	0	207,000	(207,000)
77040 - CUSTOM HSE PLUMBING REPAIRS & UPGRADE FY 15	0	19,100	(19,100)
77040 - CUSTOM HOUSE MAJOR & MINOR ELECTRICAL FY 2014	0	21,011	(21,011)
77040 - CUSTOM HOUSE FIRE PROTECTION IMPROVEMENT FY 2014	0	20,912	(20,912)
77040 - KWBGS SECURITY & ACCESSIBILITY ENHANCEMENTS PHASE 3 FY 2014	0	24,900	(24,900)
77040 - M. FISHER MUSEUM LIFE SAFETY & SECURTY FY 15	0	6,308	(6,308)
77040 - MOTE CORAL REEF 15	0	54,000	(54,000)
77040 - KEY WEST LIGHT HOUSE PROJECT FY 15	315,026	342,026	(27,000)
77040 - STUDIOS OF KEY WEST ELEVATOR/WIRING/STAIRWAY/RENO FY 2014	0	151,000	(151,000)
77040 - H. S. TRUMAN KITCHEN RENO & LAWN LIGHTING FY 2014	0	19,500	(19,500)
77040 - WATERFRONT PLAYHOUSE A/C REPLACEMENT, AWNINGS & LIGHTING FY 15	0	171,000	(171,000)
77040 - SCOTTISH RITE MASONIC CENTER RENO PHASE II FY 15	0	300,000	(300,000)
77040 - TENNESSEE WILLIAMS FY 15	350,000	350,000	0
77040 - OLDEST HOUSE ELECTRICAL AND ROOF FY 15	0	16,913	(16,913)
77040 - CUSTOM HOUSE MUSEUM ROOF REPAIRS	170,990	170,990	0
77040 - BOTANICAL GARDEN (Signage; Playground; Garden) FY 15	18,250	18,250	0
77040 - STUDIOS OF KEY WEST PHASE III FY 15	150,000	150,000	0
TOTAL CAPITAL/SPECIAL PROJECTS	6,885,555	6,069,446	(2,766,463)

DISTRICT I TWO PENNY

2015/2016 DISTRICT I TWO PENNY PROPOSED BUDGET - FUND 117

DISTRICT I TWO PENNY

		FY 2015	FY 2015 Expenditures
EVENTS 14.3%			
77030 - NEW EVENTS	100,000	0	0
77030 - FANTASY FEST 2014	0	120,000	(120,000)
77030 - WOMENFEST 2014	0	45,000	(37,676)
77030 - KEY WEST HOLIDAY FEST 2014	0	35,000	(35,000)
77030 - KEY WEST SONGWRITER'S FESTIVAL	0	120,000	(120,000)
77030 - KEY WEST FOOD & WINE FESTIVAL	0	25,000	(25,000)
77030 - KEY WEST FILM FESTIVAL 2014	0	25,000	(25,000)
77030 - TROPICAL HEAT 2014	0	1,052	(1,052)
77030 - PETERSON'S KEY WEST POKER RUN 2014	0	75,000	(72,268)
77030 - NEW YEARS' EVE SHOE DROP 2014	0	10,000	(9,661)
77030 - FLORIDA KEYS OCEAN FESTIVAL	0	10,000	(10,000)
77030 - HEROES & VILLAINS 5K RUN 2014	0	10,000	(6,086)
77030 - WOMENFEST	35,000	35,000	0
77030 - NEW YEAR'S EVE SHOE DROP	10,000	10,000	0
77030 - FKCC SWIM AROUND KEY WEST	0	1,802	(1,802)
77030 - GOOMBAY	10,000	10,000	0
77030 - MEL FISHER DAYS	0	10,000	(10,000)
77030 - FLORIDA KEYS SEAFOOD FESTIVAL	0	17,000	(17,000)
77030 - HEMINGWAY 5K SUNSET	0	10,000	(10,000)
77030 - HEROES AND VILLAINS 5K	10,000	10,000	0
77030 - HOT PINK HOLIDAYS	10,000	10,000	0
77030 - KAMP KEY WEST	0	10,000	(10,000)
77030 - KEY WEST AIR LAND AND SEA	0	10,000	(10,000)
77030 - KEY WEST BREWFEST	17,000	17,000	0
77030 - KEY WEST FILM FESTIVAL	25,000	25,000	0
77030 - KEY WEST HALF MARATHON & 5k	0	35,000	(23,000)
77030 - KEY WEST HOLIDAY FEST	25,000	25,000	0
77030 - KEY WEST PADDLEBOARD	0	10,000	(10,000)
77030 - KEY WEST PRIDE	0	25,000	(25,000)
77030 - KEY WEST WORLD CHAMPIONSHIP	120,000	120,000	
77030 - KEY STOCK MUSIC FESTIVAL	0	10,000	(10,000)
77030 - SUNSET CELEBRATION TALL SHIPS	0	10,000	(10,000)
77030 - TROPICAL HEAT 2015	10,000	10,000	0
77030 - MISS GAY OF USA	0	10,000	(10,000)
77030 - KEY WEST HALLOWEEN HALF MARATHON	10,000	10,000	0
77020 - PR STRINGER FEE	33,075	31,500	(31,500)
77030 - EVENTS RESOURCES	196,983	(0)	0
TOTAL EVENTS/PR STRINGER	612,058	948,354	(640,045)
77050 - HIGGS BEACH SPECIAL FUND		114,047	0
TOTAL HIGGS BEACH SPECIAL FUND	314,047	114,047	0
86531 - COUNTY COST ALLOCATION*This was moved to 116	0	108,639	(108,659)
77090 - EMERGENCY CONTINGENCY	0	0	0
TOTAL DAC I TWO PENNY BUDGET	14,547,550	13,012,110	(9,072,575)
10% RULE (FY 2014 REVENUE)			
AVAILABLE FOR BEACH PROJECTS - FY 2016	1,735,943		
BEACH PROJECT COMMITMENTS	(342,474)		
BALANCE AVAILABLE FOR BEACH PROJECTS	1,393,469		

2015/2016 DISTRICT II TWO PENNY PROPOSED BUDGET - FUND 118

	FY 2016	FY 2015	FY 2015 Expenditures
TWO PENNY			
REVENUE	996,200	740,518	740,518
5% RESERVE STATE STATUTE 129.01	(49,810)	(37,026)	(37,026)
FUND BALANCE FORWARD REVENUE VARIANCE	946,390	703,492	703,492
FUND BALANCE FORWARD - Contracted Commitments(EVENTS/CAPITAL)	242,898	181,883	181,883
FUND BALANCE FORWARD EXPENSE VARIANCE	20,000	157,140	157,140
EVENT RESOURCES BROUGHT FORWARD	8,386	0	0
CAPITAL RESOURCES BROUGHT FORWARD	0		
FUND BALANCE FORWARD - EMERGENCY CONTINGENCY	121,584		
	0	0	0
BUDGET TO BE ALLOCATED	1,339,258	1,042,515	1,042,515

ADMINISTRATIVE 3%			
78003 - ADMINISTRATIVE SERVICES	20,579	17,144	(17,144)
78003 - ATTORNEY SALARIES/BENEFITS	1,227	1,145	(1,145)
78003 - COMMISSIONS AND FEES (FINANCE)	152	152	(152)
78003 - UTILITIES	2,000	2,232	(2,232)
78003 - ADMINISTRATIVE RESOURCES	11,972	5,888	(5,888)
	35,930	26,561	(26,561)

ADVERTISING 89%			
78010 - VISITOR INFORMATION SERVICES	95,760	95,760	(95,760)
78020 - DAC II AD CAMPAIGN	732,174	653,560	(516,085)
78020 - DAC II WEBCAM	18,400	18,400	(18,400)
78020 - DAC II PROMOTIONAL RESOURCES	0	0	0
TOTAL PROMOTIONAL/VIS	846,334	767,720	(630,245)

CAPITAL/MAINTENANCE/SPECIAL PROJECTS			
78040 - LITTLE DUCK KEY - SALARIES/BENEFITS - MONROE COUNTY PW (PEREZ 100%)	58,331	57,403	(57,403)
78040 - LITTLE DUCK KEY BEACH (VETERAN'S PARK) UTILITIES - MONROE COUNTY PW	10,000	10,000	(10,000)
78040 - LITTLE DUCK KEY BEACH (VETERAN'S PARK) CLEANING - MONROE COUNTY PW	17,802	17,661	(17,661)
78040 - MOTE CORAL REEF RESTOARATION LOWER KEYS WATERS FY 15		54,000	(54,000)
78040 - CAPITAL PROJECT RESOURCES (includes 121,584)	326,759	121,583	0
TOTAL CAPITAL/SPECIAL PROJECTS	412,892	266,647	(139,064)

EVENTS 11%			
78030 - NEW EVENTS	0	0	0
78030 -	0	0	0
78030 - BIG PINE & LOWER KEYS NAUTICAL FLEA MARKET - 2015	0	15,000	(15,000)
78030 - BIG PINE & LOWER KEYS ISLAND FESTIVAL 2013	0	0	0
78030 - FANTASY FEST 14	0	20,000	(20,000)
78020 - PR STRINGER FEE	11,025	10,500	(10,500)
78030 -	0	0	0
78030 - PETERSON'S POKER RUN 2014	0	15,000	(15,000)
78030 - PETERSON'S POKER RUN 2015	15,000	15,000	0
78030 - SOUTHERNMOST MARATHON 2013	0	0	0
78030 - GRIMAL GROVE HOLIDAY CHOCOLATE FESTIVAL	5,000	5,000	0
78030 - NO NAME RACE 2015	0	175	(175)
78030 - UNDERWATER MUSIC FESTIVAL 2015	0	15,000	(15,000)
78030 - EVENT RESOURCES	13,077	80,853	0
78030 -			
TOTAL EVENTS/PR STRINGER	44,102	176,528	(75,675)
86532 - COUNTY COST ALLOCATION* This was moved to Fund 116	0	27,235	(27,235)
78090 - EMERGENCY CONTINGENCY	0	0	0

10% RULE (FY 2014 REVENUE)
AVAILABLE FOR BEACH PROJECTS - FY 2016
 BEACH PROJECT COMMITMENTS
BALANCE AVAILABLE FOR BEACH PROJECTS

179,518
 (86,133)
93,385

DISTRICT II TWO PENNY

2015/2016 DISTRICT III TWO PENNY PROPOSED BUDGET - FUND 119

	FY 2016	FY 2015	FY 2015 Expenditures
TWO PENNY			
REVENUE	2,427,600	2,165,830	2,165,830
5% RESERVE STATE STATUTE 129.01	(121,380)	(108,292)	(108,292)
	2,306,220	2,057,539	2,057,539
FUND BALANCE FORWARD REVENUE VARIANCE	248,682	493,644	493,644
FUND BALANCE FORWARD - Contracted Commitments (EVENTS/CAPITAL)	670,638	423,871	423,871
FUND BALANCE FORWARD EXPENSE VARIANCE	26,658		
EVENT RESOURCES BROUGHT FORWARD	0		
CAPITAL RESOURCES BROUGHT FORWARD	0		
FUND BALANCE FORWARD - EMERGENCY CONTINGENCY	0	0	0
BUDGET TO BE ALLOCATED	3,252,198	2,975,054	2,975,054
ADMINISTRATIVE 3%			
79003 - ADMINISTRATIVE SERVICES	57,000	41,775	(41,775)
79003 - ATTORNEY SALARY/BENEFITS	2,353	2,292	(2,292)
79003 - COMMISSIONS & FEES (FINANCE)	300	426	(300)
79003 - UTILITIES	6,000	5,067	(2,000)
79003 - ADMINISTRATIVE RESOURCES	11,794	26,975	0
	77,447	76,535	(46,367)
ADVERTISING 88%			
79010 - VISITOR INFORMATION SERVICES	168,000	168,000	(168,000)
79010 - DAC III AD CAMPAIGN	1,304,326	1,457,403	(1,457,403)
79010 - DAC III WEBCAM	18,400	18,400	(18,400)
79010 - DAC III PROMOTIONAL RESOURCES	0	0	0
TOTAL PROMOTIONAL/VIS	1,490,726	1,643,803	(1,643,803)
CAPITAL/MAINTENANCE/SPECIAL PROJECTS			
79040 - PIGEON KEY FOUNDATION - GANG QUARTERS BATHROOM REPAIRS FY 15	18,000	18,000	0
79040 - PIGEON KEY FOUNDATION - GANG QUARTERS WINDOW REPAIRS FY 15	0	3,400	(3,400)
79040 - MONROE COUNTY PIGEON KEY- GANG QUARTERS ROOF SECTION REPLACEMENT FY 15	65,318	65,318	0
79040 - DRC - DOLPHIN & SEA LION SHADE STRUCTURE FY 2014	0	40,000	(40,000)
79040 - DRC - INSTALL UV SANITIZER IN SPRAY GROUND FY 2014	0	10,000	(9,368)
79040 - DRC - REPLACE ICE MACHINE FY 2014	0	4,500	(2,607)
79040 - DRC - CONSTRUCT ENVIRONMENTAL SERVICES BUILDING FY 2014	0	87,388	(87,388)
79040 - DRC - CONSTRUCT ANIMAL CARE & TRAINING OFFICE BLDG FY 15	48,120	48,120	0
79040 - DRC - CONSTRUCT WELCOME CENTER BLDG FY 15	421,700	421,700	0
79040 - DRC - RENOVATE FISH HOUSE BLDG FY 15	57,500	57,500	0
79040 - COCO PLUM BEACH CLEANING & MAINTENANCE	42,827	42,827	(42,827)
79040 - SOMBRERO BEACH CLEANING & MAINTENANCE - CITY OF MARATHON - 12/31/2016	65,194	65,194	(65,194)
79040 - OCEANFRONT PARK PHASE 4 - PAVING, SAFETY ELEMENTS, MONUMENT - CITY OF MARATHON FY 2014	0	150,000	(150,000)
79040 - SOMBRERO BCH VOLLEYBALL & LANDSCAPING FY 2014	0	25,000	(22,025)
79040 - OCEANFRONT PARK PHASE 5 - FY 15	0	45,900	(45,900)
79040 - CAPITAL PROJECTS RESOURCES	893,821	0	0
	1,612,480	1,084,847	(468,709)
EVENTS 12%			
79020 - PR STRINGER FEE	11,025	10,500	(10,500)
79030 - MARATHON GRAND PRIX OF THE SEA FY 14	0	15,109	(15,109)
79030 - FANTASY FEST 2014	0	30,000	(23,901)
79030 - BATTLE IN THE BAY	0	3,207	(3,207)
79030 - FANTASY FEST	30,000	30,000	0
79030 - SOMBRERO BEACH RUN 2015	0	20,000	(20,000)
79030 - WINTER POKER RUN AND REGATTA	0	30,000	(30,000)
79030 - HEROES SALUTE WEEKEND	30,000	30,000	0
79030 - EVENT RESOURCES	520	0	0
TOTAL EVENTS/PR STRINGER	71,545	168,816	(102,717)
86533 - COUNTY COST ALLOCATION* This was moved to Fund 116	0	16,162	(16,162)
79090 - EMERGENCY CONTINGENCY			
TOTAL DAC III TWO PENNY BUDGET	3,252,198	\$ 2,975,054	\$ (2,277,758)

10% RULE (FY 2014 REVENUE)	435,584
AVAILABLE FOR BEACH PROJECTS - FY 2016	(108,021)
BEACH PROJECT COMMITMENTS	(108,021)
BALANCE AVAILABLE FOR BEACH PROJECTS	327,563

DISTRICT III TWO PENNY

2015/2016 DISTRICT IV TWO PENNY DISTRICT PROPOSED BUDGET - FUND 120

	FY 2016	FY 2015	FY 2015 Expenditures
TWO PENNY			
REVENUE	1,864,900	1,641,469	1,641,469
5% RESERVE STATE STATUTE 129.01	(93,245)	(82,073)	(82,073)
	1,771,655	1,559,396	1,559,396
FUND BALANCE FORWARD REVENUE VARIANCE	212,259	450,027	450,027
FUND BALANCE FORWARD - Contracted Commitments (EVENTS/CAPITAL)	76,398	497,827	497,827
FUND BALANCE FORWARD EXPENSE VARIANCE	131,824	0	0
EVENT RESOURCES BROUGHT FORWARD	0		
CAPITAL RESOURCES BROUGHT FORWARD	282,120		
FUND BALANCE FORWARD - EMERGENCY CONTINGENCY	0		
BUDGET TO BE ALLOCATED	2,474,256	2,507,250	2,507,250
ADMINISTRATIVE 3%			
70003- ADMINISTRATIVE SERVICES	42,100	32,182	(32,182)
70003 - ATTORNEY SALARY/BENEFITS	2,353	2,292	(2,292)
70003 - COMMISSIONS & FEES (FINANCE)	250	335	(250)
70003 - UTILITIES	4,500	3,911	(1,000)
70003 - ADMINISTRATIVE RESOURCES	14,269	21,562	0
TOTAL ADMINISTRATIVE	63,472	60,283	(35,724)
ADVERTISING 88%			
70020 - VISITOR INFORMATION SERVICES	157,500	157,500	(157,500)
70020 - DAC IV AD CAMPAIGN	1,231,055	1,352,848	(1,352,848)
70020 - DAC IV WEBCAM	20,800	20,800	(20,800)
70020 - DAC IV PROMOTIONAL RESOURCE	100,000	100,000	0
TOTAL PROMOTIONAL/VIS	1,509,355	1,631,148	(1,531,148)
CAPITAL/MAINTENANCE/SPECIAL PROJECTS			
70040 - ISLAMORADA BEACH CLEANING	45,000	48,139	(45,000)
70040 - DIVING MUSEUM IMPROVING MUSEUM SUSTAINABILITY FY 15	0	5,691	(5,691)
70040 - DIVING MUSEUM ROTATING EXHIBITS FY 2014	0	37,603	(37,603)
70040 - KEYS HISTORY AND DISCOVERY THEATRE	0	164,000	(164,000)
70040 - FOUNDERS PARK PLAYGROUND	0	31,027	(31,027)
70040 - STAGHORN ELKHORN CORAL RESTORATION	0	41,300	(41,300)
70040 - HISTORY OF DIVING ENHANCEMENTS	0	29,729	(29,729)
70040 - CAPITAL RESOURCES	724,425	282,120	0
TOTAL CAPITAL/SPECIAL PROJECTS	769,425	639,609	(354,350)
EVENTS 12%			
70030 - PUBLIX MAD DOG MANDICH FISHING CLASSIC 2014	0	10,000	(10,000)
70030 - PUBLIX MAD DOG MANDICH FISHING CLASSIC 2015	6,398	6,398	0
70030 - PETERSON'S POKER RUN	10,000	10,000	0
70030 - PETERSON'S POKER RUN 2014	0	10,000	(10,000)
70020 - PR STRINGER FEE	11,025	10,500	(10,500)
70030 - FANTASY FEST 2014	0	15,000	(10,873)
70030 - CONCH SCRAMBLE 'ON THE WATER' 2014	0	9,521	(9,521)
70030 - SWIM FOR ALLIGATOR LIGHTHOUSE	40,000	40,000	0
70030 - MIAMI BOAT SHOW POKER RUN	0	10,000	(10,000)
70030 - FLORIDA KEYS ISLAND FESTIVAL	0	20,000	(20,000)
70030 - UPPER KEYS REEF CRAWL FY 15	10,000	10,000	0
70030 - CONCH SCRAMBLE ON THE WATER FY 15	10,000	10,000	0
70030 - EVENT RESOURCES	44,581	0	0
TOTAL EVENTS/PR STRINGER	132,004	161,419	(80,894)
COUNTY COST ALLOCATION* This was moved to Fund 116	0	14,790	(14,790)
70090 - EMERGENCY CONTINGENCY			
TOTAL DAC IV TWO PENNY BUDGET	2,474,256	2,507,250	(2,016,906)
10% RULE (FY 2014 REVENUE)			
AVAILABLE FOR BEACH PROJECTS - FY 2016	334,533		
BEACH PROJECT COMMITMENTS	45,000		
BALANCE AVAILABLE FOR BEACH PROJECTS	289,533		

DISTRICT IV TWO PENNY

2015/2016 DISTRICT V TWO PENNY PROPOSED BUDGET - FUND 121

	FY 2016	FY 2015	FY 2015 Expenditures
TWO PENNY			
REVENUE	2,040,000	1,665,395	1,665,395
5% RESERVE STATE STATUTE 129.01	(102,000)	(83,270)	(83,270)
	1,938,000	1,582,125	1,582,125
FUND BALANCE FORWARD REVENUE VARIANCE	355,875	530,002	530,002
FUND BALANCE FORWARD - Contracted Commitments (EVENTS/CAPITAL)	40,004	215,589	215,589
FUND BALANCE FORWARD EXPENSE VARIANCE	55,222		
EVENT RESOURCES BROUGHT FORWARD	0		
CAPITAL RESOURCES BROUGHT FORWARD	330,634		
FUND BALANCE FORWARD - EMERGENCY CONTINGENCY	0		
	2,719,735	2,327,716	2,327,716

ADMINISTRATIVE 3%

71003 - ADMINISTRATIVE SERVICES	50,300	40,355	(40,355)
71003 - ATTORNEY SALARY/BENEFITS	2,353	2,292	(2,292)
71003 - UTILITIES	1,200	980	(300)
71003 - ADMINISTRATIVE RESOURCES	16,320	19,737	0
	70,173	63,364	(40,655)

ADVERTISING RESOURCES 89%

71020 - DAC V ADVERTISING CAMPAIGN	1,429,065	1,183,391	(1,183,391)
75020 -	0	0	0
71020 - DAC V WEBCAMS	24,000	48,996	(24,000)
71020 - VISITOR INFORMATION SERVICES	149,100	149,100	(149,100)
71020 - DAC V PROMOTIONAL RESOURCES	100,000	50,000	(50,000)
TOTAL PROMOTIONAL/VIS	1,702,165	1,431,487	(1,406,491)

CAPITAL/MAINTENANCE/SPECIAL PROJECTS

71040 - H. HARRIS PARK - UTILITIES - MONROE COUNTY PW	45,000	42,000	(42,000)
71040 - H. HARRIS PARK BEACH CLEANING - MONROE COUNTY PW	25,000	22,000	(22,000)
71040 - H. HARRIS PARK CHILDREN'S' PLAYGROUND SHADE SHELTER FY 2014	0	0	0
71040 - FL. WILD BIRD REHABILITATION CENTER ACQUISITION OF PROPERTY FY 2014	0	0	0
71040 - MONROE COUNTY KEY LARGO CULTURAL CENTER IMPROVEMENTS FY 2014	0	0	0
71040 - SETTLER'S PARK - SALARIES/BENEFITS - MCPW - (CAPOTE-ABREU/PARKER - 50%)	31,272	30,564	(30,564)
71040 - H. HARRIS PARK - SALARIES/BENEFITS - MCPW - (VACANT - 25%/HERNANDEZ-100%)	68,040	60,987	(60,987)
71040 - CORAL REEF RESTORATION - KEY LARGO WATERS FY 2014	0	0	0
71040 - MONROE COUNTY OLD SETTLERS PARK IMPROVEMENTS FY 15	0	49,200	(49,200)
71040 - MONROE COUNTY ROWELLS BEACH PARK FACILITY FY 15	0	55,132	(55,132)
71040 - CAPITAL PROJECT RESOURCES	671,904	330,634	0
TOTAL CAPITAL/SPECIAL PROJECTS	841,216	590,517	(259,883)

EVENTS 11%

71030 - BOGART FILM FESTIVAL - FY 2015	25,000	25,000	0
71030 - UNCORKED - KEY LARGO & ISLA. FOOD & WINE -	0	20,000	(20,000)
71030 - KEY LARGO STONE CRAB & SEAFOOD FESTIVAL 2015	0	30,000	(30,000)
71030 - KEY LARGO ORIGINAL MUSIC FESTIVAL 2015	0	25,000	(25,000)
71030 - UNCORKED - KEY LARGO & ISLA. FOOD & WINE - FY 2014	0	0	0
71030 - KEY LARGO BRIDGE RUN	5,004	5,004	0
71030 -	0	0	0
71030 -	0	0	0
71030 -	0	0	0
71030 - ORANGE BOWL 2014	0	35,000	(35,000)
71030 - ORANGE BOWL	0	0	0
71030 - JIMMY JOHNSON BILLFISH	0	15,000	(15,000)
71030 - KEY LARGO COLUMBUS REGATTA	0	0	0
71030 - UPPER KEYS REEF CRAWL 15	10,000	10,000	0
71020 - PR STRINGER FEE	11,025	10,500	(10,500)
71030 - EVENT RESOURCES	55,152	10,000	0
TOTAL EVENTS/PR STRINGER	106,181	185,504	(135,500)

86535 - COUNTY COST ALLOCATION* This was moved to Fund 116

0	53,468	(53,468)
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71090 - EMERGENCY CONTINGENCY

TOTAL DAC V TWO PENNY BUDGET

\$2,719,735	\$ 2,324,339	\$ (1,895,997)
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10% RULE (FY 2014 REVENUE)

AVAILABLE FOR BEACH PROJECTS - FY 2016

BEACH PROJECT COMMITMENTS 365,746

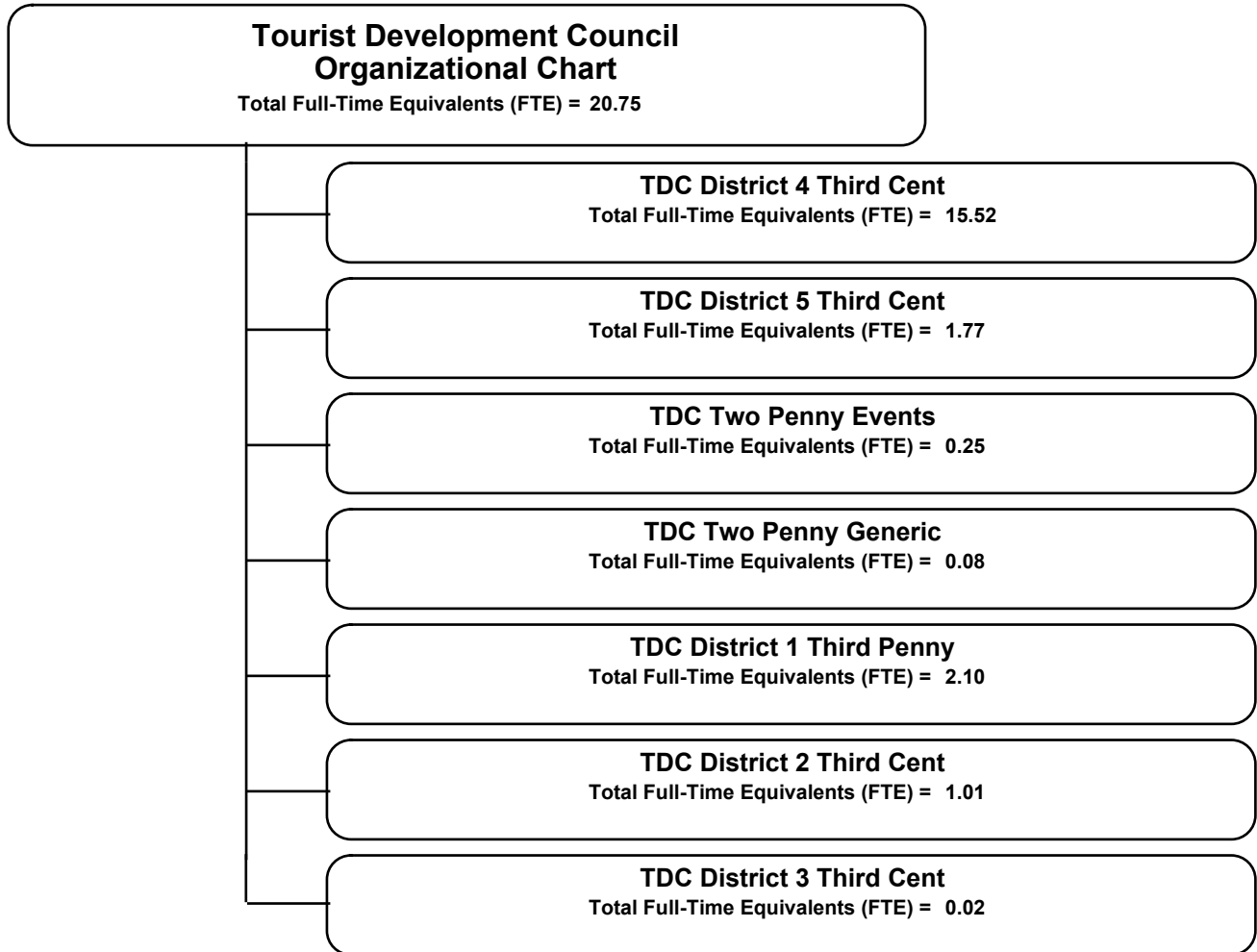
BALANCE AVAILABLE FOR BEACH PROJECTS (169,312)

196,434

DISTRICT V TWO PENNY

**Monroe County Board of County Commissioners
Fiscal Year 2016 Proposed Fiscal Plan**

Tourist Development Council



**Monroe County Board of County Commissioners
Fiscal Year 2016 Proposed Fiscal Plan**

Tourist Development Council

Mission Statement

The mission of the Monroe County Tourist Development Council is to set an overall direction for the Monroe County tourism marketing effort in a manner that will assure long-term sustained growth in tourism revenues while also guaranteeing the sustainability and improvement of our product, including both our man-made and natural resources, and improvements to the quality of life of our residents.

Website: www.fl-keys.com

Strategic Goals

Budgetary Cost Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
Personnel Expenditures	306,231	313,786	316,148	317,355	353,098	11.7%
Operating Expenditures	25,568,434	28,135,933	43,564,797	43,565,521	50,823,933	16.7%
Capital Outlay Expenditures	24,909	2,324	8,000	6,069	10,000	25.0%
Total Budget	25,899,574	28,452,043	43,888,945	43,888,945	51,187,031	16.6%

Appropriations by Department	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
TDC District 1 Third Penny	8,129,951	7,437,724	12,893,630	12,893,630	14,547,550	12.8%
TDC District 2 Third Cent	658,840	601,089	1,015,279	1,015,279	1,339,258	31.9%
TDC District 3 Third Cent	1,907,187	2,479,347	2,958,892	2,958,892	3,252,198	9.9%
TDC District 4 Third Cent	1,144,450	1,792,781	2,492,460	2,492,460	2,474,256	(0.7%)
TDC District 5 Third Cent	1,797,463	1,611,998	2,274,248	2,274,248	2,719,735	19.6%
TDC Special Projects	218,203	495,516	869,232	869,232	1,663,487	91.4%
TDC Two Penny Events	3,544,331	3,974,689	7,275,150	7,275,150	8,520,098	17.1%
TDC Two Penny Generic	8,499,148	10,058,899	14,110,054	14,110,054	16,670,449	18.1%
Total Budget	25,899,574	28,452,043	43,888,945	43,888,945	51,187,031	16.6%

Revenue Sources	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
TDC District Two Penny	3,762,534	4,470,205	8,144,382	8,144,382	10,183,585	25.0%
TDC Admin & Promo 2 Cent	8,499,148	10,058,899	14,110,054	14,110,054	16,670,449	18.1%
TDC District 1 Third Cent	8,129,951	7,437,724	12,893,630	12,893,630	14,547,550	12.8%
TDC District 2 Third Cent	658,840	601,089	1,015,279	1,015,279	1,339,258	31.9%
TDC District 3 Third Cent	1,907,187	2,479,347	2,958,892	2,958,892	3,252,198	9.9%
TDC District 4 Third Cent	1,144,450	1,792,781	2,492,460	2,492,460	2,474,256	(0.7%)
TDC District 5 Third Cent	1,797,463	1,611,998	2,274,248	2,274,248	2,719,735	19.6%
Total Revenue	25,899,574	28,452,043	43,888,945	43,888,945	51,187,031	16.6%

**Monroe County Board of County Commissioners
Fiscal Year 2016 Proposed Fiscal Plan**

Tourist Development Council

Position Summary by Department	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2016 Proposed	FY 2016 Variance
TDC District 4 Third Cent	12.52	12.52	13.52	15.52	2.00
TDC District 5 Third Cent	0.77	1.77	1.77	1.77	-
TDC Two Penny Events	0.25	0.25	0.25	0.25	-
TDC Two Penny Generic	0.08	0.08	0.08	0.08	-
TDC District 1 Third Penny	0.10	2.10	2.10	2.10	-
TDC District 2 Third Cent	1.01	1.01	1.01	1.01	-
TDC District 3 Third Cent	0.02	0.02	0.02	0.02	-
Total Full-Time FTE	14.75	17.75	18.75	20.75	2.00
Total FTE	14.75	17.75	18.75	20.75	2.00

**Monroe County Board of County Commissioners
Fiscal Year 2016 Proposed Fiscal Plan**

**Tourist Development Council
TDC District 4 Third Cent**

Mission Statement

The geographical boundaries for District IV included the area between the Long Key Bridge and Mile Marker 90.939.

Services Provided

Services provided to the District:

- Telemarketing, advertising and promotional campaigns
- Financial assistance for special events such as Mad Dog Mandish Fishing Class and Conch Scramble on the Water
- Brick & Mortar projects including beach cleaning and trash removal

Major Variances

Additional allocations in promotional activities and special events.

Advisory Board

- DAC (District Advisory Committee) District 4

Budgetary Cost Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
Personnel Expenditures	2,623	2,036	2,292	2,292	2,353	2.7%
Operating Expenditures	1,141,827	1,790,745	2,490,168	2,490,168	2,471,903	(0.7%)
Total Budget	1,144,450	1,792,781	2,492,460	2,492,460	2,474,256	(0.7%)

Revenue Sources	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
TDC District 4 Third Cent	1,144,450	1,792,781	2,492,460	2,492,460	2,474,256	(0.7%)
Total Revenue	1,144,450	1,792,781	2,492,460	2,492,460	2,474,256	(0.7%)

Position Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2016 Proposed	FY 2016 Variance
Authorized Positions	12.50	12.50	13.50	15.50	2.00
Officials & Administrators	0.02	0.02	0.02	0.02	-
Total Full-Time FTE	12.52	12.52	13.52	15.52	2.00
Total FTE	12.52	12.52	13.52	15.52	2.00

**Monroe County Board of County Commissioners
Fiscal Year 2016 Proposed Fiscal Plan**

**Tourist Development Council
TDC District 5 Third Cent**

Mission Statement

The geographical boundaries of District V include the areas between Mile Marker 90.940 to the Dade/Monroe County line and any mainland portions of Monroe County.

Services Provided

Services provided to the District:

- Telemarketing, advertising and promotional campaigns
- Financial assistance for special events such as Orange Bowl Winter Training, Key Largo Food & Wine Festival, and Key Largo Stone Crab & Seafood Festival
- Brick & Mortar projects including Harry Harris Park utilities and cleaning

Major Variances

Additional allocations in promotional activities and special events.

Advisory Board

- DAC (District Advisory Committee) District 5

Budgetary Cost Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
Personnel Expenditures	85,317	90,383	93,843	93,843	101,665	8.3%
Operating Expenditures	1,688,726	1,521,615	2,180,405	2,180,405	2,618,070	20.1%
Capital Outlay Expenditures	23,419	-	-	-	-	-
Total Budget	1,797,463	1,611,998	2,274,248	2,274,248	2,719,735	19.6%

Revenue Sources	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
TDC District 5 Third Cent	1,797,463	1,611,998	2,274,248	2,274,248	2,719,735	19.6%
Total Revenue	1,797,463	1,611,998	2,274,248	2,274,248	2,719,735	19.6%

Position Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2016 Proposed	FY 2016 Variance
Officials & Administrators	0.02	0.02	0.02	0.02	-
Service - Maintenance	0.25	1.25	1.25	1.25	-
Skilled Craft Workers	0.50	0.50	0.50	0.50	-
Total Full-Time FTE	0.77	1.77	1.77	1.77	-
Total FTE	0.77	1.77	1.77	1.77	-

**Monroe County Board of County Commissioners
Fiscal Year 2016 Proposed Fiscal Plan**

**Tourist Development Council
TDC Two Penny Events**

Services Provided

Marketing research and financial assistance for cultural, fishing, diving and other countywide events.

Major Variances

Increased allocation for cultural, fishing and diving events.

Advisory Board

- Tourist Development Council
- TDC Advisory Committees

Budgetary Cost Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
Personnel Expenditures	32,786	25,446	28,631	28,631	35,709	24.7%
Operating Expenditures	3,511,546	3,949,244	7,246,519	7,246,519	8,484,389	17.1%
Total Budget	3,544,331	3,974,689	7,275,150	7,275,150	8,520,098	17.1%

Revenue Sources	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
TDC District Two Penny	3,544,331	3,974,689	7,275,150	7,275,150	8,520,098	17.1%
Total Revenue	3,544,331	3,974,689	7,275,150	7,275,150	8,520,098	17.1%

Position Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2016 Proposed	FY 2016 Variance
Officials & Administrators	0.25	0.25	0.25	0.25	-
Total Full-Time FTE	0.25	0.25	0.25	0.25	-
Total FTE	0.25	0.25	0.25	0.25	-

**Monroe County Board of County Commissioners
Fiscal Year 2016 Proposed Fiscal Plan**

**Tourist Development Council
TDC Special Projects**

Services Provided

Funding for 18 events throughout the Keys which include Key Largo Stone Crab and Seafood Festival, P. Peterson's Key West Poker Run and other athletic, fishing and cultural events.

Advisory Board

Budgetary Cost Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
Operating Expenditures	218,203	495,516	869,232	869,232	1,663,487	91.4%
Total Budget	218,203	495,516	869,232	869,232	1,663,487	91.4%
Revenue Sources	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
TDC District Two Penny	218,203	495,516	869,232	869,232	1,663,487	91.4%
Total Revenue	218,203	495,516	869,232	869,232	1,663,487	91.4%

**Monroe County Board of County Commissioners
Fiscal Year 2016 Proposed Fiscal Plan**

**Tourist Development Council
TDC Two Penny Generic**

Services Provided

Administrative services and operations of the TDC
Funding for Monroe Council of the Arts
Sales & Marketing
Ad Campaigns

Major Variances

Increased allocations for promotional advertising and special projects.

Advisory Board

Budgetary Cost Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
Personnel Expenditures	10,491	8,143	9,162	9,162	15,228	66.2%
Operating Expenditures	8,487,167	10,048,433	14,092,892	14,094,823	16,645,221	18.1%
Capital Outlay Expenditures	1,490	2,324	8,000	6,069	10,000	25.0%
Total Budget	8,499,148	10,058,899	14,110,054	14,110,054	16,670,449	18.1%

Revenue Sources	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
TDC Admin & Promo 2 Cent	8,499,148	10,058,899	14,110,054	14,110,054	16,670,449	18.1%
Total Revenue	8,499,148	10,058,899	14,110,054	14,110,054	16,670,449	18.1%

Position Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2016 Proposed	FY 2016 Variance
Officials & Administrators	0.08	0.08	0.08	0.08	-
Total Full-Time FTE	0.08	0.08	0.08	0.08	-
Total FTE	0.08	0.08	0.08	0.08	-

**Monroe County Board of County Commissioners
Fiscal Year 2016 Proposed Fiscal Plan**

**Tourist Development Council
TDC District 1 Third Penny**

Mission Statement

The geographical boundaries of District 1 encompasses the city limits of Key West.

Services Provided

Services provided to the District:

- Telemarketing, advertising and promotional campaigns
- Financial assistance for special events such as Fantasy Fest, Key West Race Week along with 27 other events held in Key West.
- Brick & Mortar projects including beach cleaning (Higg's and Smather's) and museum utilities and cleaning.
- Beach funds for Higgs Beach.

Major Variances

Increased allocations for brick and mortar projects.

Advisory Board

DAC (District Advisory Committee) District 1

Budgetary Cost Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
Personnel Expenditures	118,675	124,967	121,380	122,380	136,232	12.2%
Operating Expenditures	8,011,276	7,312,757	12,772,250	12,771,250	14,411,318	12.8%
Total Budget	8,129,951	7,437,724	12,893,630	12,893,630	14,547,550	12.8%

Revenue Sources	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
TDC District 1 Third Cent	8,129,951	7,437,724	12,893,630	12,893,630	14,547,550	12.8%
Total Revenue	8,129,951	7,437,724	12,893,630	12,893,630	14,547,550	12.8%

Position Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2016 Proposed	FY 2016 Variance
Officials & Administrators	0.10	0.10	0.10	0.10	-
Service - Maintenance	-	2.00	2.00	2.00	-
Total Full-Time FTE	0.10	2.10	2.10	2.10	-
Total FTE	0.10	2.10	2.10	2.10	-

**Monroe County Board of County Commissioners
Fiscal Year 2016 Proposed Fiscal Plan**

**Tourist Development Council
TDC District 2 Third Cent**

Mission Statement

The geographical boundaries of District II extend from the city limits of Key West to the west end of the Seven Mile Bridge.

Services Provided

Services provided to the District:

- Telemarketing, advertising and promotional campaigns
- Financial assistance for special events such as Big Pine and Lower Keys Nautical Flea Market and Big Pine and Lower Keys Island Art Festival.
- Brick & Mortar projects including beach cleaning for Little Duck Key beach. Funds set aside for capital projects.

Major Variances

Additional expenditures of promotional activities and bricks & mortar projects.

Advisory Board

DAC (District Advisory Committee) District 2

Budgetary Cost Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
Personnel Expenditures	52,957	60,776	58,548	58,755	59,558	1.7%
Operating Expenditures	605,883	540,313	956,731	956,524	1,279,700	33.8%
Total Budget	658,840	601,089	1,015,279	1,015,279	1,339,258	31.9%

Revenue Sources	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
TDC District 2 Third Cent	658,840	601,089	1,015,279	1,015,279	1,339,258	31.9%
Total Revenue	658,840	601,089	1,015,279	1,015,279	1,339,258	31.9%

Position Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2016 Proposed	FY 2016 Variance
Officials & Administrators	0.01	0.01	0.01	0.01	-
Skilled Craft Workers	1.00	1.00	1.00	1.00	-
Total Full-Time FTE	1.01	1.01	1.01	1.01	-
Total FTE	1.01	1.01	1.01	1.01	-

**Monroe County Board of County Commissioners
Fiscal Year 2016 Proposed Fiscal Plan**

**Tourist Development Council
TDC District 3 Third Cent**

Mission Statement

The geographical boundaries of District III include the area from the west end of the Seven Mile Bridge to the Long Key Bridge.

Services Provided

Services provided to the District:

- Telemarketing, advertising and promotional campaigns
- Financial assistance for special events such as Marathon Grand Prix of the Sea, Original Marathon Seafood Festival and Sombrero Beach Run.
- Brick & Mortar projects.

Advisory Board

DAC (District Advisory Committee) District 3

Budgetary Cost Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
Personnel Expenditures	3,381	2,036	2,292	2,292	2,353	2.7%
Operating Expenditures	1,903,806	2,477,311	2,956,600	2,956,600	3,249,845	9.9%
Total Budget	1,907,187	2,479,347	2,958,892	2,958,892	3,252,198	9.9%

Revenue Sources	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
TDC District 3 Third Cent	1,907,187	2,479,347	2,958,892	2,958,892	3,252,198	9.9%
Total Revenue	1,907,187	2,479,347	2,958,892	2,958,892	3,252,198	9.9%

Position Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2016 Proposed	FY 2016 Variance
Officials & Administrators	0.02	0.02	0.02	0.02	-
Total Full-Time FTE	0.02	0.02	0.02	0.02	-
Total FTE	0.02	0.02	0.02	0.02	-

Department Expenditure Budget Comparisons grouped by Division, Fund

Monroe County Board of County Commissioners

Fiscal Year 2016

Account Code	Account Description	2015 Adopted	2015 Amended	2015 YTD	Adpt % Chg	Amd % Chg	FY 2016 Budget	Adpt % Chg	Amd % Chg
35 Tourist Development Council									
115 TDC District Two Penny									
750 TDC Two Penny Events									
75011	Cultural Umbrella-115								
530340	Other Contractual Service	1,154,680	1,154,680	633,672	-45.12	-45.12	1,355,096	17.36	17.36
75022	Fishing Umbrella-115								
530340	Other Contractual Service	802,250	802,250	466,048	-41.91	-41.91	1,001,713	24.86	24.86
530480	Promotional Activities	60,000	60,000	0	-100.00	-100.00	70,287	17.15	17.15
75033	Dive Umbrella-115								
530340	Other Contractual Service	700,000	700,000	388,876	-44.45	-44.45	1,000,000	42.86	42.86
75035	35% - Events 115								
510120	Regular Salaries & Wages	21,667	21,667	15,865	-26.78	-26.78	22,142	2.19	2.19
510140	Overtime	1,250	1,250	0	-100.00	-100.00	7,540	503.20	503.20
510210	Fica Taxes	1,698	1,698	1,204	-29.12	-29.12	1,709	0.65	0.65
510220	Retirement Contributions	1,572	1,572	1,169	-25.63	-25.63	1,588	1.02	1.02
510230	Life And Health Insurance	2,370	2,370	1,383	-41.67	-41.67	2,655	12.03	12.03
510240	Workers Compensation	74	74	19	-75.00	-75.00	75	1.35	1.35
530340	Other Contractual Service	2,962,171	2,962,171	1,158,410	-60.89	-60.89	3,186,875	7.59	7.59
530499	Commissions & Fees	39,585	39,585	9,592	-75.77	-75.77	42,585	7.58	7.58
75090	Catastrophic/emerg 115								
530340	Other Contractual Service	1,527,833	1,527,833	0	-100.00	-100.00	1,827,833	19.64	19.64
	750 TDC Two Penny Events	7,275,150	7,275,150	2,676,236	-63.21	-63.21	8,520,098	17.11	17.11
753 TDC Special Projects									
75360	Special Projects 115								
530340	Other Contractual Service	869,232	854,341	442,475	-49.10	-48.21	1,663,487	91.37	94.71
530480	Promotional Activities	0	14,891	0	0.00	-100.00	0	0.00	-100.00
	753 TDC Special Projects	869,232	869,232	442,475	-49.10	-49.10	1,663,487	91.37	91.37
	115 TDC District Two Penny	8,144,382	8,144,382	3,118,711	-61.71	-61.71	10,183,585	25.04	25.04
116 TDC Admin & Promo 2 Cent									
760 TDC Two Penny Generic									
76007	Tdc Admin.svcs 116								
510120	Regular Salaries & Wages	6,933	6,933	5,077	-26.77	-26.77	7,086	2.21	2.21
510140	Overtime	400	400	0	-100.00	-100.00	6,213	1,453.25	1,453.25
510210	Fica Taxes	544	544	385	-29.19	-29.19	547	0.55	0.55
510220	Retirement Contributions	503	503	374	-25.64	-25.64	508	0.99	0.99
510230	Life And Health Insurance	758	758	442	-41.64	-41.64	850	12.14	12.14
510240	Workers Compensation	24	24	6	-75.00	-75.00	24	0.00	0.00
530300	Resources	211,938	203,413	0	-100.00	-100.00	147,939	-30.20	-27.27
530340	Other Contractual Service	677,761	686,286	492,833	-27.29	-28.19	834,261	23.09	21.56
530400	Travel And Per Diem	25,250	25,250	8,362	-66.88	-66.88	30,000	18.81	18.81
530410	Phone & Postage/freight	23,000	23,000	4,740	-79.39	-79.39	39,000	69.57	69.57
530440	Rentals And Leases	154,660	154,660	80,677	-47.84	-47.84	165,660	7.11	7.11
530460	Repair And Maintenance	10,500	10,500	4,650	-55.71	-55.71	14,000	33.33	33.33
530498	Advertising	12,000	12,000	4,632	-61.40	-61.40	17,000	41.67	41.67
530499	Commissions & Fees	18,270	18,270	4,427	-75.77	-75.77	20,000	9.47	9.47
530510	Office Supplies	12,000	13,931	8,661	-27.82	-37.83	17,000	41.67	22.03
530540	Books,pubs,subs,educ,mem.	20,700	20,700	6,000	-71.01	-71.01	24,000	15.94	15.94
560640	Capital Outlay-equipment	8,000	6,069	1,226	-84.68	-79.80	10,000	25.00	64.77
76065	Tdc Promo & Adv 116								
530340	Other Contractual Service	9,545,899	9,545,899	6,647,015	-30.37	-30.37	11,311,858	18.50	18.50
530499	Commissions & Fees	56,784	56,784	13,758	-75.77	-75.77	60,000	5.66	5.66
76090	Catastrophic/emerg 116								
530340	Other Contractual Service	2,172,167	2,172,167	0	-100.00	-100.00	2,272,167	4.60	4.60
76660	Special Projects 116								
530340	Other Contractual Service	1,151,963	1,151,963	1,160,142	0.71	0.71	1,692,336	46.91	46.91
	760 TDC Two Penny Generic	14,110,054	14,110,054	8,443,408	-40.16	-40.16	16,670,449	18.15	18.15
	116 TDC Admin & Promo 2 Cent	14,110,054	14,110,054	8,443,408	-40.16	-40.16	16,670,449	18.15	18.15

Department Expenditure Budget Comparisons grouped by Division, Fund

Monroe County Board of County Commissioners

Fiscal Year 2016

Account Code	Account Description	2015 Adopted	2015 Amended	2015 YTD	Adpt % Chg	Amd % Chg	FY 2016 Budget	Adpt % Chg	Amd % Chg
35 Tourist Development Council									
117 TDC District 1 Third Cent									
770 TDC District 1 Third Penny									
77003 Tdc Admin 117									
510120	Regular Salaries & Wages	8,667	8,667	6,346	-26.78	-26.78	8,857	2.19	2.19
510140	Overtime	500	500	0	-100.00	-100.00	100	-80.00	-80.00
510210	Fica Taxes	678	678	482	-28.98	-28.98	683	0.74	0.74
510220	Retirement Contributions	629	629	468	-25.65	-25.65	635	0.95	0.95
510230	Life And Health Insurance	948	948	553	-41.67	-41.67	1,062	12.03	12.03
510240	Workers Compensation	29	29	7	-75.00	-75.00	31	6.90	6.90
530340	Other Contractual Service	257,747	257,747	35,658	-86.17	-86.17	283,479	9.98	9.98
530430	Utility Services	19,477	19,477	2,158	-88.92	-88.92	20,000	2.69	2.69
530499	Commissions & Fees	1,705	1,705	412	-75.85	-75.85	0	-100.00	-100.00
77010 Tdc Info Svcs 117									
530340	Other Contractual Service	383,761	383,761	255,835	-33.33	-33.33	383,761	0.00	0.00
77020 Tdc Promo & Adv 117									
530480	Promotional Activities	5,131,142	5,131,142	3,457,420	-32.62	-32.62	5,688,502	10.86	10.86
77030 Tdc Special Events 117									
530340	Other Contractual Service	916,854	916,854	543,763	-40.69	-40.69	578,983	-36.85	-36.85
77040 Tdc Bricks & Mortar 117									
510120	Regular Salaries & Wages	71,446	71,446	52,107	-27.07	-27.07	72,779	1.87	1.87
510140	Overtime	4,000	5,000	2,814	-29.64	-43.71	15,000	275.00	200.00
510210	Fica Taxes	6,916	6,916	4,176	-39.62	-39.62	7,192	3.99	3.99
510220	Retirement Contributions	5,185	5,185	4,048	-21.93	-21.93	5,218	0.64	0.64
510230	Life And Health Insurance	18,960	18,960	11,060	-41.67	-41.67	21,240	12.03	12.03
510240	Workers Compensation	3,422	3,422	856	-75.00	-75.00	3,435	0.38	0.38
530310	Professional Services	0	0	0	0.00	0.00	0	0.00	0.00
530340	Other Contractual Service	5,248,983	5,248,983	344,685	-93.43	-93.43	6,825,621	30.04	30.04
530430	Utility Services	125,000	125,000	75,276	-39.78	-39.78	115,000	-8.00	-8.00
530451	Risk Management Charges	424	424	212	-50.00	-50.00	500	17.92	17.92
530460	Repair And Maintenance	561,110	560,110	343,333	-38.81	-38.70	194,925	-65.26	-65.20
530520	Operating Supplies	5,000	5,000	325	-93.50	-93.50	6,500	30.00	30.00
77050 Tdc Beaches 117									
530340	Other Contractual Service	121,047	121,047	0	-100.00	-100.00	314,047	159.44	159.44
770 TDC District 1 Third Penny		12,893,630	12,893,630	5,141,993	-60.12	-60.12	14,547,550	12.83	12.83
117 TDC District 1 Third Cent		12,893,630	12,893,630	5,141,993	-60.12	-60.12	14,547,550	12.83	12.83
118 TDC District 2 Third Cent									
780 TDC District 2 Third Cent									
78003 Tdc Admin 118									
510120	Regular Salaries & Wages	866	866	635	-26.73	-26.73	886	2.31	2.31
510140	Overtime	50	50	0	-100.00	-100.00	100	100.00	100.00
510210	Fica Taxes	68	68	48	-29.09	-29.09	68	0.00	0.00
510220	Retirement Contributions	63	63	47	-25.83	-25.83	64	1.59	1.59
510230	Life And Health Insurance	95	95	55	-41.79	-41.79	106	11.58	11.58
510240	Workers Compensation	3	3	1	-75.00	-75.00	3	0.00	0.00
530340	Other Contractual Service	25,181	25,181	3,074	-87.79	-87.79	32,551	29.27	29.27
530430	Utility Services	2,232	2,232	248	-88.91	-88.91	2,000	-10.39	-10.39
530499	Commissions & Fees	152	152	36	-76.57	-76.57	152	0.00	0.00
78010 Tdc Info Svcs 118									
530340	Other Contractual Service	95,760	95,760	63,840	-33.33	-33.33	95,760	0.00	0.00
78020 Tdc Promo & Adv 118									
530340	Other Contractual Service	18,400	20,300	13,367	-27.36	-34.15	18,400	0.00	-9.36
530480	Promotional Activities	526,586	524,686	340,220	-35.39	-35.16	743,199	41.14	41.65
78030 Tdc Special Events 118									
530340	Other Contractual Service	85,175	85,175	47,277	-44.49	-44.49	33,077	-61.17	-61.17
78040 Tdc Bricks & Mortar 118									
510120	Regular Salaries & Wages	38,177	38,177	26,453	-30.71	-30.71	38,976	2.09	2.09
510140	Overtime	1,500	1,707	1,706	13.74	-0.05	2,000	33.33	17.16
510210	Fica Taxes	3,646	3,646	2,154	-40.92	-40.92	3,794	4.06	4.06
510220	Retirement Contributions	2,771	2,771	2,075	-25.11	-25.11	2,794	0.83	0.83
510230	Life And Health Insurance	9,480	9,480	5,530	-41.67	-41.67	10,620	12.03	12.03

Department Expenditure Budget Comparisons grouped by Division, Fund

Monroe County Board of County Commissioners

Fiscal Year 2016

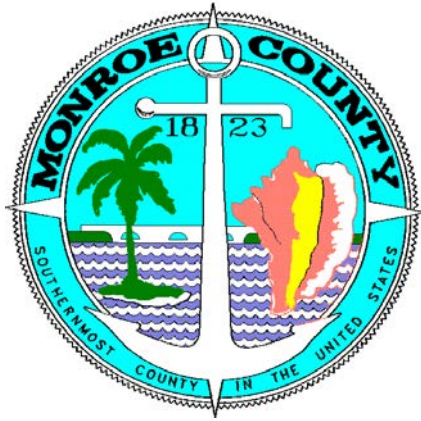
Account Code	Account Description	2015 Adopted	2015 Amended	2015 YTD	Adpt % Chg	Amd % Chg	FY 2016 Budget	Adpt % Chg	Amd % Chg
35 Tourist Development Council									
118 TDC District 2 Third Cent									
780 TDC District 2 Third Cent									
510240	Workers Compensation	1,829	1,829	457	-75.00	-75.00	147	-91.96	-91.96
530430	Utility Services	10,000	7,293	5,610	-43.90	-23.07	10,000	0.00	37.12
530460	Repair And Maintenance	193,245	195,745	12,923	-93.31	-93.40	344,561	78.30	76.03
	780 TDC District 2 Third Cent	1,015,279	1,015,279	525,755	-48.22	-48.22	1,339,258	31.91	31.91
	118 TDC District 2 Third Cent	1,015,279	1,015,279	525,755	-48.22	-48.22	1,339,258	31.91	31.91
119 TDC District 3 Third Cent									
790 TDC District 3 Third Cent									
79003 Tdc Admin 119									
510120	Regular Salaries & Wages	1,734	1,734	1,269	-26.80	-26.80	1,771	2.13	2.13
510140	Overtime	100	100	0	-100.00	-100.00	100	0.00	0.00
510210	Fica Taxes	136	136	96	-29.25	-29.25	137	0.74	0.74
510220	Retirement Contributions	126	126	93	-25.80	-25.80	127	0.79	0.79
510230	Life And Health Insurance	190	190	111	-41.79	-41.79	212	11.58	11.58
510240	Workers Compensation	6	6	2	-75.00	-75.00	6	0.00	0.00
530340	Other Contractual Service	68,750	68,750	8,607	-87.48	-87.48	68,794	0.06	0.06
530430	Utility Services	5,067	5,067	566	-88.83	-88.83	6,000	18.41	18.41
530499	Commissions & Fees	426	426	104	-75.58	-75.58	300	-29.58	-29.58
79010 Tdc Info Svcs 119									
530340	Other Contractual Service	168,000	168,000	112,000	-33.33	-33.33	168,000	0.00	0.00
79020 Tdc Promo & Adv 119									
530340	Other Contractual Service	18,400	18,400	9,867	-46.38	-46.38	18,400	0.00	0.00
530480	Promotional Activities	1,452,794	1,467,903	893,850	-38.47	-39.11	1,315,351	-9.46	-10.39
79030 Tdc Special Events 119									
530340	Other Contractual Service	158,316	143,207	29,651	-81.27	-79.30	60,520	-61.77	-57.74
79040 Tdc Bricks & Mortar 119									
530340	Other Contractual Service	1,084,847	1,084,847	143,880	-86.74	-86.74	1,612,480	48.64	48.64
	790 TDC District 3 Third Cent	2,958,892	2,958,892	1,200,095	-59.44	-59.44	3,252,198	9.91	9.91
	119 TDC District 3 Third Cent	2,958,892	2,958,892	1,200,095	-59.44	-59.44	3,252,198	9.91	9.91
120 TDC District 4 Third Cent									
700 TDC District 4 Third Cent									
70003 Tdc Admin 120									
510120	Regular Salaries & Wages	1,734	1,734	1,269	-26.80	-26.80	1,771	2.13	2.13
510140	Overtime	100	100	0	-100.00	-100.00	100	0.00	0.00
510210	Fica Taxes	136	136	96	-29.26	-29.26	137	0.74	0.74
510220	Retirement Contributions	126	126	94	-25.74	-25.74	127	0.79	0.79
510230	Life And Health Insurance	190	190	111	-41.79	-41.79	212	11.58	11.58
510240	Workers Compensation	6	6	2	-75.00	-75.00	6	0.00	0.00
530340	Other Contractual Service	53,746	53,746	6,763	-87.42	-87.42	56,369	4.88	4.88
530430	Utility Services	3,911	3,911	425	-89.15	-89.15	4,500	15.06	15.06
530499	Commissions & Fees	335	335	81	-75.76	-75.76	250	-25.37	-25.37
70010 Tdc Info Svcs 120									
530340	Other Contractual Service	157,500	157,500	105,000	-33.33	-33.33	157,500	0.00	0.00
70020 Tdc Promo & Adv 120									
530340	Other Contractual Service	18,400	20,800	13,867	-24.64	-33.33	20,800	13.04	0.00
530480	Promotional Activities	1,465,748	1,463,348	822,870	-43.86	-43.77	1,342,080	-8.44	-8.29
70030 Tdc Special Events 120									
530340	Other Contractual Service	150,919	150,919	45,877	-69.60	-69.60	120,979	-19.84	-19.84
70040 Tdc Bricks & Mortar 120									
530340	Other Contractual Service	0	0	0	0.00	0.00	0	0.00	0.00
530460	Repair And Maintenance	639,609	639,609	21,759	-96.60	-96.60	769,425	20.30	20.30
	700 TDC District 4 Third Cent	2,492,460	2,492,460	1,018,212	-59.15	-59.15	2,474,256	-0.73	-0.73
	120 TDC District 4 Third Cent	2,492,460	2,492,460	1,018,212	-59.15	-59.15	2,474,256	-0.73	-0.73

Department Expenditure Budget Comparisons grouped by Division, Fund

Monroe County Board of County Commissioners

Fiscal Year 2016

Account Code	Account Description	2015 Adopted	2015 Amended	2015 YTD	Adpt % Chg	Amd % Chg	FY 2016 Budget	Adpt % Chg	Amd % Chg
35 Tourist Development Council									
121 TDC District 5 Third Cent									
710 TDC District 5 Third Cent									
71003 Tdc Admin 121									
510120	Regular Salaries & Wages	1,734	1,734	1,269	-26.80	-26.80	1,771	2.13	2.13
510140	Overtime	100	100	0	-100.00	-100.00	100	0.00	0.00
510210	Fica Taxes	136	136	96	-29.26	-29.26	137	0.74	0.74
510220	Retirement Contributions	126	126	94	-25.74	-25.74	127	0.79	0.79
510230	Life And Health Insurance	190	190	111	-41.79	-41.79	212	11.58	11.58
510240	Workers Compensation	6	6	2	-75.00	-75.00	6	0.00	0.00
530340	Other Contractual Service	63,103	63,103	7,378	-88.31	-88.31	66,620	5.57	5.57
530430	Utility Services	980	980	142	-85.55	-85.55	1,200	22.45	22.45
530499	Commissions & Fees	365	365	90	-75.40	-75.40	0	-100.00	-100.00
71010 Tdc Info Svcs 121									
530340	Other Contractual Service	149,100	149,100	99,400	-33.33	-33.33	149,100	0.00	0.00
71020 Tdc Promo & Adv 121									
530340	Other Contractual Service	48,996	48,996	16,000	-67.34	-67.34	24,000	-51.02	-51.02
530480	Promotional Activities	1,243,891	1,253,891	618,391	-50.29	-50.68	1,540,090	23.81	22.82
71030 Tdc Special Events 121									
530340	Other Contractual Service	175,004	165,004	78,487	-55.15	-52.43	95,156	-45.63	-42.33
71040 Tdc Bricks & Mortar 121									
510120	Regular Salaries & Wages	56,303	56,303	39,032	-30.68	-30.68	57,139	1.48	1.48
510140	Overtime	5,000	5,000	4,662	-6.75	-6.75	11,000	120.00	120.00
510210	Fica Taxes	5,577	5,577	3,277	-41.24	-41.24	5,793	3.87	3.87
510220	Retirement Contributions	4,086	4,086	3,220	-21.19	-21.19	4,097	0.27	0.27
510230	Life And Health Insurance	16,590	16,590	9,480	-42.86	-42.86	18,585	12.03	12.03
510240	Workers Compensation	3,995	3,995	999	-75.00	-75.00	2,698	-32.47	-32.47
530340	Other Contractual Service	104,332	104,332	26,645	-74.46	-74.46	0	-100.00	-100.00
530430	Utility Services	42,000	39,500	35,367	-15.79	-10.46	45,000	7.14	13.92
530460	Repair And Maintenance	352,634	355,134	16,235	-95.40	-95.43	696,904	97.63	96.24
710 TDC District 5 Third Cent		2,274,248	2,274,248	960,376	-57.77	-57.77	2,719,735	19.59	19.59
121 TDC District 5 Third Cent		2,274,248	2,274,248	960,376	-57.77	-57.77	2,719,735	19.59	19.59
35 Tourist Development Council		43,888,945	43,888,945	20,408,550	-53.50	-53.50	51,187,031	16.63	16.63
Report Total		43,888,945	43,888,945	20,408,550	-53.50	-53.50	51,187,031	16.63	16.63



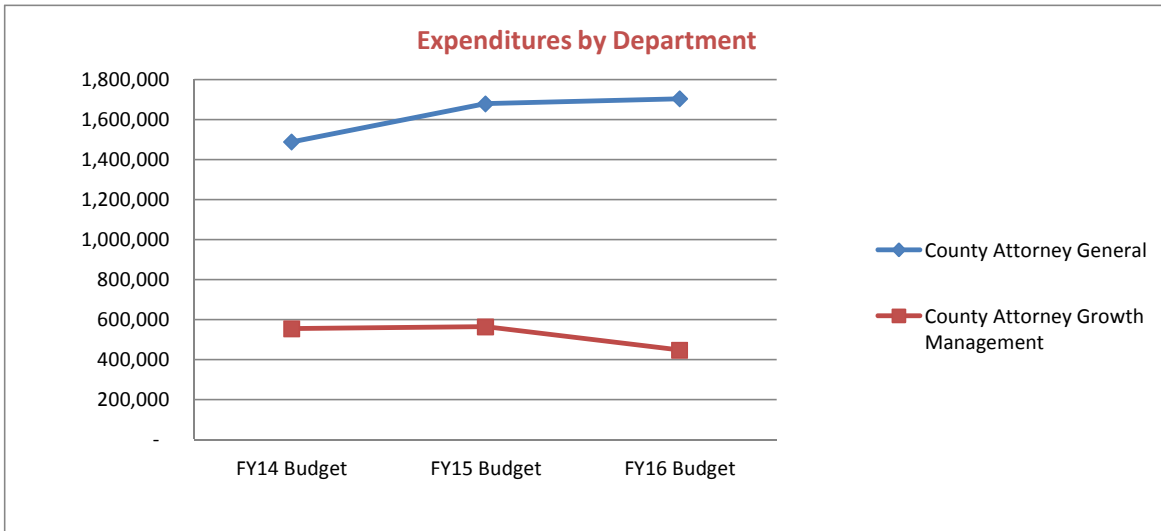
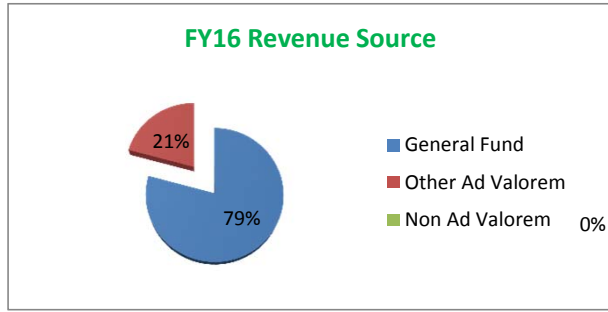
COUNTY ATTORNEY

County Attorney

Proposed FY16:

FY16 Revenue Source

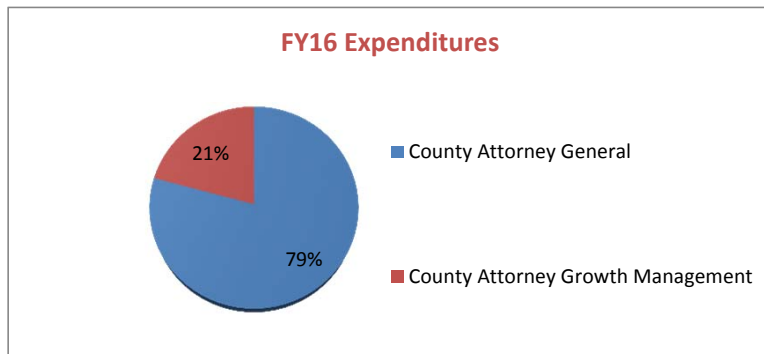
General Fund	\$1,703,589
Other Ad Valorem	\$447,473
Non Ad Valorem	\$0
	\$2,151,062



Expenditures

County Attorney General
County Attorney Growth Management
Total

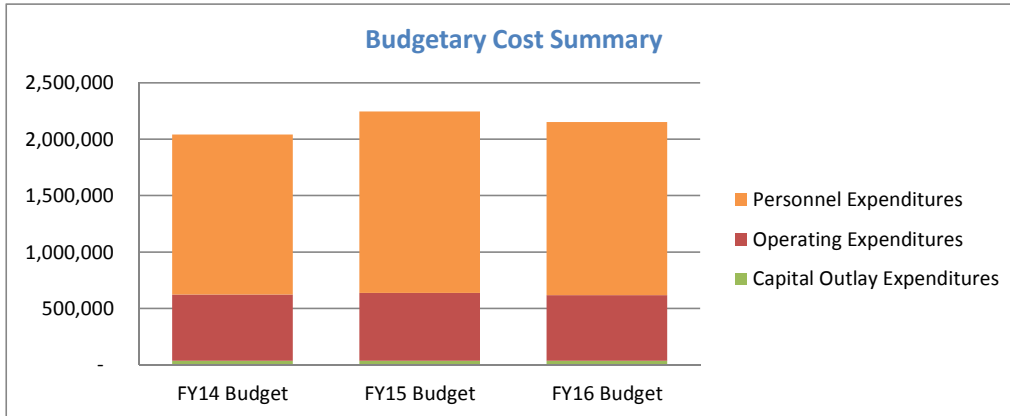
	Adopted FY14 Budget	Adopted FY15 Budget	Proposed FY16 Budget	FY16 Change
County Attorney General	1,488,112	1,679,462	1,703,589	1.4%
County Attorney Growth Management	554,231	564,489	447,473	-20.7%
Total	2,042,343	2,243,951	2,151,062	-4.1%



County Attorney

Budgetary Cost Summary

	Adopted FY14 Budget	Adopted FY15 Budget	Proposed FY16 Budget	FY16 Change
Personnel Expenditures	1,417,293	1,605,619	1,533,923	-4.5%
Operating Expenditures	588,800	602,082	580,889	-3.5%
Capital Outlay Expenditures	36,250	36,250	36,250	0.0%
Total	2,042,343	2,243,951	2,151,062	-4.1%



	Adopted FY14 Budget	Adopted FY15 Budget	Proposed FY16 Budget	FY16 Change
FTE History	12.50	12.75	12.75	-
FY15 Change	Attorney position reallocated .25 FTE from Airport			

**Monroe County Board of County Commissioners
Fiscal Year 2016 Proposed Fiscal Plan**

County Attorney



Monroe County Board of County Commissioners Fiscal Year 2016 Proposed Fiscal Plan

County Attorney

Mission Statement

To provide legal advice and legal representation to the Board of County Commissioners, the County Administrator and staff, Constitutional Officers, and other boards, committees and agencies as directed by the Board of County Commission.

Services Provided

- Provision of quality legal representation and advice, with a view towards reducing exposure to potential liability and litigation.
- Provide coordination and control, consistent with the provisions of the Rules of Professional Conduct of the Florida Bar, of prosecution and defense of litigation by Assistant County Attorneys and retained private counsel.
- Provide timely preparation, revision, review and opinions concerning proposed and adopted resolutions, ordinances, and contracts; municipal service taxing units; bid and purchasing policies and procedures; application of Federal and state regulations affecting the County, and the Florida Public Records Law and Florida Sunshine Law.
- Minimize costs of legal and support services through a combination of in-house consolidation of litigation and selection of private counsel on a contingent fee or statutorily awarded fees-and-costs basis.

F.S. 125.01(1)(b), Ordinance 039-2004

Strategic Goals

- Provide competent, cost-effective, responsive legal services to the County Commission and staff while ensuring transparency in County government.
- The County Attorney's Office is tasked with primary responsibility of responding to requests for public records and aims to expeditiously and efficiently manage these requests promoting constituent satisfaction.
- Ensure that the County receives effective legal counsel in all matters and is in compliance with all applicable laws, regulations, and obligations.
- Uphold the critical role the County Attorney's Office plays in the review of department agenda items toward the preparation of the BOCC's agenda and processing items approved by the Commission.

Budgetary Cost Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
Personnel Expenditures	1,387,120	1,408,032	1,605,619	1,615,619	1,533,923	(4.5%)
Operating Expenditures	246,662	270,049	602,082	585,691	580,889	(3.5%)
Capital Outlay Expenditures	28,197	29,533	36,250	36,000	36,250	-
Total Budget	1,661,979	1,707,615	2,243,951	2,237,310	2,151,062	(4.1%)

Appropriations by Department	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
County Attorney	1,661,979	1,707,615	2,243,951	2,237,310	2,151,062	(4.1%)
Total Budget	1,661,979	1,707,615	2,243,951	2,237,310	2,151,062	(4.1%)

Revenue Sources	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
General Fund	1,152,563	1,161,924	1,679,462	1,672,821	1,703,589	1.4%
Mstd - Png/bldg/code/fire Mar	509,415	545,691	564,489	564,489	447,473	(20.7%)
Total Revenue	1,661,979	1,707,615	2,243,951	2,237,310	2,151,062	(4.1%)

**Monroe County Board of County Commissioners
Fiscal Year 2016 Proposed Fiscal Plan**

County Attorney

Position Summary by Department	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2016 Proposed	FY 2016 Variance
County Attorney	13.50	12.50	12.75	12.75	-
Total Full-Time FTE	13.50	12.50	12.75	12.75	-
Total FTE	13.50	12.50	12.75	12.75	-

Monroe County Board of County Commissioners Fiscal Year 2016 Proposed Fiscal Plan

County Attorney County Attorney

Mission Statement

To provide legal advice and legal representation to the Board of County Commissioners, the County Administrator and staff, Constitutional Officers, and other boards, committees and agencies as directed by the Board of County Commission.

Services Provided

- Provision of quality legal representation and advice, with a view towards reducing exposure to potential liability and litigation.
- Provide coordination and control, consistent with the provisions of the Rules of Professional Conduct of the Florida Bar, of prosecution and defense of litigation by Assistant County Attorneys and retained private counsel.
- Provide timely preparation, revision, review and opinions concerning proposed and adopted resolutions, ordinances, and contracts; municipal service taxing units; bid and purchasing policies and procedures; application of Federal and state regulations affecting the County, and the Florida Public Records Law and Florida Sunshine Law.
- Minimize costs of legal and support services through a combination of in-house consolidation of litigation and selection of private counsel on a contingent fee or statutorily awarded fees-and-costs basis.

F.S. 125.01(1)(b), Ordinance 039-2004

Major Variances

The decrease is due to a reduction in legal fees budget.

Advisory Board

Budgetary Cost Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
Personnel Expenditures	1,387,120	1,408,032	1,605,619	1,615,619	1,533,923	(4.5%)
Operating Expenditures	246,662	270,049	602,082	585,691	580,889	(3.5%)
Capital Outlay Expenditures	28,197	29,533	36,250	36,000	36,250	- %
Total Budget	1,661,979	1,707,615	2,243,951	2,237,310	2,151,062	(4.1%)

Revenue Sources	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
General Fund	1,152,563	1,161,924	1,679,462	1,672,821	1,703,589	1.4%
Mstd - PIng/bldg/code/fire Mar	509,415	545,691	564,489	564,489	447,473	(20.7%)
Total Revenue	1,661,979	1,707,615	2,243,951	2,237,310	2,151,062	(4.1%)

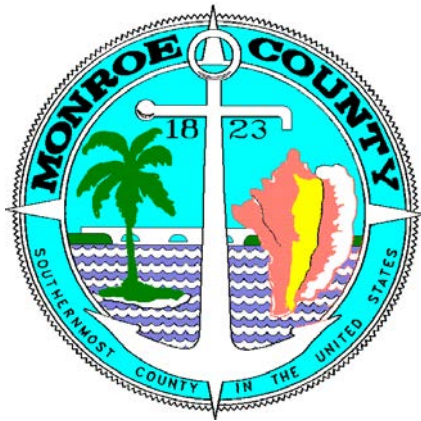
Position Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2016 Proposed	FY 2016 Variance
Administrative Support	3.00	3.00	3.00	3.00	-
Officials & Administrators	8.50	7.50	7.75	5.75	(2.00)
Paraprofessionals	1.00	1.00	1.00	2.00	1.00
Professionals	1.00	1.00	1.00	2.00	1.00
Total Full-Time FTE	13.50	12.50	12.75	12.75	-
Total FTE	13.50	12.50	12.75	12.75	-

Department Expenditure Budget Comparisons grouped by Division, Fund

Monroe County Board of County Commissioners

Fiscal Year 2016

Account Code	Account Description	2015 Adopted	2015 Amended	2015 YTD	Adpt % Chg	Amd % Chg	FY 2016 Budget	Adpt % Chg	Amd % Chg
20 County Attorney									
001 General Fund									
675 County Attorney									
67501 County Attorney General									
510120	Regular Salaries & Wages	838,182	838,182	559,966	-33.19	-33.19	849,873	1.39	1.39
510130	Other Salaries & Wages	0	0	1,410	0.00	0.00	0	0.00	0.00
510140	Overtime	0	8,000	8,122	0.00	1.53	0	0.00	-100.00
510210	Fica Taxes	48,955	49,955	39,791	-18.72	-20.35	55,308	12.98	10.72
510220	Retirement Contributions	75,724	76,724	61,528	-18.75	-19.81	85,577	13.01	11.54
510230	Life And Health Insurance	75,840	75,840	42,858	-43.49	-43.49	92,925	22.53	22.53
510240	Workers Compensation	2,429	2,429	607	-75.00	-75.00	2,767	13.92	13.92
530310	Professional Services	2,000	2,000	0	-100.00	-100.00	1,000	-50.00	-50.00
530318	Legal Fees	351,500	341,400	21,822	-93.79	-93.61	329,500	-6.26	-3.49
530330	Court Reporter Services	2,000	2,000	527	-73.64	-73.64	1,000	-50.00	-50.00
530400	Travel And Per Diem	20,000	20,000	10,738	-46.31	-46.31	20,000	0.00	0.00
530410	Phone & Postage/freight	23,000	23,000	11,357	-50.62	-50.62	20,000	-13.04	-13.04
530440	Rentals And Leases	163,000	163,000	120,619	-26.00	-26.00	170,000	4.29	4.29
530451	Risk Management Charges	13,282	6,641	6,641	-50.00	0.00	14,989	12.85	125.70
530460	Repair And Maintenance	200	300	285	42.67	-4.89	300	50.00	0.00
530470	Printing And Binding	100	100	79	-20.82	-20.82	100	0.00	0.00
530490	Miscellaneous Expenses	2,000	2,000	620	-69.00	-69.00	2,000	0.00	0.00
530498	Advertising	500	500	129	-74.13	-74.13	500	0.00	0.00
530510	Office Supplies	6,000	6,000	2,604	-56.60	-56.60	5,000	-16.67	-16.67
530520	Operating Supplies	2,500	2,750	2,457	-1.71	-10.64	2,500	0.00	-9.09
530540	Books,pubs,subs,educ,mem.	16,000	16,000	10,564	-33.97	-33.97	14,000	-12.50	-12.50
560640	Capital Outlay-equipment	1,250	1,000	0	-100.00	-100.00	1,250	0.00	25.00
560660	Books,pubs,& Lib Material	35,000	35,000	17,256	-50.70	-50.70	35,000	0.00	0.00
	675 County Attorney	1,679,462	1,672,821	919,982	-45.22	-45.00	1,703,589	1.44	1.84
	001 General Fund	1,679,462	1,672,821	919,982	-45.22	-45.00	1,703,589	1.44	1.84
148 Mstd - PIng/bldg/code/fire Mar									
675 County Attorney									
67502 County Attorney Growth Mt									
510120	Regular Salaries & Wages	453,574	453,574	285,561	-37.04	-37.04	353,238	-22.12	-22.12
510210	Fica Taxes	31,207	31,207	20,706	-33.65	-33.65	24,929	-20.12	-20.12
510220	Retirement Contributions	32,918	32,918	21,046	-36.07	-36.07	25,326	-23.06	-23.06
510230	Life And Health Insurance	45,030	45,030	25,280	-43.86	-43.86	42,480	-5.66	-5.66
510240	Workers Compensation	1,760	1,760	440	-75.00	-75.00	1,500	-14.77	-14.77
	675 County Attorney	564,489	564,489	353,033	-37.46	-37.46	447,473	-20.73	-20.73
	148 Mstd - PIng/bldg/code/fire Mar	564,489	564,489	353,033	-37.46	-37.46	447,473	-20.73	-20.73
	20 County Attorney	2,243,951	2,237,310	1,273,015	-43.27	-43.10	2,151,062	-4.14	-3.85
	Report Total	2,243,951	2,237,310	1,273,015	-43.27	-43.10	2,151,062	-4.14	-3.85



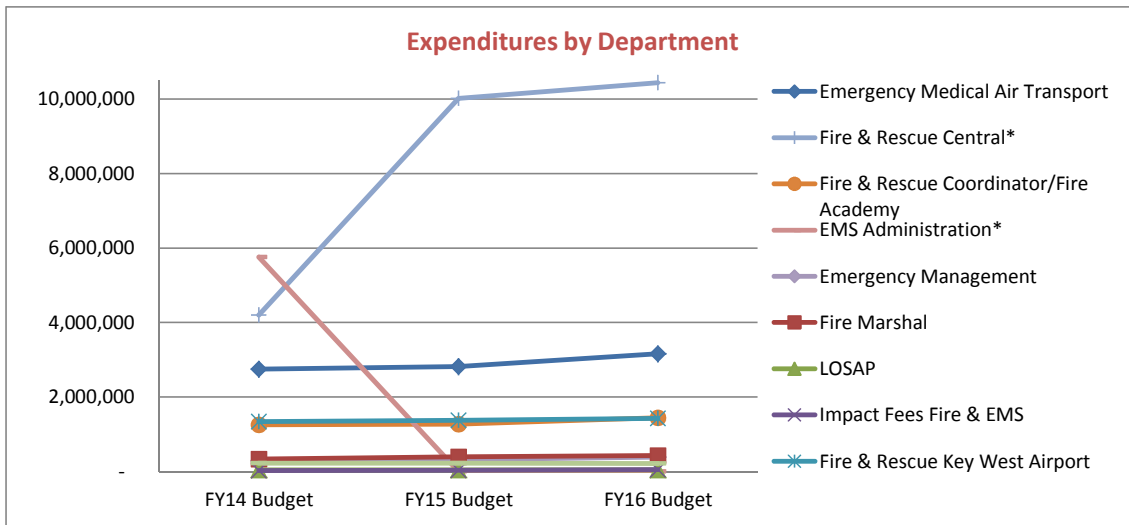
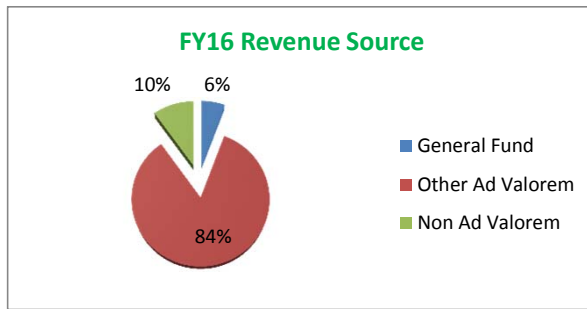
EMERGENCY SERVICES

Emergency Services

Proposed FY16:

FY16 Revenue Source

General Fund	\$1,006,318
Other Ad Valorem	\$14,848,048
Non Ad Valorem	<u>\$1,744,454</u>
	\$17,598,820

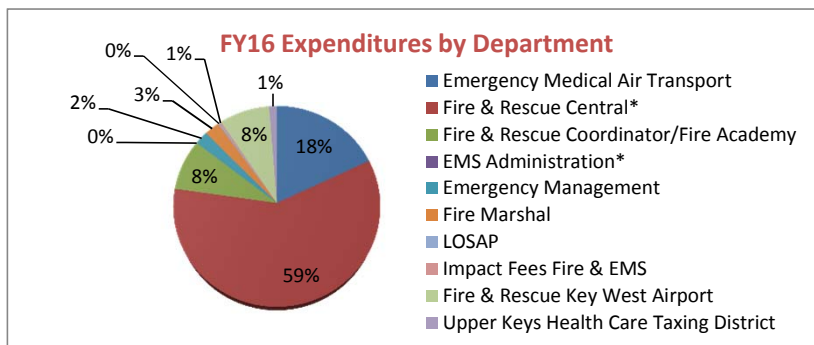


Expenditures by Department

Emergency Medical Air Transport	2,745,603	2,817,348	3,165,087	12.3%
Fire & Rescue Central*	4,203,975	10,013,631	10,435,089	4.2%
Fire & Rescue Coordinator/Fire Academy	1,250,859	1,270,893	1,441,331	13.4%
EMS Administration*	5,755,917	-	-	-
Emergency Management	291,950	321,248	385,092	19.9%
Fire Marshal	331,198	398,986	427,767	7.2%
LOSAP	45,720	45,720	44,916	-1.8%
Impact Fees Fire & EMS	24,834	34,003	53,406	57.1%
Fire & Rescue Key West Airport	1,336,833	1,372,899	1,428,037	4.0%
Upper Keys Health Care Taxing District	219,117	219,301	218,095	-0.5%
Total	16,206,006	16,494,029	17,598,820	6.7%

	Adopted FY14 Budget	Adopted FY15 Budget	Proposed FY16 Budget	FY16 Change
Emergency Medical Air Transport	2,745,603	2,817,348	3,165,087	12.3%
Fire & Rescue Central*	4,203,975	10,013,631	10,435,089	4.2%
Fire & Rescue Coordinator/Fire Academy	1,250,859	1,270,893	1,441,331	13.4%
EMS Administration*	5,755,917	-	-	-
Emergency Management	291,950	321,248	385,092	19.9%
Fire Marshal	331,198	398,986	427,767	7.2%
LOSAP	45,720	45,720	44,916	-1.8%
Impact Fees Fire & EMS	24,834	34,003	53,406	57.1%
Fire & Rescue Key West Airport	1,336,833	1,372,899	1,428,037	4.0%
Upper Keys Health Care Taxing District	219,117	219,301	218,095	-0.5%
Total	16,206,006	16,494,029	17,598,820	6.7%

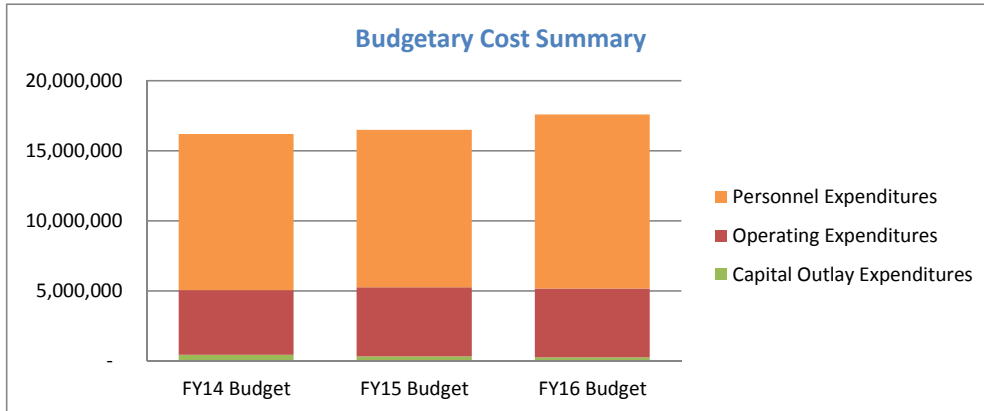
* Fire Rescue has requested to consolidate their budgets



Emergency Services

Budgetary Cost Summary

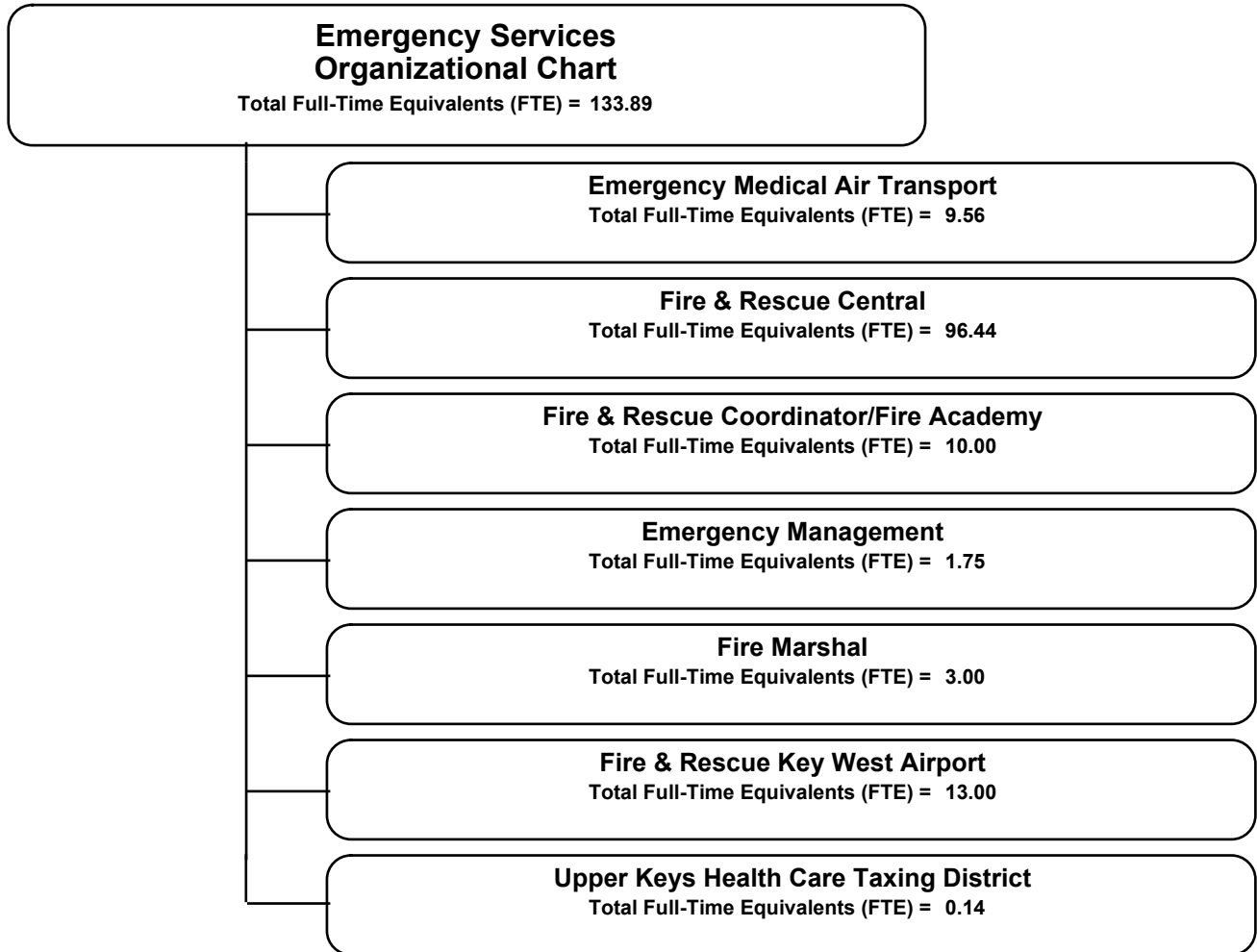
	Adopted FY14 Budget	Adopted FY15 Budget	Proposed FY16 Budget	FY16 Change
Personnel Expenditures	11,166,860	11,231,526	12,440,516	10.8%
Operating Expenditures	4,608,312	4,942,000	4,898,898	-0.9%
Capital Outlay Expenditures	430,834	320,503	259,406	-19.1%
Total	16,206,006	16,494,029	17,598,820	6.7%



	Adopted FY14 Budget	Adopted FY15 Budget	Proposed FY16 Budget	FY16 Change
FTE History	130.89	132.89	133.89	1.00
FY15 Change	BOCC Approved New FTE - Billing Supervisor			
	BOCC Approved New FTE - Billing Specialist			
FY16 Change	Training Captain position added			

**Monroe County Board of County Commissioners
Fiscal Year 2016 Proposed Fiscal Plan**

Emergency Services



Monroe County Board of County Commissioners

Fiscal Year 2016 Proposed Fiscal Plan

Emergency Services

Business Center Vision

We will ensure an effective fire and emergency service, protecting life and property through fire suppression, prevention and education, and emergency medical care and transportation of the sick and injured. Provide effective emergency management planning, and comprehensive countywide firefighting training academy. Strive to minimize the effect of fires, hazardous materials releases, and other natural or man-made emergencies on the environment, the economy, and the quality of life in Monroe County.

Mission Statement

Provide Fire Suppression, Emergency Medical Services, Emergency Management, and other emergency services to the citizens and visitors of Monroe County in a professional and effective manner.

Services Provided

- MONROE COUNTY FIRE RESCUE

Provide cross-trained firefighter/EMS personnel at Stock Island, Big Coppitt, Sugarloaf, Cudjoe, Big Pine, Conch Key, Long Key/Layton and Tavernier fire stations.

- Respond to and suppression of structural, vehicular and wildfires
- Respond to medical emergencies and vehicular accidents
- Provide medical care and emergency transportation of patients by ground to appropriate medical facilities

- TRAUMA STAR AIR AMBULANCE

Provides air-based transfers of medical patients from emergency scenes and local hospitals to regional treatment centers.

- EMERGENCY MANAGEMENT

Creates and implements plans for any event that might impact the infrastructure of the County or the safety of its residents and visitors.

- KEY WEST INTERNATIONAL AIRPORT (KWIA) FIRESTATION NO. 7 / ARFF

Managerial and operational oversight of KWIA firestation providing emergency response to aircraft and first response emergencies on KWIA property.

- FIRE MARSHAL

Provides for the enforcement and compliance with the Florida Fire Prevention Code through building and site plans review and certificate of occupancy inspections.

- STATE RECOGNIZED FIRE TRAINING ACADEMY

Provides firefighting training for FF1 and FF2 state certification, and other countywide fire and EMS training activities.

- FOUR (4) VOLUNTEER CORPORATIONS

Continue to provide oversight, operational, and financial support to Big Coppitt Volunteer Fire Dept. Inc., Sugarloaf Volunteer Fire Dept. Inc., Layton Volunteer Fire Dept. Inc. and Tavernier Volunteer Fire Dept. Inc. Financial support also goes to the Big Pine Volunteers whom on January 21, 2015, thru BOCC Agenda Item C5, dissolved their corporation and became a part of Monroe County Fire Rescue.

- IN-HOUSE BILLING SERVICE

Effective mid FY14, in-house billing services were initiated and funded through the Fine & Forfeiture and District 1 L&M Key funds, for the collection of revenues from air and ground transports.

Strategic Goals

- NEW FIRE TRAINING ACADEMY

Architectural plans, request for proposals and approval of new Fire Training Academy to break ground late FY15

- NEW CUDJOE SUMMERLAND STATION NO. 11

Property acquisition, architectural plans, request for proposals and approval for new Cudjoe/Summerland Station No. 11 to replace current station

- NEW SUGARLOAF STATION NO. 10

Locate / obtain site to serve Sugarloaf Fire & EMS area

- 9-1-1 EMERGENCY SYSTEM

Enhanced communication upgrades to the emergency dispatch system in conjunction with the Sheriff's Office.

**Monroe County Board of County Commissioners
Fiscal Year 2016 Proposed Fiscal Plan**

Emergency Services

Budgetary Cost Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
Personnel Expenditures	10,318,501	11,215,880	11,231,526	11,414,470	12,440,516	10.8%
Operating Expenditures	4,397,032	4,305,500	4,942,000	5,341,472	4,898,898	(0.9%)
Capital Outlay Expenditures	352,584	233,465	320,503	327,203	259,406	(19.1%)
Total Budget	15,068,118	15,754,846	16,494,029	17,083,146	17,598,820	6.7%

Appropriations by Department	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
Emergency Management	1,152,144	1,015,988	321,248	833,765	385,092	19.9%
Emergency Medical Air Transport	2,315,262	2,624,825	2,817,348	2,817,348	3,165,087	12.3%
EMS Administration	5,395,236	5,465,628	-	-	-	- %
Fire & Rescue Central	3,448,818	3,676,997	10,013,631	9,970,496	10,435,089	4.2%
Fire & Rescue Coordinator/Fire Academy	1,110,569	1,129,718	1,270,893	1,272,853	1,441,331	13.4%
Fire & Rescue Key West Airport	1,232,626	1,248,425	1,372,899	1,372,899	1,428,037	4.0%
Fire Marshal	306,655	361,911	398,986	398,986	427,767	7.2%
Impact Fees Fire & EMS	-	-	34,003	34,003	53,406	57.1%
LOSAP	32,655	28,290	45,720	45,720	44,916	(1.8%)
Planning/Building Refunds	-	-	-	117,774	-	- %
Upper Keys Health Care Taxing District	74,152	203,065	219,301	219,301	218,095	(0.5%)
Total Budget	15,068,118	15,754,846	16,494,029	17,083,146	17,598,820	6.7%

Revenue Sources	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
General Fund	611,674	579,097	784,265	781,470	1,006,318	28.3%
Fine & Forfeiture Fund	2,315,262	2,624,825	2,817,348	2,817,348	3,165,087	12.3%
Governmental Fund Type Grants	902,278	794,057	-	515,312	-	- %
Impact Fees Fund - Fire & EMS	-	-	34,003	34,003	53,406	57.1%
Fire & Ambulance District 1 L&M Key	8,844,054	9,142,625	10,013,631	9,970,496	10,435,089	4.2%
Upper Keys Healthcare Taxing District	74,152	203,065	219,301	219,301	218,095	(0.5%)
Mstd - Ping/bldg/code/fire Mar	1,055,415	1,134,463	1,206,862	1,324,636	1,247,872	3.4%
Misc Special Revenue Fund	-	-	-	1,960	-	- %
Key West Intl Airport	1,232,626	1,248,425	1,372,899	1,372,899	1,428,037	4.0%
FIRE & EMS LOSAP TRUST FUND	32,655	28,290	45,720	45,720	44,916	(1.8%)
Total Revenue	15,068,118	15,754,846	16,494,029	17,083,146	17,598,820	6.7%

Position Summary by Department	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2016 Proposed	FY 2016 Variance
Emergency Medical Air Transport	8.00	9.56	9.56	9.56	-
Fire & Rescue Central	31.00	38.44	96.44	96.44	-
Fire & Rescue Coordinator/Fire Academy	9.00	9.00	9.00	10.00	1.00
EMS Administration	58.00	58.00	-	-	-
Emergency Management	1.75	1.75	1.75	1.75	-
Fire Marshal	3.00	3.00	3.00	3.00	-
Fire & Rescue Key West Airport	13.00	13.00	13.00	13.00	-
Upper Keys Health Care Taxing District	1.00	0.14	0.14	0.14	-
Total Full-Time FTE	124.75	132.89	132.89	133.89	1.00
Total FTE	124.75	132.89	132.89	133.89	1.00

**Monroe County Board of County Commissioners
Fiscal Year 2016 Proposed Fiscal Plan**

**Emergency Services
Emergency Medical Air Transport**

Mission Statement

Provide quality emergency medical care to the citizens and visitors of Monroe County through the provision of air-helicopter medical transportation, "Trauma Star".

Services Provided

Through a partnership between Monroe County Emergency Services and Monroe County Sheriff's Department, provide a fully-staffed and operational air medical transport service in Monroe County for trauma scene response and medically necessary hospital-to-hospital transfers.

Major Variances

Personnel salary increases due to the ratification of Collective Bargaining Agreement With IAFF Local 3909 Unit One and Unit Two, October 1, 2014 Through September 30, 2017 – BOCC agenda item N6, April 15, 2015

Operating increase due to Sheriff budget (\$146,223) and vehicle purchase.

Advisory Board

Budgetary Cost Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
Personnel Expenditures	704,692	833,418	972,745	972,745	1,166,556	19.9%
Operating Expenditures	1,584,730	1,769,281	1,829,303	1,829,303	1,953,531	6.8%
Capital Outlay Expenditures	25,840	22,126	15,300	15,300	45,000	194.1%
Total Budget	2,315,262	2,624,825	2,817,348	2,817,348	3,165,087	12.3%

Revenue Sources	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
Fine & Forfeiture Fund	2,315,262	2,624,825	2,817,348	2,817,348	3,165,087	12.3%
Total Revenue	2,315,262	2,624,825	2,817,348	2,817,348	3,165,087	12.3%

Position Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2016 Proposed	FY 2016 Variance
Administrative Support	-	0.78	0.78	0.78	-
Protective Service Workers	3.00	4.00	4.00	4.00	-
Professionals	5.00	4.78	4.78	4.78	-
Total Full-Time FTE	8.00	9.56	9.56	9.56	-
Total FTE	8.00	9.56	9.56	9.56	-

Objectives and Performance Measures	Unit of Measure	FY 2014 Actual	FY 2015 Target	FY 2015 Estimate	FY 2016 Proposed
Develop Patient Follow-up Program with Ryder Trauma Center					
• Recieve data back on 50% of trauma patients transported to Ryder	%	-	10	-	10

Monroe County Board of County Commissioners Fiscal Year 2016 Proposed Fiscal Plan

Emergency Services Fire & Rescue Central

Mission Statement

Provide fire suppression, emergency medical services and transport, and other emergency services to the citizens and visitors in Monroe County in a professional and effective manner.

Services Provided

Through eight career / volunteer fire stations with cross-trained firefighter / emergency medical personnel, provide to the unincorporated areas of Monroe County and the City of Layton:

- Fire Suppression
- Emergency Response to Medical Emergencies
- Advanced and Basic Life Support
- Emergency Response to Vehicular and Other Accidents
- Emergency Medical Transport of Patients to Local Medical Facilities
- Emergency Medical Transport of Patients to Regional Trauma Center
- Financial and Operational Support to Volunteer Fire Associations

Major Variances

Personnel salary increases due to the ratification of Collective Bargaining Agreement With IAFF Local 3909 Unit One and Unit Two, October 1, 2014 Through September 30, 2017 – BOCC agenda item N6, April 15, 2015

Advisory Board

Board of Governors, Fire and Ambulance District 1

Budgetary Cost Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
Personnel Expenditures	2,270,052	2,723,982	7,701,880	7,701,880	8,363,420	8.6%
Operating Expenditures	980,836	814,191	2,088,551	2,045,416	1,932,169	(7.5%)
Capital Outlay Expenditures	197,930	138,824	223,200	223,200	139,500	(37.5%)
Total Budget	3,448,818	3,676,997	10,013,631	9,970,496	10,435,089	4.2%

Revenue Sources	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
Fire & Ambulance District 1 L&M Key	3,448,818	3,676,997	10,013,631	9,970,496	10,435,089	4.2%
Total Revenue	3,448,818	3,676,997	10,013,631	9,970,496	10,435,089	4.2%

Position Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2016 Proposed	FY 2016 Variance
Administrative Support	-	0.22	0.22	0.22	-
Protective Service Workers	31.00	38.00	93.00	93.00	-
Professionals	-	0.22	3.22	3.22	-
Total Full-Time FTE	31.00	38.44	96.44	96.44	-
Total FTE	31.00	38.44	96.44	96.44	-

**Monroe County Board of County Commissioners
Fiscal Year 2016 Proposed Fiscal Plan**

**Emergency Services
Fire & Rescue Central**

Objectives and Performance Measures	Unit of Measure	FY 2014 Actual	FY 2015 Target	FY 2015 Estimate	FY 2016 Proposed
Implement a Comprehensive Background Check Program					
• Improve Volunteer Accountability & Retention	%	10	100	-	100
Implement a Recycling Program at Fire Stations					
• Viability of Commercial Hauler	%	10	100	-	100
Implement a Stipend Review Process					
• Assure Volunteer Expenditures of County Funds	%	8	90	-	90
Implement Computer Assisted Dispatch System					
• Accurately Capture Dispatch and Response Times	%	-	-	-	-
Train Personnel to Reduce Number of Personnel Injuries					
• Achieve 30% Reduction in Personnel Injuries	#	6	13	-	13
Train Personnel to Reduce Number of Vehicle Accidents					
• Achieve 50% Reduction in Back-Up Accidents	#	2	5	-	5

**Monroe County Board of County Commissioners
Fiscal Year 2016 Proposed Fiscal Plan**

**Emergency Services
Fire & Rescue Coordinator/Fire Academy**

Mission Statement

Provide direction and managerial oversight of the Emergency Services Division to ensure effective fire and emergency medical services, fire prevention and education, emergency management, Trauma Star medical helicopter, Key West International Airport aircraft firefighting, and other programs. Provide quality training programs to ensure firefighting personnel are appropriately prepared to respond and mitigate fire, medical and other emergencies.

Services Provided

- Managerial Oversight
- Development and Delivery of Training Programs
- Budgetary Control and Management
- Program Development
- Policy Development and Enforcement
- Safety Program Compliance
- Supply and Equipment Purchasing, Delivery and Repairs
- Facilities and Apparatus Maintenance Coordination

Major Variances

New Training Officer / Captain Position

The retention, capabilities and proficiency of career and volunteer Fire/EMS personnel is vital. Not only will the new Training Captain provide hands-on practical and classroom-based Fire/EMS training, this position will emphasize training and proficiency of newly employed firefighters - currently, there is an approximate 20 percent annual turnover of firefighter personnel. The Captain's position will deliver on-going training and evolutions at the Academy, while fostering and mentoring quality firefighters to stay with MCFR and serve the Monroe County residents and visitors. The Joe London Fire Training Academy is state-recognized, and serves all of the Florida Keys; including municipalities, special fire districts, and the County. The amount budgeted includes loadings.

Advisory Board

Budgetary Cost Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
Personnel Expenditures	877,935	969,106	971,792	971,792	1,153,845	18.7%
Operating Expenditures	199,787	126,947	284,601	286,561	287,486	1.0%
Capital Outlay Expenditures	32,848	33,665	14,500	14,500	-	(100.0%)
Total Budget	1,110,569	1,129,718	1,270,893	1,272,853	1,441,331	13.4%

Revenue Sources	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
General Fund	361,809	357,166	463,017	463,017	621,226	34.2%
Mstd - PIng/bldg/code/fire Mar	748,761	772,552	807,876	807,876	820,105	1.5%
Misc Special Revenue Fund	-	-	-	1,960	-	- %
Total Revenue	1,110,569	1,129,718	1,270,893	1,272,853	1,441,331	13.4%

Position Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2016 Proposed	FY 2016 Variance
Administrative Support	4.00	4.00	4.00	4.00	-
Officials & Administrators	2.00	2.00	2.00	3.00	1.00
Protective Service Workers	1.00	1.00	1.00	2.00	1.00
Professionals	2.00	2.00	2.00	1.00	(1.00)
Total Full-Time FTE	9.00	9.00	9.00	10.00	1.00
Total FTE	9.00	9.00	9.00	10.00	1.00

**Monroe County Board of County Commissioners
Fiscal Year 2016 Proposed Fiscal Plan**

**Emergency Services
Fire & Rescue Coordinator/Fire Academy**

Objectives and Performance Measures	Unit of Measure	FY 2014 Actual	FY 2015 Target	FY 2015 Estimate	FY 2016 Proposed
Increase Number of State Certified Volunteer Firefighters					
• Number of Students Passed FFII Course	#	14	14	-	14
• Offer Appropriate Curriculum, Achieve 90% Pass Rate	%	10	90	-	90
• Number of Students Passed 1st Responder Course	#	18	12	-	12
• Number of Students Passed FFI Course	#	16	16	-	16
Increase Performance, Education and Safety of Firefighters					
• Number of Students Passed Pump Operations Course	#	63	50	-	50

**Monroe County Board of County Commissioners
Fiscal Year 2016 Proposed Fiscal Plan**

**Emergency Services
EMS Administration**

Advisory Board

* EFFECTIVE FY15, EMS ADMINISTRATION IS COMBINED WITH FIRE RESCUE CENTRAL

Budgetary Cost Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
Personnel Expenditures	4,816,815	4,882,854	-	-	-	-%
Operating Expenditures	542,639	555,608	-	-	-	-%
Capital Outlay Expenditures	35,783	27,166	-	-	-	-%
Total Budget	5,395,236	5,465,628	-	-	-	-%

Revenue Sources	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
Fire & Ambulance District 1 L&M Key	5,395,236	5,465,628	-	-	-	-%
Total Revenue	5,395,236	5,465,628	-	-	-	-%

Position Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2016 Proposed	FY 2016 Variance
Protective Service Workers	55.00	55.00	-	-	-
Professionals	3.00	3.00	-	-	-
Total Full-Time FTE	58.00	58.00	-	-	-
Total FTE	58.00	58.00	-	-	-

**Monroe County Board of County Commissioners
Fiscal Year 2016 Proposed Fiscal Plan**

**Emergency Services
Emergency Management**

Mission Statement

Provide planning, preparedness for, and coordination of response activities to events which threaten the health and safety of Monroe County residents and visitors, and which may damage property and affect the economy within the County. These events include: hurricanes, tornadoes, waterspouts, mass immigration, hazardous materials accidents, terrorist activities, large fires, air crashes, civil disorders, a possible accident at the FP&L Turkey Point Nuclear Power Plant or nuclear attack.

Services Provided

Emergency Management creates plans for any event that might impact the infrastructure of the County or the safety of its residents and visitors, works to find ways that will mitigate their impact, responds to these events, and coordinates recovery efforts by County and outside agencies. Emergency Management also provides training for volunteers, facilitates public education on many levels, and designs and participates in exercises that increase awareness of threats and our ability to respond as well as enhancing preparedness of all agencies that would participate in such an event.

Major Variances

Succession Plan for Retiring EM Director

EM Designee hired to work under the current EM's purview pending retirement. Does not include loadings. Budgeted for a 9 month timeline (\$80,594 / 12 = approx. \$6,716 per month = \$60,444).

Advisory Board

Budgetary Cost Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
Personnel Expenditures	362,164	361,184	192,319	375,263	226,973	18.0%
Operating Expenditures	766,842	654,804	128,929	451,802	140,119	8.7%
Capital Outlay Expenditures	23,138	-	-	6,700	18,000	-
Total Budget	1,152,144	1,015,988	321,248	833,765	385,092	19.9%

Revenue Sources	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
General Fund	249,866	221,931	321,248	318,453	385,092	19.9%
Governmental Fund Type Grants	902,278	794,057	-	515,312	-	-
Total Revenue	1,152,144	1,015,988	321,248	833,765	385,092	19.9%

Position Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2016 Proposed	FY 2016 Variance
Administrative Support	0.90	0.90	0.90	0.90	-
Officials & Administrators	0.85	0.85	0.85	0.85	-
Total Full-Time FTE	1.75	1.75	1.75	1.75	-
Total FTE	1.75	1.75	1.75	1.75	-

**Monroe County Board of County Commissioners
Fiscal Year 2016 Proposed Fiscal Plan**

**Emergency Services
Emergency Management**

Objectives and Performance Measures	Unit of Measure	FY 2014 Actual	FY 2015 Target	FY 2015 Estimate	FY 2016 Proposed
Obtain Grants to Fund Personnel, Equipment, and PT&E					
• Grants Obtained to Fund Personnel, Equipment, and PT&E	\$	604,470	604,470	-	604,470
Planning, Training, and Exercises for Emergency Preparedness					
• Training of County Emergency Responders	#	60	60	-	60
• Maintain Emergency Plans	%	10	100	-	100
• Exercises to Test Capability of Emergency Responders	#	10	10	-	10

**Monroe County Board of County Commissioners
Fiscal Year 2016 Proposed Fiscal Plan**

**Emergency Services
Fire Marshal**

Mission Statement

In partnership with the building official, assure fire safety compliant structures. Through fire prevention, code enforcement and education, and fire investigative services, we strive to minimize the effect of fires, hazardous materials releases, and other natural or man-made emergencies on the environment, the economy, and the quality of life in Monroe County.

Services Provided

- Fire Code Enforcement
- Site Plan Review
- Building Plan Review
- Fire Protection Systems Plan Review
- Certificate of Occupancy Inspections for Fire Code Compliance

Major Variances

FCAA – 5 Year Interlocal Agreement (ILA)
Hydrant count increased resulting in annual PM and repair charges increasing by \$2,350
IPAD(s) – Connectivity
Twelve (12) ipads internet connection at an annual cost of \$7,920

Advisory Board

Budgetary Cost Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
Personnel Expenditures	271,231	322,080	300,806	300,806	325,861	8.3%
Operating Expenditures	35,424	39,830	98,180	98,180	101,906	3.8%
Total Budget	306,655	361,911	398,986	398,986	427,767	7.2%

Revenue Sources	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
Mstd - PIng/bldg/code/fire Mar	306,655	361,911	398,986	398,986	427,767	7.2%
Total Revenue	306,655	361,911	398,986	398,986	427,767	7.2%

Position Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2016 Proposed	FY 2016 Variance
Administrative Support	1.00	1.00	1.00	1.00	-
Protective Service Workers	2.00	2.00	2.00	2.00	-
Total Full-Time FTE	3.00	3.00	3.00	3.00	-
Total FTE	3.00	3.00	3.00	3.00	-

**Monroe County Board of County Commissioners
Fiscal Year 2016 Proposed Fiscal Plan**

**Emergency Services
Fire Marshal**

Objectives and Performance Measures	Unit of Measure	FY 2014 Actual	FY 2015 Target	FY 2015 Estimate	FY 2016 Proposed
Conduct Investigations of Structure Fires					
• Investigate, Log, and Generate Report for All Structure Fires	%	10	100	-	100
Reduce Number of Preventable Fire Hazards					
• Inspect All New and Remodeled Commercial Properties	%	10	100	-	100
Train Children in Fire, Life Safety, and Prevention					
• Visit Schools and Day Cares with Fire Prevention Training	#	6	6	-	6

**Monroe County Board of County Commissioners
Fiscal Year 2016 Proposed Fiscal Plan**

**Emergency Services
LOSAP**

Services Provided

LOSAP (Length of Service Award Plan) was implemented on June 21, 1999 by Ordinance 026-1999. LOSAP provides benefits to certain eligible firefighters and emergency medical services volunteers who have achieved at least 10 years of active service and have reached the age of 60.

Advisory Board

The plan administrator is the Board of County Commissioners (BOCC). Monroe County Fire Rescue manages the plan and each year requests and obtains a new actuarial report and presents it to the BOCC for approval. Included in the report is the annual contribution amount necessary to keep the plan on track. This amount is estimated and budgeted in Fund 141 Fire and Ambulance District 1, 11500 530340. Each year after receiving the report, funds are transferred from Fund 141 Fire and Ambulance District 1 to the LOSAP Trust Fund 610, along with funds to cover actuarial administrative service fees.

Budgetary Cost Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
Operating Expenditures	32,655	28,290	45,720	45,720	44,916	(1.8%)
Total Budget	32,655	28,290	45,720	45,720	44,916	(1.8%)
Revenue Sources	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
FIRE & EMS LOSAP TRUST FUND	32,655	28,290	45,720	45,720	44,916	(1.8%)
Total Revenue	32,655	28,290	45,720	45,720	44,916	(1.8%)

**Monroe County Board of County Commissioners
Fiscal Year 2016 Proposed Fiscal Plan**

**Emergency Services
Impact Fees Fire & EMS**

Services Provided

Impact fees are collected as an assessment on building permits issued for projects in unincorporated Monroe County and are used exclusively for the capital expansion of the county's fire infrastructure in a manner consistent with the capital improvements plan of the comprehensive plan, including the installation and retrofit of fire hydrants and wells. Chapter 126 of the Monroe County Code establishes the collection of impact fees. The disbursement of such funds require the approval of the Board of County Commissioners.

Major Variances

FY16 budget has been adjusted by OMB to reflect available funding.

Advisory Board

Budgetary Cost Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
Capital Outlay Expenditures	-	-	34,003	34,003	53,406	57.1%
Total Budget	-	-	34,003	34,003	53,406	57.1%
Revenue Sources	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
Impact Fees Fund - Fire & EMS	-	-	34,003	34,003	53,406	57.1%
Total Revenue	-	-	34,003	34,003	53,406	57.1%

**Monroe County Board of County Commissioners
Fiscal Year 2016 Proposed Fiscal Plan**

**Emergency Services
Fire & Rescue Key West Airport**

Mission Statement

Provide fire suppression and emergency care for potential aircraft crashes, emergency landings, and any emergencies at the county airport in a professional, efficient manner.

Services Provided

- Emergency Response to Aircraft Emergencies
- EMS Support at the Airport
- Respond to all Unknown Hazardous Incidents Connected to the Airport

Major Variances

Personnel salary increases due to the ratification of Collective Bargaining Agreement With IAFF Local 3909 Unit One and Unit Two, October 1, 2014 Through September 30, 2017 – BOCC agenda item N6, April 15, 2015

Advisory Board

Budgetary Cost Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
Personnel Expenditures	996,806	1,111,779	1,080,454	1,080,454	1,192,339	10.4%
Operating Expenditures	198,775	124,960	258,945	258,945	232,198	(10.3%)
Capital Outlay Expenditures	37,045	11,685	33,500	33,500	3,500	(89.6%)
Total Budget	1,232,626	1,248,425	1,372,899	1,372,899	1,428,037	4.0%

Revenue Sources	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
Key West Intl Airport	1,232,626	1,248,425	1,372,899	1,372,899	1,428,037	4.0%
Total Revenue	1,232,626	1,248,425	1,372,899	1,372,899	1,428,037	4.0%

Position Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2016 Proposed	FY 2016 Variance
Protective Service Workers	12.00	12.00	12.00	12.00	-
Professionals	1.00	1.00	1.00	1.00	-
Total Full-Time FTE	13.00	13.00	13.00	13.00	-
Total FTE	13.00	13.00	13.00	13.00	-

Objectives and Performance Measures	Unit of Measure	FY 2014 Actual	FY 2015 Target	FY 2015 Estimate	FY 2016 Proposed
Implement Airport Employee Training Program					
• Employees Trained in CPR, AED and First Aid by 10	#	10	10	-	10

**Monroe County Board of County Commissioners
Fiscal Year 2016 Proposed Fiscal Plan**

**Emergency Services
Upper Keys Health Care Taxing District**

Mission Statement

To ensure access to definitive care for critical trauma patients at the appropriate trauma center within the time frame established by the American College of Surgeons Committee on Trauma.

Services Provided

Provide funding for access to critical trauma care for residents within the geographical area north of mile marker 95.

Advisory Board

Upper Keys Health Care Taxing District Advisory Board

Budgetary Cost Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
Personnel Expenditures	18,807	11,476	11,530	11,530	11,522	(0.1%)
Operating Expenditures	55,345	191,589	207,771	207,771	206,573	(0.6%)
Total Budget	74,152	203,065	219,301	219,301	218,095	(0.5%)

Revenue Sources	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
Upper Keys Healthcare Taxing District	74,152	203,065	219,301	219,301	218,095	(0.5%)
Total Revenue	74,152	203,065	219,301	219,301	218,095	(0.5%)

Position Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2016 Proposed	FY 2016 Variance
Administrative Support	1.00	0.14	0.14	0.14	-
Total Full-Time FTE	1.00	0.14	0.14	0.14	-
Total FTE	1.00	0.14	0.14	0.14	-

Objectives and Performance Measures	Unit of Measure	FY 2014 Actual	FY 2015 Target	FY 2015 Estimate	FY 2016 Proposed
Maintain Highest Balance in Fund					
• Obtain Payment for Trauma Patients from Outside Sources	%	75	75	-	75

Department Expenditure Budget Comparisons grouped by Division, Fund

Monroe County Board of County Commissioners

Fiscal Year 2016

Account Code	Account Description	2015 Adopted	2015 Amended	2015 YTD	Adpt % Chg	Amd % Chg	FY 2016 Budget	Adpt % Chg	Amd % Chg
12 Emergency Services									
001 General Fund									
120 Fire & Rescue Coordinator/Fire Academy									
12001 Fire Academy									
510120	Regular Salaries & Wages	125,788	125,788	100,828	-19.84	-19.84	231,843	84.31	84.31
510140	Overtime	67,510	67,510	39,150	-42.01	-42.01	62,500	-7.42	-7.42
510210	Fica Taxes	11,073	11,073	10,427	-5.83	-5.83	23,311	110.52	110.52
510220	Retirement Contributions	24,682	24,682	20,787	-15.78	-15.78	62,726	154.14	154.14
510230	Life And Health Insurance	18,960	18,960	11,060	-41.67	-41.67	31,860	68.04	68.04
510240	Workers Compensation	9,542	9,542	2,386	-75.00	-75.00	14,548	52.46	52.46
530310	Professional Services	46,440	46,440	13,365	-71.22	-71.22	35,000	-24.63	-24.63
530316	Medical Services	1,140	1,140	0	-100.00	-100.00	1,140	0.00	0.00
530340	Other Contractual Service	750	750	0	-100.00	-100.00	5,000	566.67	566.67
530400	Travel And Per Diem	8,000	3,000	692	-91.35	-76.93	5,250	-34.38	75.00
530409	Vehicle Maintenance Chrgs	7,611	7,611	7,611	0.00	0.00	14,179	86.30	86.30
530410	Phone & Postage/freight	8,330	8,330	5,497	-34.01	-34.01	7,910	-5.04	-5.04
530430	Utility Services	960	960	960	0.00	0.00	0	-100.00	-100.00
530440	Rentals And Leases	2,120	2,120	1,726	-18.57	-18.57	4,960	133.96	133.96
530451	Risk Management Charges	10,947	5,947	5,474	-50.00	-7.95	11,444	4.54	92.43
530460	Repair And Maintenance	12,500	12,500	187	-98.50	-98.50	14,250	14.00	14.00
530461	Repair & Maint - Bldg	6,000	1,000	0	-100.00	-100.00	11,000	83.33	1,000.00
530462	Vehicle Maint	7,000	31,625	28,070	301.00	-11.24	0	-100.00	-100.00
530470	Printing And Binding	450	450	0	-100.00	-100.00	500	11.11	11.11
530490	Miscellaneous Expenses	600	600	0	-100.00	-100.00	0	-100.00	-100.00
530498	Advertising	600	375	0	-100.00	-100.00	200	-66.67	-46.67
530510	Office Supplies	1,500	1,500	69	-95.42	-95.42	1,500	0.00	0.00
530520	Operating Supplies	36,390	26,990	10,473	-71.22	-61.20	31,100	-14.54	15.23
530521	Gasoline	3,756	3,756	0	-100.00	-100.00	2,100	-44.09	-44.09
530523	Diesel Fuel	400	400	0	-100.00	-100.00	400	0.00	0.00
530528	Internal Fuel	10,388	10,388	5,669	-45.43	-45.43	9,000	-13.36	-13.36
530540	Books,pubs,subs,educ,mem.	25,080	25,080	2,589	-89.68	-89.68	39,505	57.52	57.52
560640	Capital Outlay-equipment	14,500	14,500	12,605	-13.07	-13.07	0	-100.00	-100.00
	120 Fire & Rescue Coordinator/Fire Academy	463,017	463,017	279,625	-39.61	-39.61	621,226	34.17	34.17
135 Emergency Management									
13500 Emergency Management									
510120	Regular Salaries & Wages	154,356	152,356	86,988	-43.64	-42.90	186,498	20.82	22.41
510210	Fica Taxes	9,794	9,794	6,371	-34.95	-34.95	9,975	1.85	1.85
510220	Retirement Contributions	8,952	8,952	9,204	2.81	2.81	9,038	0.96	0.96
510230	Life And Health Insurance	16,590	16,590	9,678	-41.67	-41.67	18,585	12.03	12.03
510240	Workers Compensation	2,627	2,627	657	-75.00	-75.00	2,877	9.52	9.52
530400	Travel And Per Diem	6,000	6,000	2,364	-60.60	-60.60	10,000	66.67	66.67
530409	Vehicle Maintenance Chrgs	6,413	6,413	6,413	0.00	0.00	6,539	1.96	1.96
530410	Phone & Postage/freight	13,566	11,666	3,865	-71.51	-66.87	13,390	-1.30	14.78
530440	Rentals And Leases	2,610	2,610	998	-61.77	-61.77	2,690	3.07	3.07
530451	Risk Management Charges	5,591	2,796	2,796	-49.99	0.00	5,895	5.44	110.84
530460	Repair And Maintenance	250	250	160	-36.00	-36.00	350	40.00	40.00
530470	Printing And Binding	600	600	0	-100.00	-100.00	600	0.00	0.00
530490	Miscellaneous Expenses	100	100	0	-100.00	-100.00	0	-100.00	-100.00
530498	Advertising	3,500	3,500	2,261	-35.41	-35.41	3,500	0.00	0.00
530510	Office Supplies	2,200	1,200	0	-100.00	-100.00	2,600	18.18	116.67
530520	Operating Supplies	2,350	6,690	4,274	81.86	-36.12	7,350	212.77	9.87
530521	Gasoline	500	500	0	-100.00	-100.00	650	30.00	30.00
530528	Internal Fuel	5,400	5,400	2,090	-61.30	-61.30	5,500	1.85	1.85
530540	Books,pubs,subs,educ,mem.	800	1,360	1,354	69.25	-0.44	1,900	137.50	39.71
560641	Capital Outlay Vehicles	0	0	0	0.00	0.00	18,000	0.00	0.00
13501 Marathon Eoc									
530410	Phone & Postage/freight	47,364	47,364	16,810	-64.51	-64.51	76,364	61.23	61.23
530440	Rentals And Leases	750	750	0	-100.00	-100.00	750	0.00	0.00
530451	Risk Management Charges	835	835	418	-49.94	-49.94	940	12.57	12.57
530460	Repair And Maintenance	500	500	0	-100.00	-100.00	500	0.00	0.00
530490	Miscellaneous Expenses	29,000	29,000	0	-100.00	-100.00	0	-100.00	-100.00
530510	Office Supplies	200	200	0	-100.00	-100.00	200	0.00	0.00
530520	Operating Supplies	400	400	219	-45.25	-45.25	401	0.25	0.25
	135 Emergency Management	321,248	318,453	156,918	-51.15	-50.73	385,092	19.87	20.93

Department Expenditure Budget Comparisons grouped by Division, Fund

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Account Code	Account Description	2015 Adopted	2015 Amended	2015 YTD	Adpt % Chg	Amd % Chg	FY 2016 Budget	Adpt % Chg	Amd % Chg
12 Emergency Services									
001 General Fund		784,265	781,470	436,543	-44.34	-44.14	1,006,318	28.31	28.77
101 Fine & Forfeiture Fund									
110 Emergency Medical Air Transport									
11001 Emergency Med Air Trans									
510120	Regular Salaries & Wages	502,099	502,099	375,145	-25.28	-25.28	622,000	23.88	23.88
510130	Other Salaries & Wages	0	0	0	0.00	0.00	0	0.00	0.00
510140	Overtime	117,133	117,133	60,813	-48.08	-48.08	131,520	12.28	12.28
510210	Fica Taxes	55,054	55,054	32,409	-41.13	-41.13	63,211	14.82	14.82
510220	Retirement Contributions	114,688	114,688	79,558	-30.63	-30.63	148,354	29.35	29.35
510230	Life And Health Insurance	143,354	143,354	53,293	-62.82	-62.82	156,964	9.49	9.49
510240	Workers Compensation	40,417	40,417	10,104	-75.00	-75.00	44,507	10.12	10.12
530316	Medical Services	7,060	5,260	0	-100.00	-100.00	3,025	-57.15	-42.49
530340	Other Contractual Service	78,189	78,189	47,285	-39.52	-39.52	85,426	9.26	9.26
530400	Travel And Per Diem	12,750	12,750	4,273	-66.48	-66.48	14,000	9.80	9.80
530409	Vehicle Maintenance Chrgs	1,170	1,170	1,170	0.00	0.00	849	-27.44	-27.44
530410	Phone & Postage/freight	12,220	13,923	9,911	-18.90	-28.82	15,112	23.67	8.54
530440	Rentals And Leases	6,126	5,423	3,629	-40.77	-33.09	5,046	-17.63	-6.95
530460	Repair And Maintenance	12,800	11,800	1,891	-85.23	-83.98	14,000	9.38	18.64
530470	Printing And Binding	1,500	5,000	4,924	228.23	-1.53	3,000	100.00	-40.00
530498	Advertising	200	200	0	-100.00	-100.00	600	200.00	200.00
530510	Office Supplies	600	1,200	95	-84.20	-92.10	1,200	100.00	0.00
530512	Medicine & Drugs	57,700	52,700	26,537	-54.01	-49.64	28,500	-50.61	-45.92
530520	Operating Supplies	11,600	13,900	5,386	-53.57	-61.25	9,920	-14.48	-28.63
530521	Gasoline	710	710	239	-66.38	-66.38	710	0.00	0.00
530528	Internal Fuel	1,008	1,408	1,099	9.02	-21.95	1,260	25.00	-10.51
530540	Books,pubs,subs,educ,mem.	11,560	11,560	4,248	-63.26	-63.26	10,550	-8.74	-8.74
560640	Capital Outlay-equipment	15,300	15,300	13,169	-13.93	-13.93	15,000	-1.96	-1.96
560641	Capital Outlay Vehicles	0	0	0	0.00	0.00	30,000	0.00	0.00
581120	Trsf Out SHF P/R-Draws	505,340	505,340	421,117	-16.67	-16.67	501,563	-0.75	-0.75
581640	Trsf Out SHF CAP-Draws	15,000	15,000	15,000	0.00	0.00	15,000	0.00	0.00
581900	Trsf Out SHF OPS-Draws	1,093,770	1,093,770	911,475	-16.67	-16.67	1,243,770	13.71	13.71
110 Emergency Medical Air Transport		2,817,348	2,817,348	2,082,769	-26.07	-26.07	3,165,087	12.34	12.34
101 Fine & Forfeiture Fund		2,817,348	2,817,348	2,082,769	-26.07	-26.07	3,165,087	12.34	12.34
125 Governmental Fund Type Grants									
135 Emergency Management									
13502 Emerg Mgmt Base Grant									
510120	Regular Salaries & Wages	0	50,952	48,436	0.00	-4.94	0	0.00	-100.00
510210	Fica Taxes	0	4,633	3,747	0.00	-19.12	0	0.00	-100.00
510220	Retirement Contributions	0	4,134	3,672	0.00	-11.18	0	0.00	-100.00
530490	Miscellaneous Expenses	0	40,087	32,772	0.00	-18.25	0	0.00	-100.00
560640	Capital Outlay-equipment	0	6,000	0	0.00	-100.00	0	0.00	-100.00
13503 Ems Award Grant									
530490	Miscellaneous Expenses	0	36,568	24,521	0.00	-32.95	0	0.00	-100.00
560640	Capital Outlay-equipment	0	700	0	0.00	-100.00	0	0.00	-100.00
13505 Rep									
510120	Regular Salaries & Wages	0	70,500	54,225	0.00	-23.09	0	0.00	-100.00
510210	Fica Taxes	0	5,800	4,082	0.00	-29.62	0	0.00	-100.00
510220	Retirement Contributions	0	7,000	4,508	0.00	-35.60	0	0.00	-100.00
530400	Travel And Per Diem	0	0	-18	0.00	0.00	0	0.00	0.00
530490	Miscellaneous Expenses	0	45,450	35,591	0.00	-21.69	0	0.00	-100.00
13536 Fed EMG Base Grant									
510120	Regular Salaries & Wages	0	0	0	0.00	0.00	0	0.00	0.00
510210	Fica Taxes	0	0	0	0.00	0.00	0	0.00	0.00
510220	Retirement Contributions	0	0	0	0.00	0.00	0	0.00	0.00
530490	Miscellaneous Expenses	0	0	0	0.00	0.00	0	0.00	0.00
13537 SHSGP#12SS00109S01 FY13									
530490	Miscellaneous Expenses	0	0	0	0.00	0.00	0	0.00	0.00
13538 UASI 11 GRANT									
530490	Miscellaneous Expenses	0	0	0	0.00	0.00	0	0.00	0.00

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Account Code	Account Description	2015 Adopted	2015 Amended	2015 YTD	Adpt % Chg	Amd % Chg	FY 2016 Budget	Adpt % Chg	Amd % Chg
12 Emergency Services									
125 Governmental Fund Type Grants									
135 Emergency Management									
13539 SHSGP#14DSL5115401									
530490	Miscellaneous Expenses	0	18,815	18,619	0.00	-1.04	0	0.00	-100.00
13540 UASI 12 Grant									
530490	Miscellaneous Expenses	0	0	0	0.00	0.00	0	0.00	0.00
13541 UASI 13 Grant									
530490	Miscellaneous Expenses	0	40,000	40,000	0.00	0.00	0	0.00	-100.00
13542 Fed EMG Base Grant									
510120	Regular Salaries & Wages	0	36,471	29,757	0.00	-18.41	0	0.00	-100.00
510210	Fica Taxes	0	2,767	2,159	0.00	-21.99	0	0.00	-100.00
510220	Retirement Contributions	0	2,688	2,090	0.00	-22.24	0	0.00	-100.00
510230	Life And Health Insurance	0	0	0	0.00	0.00	0	0.00	0.00
530490	Miscellaneous Expenses	0	5,822	-3,160	0.00	-154.28	0	0.00	-100.00
13543 SHSGP #15DSP5115401									
530490	Miscellaneous Expenses	0	40,000	0	0.00	-100.00	0	0.00	-100.00
13544 UASI 14 Grant									
530490	Miscellaneous Expenses	0	96,925	0	0.00	-100.00	0	0.00	-100.00
135 Emergency Management									
		0	515,312	301,001	0.00	-41.59	0	0.00	-100.00
125 Governmental Fund Type Grants		0	515,312	301,001	0.00	-41.59	0	0.00	-100.00
135 Impact Fees Fund - Fire & EMS									
315 Impact Fees Fire & EMS									
31501 Dist 1 Fire & Ems Project									
560630	Capital Outlay-infrastruc	15,864	15,864	0	-100.00	-100.00	25,861	63.02	63.02
31502 Dist 2 Fire & Ems Project									
560630	Capital Outlay-infrastruc	429	429	0	-100.00	-100.00	625	45.69	45.69
31503 Dist 3 Fire & Ems Project									
560630	Capital Outlay-infrastruc	16,814	16,814	0	-100.00	-100.00	25,995	54.60	54.60
31504 Key Colony Bch Fire & Ems									
560630	Capital Outlay-infrastruc	896	896	0	-100.00	-100.00	925	3.24	3.24
315 Impact Fees Fire & EMS									
		34,003	34,003	0	-100.00	-100.00	53,406	57.06	57.06
135 Impact Fees Fund - Fire & EMS		34,003	34,003	0	-100.00	-100.00	53,406	57.06	57.06
141 Fire & Ambulance District 1 L&M Key									
115 Fire & Rescue Central									
11500 Fire & Rescue Central									
510120	Regular Salaries & Wages	4,451,724	4,451,724	3,140,382	-29.46	-29.46	4,795,583	7.72	7.72
510140	Overtime	478,349	478,349	376,051	-21.39	-21.39	478,349	0.00	0.00
510210	Fica Taxes	446,938	446,938	257,136	-42.47	-42.47	480,200	7.44	7.44
510220	Retirement Contributions	961,290	961,290	672,758	-30.02	-30.02	1,136,789	18.26	18.26
510230	Life And Health Insurance	912,166	912,166	530,877	-41.80	-41.80	1,021,856	12.03	12.03
510240	Workers Compensation	414,708	414,708	103,677	-75.00	-75.00	411,351	-0.81	-0.81
510241	Worker Comp Vols	36,705	36,705	16,565	-54.87	-54.87	39,292	7.05	7.05
530310	Professional Services	0	0	0	0.00	0.00	28,692	0.00	0.00
530316	Medical Services	91,520	91,520	10,331	-88.71	-88.71	72,885	-20.36	-20.36
530340	Other Contractual Service	477,466	473,466	179,421	-62.42	-62.10	834,101	74.69	76.17
530400	Travel And Per Diem	6,000	6,000	583	-90.28	-90.28	0	-100.00	-100.00
530409	Vehicle Maintenance Chrgs	4,209	4,209	4,209	0.00	0.00	2,513	-40.29	-40.29
530410	Phone & Postage/freight	54,644	55,124	41,104	-24.78	-25.43	42,448	-22.32	-23.00
530430	Utility Services	7,000	14,000	4,334	-38.09	-69.04	9,000	28.57	-35.71
530440	Rentals And Leases	45,684	45,204	32,571	-28.70	-27.95	43,354	-5.10	-4.09
530450	Insurance	24,500	28,500	8,681	-64.57	-69.54	0	-100.00	-100.00
530451	Risk Management Charges	239,271	119,636	119,636	-50.00	0.00	135,146	-43.52	12.96
530460	Repair And Maintenance	98,420	98,420	24,373	-75.24	-75.24	93,700	-4.80	-4.80
530461	Repair & Maint - Bldg	3,000	2,000	0	-100.00	-100.00	3,000	0.00	50.00
530462	Vehicle Maint	293,500	293,500	127,208	-56.66	-56.66	87,000	-70.36	-70.36
530470	Printing And Binding	2,150	6,550	4,706	118.88	-28.15	6,500	202.33	-0.76

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12 Emergency Services									
141 Fire & Ambulance District 1 L&M Key									
115 Fire & Rescue Central									
530490	Miscellaneous Expenses	2,267	2,267	0	-100.00	-100.00	0	-100.00	-100.00
530498	Advertising	2,500	2,500	0	-100.00	-100.00	2,500	0.00	0.00
530510	Office Supplies	12,500	12,500	8,911	-28.71	-28.71	20,000	60.00	60.00
530512	Medicine & Drugs	117,500	130,500	79,980	-31.93	-38.71	40,000	-65.96	-69.35
530520	Operating Supplies	441,350	341,450	162,595	-63.16	-52.38	360,200	-18.39	5.49
530521	Gasoline	2,880	2,880	824	-71.37	-71.37	2,880	0.00	0.00
530523	Diesel Fuel	86,800	86,800	36,423	-58.04	-58.04	86,800	0.00	0.00
530528	Internal Fuel	12,000	12,000	3,572	-70.23	-70.23	12,000	0.00	0.00
530540	Books,pubs,subs,educ,mem.	63,390	216,390	100,146	57.98	-53.72	49,450	-21.99	-77.15
560630	Capital Outlay-infrastruc	0	0	-1,100	0.00	0.00	0	0.00	0.00
560640	Capital Outlay-equipment	223,200	223,200	163,747	-26.64	-26.64	139,500	-37.50	-37.50
11520 SAFER Program									
510120	Regular Salaries & Wages	0	0	0	0.00	0.00	0	0.00	0.00
510140	Overtime	0	0	0	0.00	0.00	0	0.00	0.00
510210	Fica Taxes	0	0	0	0.00	0.00	0	0.00	0.00
510220	Retirement Contributions	0	0	0	0.00	0.00	0	0.00	0.00
510230	Life And Health Insurance	0	0	0	0.00	0.00	0	0.00	0.00
510240	Workers Compensation	0	0	0	0.00	0.00	0	0.00	0.00
530316	Medical Services	0	0	0	0.00	0.00	0	0.00	0.00
530520	Operating Supplies	0	0	0	0.00	0.00	0	0.00	0.00
115 Fire & Rescue Central		10,013,631	9,970,496	6,209,703	-37.99	-37.72	10,435,089	4.21	4.66
130 EMS Administration									
13001 Lk & Mk Ambulance									
510120	Regular Salaries & Wages	0	0	0	0.00	0.00	0	0.00	0.00
510140	Overtime	0	0	0	0.00	0.00	0	0.00	0.00
510210	Fica Taxes	0	0	0	0.00	0.00	0	0.00	0.00
510220	Retirement Contributions	0	0	0	0.00	0.00	0	0.00	0.00
510230	Life And Health Insurance	0	0	0	0.00	0.00	0	0.00	0.00
510240	Workers Compensation	0	0	0	0.00	0.00	0	0.00	0.00
530316	Medical Services	0	0	0	0.00	0.00	0	0.00	0.00
530340	Other Contractual Service	0	0	0	0.00	0.00	0	0.00	0.00
530400	Travel And Per Diem	0	0	0	0.00	0.00	0	0.00	0.00
530409	Vehicle Maintenance Chrgs	0	0	0	0.00	0.00	0	0.00	0.00
530410	Phone & Postage/freight	0	0	-36	0.00	0.00	0	0.00	0.00
530440	Rentals And Leases	0	0	0	0.00	0.00	0	0.00	0.00
530460	Repair And Maintenance	0	0	0	0.00	0.00	0	0.00	0.00
530462	Vehicle Maint	0	0	0	0.00	0.00	0	0.00	0.00
530470	Printing And Binding	0	0	0	0.00	0.00	0	0.00	0.00
530510	Office Supplies	0	0	0	0.00	0.00	0	0.00	0.00
530512	Medicine & Drugs	0	0	0	0.00	0.00	0	0.00	0.00
530520	Operating Supplies	0	0	-828	0.00	0.00	0	0.00	0.00
530521	Gasoline	0	0	0	0.00	0.00	0	0.00	0.00
530523	Diesel Fuel	0	0	0	0.00	0.00	0	0.00	0.00
530528	Internal Fuel	0	0	0	0.00	0.00	0	0.00	0.00
530540	Books,pubs,subs,educ,mem.	0	0	-48	0.00	0.00	0	0.00	0.00
560640	Capital Outlay-equipment	0	0	0	0.00	0.00	0	0.00	0.00
130 EMS Administration		0	0	-912	0.00	0.00	0	0.00	0.00
141 Fire & Ambulance District 1 L&M Key		10,013,631	9,970,496	6,208,790	-38.00	-37.73	10,435,089	4.21	4.66
144 Upper Keys Healthcare Taxing District									
685 Upper Keys Health Care Taxing District									
68501 Upper Keys Health Care Taxing Dist Admin									
510120	Regular Salaries & Wages	8,781	8,781	6,015	-31.50	-31.50	8,635	-1.66	-1.66
510210	Fica Taxes	772	772	455	-41.07	-41.07	772	0.00	0.00
510220	Retirement Contributions	637	637	739	15.95	15.95	619	-2.83	-2.83
510230	Life And Health Insurance	1,307	1,307	763	-41.65	-41.65	1,464	12.01	12.01
510240	Workers Compensation	33	33	8	-75.00	-75.00	32	-3.03	-3.03
530400	Travel And Per Diem	250	250	0	-100.00	-100.00	250	0.00	0.00
530410	Phone & Postage/freight	800	800	470	-41.30	-41.30	400	-50.00	-50.00
530451	Risk Management Charges	1,571	1,571	785	-50.03	-50.03	1,573	0.13	0.13

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Account Code	Account Description	2015 Adopted	2015 Amended	2015 YTD	Adpt % Chg	Amd % Chg	FY 2016 Budget	Adpt % Chg	Amd % Chg
12 Emergency Services									
144 Upper Keys Healthcare Taxing District									
685 Upper Keys Health Care Taxing District									
530460	Repair And Maintenance	350	350	0	-100.00	-100.00	350	0.00	0.00
530470	Printing And Binding	300	300	0	-100.00	-100.00	300	0.00	0.00
530490	Miscellaneous Expenses	250	250	0	-100.00	-100.00	250	0.00	0.00
530498	Advertising	300	300	79	-73.68	-73.68	300	0.00	0.00
530510	Office Supplies	300	300	0	-100.00	-100.00	0	-100.00	-100.00
530520	Operating Supplies	250	250	0	-100.00	-100.00	250	0.00	0.00
530540	Books,pubs,subs,educ,mem.	1,300	1,300	0	-100.00	-100.00	800	-38.46	-38.46
68502	Upper Keys Health Care Taxing Dist Trans & Trmt								
530340	Other Contractual Service	200,000	200,000	13,246	-93.38	-93.38	200,000	0.00	0.00
68503	Upper Keys Health Care Taxing Dist Pre Tran								
530340	Other Contractual Service	2,000	2,000	0	-100.00	-100.00	2,000	0.00	0.00
68504	Upper Keys Health Care Taxing Dist Upgrade								
530340	Other Contractual Service	100	100	0	-100.00	-100.00	100	0.00	0.00
	685 Upper Keys Health Care Taxing District	219,301	219,301	22,559	-89.71	-89.71	218,095	-0.55	-0.55
	144 Upper Keys Healthcare Taxing District	219,301	219,301	22,559	-89.71	-89.71	218,095	-0.55	-0.55
148 Mstd - Png/bldg/code/fire Mar									
120 Fire & Rescue Coordinator/Fire Academy									
12000 Fire & Rescue Coordinator									
510120	Regular Salaries & Wages	501,072	501,072	352,700	-29.61	-29.61	496,937	-0.83	-0.83
510140	Overtime	11,750	11,750	15,827	34.70	34.70	20,000	70.21	70.21
510210	Fica Taxes	39,920	39,920	27,342	-31.51	-31.51	40,378	1.15	1.15
510220	Retirement Contributions	65,229	65,229	43,000	-34.08	-34.08	67,957	4.18	4.18
510230	Life And Health Insurance	66,360	66,360	38,710	-41.67	-41.67	74,340	12.03	12.03
510240	Workers Compensation	29,906	29,906	7,477	-75.00	-75.00	27,445	-8.23	-8.23
530316	Medical Services	1,140	1,140	0	-100.00	-100.00	1,140	0.00	0.00
530340	Other Contractual Service	0	0	0	0.00	0.00	990	0.00	0.00
530400	Travel And Per Diem	5,535	3,000	0	-100.00	-100.00	6,500	17.43	116.67
530409	Vehicle Maintenance Chrgs	25,126	25,126	25,126	0.00	0.00	19,748	-21.40	-21.40
530410	Phone & Postage/freight	20,180	20,180	6,379	-68.39	-68.39	18,280	-9.42	-9.42
530440	Rentals And Leases	2,610	2,610	1,597	-38.80	-38.80	3,290	26.05	26.05
530451	Risk Management Charges	15,178	15,178	7,589	-50.00	-50.00	14,980	-1.30	-1.30
530460	Repair And Maintenance	100	100	0	-100.00	-100.00	100	0.00	0.00
530470	Printing And Binding	100	100	0	-100.00	-100.00	100	0.00	0.00
530498	Advertising	1,000	1,000	0	-100.00	-100.00	1,000	0.00	0.00
530510	Office Supplies	2,600	2,600	2,384	-8.30	-8.30	4,000	53.85	53.85
530520	Operating Supplies	3,000	7,579	2,655	-11.49	-64.97	2,600	-13.33	-65.69
530521	Gasoline	1,670	1,670	87	-94.77	-94.77	1,670	0.00	0.00
530528	Internal Fuel	12,060	12,060	7,662	-36.47	-36.47	12,060	0.00	0.00
530540	Books,pubs,subs,educ,mem.	3,340	1,296	296	-91.14	-77.16	6,590	97.31	408.49
560641	Capital Outlay Vehicles	0	0	0	0.00	0.00	0	0.00	0.00
	120 Fire & Rescue Coordinator/Fire Academy	807,876	807,876	538,832	-33.30	-33.30	820,105	1.51	1.51
140 Fire Marshal									
14000 Fire Marshal									
510120	Regular Salaries & Wages	198,594	198,594	139,802	-29.60	-29.60	212,869	7.19	7.19
510140	Overtime	9,000	9,000	3,611	-59.88	-59.88	9,000	0.00	0.00
510210	Fica Taxes	17,929	17,929	10,560	-41.10	-41.10	18,624	3.88	3.88
510220	Retirement Contributions	35,114	35,114	24,581	-30.00	-30.00	41,604	18.48	18.48
510230	Life And Health Insurance	28,440	28,440	16,590	-41.67	-41.67	31,860	12.03	12.03
510240	Workers Compensation	11,729	11,729	2,932	-75.00	-75.00	11,904	1.49	1.49
510250	Unemployment Compensation	0	0	0	0.00	0.00	0	0.00	0.00
530316	Medical Services	1,140	1,140	0	-100.00	-100.00	1,140	0.00	0.00
530340	Other Contractual Service	23,350	22,350	22,100	-5.35	-1.12	25,700	10.06	14.99
530400	Travel And Per Diem	3,200	3,200	1,219	-61.91	-61.91	3,700	15.63	15.63
530409	Vehicle Maintenance Chrgs	5,008	5,008	5,008	0.00	0.00	5,227	4.37	4.37
530410	Phone & Postage/freight	9,225	9,225	3,670	-60.21	-60.21	16,365	77.40	77.40
530451	Risk Management Charges	6,998	6,998	3,499	-50.00	-50.00	7,805	11.53	11.53
530460	Repair And Maintenance	32,200	31,200	0	-100.00	-100.00	24,130	-25.06	-22.66
530462	Vehicle Maint	500	500	0	-100.00	-100.00	500	0.00	0.00

Department Expenditure Budget Comparisons grouped by Division, Fund

Monroe County Board of County Commissioners

Fiscal Year 2016

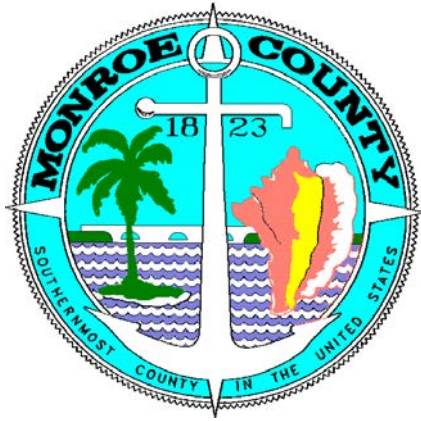
Account Code	Account Description	2015 Adopted	2015 Amended	2015 YTD	Adpt % Chg	Amd % Chg	FY 2016 Budget	Adpt % Chg	Amd % Chg
12 Emergency Services									
148 Mstd - Png/bldg/code/fire Mar									
140 Fire Marshal									
530470	Printing And Binding	750	750	0	-100.00	-100.00	750	0.00	0.00
530510	Office Supplies	1,200	1,200	554	-53.86	-53.86	1,200	0.00	0.00
530520	Operating Supplies	1,600	3,600	2,811	75.69	-21.92	1,850	15.63	-48.61
530521	Gasoline	1,298	1,298	556	-57.17	-57.17	1,298	0.00	0.00
530528	Internal Fuel	4,686	4,686	2,098	-55.22	-55.22	4,686	0.00	0.00
530540	Books,pubs,subs,educ,mem.	7,025	7,025	2,500	-64.41	-64.41	7,555	7.54	7.54
	140 Fire Marshal	398,986	398,986	242,092	-39.32	-39.32	427,767	7.21	7.21
545 Planning/Building Refunds									
54506	Fire/Building Refunds								
590997	Fire Refund	0	117,774	0	0.00	-100.00	0	0.00	-100.00
	545 Planning/Building Refunds	0	117,774	0	0.00	-100.00	0	0.00	-100.00
148 Mstd - Png/bldg/code/fire Mar		1,206,862	1,324,636	780,924	-35.29	-41.05	1,247,872	3.40	-5.80
158 Misc Special Revenue Fund									
120 Fire & Rescue Coordinator/Fire Academy									
12002	Fire & Rescue Bldg Education Fee								
530540	Books,pubs,subs,educ,mem.	0	1,960	0	0.00	-100.00	0	0.00	-100.00
	120 Fire & Rescue Coordinator/Fire Academy	0	1,960	0	0.00	-100.00	0	0.00	-100.00
158 Misc Special Revenue Fund		0	1,960	0	0.00	-100.00	0	0.00	-100.00
404 Key West Intl Airport									
631 Fire & Rescue Key West Airport									
63100	Fire & Rescue Key West Airport								
510120	Regular Salaries & Wages	637,433	637,433	467,027	-26.73	-26.73	698,922	9.65	9.65
510140	Overtime	73,040	73,040	59,873	-18.03	-18.03	73,040	0.00	0.00
510210	Fica Taxes	62,927	62,927	38,868	-38.23	-38.23	68,166	8.33	8.33
510220	Retirement Contributions	138,936	138,936	104,244	-24.97	-24.97	167,200	20.34	20.34
510230	Life And Health Insurance	123,240	123,240	37,920	-69.23	-69.23	138,060	12.03	12.03
510240	Workers Compensation	44,878	44,878	11,220	-75.00	-75.00	46,951	4.62	4.62
530316	Medical Services	8,410	8,410	1,005	-88.05	-88.05	7,865	-6.48	-6.48
530340	Other Contractual Service	658	658	658	0.00	0.00	55,527	8,338.75	8,338.75
530400	Travel And Per Diem	18,000	18,000	302	-98.32	-98.32	11,500	-36.11	-36.11
530409	Vehicle Maintenance Chrgs	4,835	4,835	4,835	0.00	0.00	3,709	-23.29	-23.29
530410	Phone & Postage/freight	8,960	8,960	3,213	-64.14	-64.14	8,600	-4.02	-4.02
530430	Utility Services	6,117	6,117	1,110	-81.85	-81.85	1,500	-75.48	-75.48
530440	Rentals And Leases	3,100	3,100	632	-79.62	-79.62	2,300	-25.81	-25.81
530451	Risk Management Charges	21,758	21,758	10,879	-50.00	-50.00	22,142	1.76	1.76
530460	Repair And Maintenance	15,550	15,550	3,074	-80.23	-80.23	13,750	-11.58	-11.58
530462	Vehicle Maint	68,000	68,000	33,856	-50.21	-50.21	15,000	-77.94	-77.94
530470	Printing And Binding	400	400	0	-100.00	-100.00	400	0.00	0.00
530498	Advertising	200	200	0	-100.00	-100.00	200	0.00	0.00
530510	Office Supplies	1,000	1,000	50	-95.00	-95.00	1,000	0.00	0.00
530520	Operating Supplies	69,300	69,300	14,661	-78.84	-78.84	65,450	-5.56	-5.56
530521	Gasoline	1,702	1,702	45	-97.33	-97.33	1,300	-23.62	-23.62
530523	Diesel Fuel	500	500	0	-100.00	-100.00	0	-100.00	-100.00
530528	Internal Fuel	10,455	10,455	5,436	-48.01	-48.01	10,455	0.00	0.00
530540	Books,pubs,subs,educ,mem.	20,000	20,000	1,532	-92.34	-92.34	11,500	-42.50	-42.50
560640	Capital Outlay-equipment	3,500	3,500	0	-100.00	-100.00	3,500	0.00	0.00
560641	Capital Outlay Vehicles	30,000	30,000	29,495	-1.68	-1.68	0	-100.00	-100.00
	631 Fire & Rescue Key West Airport	1,372,899	1,372,899	829,934	-39.55	-39.55	1,428,037	4.02	4.02
404 Key West Intl Airport		1,372,899	1,372,899	829,934	-39.55	-39.55	1,428,037	4.02	4.02
610 FIRE & EMS LOSAP TRUST FUND									
145 LOSAP									
14500	Losap Pension								

Department Expenditure Budget Comparisons grouped by Division, Fund

Monroe County Board of County Commissioners

Fiscal Year 2016

Account Code	Account Description	2015 Adopted	2015 Amended	2015 YTD	Adpt % Chg	Amd % Chg	FY 2016 Budget	Adpt % Chg	Amd % Chg
12 Emergency Services									
610 FIRE & EMS LOSAP TRUST FUND									
145 LOSAP									
530360	Pension Benefits	35,720	35,720	21,435	-39.99	-39.99	38,000	6.38	6.38
	14501 Losap Administration								
530310	Professional Services	10,000	10,000	4,758	-52.43	-52.43	6,916	-30.84	-30.84
	145 LOSAP	45,720	45,720	26,193	-42.71	-42.71	44,916	-1.76	-1.76
610 FIRE & EMS LOSAP TRUST FUND		45,720	45,720	26,193	-42.71	-42.71	44,916	-1.76	-1.76
12 Emergency Services		16,494,029	17,083,146	10,688,713	-35.20	-37.43	17,598,820	6.70	3.02
Report Total		16,494,029	17,083,146	10,688,713	-35.20	-37.43	17,598,820	6.70	3.02



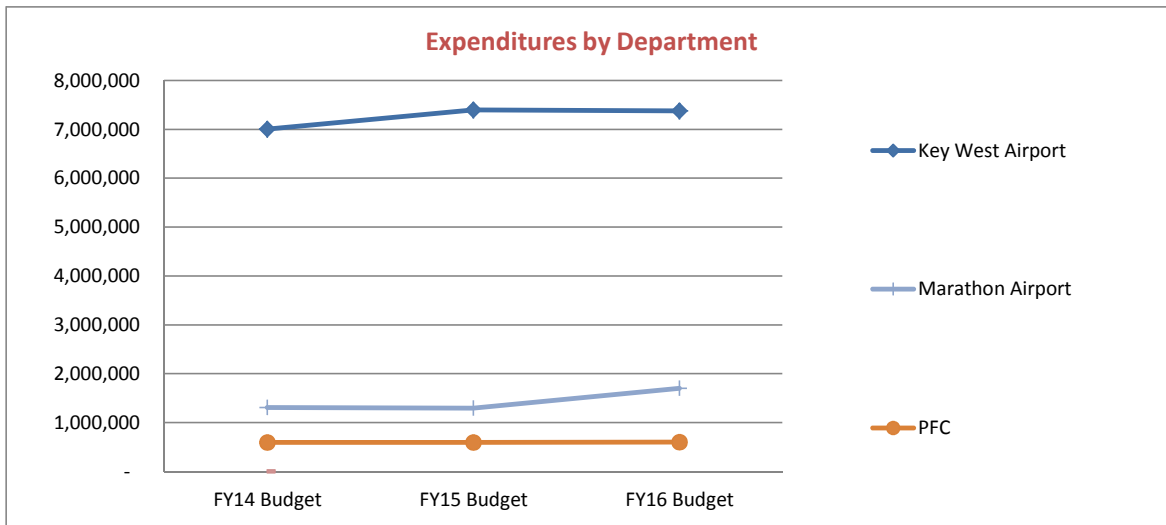
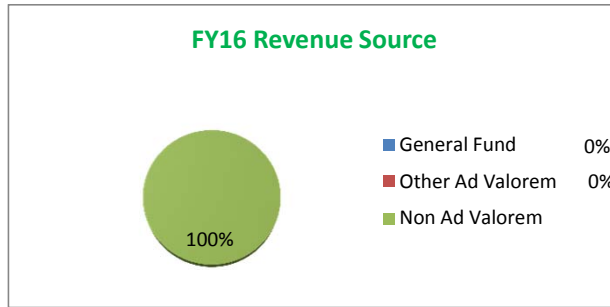
AIRPORT SERVICES

Airport Services

Proposed FY16:

FY16 Revenue Source

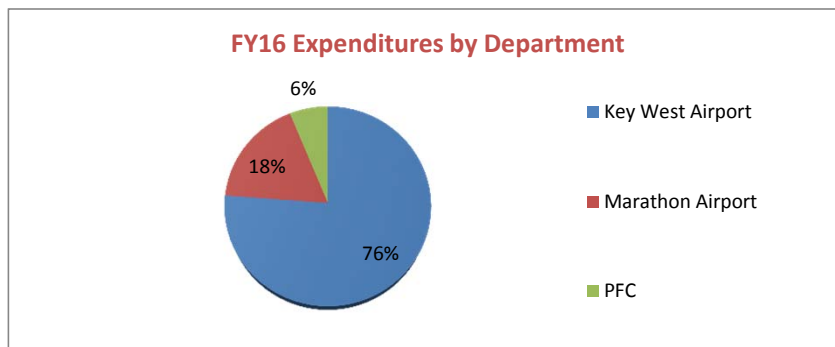
General Fund	\$0
Other Ad Valorem	\$0
Non Ad Valorem	<u>\$9,676,280</u>
	\$9,676,280



Expenditures by Department

Key West Airport
Marathon Airport
PFC
Total

	Adopted FY14 Budget	Adopted FY15 Budget	Proposed FY16 Budget	FY16 Change
Key West Airport	7,003,255	7,394,565	7,374,628	-0.3%
Marathon Airport	1,306,193	1,293,740	1,701,652	31.5%
PFC	596,250	596,250	600,000	0.6%
Total	8,905,698	9,284,555	9,676,280	4.2%

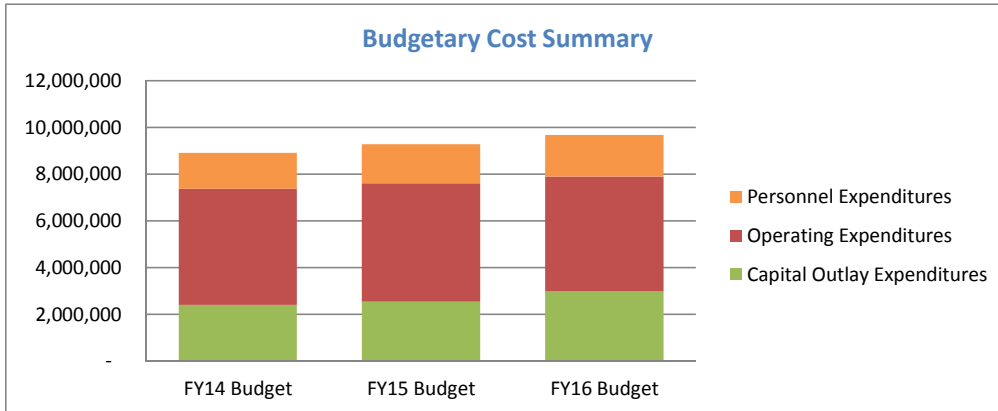


Airport Services

Budgetary Cost Summary

Personnel Expenditures
 Operating Expenditures
 Capital Outlay Expenditures
 Total

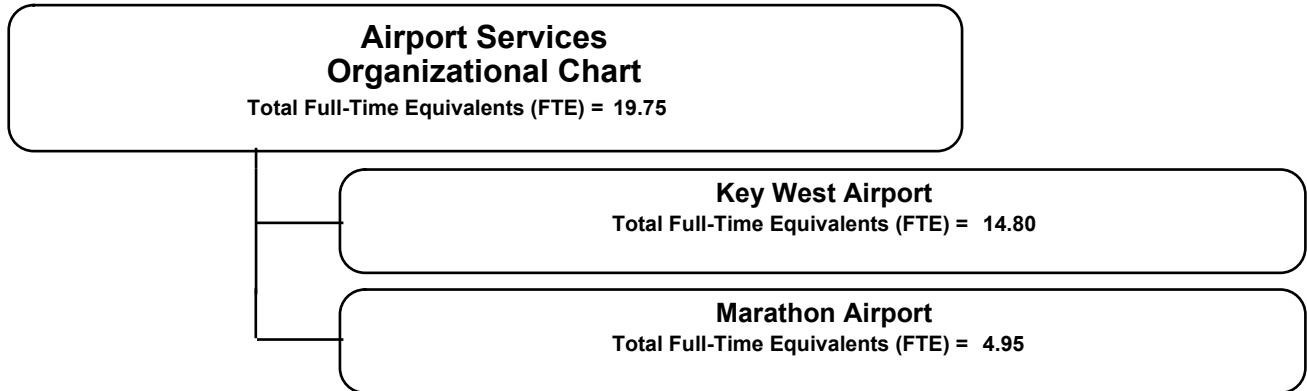
	Adopted FY14 Budget	Adopted FY15 Budget	Proposed FY16 Budget	FY16 Change
Personnel Expenditures	1,535,163	1,668,414	1,777,397	6.5%
Operating Expenditures	4,965,770	5,077,876	4,918,758	-3.1%
Capital Outlay Expenditures	2,404,765	2,538,265	2,980,125	17.4%
Total	8,905,698	9,284,555	9,676,280	4.2%



	Adopted FY14 Budget	Adopted FY15 Budget	Proposed FY16 Budget	FY16 Change
FTE History	17.90	19.75	19.75	-
FY14 Change	Addition of 3 New FTE's - Assistant Systems Airport Technician position, Executive Assistant position, and Airport Security Coordinator position			
FY15 Change	Airport Operations/Maintenance position added			
	Finance Analyst position added			
	Attorney position reallocated .25 FTE from Airport			
	.10 FTE split for Contract Monitoring of Med Examiner reallocated to County Administrator			

**Monroe County Board of County Commissioners
Fiscal Year 2016 Proposed Fiscal Plan**

Airport Services



Monroe County Board of County Commissioners Fiscal Year 2016 Proposed Fiscal Plan

Airport Services

Business Center Vision

Operate the airport in a safe, efficient and profitable manner.

Mission Statement

Provide and maintain a facility for air travel and associated/complementary businesses and services.

Strategic Goals

- Increasing passenger traffic
- Increasing destinations we serve
- Adding competitive fares
- Decreasing cost per enplaned passenger to the airlines
- Operating a world class terminal complex
- Operating as a "good neighbor" with the City of Key West and surrounding communities
- Operating a financially self-sustaining facility

Budgetary Cost Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
Personnel Expenditures	1,178,654	1,349,493	1,668,414	1,668,414	1,777,397	6.5%
Operating Expenditures	8,729,202	8,098,940	5,077,876	6,471,336	4,918,758	(3.1%)
Capital Outlay Expenditures	1,599,208	1,358,322	2,538,265	11,429,767	2,980,125	17.4%
Total Budget	11,507,064	10,806,756	9,284,555	19,569,517	9,676,280	4.2%

Appropriations by Department	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
Key West Airport	9,188,389	9,167,480	7,394,565	9,436,238	7,374,628	(0.3%)
Key West Airport Debt Service - Interest & Other Debt Costs	299,015	-	-	-	-	- %
Marathon Airport	2,024,160	1,639,276	1,293,740	5,017,804	1,701,652	31.5%
PFC	(4,500)	-	596,250	5,115,475	600,000	0.6%
Total Budget	11,507,064	10,806,756	9,284,555	19,569,517	9,676,280	4.2%

Revenue Sources	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
Marathon Airport	2,024,160	1,639,276	1,293,740	5,017,804	1,701,652	31.5%
Key West Intl Airport	8,493,857	9,167,480	7,394,565	9,436,238	7,374,628	(0.3%)
Key West AIP Series 2006 Bonds	993,547	-	-	-	-	- %
PFC & Oper Restrictions	(4,500)	-	596,250	5,115,475	600,000	0.6%
Total Revenue	11,507,064	10,806,756	9,284,555	19,569,517	9,676,280	4.2%

Position Summary by Department	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2016 Proposed	FY 2016 Variance
Key West Airport	10.35	14.35	15.35	14.80	(0.55)
Marathon Airport	4.55	4.65	4.40	4.95	0.55
Total Full-Time FTE	14.90	19.00	19.75	19.75	-
Total FTE	14.90	19.00	19.75	19.75	-

**Monroe County Board of County Commissioners
Fiscal Year 2016 Proposed Fiscal Plan**

**Airport Services
Key West Airport**

Mission Statement

Provide and maintain a world class facility for leisure and business travelers.

Services Provided

Provide a world class commercial and general aviation airport facility serving Key West and the lower Florida keys.

Major Variances

FY16 operating budget reductions are due to electricity usage continuing to decline as more energy-saving devices are replacing older, inefficient ones and reducing the budget for buildings.

The increase in Capital Outlay expenditures are due to budgeting required grant match for ongoing and new grant projects.

Advisory Board

- KWIA Ad Hoc Committee on Noise

Budgetary Cost Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
Personnel Expenditures	844,443	919,369	1,295,568	1,295,568	1,360,181	5.0%
Operating Expenditures	6,940,082	6,998,719	4,656,982	5,813,538	4,509,447	(3.2%)
Capital Outlay Expenditures	1,403,863	1,249,392	1,442,015	2,327,132	1,505,000	4.4%
Total Budget	9,188,389	9,167,480	7,394,565	9,436,238	7,374,628	(0.3%)

Revenue Sources	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
Key West Intl Airport	8,493,857	9,167,480	7,394,565	9,436,238	7,374,628	(0.3%)
Key West AIP Series 2006 Bonds	694,532	-	-	-	-	- %
Total Revenue	9,188,389	9,167,480	7,394,565	9,436,238	7,374,628	(0.3%)

Position Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2016 Proposed	FY 2016 Variance
Administrative Support	1.00	2.00	2.00	2.00	-
Officials & Administrators	2.35	2.35	3.35	2.80	(0.55)
Paraprofessionals	1.00	1.00	1.00	1.00	-
Skilled Craft Workers	3.00	3.00	4.00	3.00	(1.00)
Technicians	-	2.00	1.00	1.00	-
Professionals	3.00	4.00	4.00	5.00	1.00
Total Full-Time FTE	10.35	14.35	15.35	14.80	(0.55)
Total FTE	10.35	14.35	15.35	14.80	(0.55)

Objectives and Performance Measures	Unit of Measure	FY 2014 Actual	FY 2015 Target	FY 2015 Estimate	FY 2016 Proposed
Decrease Cost Per Enplaned Passenger					
• Cost Per Enplaned Passenger	\$	9.04	9.31	9.40	9.40
Increase Destinations Served					
• Destinations Served	#	9	10	8	9
Increase Passenger Traffic					
• Passenger Enplanements	#	400,671	365,000	363,000	365,000

**Monroe County Board of County Commissioners
Fiscal Year 2016 Proposed Fiscal Plan**

**Airport Services
Marathon Airport**

Mission Statement

Provide and maintain a world class facility for leisure and business air travelers.

Services Provided

1. Part 139 Certificate Airport
2. Runway 07-25: H5008X100
3. Aircraft Charter Services Available
4. Contract Fixed Base Operations (FBO) w/ fuel 100 gasoline (low lead) & Jet A
5. Contract T-Hangars & Leased Shade Hangars
6. Contract Rental Cars & Trucks
7. Airport user fee Customs & Border Protection facility.

Major Variances

The increase in Capital Outlay expenditures are due to budgeting required grant match for ongoing and new grant projects.

Advisory Board

- Florida Keys Marathon Airport Master Plan Advisory Committee
- Marathon Airport Ad Hoc Committee

Budgetary Cost Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
Personnel Expenditures	334,210	430,124	372,846	372,846	417,216	11.9%
Operating Expenditures	1,490,105	1,100,221	420,894	657,798	409,311	(2.8%)
Capital Outlay Expenditures	199,845	108,931	500,000	3,987,160	875,125	75.0%
Total Budget	2,024,160	1,639,276	1,293,740	5,017,804	1,701,652	31.5%

Revenue Sources	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
Marathon Airport	2,024,160	1,639,276	1,293,740	5,017,804	1,701,652	31.5%
Total Revenue	2,024,160	1,639,276	1,293,740	5,017,804	1,701,652	31.5%

Position Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2016 Proposed	FY 2016 Variance
Administrative Support	1.00	1.00	1.00	1.00	-
Officials & Administrators	1.55	1.65	1.40	0.95	(0.45)
Service - Maintenance	1.00	1.00	1.00	1.00	-
Skilled Craft Workers	1.00	1.00	1.00	1.00	-
Professionals	-	-	-	1.00	1.00
Total Full-Time FTE	4.55	4.65	4.40	4.95	0.55
Total FTE	4.55	4.65	4.40	4.95	0.55

Objectives and Performance Measures	Unit of Measure	FY 2014 Actual	FY 2015 Target	FY 2015 Estimate	FY 2016 Proposed
Increase Revenue Leases					
• Active Revenue Leases	#	31	33	33	33
Track Fuel Gallon Flowage					
• Fuel Gallon Flowage	#	754,633	775,000	775,000	775,000

**Monroe County Board of County Commissioners
Fiscal Year 2016 Proposed Fiscal Plan**

**Airport Services
PFC**

Services Provided

The Passenger Facility Charge (PFC) Program allows the collection of PFC fees for every boarded passenger at commercial airports controlled by public agencies. Airports use these fees to fund FAA-approved projects/grants that enhance safety, security, or capacity; reduce noise; or increase air carrier competition. Some of our Grant projects have included Runway Safety, Noise Improvement, Drainage Rehab and Underground Utilities Master Plan.

Major Variances

Budgets are reflected on the availability of funding.

Advisory Board

Budgetary Cost Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
Capital Outlay Expenditures	(4,500)	-	596,250	5,115,475	600,000	0.6%
Total Budget	(4,500)	-	596,250	5,115,475	600,000	0.6%
Revenue Sources	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
PFC & Oper Restrictions	(4,500)	-	596,250	5,115,475	600,000	0.6%
Total Revenue	(4,500)	-	596,250	5,115,475	600,000	0.6%

**Monroe County Board of County Commissioners
Fiscal Year 2016 Proposed Fiscal Plan**

**Airport Services
Key West Airport Debt Service - Interest & Other Debt Costs**

Major Variances

In 2013 the \$30.6 million dollar bond issue to finance the new Passenger Terminal Complex was completely paid off, twenty-three years early, saving the airport more than \$32 million dollars in interest payments.

Advisory Board

Budgetary Cost Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
Operating Expenditures	299,015	-	-	-	-	-
Total Budget	299,015	-	-	-	-	- %

Revenue Sources	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
Key West AIP Series 2006 Bonds	299,015	-	-	-	-	-
Total Revenue	299,015	-	-	-	-	- %

Department Expenditure Budget Comparisons grouped by Division, Fund

Monroe County Board of County Commissioners

Fiscal Year 2016

Account Code	Account Description	2015 Adopted	2015 Amended	2015 YTD	Adpt % Chg	Amd % Chg	FY 2016 Budget	Adpt % Chg	Amd % Chg
11 Airport Services									
403 Marathon Airport									
635 Marathon Airport									
63501	Marathon Airport O & M								
510120	Regular Salaries & Wages	270,792	270,792	185,872	-31.36	-31.36	293,169	8.26	8.26
510140	Overtime	12,000	12,000	9,708	-19.10	-19.10	14,000	16.67	16.67
510210	Fica Taxes	22,024	22,024	14,614	-33.64	-33.64	25,140	14.15	14.15
510220	Retirement Contributions	19,653	19,653	16,574	-15.67	-15.67	21,022	6.97	6.97
510230	Life And Health Insurance	41,712	41,712	24,293	-41.76	-41.76	52,569	26.03	26.03
510235	Opeb Hlth Ins	0	0	0	0.00	0.00	0	0.00	0.00
510240	Workers Compensation	6,665	6,665	1,666	-75.00	-75.00	11,316	69.78	69.78
530310	Professional Services	11,000	11,000	1,144	-89.60	-89.60	8,000	-27.27	-27.27
530340	Other Contractual Service	37,100	37,100	20,235	-45.46	-45.46	37,100	0.00	0.00
530400	Travel And Per Diem	4,000	9,000	6,164	54.09	-31.51	6,000	50.00	-33.33
530409	Vehicle Maintenance Chrgs	39,706	39,706	39,706	0.00	0.00	37,153	-6.43	-6.43
530410	Phone & Postage/freight	7,000	7,000	3,714	-46.94	-46.94	6,500	-7.14	-7.14
530430	Utility Services	103,030	103,030	63,587	-38.28	-38.28	100,000	-2.94	-2.94
530440	Rentals And Leases	3,000	5,279	1,627	-45.78	-69.19	3,000	0.00	-43.17
530450	Insurance	20,000	20,000	0	-100.00	-100.00	20,000	0.00	0.00
530451	Risk Management Charges	50,558	25,279	25,279	-50.00	0.00	50,558	0.00	100.00
530460	Repair And Maintenance	40,000	86,000	29,591	-26.02	-65.59	40,000	0.00	-53.49
530461	Repair & Maint - Bldg	30,000	21,000	8,189	-72.70	-61.00	30,000	0.00	42.86
530462	Vehicle Maint	7,500	7,500	489	-93.48	-93.48	7,500	0.00	0.00
530470	Printing And Binding	1,000	1,000	186	-81.40	-81.40	500	-50.00	-50.00
530480	Promotional Activities	1,000	1,000	0	-100.00	-100.00	500	-50.00	-50.00
530490	Miscellaneous Expenses	4,000	4,000	0	-100.00	-100.00	4,000	0.00	0.00
530498	Advertising	1,000	1,000	147	-85.28	-85.28	1,000	0.00	0.00
530510	Office Supplies	2,000	5,000	859	-57.06	-82.82	1,500	-25.00	-70.00
530520	Operating Supplies	20,000	24,000	11,876	-40.62	-50.52	20,000	0.00	-16.67
530523	Diesel Fuel	500	500	0	-100.00	-100.00	500	0.00	0.00
530528	Internal Fuel	7,500	7,500	4,975	-33.67	-33.67	7,500	0.00	0.00
530540	Books,pubs,subs,educ,mem.	7,000	4,000	1,133	-83.81	-71.68	4,000	-42.86	0.00
530590	Depreciation	0	0	0	0.00	0.00	0	0.00	0.00
530595	Loss On Disposal Fix Asst	0	0	0	0.00	0.00	0	0.00	0.00
560620	Capital Outlay-buildings	150,000	127,000	0	-100.00	-100.00	150,000	0.00	18.11
63502	Marathon Airport R & R								
560640	Capital Outlay-equipment	350,000	10,892	0	-100.00	-100.00	725,125	107.18	6,557.38
63572	Mosquito Control Hangar								
530340	Other Contractual Service	24,000	24,000	0	-100.00	-100.00	24,000	0.00	0.00
63580	DOT AQ606 Marathon Sewer								
560630	Capital Outlay-infrastruc	0	93,998	15,161	0.00	-83.87	0	0.00	-100.00
63585	FDOT#AQE35 MTHNPLNGSTUDY								
530490	Miscellaneous Expenses	0	124,065	48,917	0.00	-60.57	0	0.00	-100.00
63587	FDOT#AQH10 CBP PRCSG CTR								
560620	Capital Outlay-buildings	0	435,995	52,794	0.00	-87.89	0	0.00	-100.00
63588	FDOT#AQE35 TERMINAL EXPANSION								
530490	Miscellaneous Expenses	0	40,794	0	0.00	-100.00	0	0.00	-100.00
560620	Capital Outlay-buildings	0	1,259,206	749,224	0.00	-40.50	0	0.00	-100.00
63589	FDOT#AR045 Mthn Aip Security Upgrades								
530490	Miscellaneous Expenses	0	49,044	6,144	0.00	-87.47	0	0.00	-100.00
63590	Improv Term Bldg 044-31								
560630	Capital Outlay-infrastruc	0	685,070	159	0.00	-99.98	0	0.00	-100.00
63591	Wdlf Hzd Mgmt Plan 044-31								
530490	Miscellaneous Expenses	0	0	0	0.00	0.00	0	0.00	0.00
63592	FDOT#ARK80 Hangers Rwy 25								
560620	Capital Outlay-buildings	0	1,375,000	229,177	0.00	-83.33	0	0.00	-100.00
	635 Marathon Airport	1,293,740	5,017,804	1,573,204	21.60	-68.65	1,701,652	31.53	-66.09
	403 Marathon Airport	1,293,740	5,017,804	1,573,204	21.60	-68.65	1,701,652	31.53	-66.09

404 Key West Intl Airport

630 Key West Airport

Department Expenditure Budget Comparisons grouped by Division, Fund

Monroe County Board of County Commissioners

Fiscal Year 2016

Account Code	Account Description	2015 Adopted	2015 Amended	2015 YTD	Adpt % Chg	Amd % Chg	FY 2016 Budget	Adpt % Chg	Amd % Chg
11 Airport Services									
404 Key West Intl Airport									
630 Key West Airport									
63001 Key West Airport O & M									
510120	Regular Salaries & Wages	777,044	727,044	518,075	-33.33	-28.74	738,862	-4.91	1.63
510130	Other Salaries & Wages	0	6,066	6,066	0.00	0.00	0	0.00	-100.00
510140	Overtime	50,000	43,934	34,119	-31.76	-22.34	50,000	0.00	13.81
510210	Fica Taxes	64,668	64,668	41,715	-35.49	-35.49	61,426	-5.01	-5.01
510220	Retirement Contributions	56,394	56,394	38,560	-31.62	-31.62	52,977	-6.06	-6.06
510230	Life And Health Insurance	121,518	121,518	48,925	-59.74	-59.74	125,316	3.13	3.13
510235	Opeb Hlth Ins	0	0	0	0.00	0.00	0	0.00	0.00
510240	Workers Compensation	27,824	27,824	6,956	-75.00	-75.00	13,835	-50.28	-50.28
510250	Unemployment Compensation	0	0	-891	0.00	0.00	0	0.00	0.00
530310	Professional Services	25,000	51,611	28,100	12.40	-45.55	10,000	-60.00	-80.62
530340	Other Contractual Service	733,043	733,043	345,160	-52.91	-52.91	725,000	-1.10	-1.10
530341	Contractual Services	2,200,000	2,283,368	1,712,525	-22.16	-25.00	0	-100.00	-100.00
530400	Travel And Per Diem	23,000	23,000	9,924	-56.85	-56.85	7,500	-67.39	-67.39
530409	Vehicle Maintenance Chrgs	22,780	22,780	22,780	0.00	0.00	21,117	-7.30	-7.30
530410	Phone & Postage/freight	25,000	35,000	25,990	3.96	-25.74	6,500	-74.00	-81.43
530430	Utility Services	660,000	660,000	275,004	-58.33	-58.33	490,000	-25.76	-25.76
530440	Rentals And Leases	12,000	13,000	5,380	-55.17	-58.62	6,000	-50.00	-53.85
530450	Insurance	48,000	48,000	0	-100.00	-100.00	0	-100.00	-100.00
530451	Risk Management Charges	56,959	31,348	28,480	-50.00	-9.15	56,959	0.00	81.70
530460	Repair And Maintenance	523,000	509,380	400,532	-23.42	-21.37	475,000	-9.18	-6.75
530461	Repair & Maint - Bldg	0	46,881	13,620	0.00	-70.95	50,000	0.00	6.65
530470	Printing And Binding	600	9,600	6,774	1,029.05	-29.43	0	-100.00	-100.00
530480	Promotional Activities	2,500	2,500	0	-100.00	-100.00	0	-100.00	-100.00
530490	Miscellaneous Expenses	500	500	0	-100.00	-100.00	0	-100.00	-100.00
530498	Advertising	900	4,000	1,408	56.47	-64.80	0	-100.00	-100.00
530510	Office Supplies	6,200	6,200	3,759	-39.37	-39.37	0	-100.00	-100.00
530520	Operating Supplies	188,000	174,900	59,569	-68.31	-65.94	75,000	-60.11	-57.12
530521	Gasoline	300	300	0	-100.00	-100.00	0	-100.00	-100.00
530523	Diesel Fuel	2,700	2,700	0	-100.00	-100.00	0	-100.00	-100.00
530528	Internal Fuel	11,500	11,500	5,545	-51.78	-51.78	10,500	-8.70	-8.70
530540	Books,pubs,subs,educ,mem.	15,000	15,000	7,152	-52.32	-52.32	2,500	-83.33	-83.33
530590	Depreciation	0	0	0	0.00	0.00	0	0.00	0.00
530595	Loss On Disposal Fix Asst	0	0	0	0.00	0.00	0	0.00	0.00
560620	Capital Outlay-buildings	950,000	822,371	49,313	-94.81	-94.00	750,000	-21.05	-8.80
560640	Capital Outlay-equipment	70,500	70,500	51,348	-27.17	-27.17	145,000	105.67	105.67
560641	Capital Outlay Vehicles	32,000	32,000	24,868	-22.29	-22.29	30,000	-6.25	-6.25
570730	Other Debt Svc Costs	100,000	100,000	0	-100.00	-100.00	0	-100.00	-100.00
63002 Key West Airport R & R									
560640	Capital Outlay-equipment	389,515	23,008	0	-100.00	-100.00	550,000	41.20	2,290.44
630149 FDOT KW Security 3 Apt									
530490	Miscellaneous Expenses	0	44,612	44,612	0.00	0.00	0	0.00	-100.00
630161 Part 150 Noise Study 37									
530490	Miscellaneous Expenses	0	2,592	0	0.00	-100.00	0	0.00	-100.00
630162 FDOT#AQ35 KWPLNG Study									
530490	Miscellaneous Expenses	0	494,063	225,687	0.00	-54.32	0	0.00	-100.00
630164 Pv Ent Rd 037-46									
530490	Miscellaneous Expenses	0	20,577	0	0.00	-100.00	0	0.00	-100.00
630165 Ramp Rehab Dsgn 037-46									
530490	Miscellaneous Expenses	0	0	0	0.00	0.00	0	0.00	0.00
630166 Emg Drng Imp 037-46									
560630	Capital Outlay-infrastruc	0	63,540	0	0.00	-100.00	0	0.00	-100.00
630167 Arrival/Bag Belt 037-46									
560620	Capital Outlay-buildings	0	10,701	0	0.00	-100.00	0	0.00	-100.00
630168 Bag Elevator 037-46									
560620	Capital Outlay-buildings	0	2,364	0	0.00	-100.00	0	0.00	-100.00
630169 FDOT#AQH10 KW CUSTOMS									
530490	Miscellaneous Expenses	0	302,040	83,764	0.00	-72.27	0	0.00	-100.00
630170 TSA LEO GRNT HSTS0213HSLR041									
530490	Miscellaneous Expenses	0	111,561	0	0.00	-100.00	0	0.00	-100.00

Department Expenditure Budget Comparisons grouped by Division, Fund

Monroe County Board of County Commissioners

Fiscal Year 2016

Account Code	Account Description	2015 Adopted	2015 Amended	2015 YTD	Adpt % Chg	Amd % Chg	FY 2016 Budget	Adpt % Chg	Amd % Chg
11 Airport Services									
404 Key West Intl Airport									
630 Key West Airport									
630172	Rehab Ent Rd 037-47								
560630	Capital Outlay-infrastruc	0	101,788	27,838	0.00	-72.65	0	0.00	-100.00
630173	Land Acquisition 037-47								
560610	Capital Outlay-land	0	0	0	0.00	0.00	0	0.00	0.00
630174	Cust Fac Rehab II & III 037-47								
560620	Capital Outlay-buildings	0	592,627	0	0.00	-100.00	0	0.00	-100.00
630175	EMAS Runway 27 DEP 037-47								
530490	Miscellaneous Expenses	0	53,482	18,682	0.00	-65.07	0	0.00	-100.00
630176	Drng Recon 037-47								
560630	Capital Outlay-infrastruc	0	492,727	4,799	0.00	-99.03	0	0.00	-100.00
630178	FDOT #AQE35 Airline Handicap Lift								
560640	Capital Outlay-equipment	0	100,000	55,081	0.00	-44.92	0	0.00	-100.00
630179	FDOT#ARK79 Upg CBP Bldg								
560620	Capital Outlay-buildings	0	15,506	0	0.00	-100.00	0	0.00	-100.00
63200	Key West Airport Security								
510120	Regular Salaries & Wages	72,758	122,758	38,678	-46.84	-68.49	90,940	24.99	-25.92
510210	Fica Taxes	6,291	6,291	2,640	-58.04	-58.04	6,713	6.71	6.71
510220	Retirement Contributions	5,280	5,280	2,851	-46.01	-46.01	6,520	23.48	23.48
510230	Life And Health Insurance	9,480	9,480	5,530	-41.67	-41.67	4,440	-53.16	-53.16
510240	Workers Compensation	280	280	70	-75.00	-75.00	5,656	1,920.00	1,920.00
530341	Contractual Services	0	0	0	0.00	0.00	2,306,821	0.00	0.00
530400	Travel And Per Diem	0	0	0	0.00	0.00	7,500	0.00	0.00
530410	Phone & Postage/freight	0	0	0	0.00	0.00	2,000	0.00	0.00
530460	Repair And Maintenance	0	0	0	0.00	0.00	55,000	0.00	0.00
530470	Printing And Binding	0	0	0	0.00	0.00	6,000	0.00	0.00
530510	Office Supplies	0	0	0	0.00	0.00	5,000	0.00	0.00
530520	Operating Supplies	0	0	0	0.00	0.00	1,000	0.00	0.00
530540	Books,pubs,subs,educ,mem.	0	0	0	0.00	0.00	1,250	0.00	0.00
560640	Capital Outlay-equipment	0	0	0	0.00	0.00	30,000	0.00	0.00
63201	Key West Airport Admin								
510120	Regular Salaries & Wages	81,600	81,600	8,142	-90.02	-90.02	154,717	89.60	89.60
510140	Overtime	0	0	0	0.00	0.00	3,000	0.00	0.00
510210	Fica Taxes	6,715	6,715	614	-90.85	-90.85	12,318	83.44	83.44
510220	Retirement Contributions	5,922	5,922	600	-89.87	-89.87	11,093	87.32	87.32
510230	Life And Health Insurance	9,480	9,480	0	-100.00	-100.00	21,240	124.05	124.05
510240	Workers Compensation	314	314	79	-75.00	-75.00	1,128	259.24	259.24
530310	Professional Services	0	0	0	0.00	0.00	35,000	0.00	0.00
530400	Travel And Per Diem	0	0	0	0.00	0.00	21,000	0.00	0.00
530410	Phone & Postage/freight	0	0	0	0.00	0.00	45,000	0.00	0.00
530440	Rentals And Leases	0	0	0	0.00	0.00	6,200	0.00	0.00
530450	Insurance	0	0	0	0.00	0.00	38,000	0.00	0.00
530470	Printing And Binding	0	0	0	0.00	0.00	3,600	0.00	0.00
530480	Promotional Activities	0	0	0	0.00	0.00	2,500	0.00	0.00
530490	Miscellaneous Expenses	0	0	0	0.00	0.00	13,000	0.00	0.00
530498	Advertising	0	0	0	0.00	0.00	1,500	0.00	0.00
530510	Office Supplies	0	0	0	0.00	0.00	5,000	0.00	0.00
530520	Operating Supplies	0	0	0	0.00	0.00	5,000	0.00	0.00
530540	Books,pubs,subs,educ,mem.	0	0	0	0.00	0.00	13,000	0.00	0.00
630 Key West Airport		7,394,565	9,436,238	4,290,420	-41.98	-54.53	7,374,628	-0.27	-21.85
404 Key West Intl Airport		7,394,565	9,436,238	4,290,420	-41.98	-54.53	7,374,628	-0.27	-21.85

406 PFC & Oper Restrictions

636 PFC

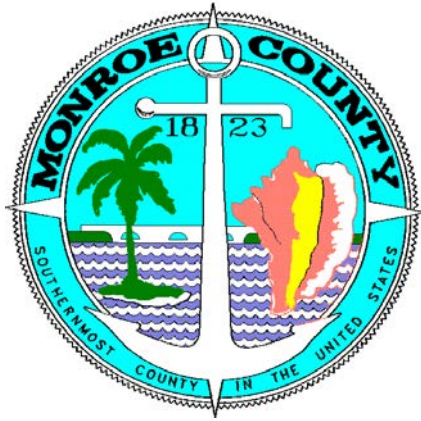
63603	Passenger Facility Charge 406								
560620	Capital Outlay-buildings	596,250	596,250	0	-100.00	-100.00	600,000	0.63	0.63
636151	EMAS Imp Rnwy 27 #037-48								
560630	Capital Outlay-infrastruc	0	4,519,225	4,213,716	0.00	-6.76	0	0.00	-100.00
636 PFC		596,250	5,115,475	4,213,716	606.70	-17.63	600,000	0.63	-88.27

Department Expenditure Budget Comparisons grouped by Division, Fund

Monroe County Board of County Commissioners

Fiscal Year 2016

Account Code	Account Description	2015 Adopted	2015 Amended	2015 YTD	Adpt % Chg	Amd % Chg	FY 2016 Budget	Adpt % Chg	Amd % Chg
11 Airport Services									
	406 PFC & Oper Restrictions	596,250	5,115,475	4,213,716	606.70	-17.63	600,000	0.63	-88.27
	11 Airport Services	9,284,555	19,569,517	10,077,339	8.54	-48.50	9,676,280	4.22	-50.55
	Report Total	9,284,555	19,569,517	10,077,339	8.54	-48.50	9,676,280	4.22	-50.55



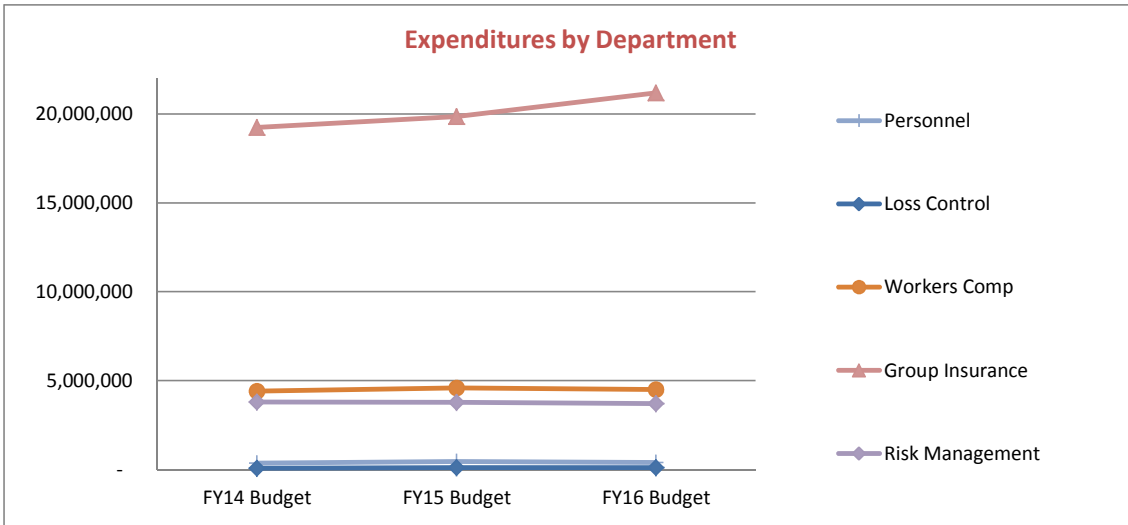
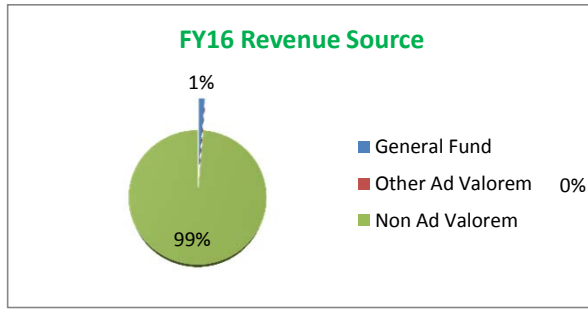
EMPLOYEE SERVICES

Employee Services

Proposed FY16:

FY16 Revenue Source

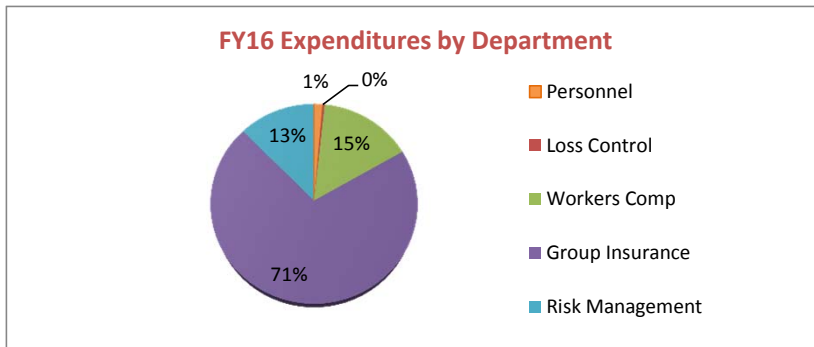
General Fund	\$396,040
Other Ad Valorem	\$0
Non Ad Valorem	<u>\$29,507,621</u>
	\$29,903,661



Expenditures by Department

Personnel
Loss Control
Workers Comp
Group Insurance
Risk Management
Total

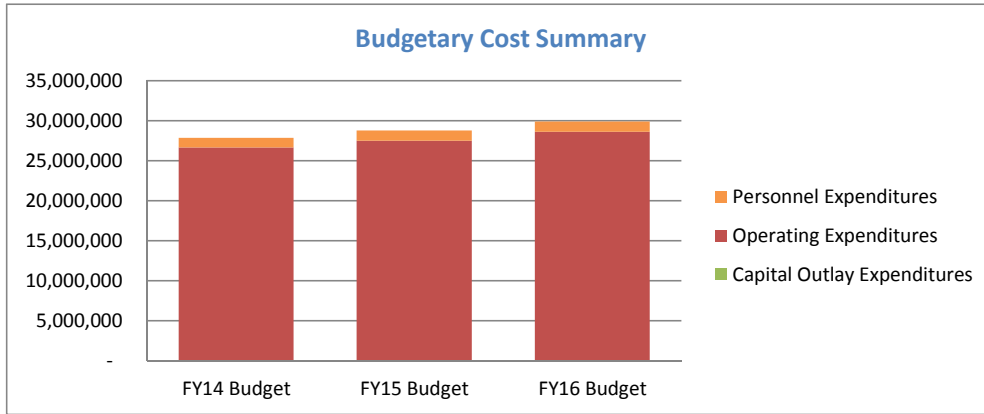
Adopted FY14 Budget	Adopted FY15 Budget	Proposed FY16 Budget	FY16 Change
364,340	443,983	396,040	-10.8%
76,569	115,409	115,512	0.1%
4,406,063	4,596,389	4,491,208	-2.3%
19,242,286	19,861,981	21,185,482	6.7%
3,789,058	3,786,346	3,715,419	-1.9%
27,878,316	28,804,108	29,903,661	3.8%



Employee Services

Budgetary Cost Summary

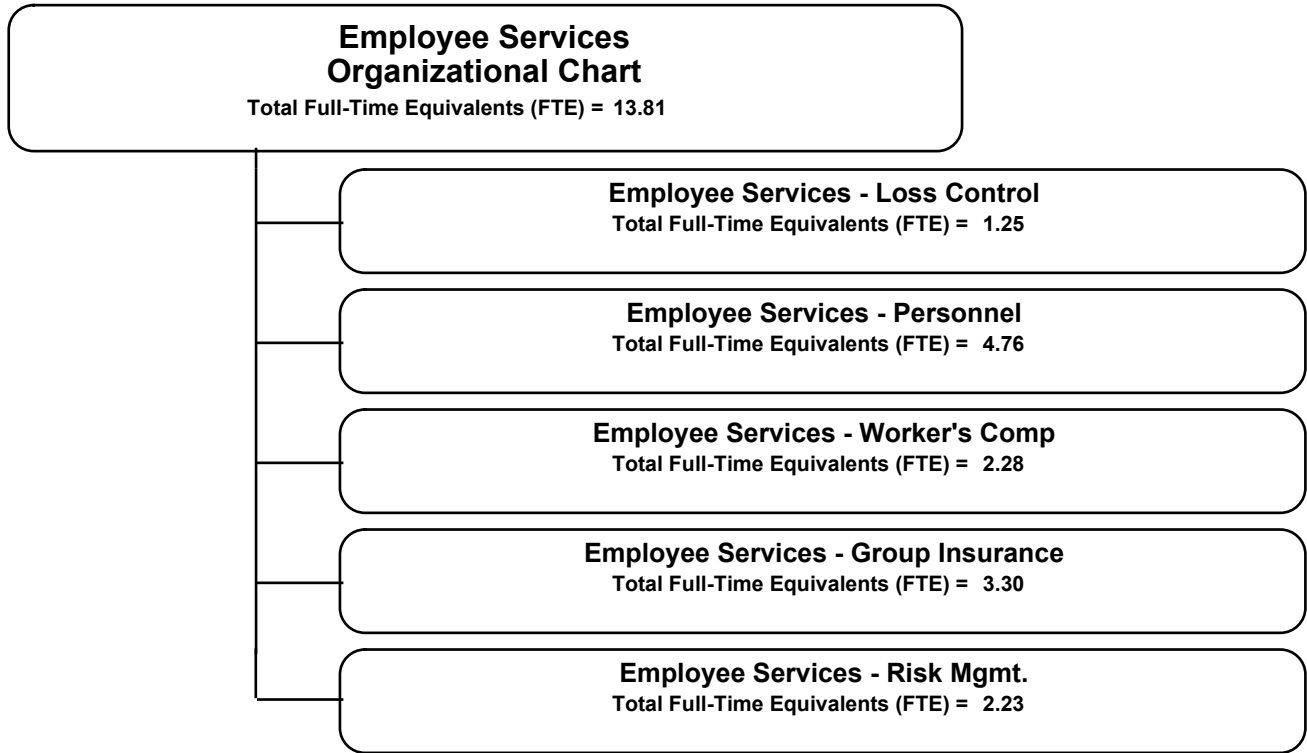
	Adopted FY14 Budget	Adopted FY15 Budget	Proposed FY16 Budget	FY16 Change
Personnel Expenditures	1,213,090	1,289,029	1,270,165	-1.5%
Operating Expenditures	26,665,226	27,515,079	28,633,496	4.1%
Capital Outlay Expenditures	-	-	-	0.0%
Total	27,878,316	28,804,108	29,903,661	3.8%



	Adopted FY14 Budget	Adopted FY15 Budget	Proposed FY16 Budget	FY16 Change
FTE History	13.57	13.81	13.81	-
FY15 Change	BOCC Approved Safety Position from part-time to full-time			
	Adjustments of partial FTEs for personnel			

**Monroe County Board of County Commissioners
Fiscal Year 2016 Proposed Fiscal Plan**

Employee Services



Monroe County Board of County Commissioners

Fiscal Year 2016 Proposed Fiscal Plan

Employee Services

Business Center Vision

Working and learning together to maintain the diverse community by preserving the natural habitat that makes us a unique and preferred place to live and visit.

Mission Statement

Provide guidance and essential information to our employees and the public as we navigate through the challenges of a changing workforce by proactive management of our services.

Services Provided

- Recruit and retain a highly qualified work force.
- Administer the group health benefit and worker's compensation program.
- Reduce risk to Monroe County.

Strategic Goals

Continue the Process of Auditing and Scanning Personnel, Group Insurance, Risk Management and Workers' Compensation Files to Eliminate the Use of Paper Files.

Work with Safety Committee Department Representatives (ESC) to ensure a Healthy and Safe Working Environment for all County Employees. Continue to focus the ESC to be proactive in a Healthy and Safe working environment and maintain an injury incident rate that is at or below the National average for local government employees.

Provide safety management training and ensure compliance with the County's Safety Policy. Consistent safety training provides for a safe workplace in addition to providing protection of the public who come in contact with county employees or facilities.

Implement Annual Health Care Reform Mandates. The Patient Protection and Affordable Care Act (PPACA) includes several mandates that must be phased in over multiple years. Employee Services will remain knowledgeable about all of the law's requirements to assure appropriate County compliance.

Analyze Spending in the Group Health Plan to Devise Strategies to Combat Increasing Costs. The continual rise in general health care costs must be monitored regularly and changes to benefits, rates and premiums must be evaluated and considered to help with the cost.

Educate and Engage Employees in Regards to Consumer Driven Health Care. Health care costs vary for a variety of reasons. Many unnecessary costs can be avoided by simply shopping around or inquiring about treatment options. The Benefits website has a cost compare feature for many local medical procedures. Choosing In-Network providers is always more cost-effective than using Out-of-Network providers. An education campaign including newsletters and information provided during new employee orientation will be conducted to inform employees about cost saving options.

Increase Health Fair Participation. Health Fair participation is important. Full employee participation will provide plan administrators with essential information about the status of the overall health of the County workforce. This information will help with devising strategies to improve County workforce health and well-being as well as in controlling health care costs.

Continue with Wellness Initiatives to promote wellness among employees. Ongoing wellness initiatives such as the lunch and learns and reimbursement for the walkathons/triathlons provide for improved physical and mental health of employees. Continued efforts such as these types of initiatives and programs will be continued from year to year.

Budgetary Cost Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
Personnel Expenditures	1,114,020	1,297,162	1,289,029	1,295,479	1,270,165	(1.5%)
Operating Expenditures	17,696,735	17,996,898	27,515,079	27,493,796	28,633,496	4.1%
Capital Outlay Expenditures	23,473	868	-	30,653	-	-
Total Budget	18,834,229	19,294,927	28,804,108	28,819,928	29,903,661	3.8%

**Monroe County Board of County Commissioners
Fiscal Year 2016 Proposed Fiscal Plan**

Employee Services

Appropriations by Department	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
Employee Services - Group Insurance	14,063,585	14,160,993	19,861,981	19,861,981	21,185,482	6.7%
Employee Services - Loss Control	65,039	111,282	115,409	115,409	115,512	0.1%
Employee Services - Personnel	355,263	362,431	443,983	459,803	396,040	(10.8%)
Employee Services - Risk Mgmt.	2,242,482	2,118,163	3,786,346	3,786,346	3,715,419	(1.9%)
Employee Services - Worker's Comp	2,107,860	2,542,059	4,596,389	4,596,389	4,491,208	(2.3%)
Total Budget	18,834,229	19,294,927	28,804,108	28,819,928	29,903,661	3.8%

Revenue Sources	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
General Fund	355,263	362,431	443,983	459,803	396,040	(10.8%)
Worker's Compensation	2,132,084	2,589,096	4,644,277	4,644,277	4,540,110	(2.2%)
Group Insurance Fund	14,063,585	14,160,993	19,861,981	19,861,981	21,185,482	6.7%
Risk Management Fund	2,283,297	2,182,407	3,853,867	3,853,867	3,782,029	(1.9%)
Total Revenue	18,834,229	19,294,927	28,804,108	28,819,928	29,903,661	3.8%

Position Summary by Department	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2016 Proposed	FY 2016 Variance
Employee Services - Loss Control	0.75	1.25	1.25	1.25	-
Employee Services - Personnel	5.01	5.01	4.76	4.76	-
Employee Services - Worker's Comp	2.28	2.28	2.28	2.28	-
Employee Services - Group Insurance	3.30	3.30	3.30	3.30	-
Employee Services - Risk Mgmt.	2.23	2.23	2.23	2.23	-
Total Full-Time FTE	13.56	14.06	13.81	13.81	-
Total FTE	13.56	14.06	13.81	13.81	-

**Monroe County Board of County Commissioners
Fiscal Year 2016 Proposed Fiscal Plan**

**Employee Services
Employee Services - Loss Control**

Mission Statement

To provide leadership, training and professional support to promote a safe and healthy work environment.

Services Provided

Provide occupational safety training, inspections and investigations of accidents and analyze trends. Produce and enforce Safety Policies that ensure compliance of the driving policy and provide professional safety consultation to staff including constitutional officers.

MANDATES:

County Code Article XVII Risk Management Program
Section 2-323

Major Variances

In November 2013, the BOCC approved to increase in the Safety Coordinator position, from Part-Time to Full-Time. FY16 budget includes CPR equipment and training. The reduction in the budget can be attributed to no longer needing to budget for parks and beaches training certification.

Advisory Board

Employee Safety Committee

Budgetary Cost Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
Personnel Expenditures	43,187	91,155	89,648	89,648	92,378	3.0%
Operating Expenditures	21,852	20,127	25,761	25,761	23,134	(10.2%)
Total Budget	65,039	111,282	115,409	115,409	115,512	0.1%

Revenue Sources	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
Worker's Compensation	24,224	47,037	47,888	47,888	48,902	2.1%
Risk Management Fund	40,816	64,245	67,521	67,521	66,610	(1.3%)
Total Revenue	65,039	111,282	115,409	115,409	115,512	0.1%

Position Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2016 Proposed	FY 2016 Variance
Administrative Support	0.50	1.00	1.00	1.00	-
Officials & Administrators	0.25	0.25	0.25	0.25	-
Total Full-Time FTE	0.75	1.25	1.25	1.25	-
Total FTE	0.75	1.25	1.25	1.25	-

**Monroe County Board of County Commissioners
Fiscal Year 2016 Proposed Fiscal Plan**

**Employee Services
Employee Services - Loss Control**

Objectives and Performance Measures	Unit of Measure	FY 2014 Actual	FY 2015 Target	FY 2015 Estimate	FY 2016 Proposed
Defensive driving classes to minimize accidents					
• Defensive Driving Classes January - December	#	10	10	10	10
Investigated incidents/accidents					
• Investigated incidents/accidents	#	99	70	90	80
Safety training sessions to minimize risk					
• Safety Training Sessions January - December	#	20	15	15	20
Vehicle incidents/accidents					
• Vehicle incidents/accidents (occupied or not)	#	16	15	15	17

Monroe County Board of County Commissioners

Fiscal Year 2016 Proposed Fiscal Plan

Employee Services

Employee Services - Personnel

Mission Statement

Dedicated to providing quality services to the public and employees in the areas of policies and procedures and employment opportunities with utmost respect and consideration to their needs.

Services Provided

Apply and carry out personnel policies and regulations as adopted by the Board of County Commissioners for recruiting, hiring, and career advancement of qualified personnel.

MANDATES:

- Federal Labor Laws
- County Code Article II 2-213 Policies and Procedures Board
 - 69 Career Service
- Florida Statute Title X Public Officers, Employees and Records
 - Title XXXI Labor
- Ordinance 007-2013 - Security Sensitive Background Screenings

Major Variances

FY16 budget includes increase in physicals and background checks due to turnover and an increase for employee YOS awards. FY15 budget included \$67,500 for contractual services that will not be needed for FY16.

Advisory Board

- Personnel Policies and Procedures Committee
- Employee Grievance Council
- Career Service Council
- Sick Leave Pool Committee

Budgetary Cost Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
Personnel Expenditures	321,261	333,151	339,592	346,042	349,622	3.0%
Operating Expenditures	34,002	29,279	104,391	102,941	46,418	(55.5%)
Capital Outlay Expenditures	-	-	-	10,820	-	-
Total Budget	355,263	362,431	443,983	459,803	396,040	(10.8%)

Revenue Sources	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
General Fund	355,263	362,431	443,983	459,803	396,040	(10.8%)
Total Revenue	355,263	362,431	443,983	459,803	396,040	(10.8%)

Position Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2016 Proposed	FY 2016 Variance
Administrative Support	1.63	1.60	1.60	1.60	-
Officials & Administrators	1.35	1.38	1.37	1.37	-
Paraprofessionals	0.04	0.03	0.03	0.03	-
Technicians	1.00	1.00	0.75	0.75	-
Professionals	1.00	1.00	1.00	1.00	-
Total Full-Time FTE	5.01	5.01	4.76	4.76	-
Total FTE	5.01	5.01	4.76	4.76	-

**Monroe County Board of County Commissioners
Fiscal Year 2016 Proposed Fiscal Plan**

**Employee Services
Employee Services - Personnel**

Objectives and Performance Measures	Unit of Measure	FY 2014 Actual	FY 2015 Target	FY 2015 Estimate	FY 2016 Proposed
Annual Performance Appraisals					
• Annual Performance Appraisals - January - December	#	500	546	460	500
Employee Turnover					
• Employee Turnover - January - December	%	12	12	17	15
Employment Applications Processed					
• Employment Applications Processed - January - December	#	1,380	1,360	1,435	1,450
Grievances Filed					
• Grievances filed - January - December	#	10	5	16	15
In House Promotions					
• In House Promotions - January - December	#	35	38	32	36
Number of new hires					
• New Hires - January - December	#	64	62	72	75
Resignations of those employed less than three years					
• Resignations of those employed less than three years - Jan-Dec	#	16	15	25	20

**Monroe County Board of County Commissioners
Fiscal Year 2016 Proposed Fiscal Plan**

**Employee Services
Employee Services - Worker's Comp**

Mission Statement

To secure equitable and timely administration of the provisions of the Florida Worker's Compensation Law on behalf of our injured workers by providing an efficient forum with the ultimate goal of ensuring that all injured workers receive all services that are provided in accordance with governmental regulations.

Services Provided

Ensure that any injured worker gets medical treatment and is returned to work at the first available opportunity. Work in tandem with the Loss Control Department to ensure a safe work environment.

MANDATES:

Florida Statute Title XXXI Labor Chapter 440
Title XXXVII Insurance Requirements

Major Variances

FY16 budget includes an increase for education. The decrease is attributed to the state assessment fee being reduced this year for being self insured.

Advisory Board

Budgetary Cost Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
Personnel Expenditures	376,971	418,133	468,859	468,859	423,855	(9.6%)
Operating Expenditures	1,730,889	2,123,058	4,127,530	4,127,530	4,067,353	(1.5%)
Capital Outlay Expenditures	-	868	-	-	-	- %
Total Budget	2,107,860	2,542,059	4,596,389	4,596,389	4,491,208	(2.3%)

Revenue Sources	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
Worker's Compensation	2,107,860	2,542,059	4,596,389	4,596,389	4,491,208	(2.3%)
Total Revenue	2,107,860	2,542,059	4,596,389	4,596,389	4,491,208	(2.3%)

Position Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2016 Proposed	FY 2016 Variance
Administrative Support	2.15	2.15	2.15	2.15	-
Officials & Administrators	0.13	0.13	0.13	0.13	-
Total Full-Time FTE	2.28	2.28	2.28	2.28	-
Total FTE	2.28	2.28	2.28	2.28	-

Objectives and Performance Measures	Unit of Measure	FY 2014 Actual	FY 2015 Target	FY 2015 Estimate	FY 2016 Proposed
Medical claims					
• Medical claims	#	68	90	86	83
Non-medical claims					
• Non-medical claims	#	21	20	30	21

**Monroe County Board of County Commissioners
Fiscal Year 2016 Proposed Fiscal Plan**

**Employee Services
Employee Services - Group Insurance**

Mission Statement

Providing individualized quality customer service in an empathetic manner to employees and retirees, simplifying the complex world of employee benefit program administration by delivering their benefit needs efficiently and effectively.

Services Provided

Provide insurance benefits to active employees, retirees, and their eligible dependents in accordance with BOCC policies.

MANDATES:

County Code Article II Chapter 63 & 76 Group Insurance

Florida Statute Chapter 112 - General Provisions

Title XXXVII Insurance Requirements

Resolution 388-2013 Retirees

081-1998 Domestic Partners

120-2010 AFLAC

369-2011 Wellness

Major Variances

FY16 Budget has a decrease for the new provider of life insurance. The increase is due to claim projection being up 10%.

Advisory Board

Employee Benefits Committee - County Administrator, Employee Services Director, Sr. Administrator, Benefits

Health Benefits Review and Recommendations Team

Budgetary Cost Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
Personnel Expenditures	203,513	238,475	230,744	230,744	239,072	3.6%
Operating Expenditures	13,860,071	13,922,517	19,631,237	19,631,237	20,946,410	6.7%
Total Budget	14,063,585	14,160,993	19,861,981	19,861,981	21,185,482	6.7%

Revenue Sources	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
Group Insurance Fund	14,063,585	14,160,993	19,861,981	19,861,981	21,185,482	6.7%
Total Revenue	14,063,585	14,160,993	19,861,981	19,861,981	21,185,482	6.7%

Position Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2016 Proposed	FY 2016 Variance
Administrative Support	3.15	3.15	3.15	3.15	-
Officials & Administrators	0.15	0.15	0.15	0.15	-
Total Full-Time FTE	3.30	3.30	3.30	3.30	-
Total FTE	3.30	3.30	3.30	3.30	-

Objectives and Performance Measures	Unit of Measure	FY 2014 Actual	FY 2015 Target	FY 2015 Estimate	FY 2016 Proposed
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Health Fair Participants

• Health Fair participants	#	295	350	400	450
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**Monroe County Board of County Commissioners
Fiscal Year 2016 Proposed Fiscal Plan**

**Employee Services
Employee Services - Risk Mgmt.**

Mission Statement

Create and implement decisions that will avoid hazardous risk to the citizens and employees. We also strive to minimize the adverse effects of any accidental losses of the County.

Services Provided

Review all contractual relationships to ensure that the County is adequately protected and to actively pursue measures to reduce any risk to the County. Ensure that the County is adequately insured and protected against claims which are filed against the County.

MANDATES:

County Code Article I Section 2-4 Vehicle Liability Insurance

Article XVII Risk Management Program Sections 2-323

Florida Statute Title XXXVII Insurance Requirements

Resolution 407-2011 Risk Management Policy and Procedures Contract Administration Manual

Major Variances

Auto Liability increase. The decrease is a reduction in open claims and IBNR.

Advisory Board

Budgetary Cost Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
Personnel Expenditures	169,087	216,247	160,186	160,186	165,238	3.2%
Operating Expenditures	2,049,921	1,901,916	3,626,160	3,606,327	3,550,181	(2.1%)
Capital Outlay Expenditures	23,473	-	-	19,833	-	-
Total Budget	2,242,482	2,118,163	3,786,346	3,786,346	3,715,419	(1.9%)

Revenue Sources	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
Risk Management Fund	2,242,482	2,118,163	3,786,346	3,786,346	3,715,419	(1.9%)
Total Revenue	2,242,482	2,118,163	3,786,346	3,786,346	3,715,419	(1.9%)

Position Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2016 Proposed	FY 2016 Variance
Administrative Support	1.10	1.10	1.10	1.10	-
Officials & Administrators	0.13	0.13	0.13	0.13	-
Professionals	1.00	1.00	1.00	1.00	-
Total Full-Time FTE	2.23	2.23	2.23	2.23	-
Total FTE	2.23	2.23	2.23	2.23	-

**Monroe County Board of County Commissioners
Fiscal Year 2016 Proposed Fiscal Plan**

**Employee Services
Employee Services - Risk Mgmt.**

Objectives and Performance Measures	Unit of Measure	FY 2014 Actual	FY 2015 Target	FY 2015 Estimate	FY 2016 Proposed
Auto Liability Claims					
• Auto Liability Claims FY	#	6	10	6	10
Auto Physical Claims					
• Auto Physical Claims FY	#	43	30	40	30
General Liability Claims					
• General Liability Claims FY	#	12	10	15	12
Property Claims					
• Property Claims FY	#	32	25	32	25

Department Expenditure Budget Comparisons grouped by Division, Fund

Monroe County Board of County Commissioners

Fiscal Year 2016

Account Code	Account Description	2015 Adopted	2015 Amended	2015 YTD	Adpt % Chg	Amd % Chg	FY 2016 Budget	Adpt % Chg	Amd % Chg
05 Employee Services									
001 General Fund									
065 Employee Services - Personnel									
06500 Personnel									
510120	Regular Salaries & Wages	250,229	255,679	182,085	-27.23	-28.78	254,322	1.64	-0.53
510140	Overtime	0	1,000	389	0.00	-61.15	0	0.00	-100.00
510210	Fica Taxes	22,258	22,258	13,452	-39.56	-39.56	22,937	3.05	3.05
510220	Retirement Contributions	18,161	18,161	14,179	-21.93	-21.93	18,234	0.40	0.40
510230	Life And Health Insurance	47,464	47,464	27,771	-41.49	-41.49	53,172	12.03	12.03
510240	Workers Compensation	1,480	1,480	370	-75.00	-75.00	957	-35.34	-35.34
530310	Professional Services	5,000	10,000	6,318	26.36	-36.82	10,000	100.00	0.00
530316	Medical Services	8,000	12,000	6,776	-15.30	-43.53	9,100	13.75	-24.17
530340	Other Contractual Service	67,320	63,320	0	-100.00	-100.00	0	-100.00	-100.00
530400	Travel And Per Diem	2,900	2,900	1,133	-60.91	-60.91	2,900	0.00	0.00
530410	Phone & Postage/freight	2,658	2,658	1,110	-58.22	-58.22	2,250	-15.35	-15.35
530440	Rentals And Leases	3,137	3,137	1,611	-48.66	-48.66	3,137	0.00	0.00
530451	Risk Management Charges	4,335	2,235	2,168	-49.99	-3.00	5,284	21.89	136.42
530460	Repair And Maintenance	0	0	0	0.00	0.00	1,376	0.00	0.00
530470	Printing And Binding	200	200	126	-37.00	-37.00	200	0.00	0.00
530498	Advertising	1,242	1,242	370	-70.20	-70.20	1,242	0.00	0.00
530510	Office Supplies	2,079	2,079	1,803	-13.25	-13.25	2,079	0.00	0.00
530520	Operating Supplies	5,320	970	569	-89.31	-41.39	6,650	25.00	585.57
530540	Books,pubs,subs,educ,mem.	2,200	2,200	1,376	-37.45	-37.45	2,200	0.00	0.00
560640	Capital Outlay-equipment	0	10,820	0	0.00	-100.00	0	0.00	-100.00
065 Employee Services - Personnel		443,983	459,803	261,607	-41.08	-43.10	396,040	-10.80	-13.87
001 General Fund		443,983	459,803	261,607	-41.08	-43.10	396,040	-10.80	-13.87
501 Worker's Compensation									
051 Employee Services - Loss Control									
05101 Loss Control Worker Comp									
510120	Regular Salaries & Wages	32,747	32,747	23,059	-29.58	-29.58	33,423	2.06	2.06
510140	Overtime	0	0	0	0.00	0.00	0	0.00	0.00
510210	Fica Taxes	2,774	2,774	1,733	-37.51	-37.51	2,855	2.92	2.92
510220	Retirement Contributions	2,377	2,377	1,699	-28.50	-28.50	2,397	0.84	0.84
510230	Life And Health Insurance	5,925	5,925	1,811	-69.43	-69.43	6,638	12.03	12.03
510240	Workers Compensation	1,001	1,001	250	-75.00	-75.00	826	-17.48	-17.48
530400	Travel And Per Diem	330	330	96	-70.96	-70.96	330	0.00	0.00
530409	Vehicle Maintenance Chrgs	657	657	657	0.00	0.00	322	-50.99	-50.99
530410	Phone & Postage/freight	150	150	88	-41.58	-41.58	150	0.00	0.00
530451	Risk Management Charges	679	679	340	-49.93	-49.93	713	5.01	5.01
530510	Office Supplies	155	145	0	-100.00	-100.00	155	0.00	6.90
530520	Operating Supplies	140	150	0	-100.00	-100.00	140	0.00	-6.67
530528	Internal Fuel	655	655	217	-66.95	-66.95	655	0.00	0.00
530540	Books,pubs,subs,educ,mem.	298	298	0	-100.00	-100.00	298	0.00	0.00
051 Employee Services - Loss Control		47,888	47,888	29,950	-37.46	-37.46	48,902	2.12	2.12
075 Employee Services - Worker's Comp									
07501 Workers Comp Admin									
510120	Regular Salaries & Wages	125,980	125,980	88,669	-29.62	-29.62	128,525	2.02	2.02
510210	Fica Taxes	11,102	11,102	6,293	-43.31	-43.31	11,472	3.33	3.33
510220	Retirement Contributions	9,144	9,144	6,838	-25.22	-25.22	9,215	0.78	0.78
510230	Life And Health Insurance	21,567	21,567	12,581	-41.67	-41.67	24,161	12.03	12.03
510235	Opeb Hlth Ins	0	0	0	0.00	0.00	0	0.00	0.00
510240	Workers Compensation	1,066	1,066	267	-75.00	-75.00	482	-54.78	-54.78
530310	Professional Services	4,500	0	0	-100.00	0.00	0	-100.00	0.00
530400	Travel And Per Diem	1,560	7,299	784	-49.73	-89.25	5,739	267.88	-21.37
530410	Phone & Postage/freight	400	550	199	-50.21	-63.79	232	-42.00	-57.82
530440	Rentals And Leases	1,316	1,316	624	-52.55	-52.55	672	-48.94	-48.94
530451	Risk Management Charges	1,536	1,536	768	-50.00	-50.00	1,611	4.88	4.88
530470	Printing And Binding	300	0	0	-100.00	0.00	300	0.00	0.00
530498	Advertising	0	0	0	0.00	0.00	0	0.00	0.00
530510	Office Supplies	1,400	1,700	1,481	5.75	-12.91	1,400	0.00	-17.65
530520	Operating Supplies	0	0	0	0.00	0.00	0	0.00	0.00
530540	Books,pubs,subs,educ,mem.	600	11,350	4,952	725.35	-56.37	11,500	1,816.67	1.32

Department Expenditure Budget Comparisons grouped by Division, Fund

Monroe County Board of County Commissioners

Fiscal Year 2016

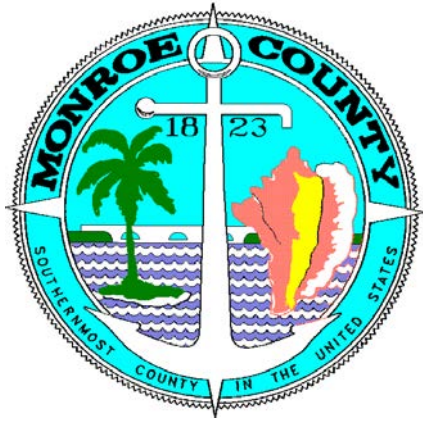
Account Code	Account Description	2015 Adopted	2015 Amended	2015 YTD	Adpt % Chg	Amd % Chg	FY 2016 Budget	Adpt % Chg	Amd % Chg
05 Employee Services									
501 Worker's Compensation									
075 Employee Services - Worker's Comp									
560640	Capital Outlay-equipment	0	0	0	0.00	0.00	0	0.00	0.00
07502 Workers Comp Operations									
530310	Professional Services	70,918	70,918	53,188	-25.00	-25.00	70,918	0.00	0.00
530450	Insurance	407,000	407,000	276,614	-32.04	-32.04	407,000	0.00	0.00
530499	Commissions & Fees	100,000	54,000	40,053	-59.95	-25.83	55,000	-45.00	1.85
07503 Workers Comp Claims									
510150	Special Pay	300,000	300,000	162,345	-45.88	-45.88	250,000	-16.67	-16.67
530315	Professional Services	100,000	150,000	129,811	29.81	-13.46	200,000	100.00	33.33
530316	Medical Services	760,000	961,500	816,291	7.41	-15.10	881,600	16.00	-8.31
530317	Drug Testing	500,000	248,500	118,360	-76.33	-52.37	250,000	-50.00	0.60
530318	Legal Fees	70,000	103,861	44,479	-36.46	-57.17	103,381	47.69	-0.46
530490	Miscellaneous Expenses	8,000	8,000	5,295	-33.82	-33.82	8,000	0.00	0.00
530522	Personal Care Items	100,000	100,000	52,649	-47.35	-47.35	70,000	-30.00	-30.00
07504 Workers Comp Asserted Clm									
530316	Medical Services	1,000,000	1,000,000	0	-100.00	-100.00	1,000,000	0.00	0.00
07505 Workers Comp Catastrophic									
530316	Medical Services	1,000,000	1,000,000	4,360	-99.56	-99.56	1,000,000	0.00	0.00
075 Employee Services - Worker's Comp		4,596,389	4,596,389	1,826,903	-60.25	-60.25	4,491,208	-2.29	-2.29
501 Worker's Compensation		4,644,277	4,644,277	1,856,853	-60.02	-60.02	4,540,110	-2.24	-2.24
502 Group Insurance Fund									
080 Employee Services - Group Insurance									
08001 Group Ins Admin									
510120	Regular Salaries & Wages	170,671	170,671	119,507	-29.98	-29.98	174,003	1.95	1.95
510210	Fica Taxes	15,229	15,229	8,776	-42.37	-42.37	15,740	3.36	3.36
510220	Retirement Contributions	12,386	12,386	9,104	-26.50	-26.50	12,475	0.72	0.72
510230	Life And Health Insurance	31,284	31,284	18,249	-41.67	-41.67	35,046	12.03	12.03
510235	Opeb Hlth Ins	0	0	0	0.00	0.00	0	0.00	0.00
510240	Workers Compensation	1,174	1,174	294	-75.00	-75.00	1,808	54.00	54.00
530310	Professional Services	129,000	129,000	86,000	-33.33	-33.33	129,000	0.00	0.00
530400	Travel And Per Diem	1,000	1,000	803	-19.67	-19.67	1,000	0.00	0.00
530410	Phone & Postage/freight	3,610	2,910	1,420	-60.66	-51.20	3,300	-8.59	13.40
530440	Rentals And Leases	1,316	1,316	809	-38.53	-38.53	1,960	48.94	48.94
530451	Risk Management Charges	3,138	3,138	1,569	-50.00	-50.00	3,308	5.42	5.42
530470	Printing And Binding	400	408	408	2.00	0.00	400	0.00	-1.96
530498	Advertising	0	300	290	0.00	-3.18	0	0.00	-100.00
530510	Office Supplies	1,000	1,192	1,116	11.57	-6.40	1,300	30.00	9.06
530520	Operating Supplies	0	0	0	0.00	0.00	0	0.00	0.00
530540	Books,pubs,subs,educ,mem.	500	700	695	39.00	-0.71	500	0.00	-28.57
530590	Depreciation	0	0	0	0.00	0.00	0	0.00	0.00
08002 Group Ins Operations									
530310	Professional Services	1,084,894	1,084,894	804,972	-25.80	-25.80	1,068,093	-1.55	-1.55
530340	Other Contractual Service	23,040	23,040	12,643	-45.13	-45.13	21,000	-8.85	-8.85
530450	Insurance	204,000	204,000	111,559	-45.31	-45.31	150,000	-26.47	-26.47
530498	Advertising	0	0	0	0.00	0.00	0	0.00	0.00
08003 Group Ins Claims									
530310	Professional Services	0	0	0	0.00	0.00	0	0.00	0.00
530316	Medical Services	14,225,890	14,225,890	9,523,843	-33.05	-33.05	15,639,045	9.93	9.93
08004 Group Ins Asserted Claims									
530310	Professional Services	375,000	375,000	0	-100.00	-100.00	375,000	0.00	0.00
530316	Medical Services	3,530,000	3,530,000	0	-100.00	-100.00	3,508,915	-0.60	-0.60
08005 Wellness Program									
530490	Miscellaneous Expenses	40,000	40,000	-2,788	-106.97	-106.97	35,260	-11.85	-11.85
08006 Well Pgm-Race Reimburs									
530490	Miscellaneous Expenses	8,449	8,449	155	-98.17	-98.17	8,329	-1.42	-1.42
080 Employee Services - Group Insurance		19,861,981	19,861,981	10,699,423	-46.13	-46.13	21,185,482	6.66	6.66
502 Group Insurance Fund		19,861,981	19,861,981	10,699,423	-46.13	-46.13	21,185,482	6.66	6.66

Department Expenditure Budget Comparisons grouped by Division, Fund

Monroe County Board of County Commissioners

Fiscal Year 2016

Account Code	Account Description	2015 Adopted	2015 Amended	2015 YTD	Adpt % Chg	Amd % Chg	FY 2016 Budget	Adpt % Chg	Amd % Chg
05 Employee Services									
503 Risk Management Fund									
051 Employee Services - Loss Control									
05102 Loss Control Risk Mgmt									
510120	Regular Salaries & Wages	32,747	32,747	23,059	-29.59	-29.59	33,423	2.06	2.06
510140	Overtime	0	0	0	0.00	0.00	0	0.00	0.00
510210	Fica Taxes	2,774	2,774	1,734	-37.51	-37.51	2,855	2.92	2.92
510220	Retirement Contributions	2,377	2,377	1,699	-28.51	-28.51	2,397	0.84	0.84
510230	Life And Health Insurance	5,925	5,925	1,811	-69.43	-69.43	6,638	12.03	12.03
510240	Workers Compensation	1,001	1,001	250	-75.00	-75.00	926	-7.49	-7.49
530400	Travel And Per Diem	380	380	45	-88.17	-88.17	740	94.74	94.74
530409	Vehicle Maintenance Chrgs	657	657	657	0.00	0.00	322	-50.99	-50.99
530410	Phone & Postage/freight	150	150	88	-41.55	-41.55	150	0.00	0.00
530451	Risk Management Charges	965	965	483	-49.95	-49.95	1,004	4.04	4.04
530460	Repair And Maintenance	17,000	17,000	11,643	-31.51	-31.51	15,000	-11.76	-11.76
530510	Office Supplies	255	255	233	-8.76	-8.76	255	0.00	0.00
530520	Operating Supplies	950	950	747	-21.37	-21.37	1,650	73.68	73.68
530528	Internal Fuel	700	700	0	-100.00	-100.00	700	0.00	0.00
530540	Books,pubs,subs,educ,mem.	1,640	1,640	650	-60.37	-60.37	550	-66.46	-66.46
051 Employee Services - Loss Control		67,521	67,521	43,098	-36.17	-36.17	66,610	-1.35	-1.35
085 Employee Services - Risk Mgmt.									
08501 Risk Mgmt Admin									
510120	Regular Salaries & Wages	119,056	119,056	83,754	-29.65	-29.65	121,367	1.94	1.94
510210	Fica Taxes	10,537	10,537	6,210	-41.06	-41.06	10,883	3.28	3.28
510220	Retirement Contributions	8,641	8,641	6,373	-26.24	-26.24	8,702	0.71	0.71
510230	Life And Health Insurance	21,093	21,093	14,544	-31.05	-31.05	23,630	12.03	12.03
510235	Opeb Hlth Ins	0	0	0	0.00	0.00	0	0.00	0.00
510240	Workers Compensation	859	859	215	-75.00	-75.00	656	-23.63	-23.63
530310	Professional Services	47,500	47,500	33,200	-30.11	-30.11	47,500	0.00	0.00
530400	Travel And Per Diem	1,500	1,000	85	-94.30	-91.46	1,500	0.00	50.00
530410	Phone & Postage/freight	700	700	425	-39.24	-39.24	700	0.00	0.00
530451	Risk Management Charges	2,665	2,665	1,332	-50.02	-50.02	2,686	0.79	0.79
530460	Repair And Maintenance	0	0	0	0.00	0.00	0	0.00	0.00
530498	Advertising	0	200	143	0.00	-28.37	0	0.00	-100.00
530510	Office Supplies	895	1,195	1,162	29.82	-2.77	895	0.00	-25.10
530520	Operating Supplies	0	0	0	0.00	0.00	0	0.00	0.00
530540	Books,pubs,subs,educ,mem.	1,900	1,900	985	-48.16	-48.16	1,900	0.00	0.00
530590	Depreciation	0	0	0	0.00	0.00	0	0.00	0.00
08502 Risk Mgmt Insurance									
530450	Insurance	1,900,000	1,900,000	1,755,253	-7.62	-7.62	1,900,000	0.00	0.00
530498	Advertising	1,000	1,000	143	-85.67	-85.67	0	-100.00	-100.00
08503 Risk Mgmt Claims									
530453	Auto Physical Damage	45,000	45,000	21,407	-52.43	-52.43	45,000	0.00	0.00
530454	General Liability Exp	60,000	85,000	68,769	14.61	-19.10	60,000	0.00	-29.41
530456	Property Damage Exp	60,000	60,000	29,936	-50.11	-50.11	60,000	0.00	0.00
530457	Auto Liability Exp	5,000	5,000	3,547	-29.07	-29.07	10,000	100.00	100.00
530500	Open Claims	450,000	405,167	0	-100.00	-100.00	400,000	-11.11	-1.28
530501	lbnr	50,000	50,000	0	-100.00	-100.00	20,000	-60.00	-60.00
560641	Capital Outlay Vehicles	0	19,833	19,833	0.00	0.00	0	0.00	-100.00
08504 Risk Mgmt Asserted Claims									
590502	Catastrophic Claims	1,000,000	1,000,000	0	-100.00	-100.00	1,000,000	0.00	0.00
08505 KW Courthse Water Damage									
510120	Regular Salaries & Wages	0	0	0	0.00	0.00	0	0.00	0.00
510140	Overtime	0	0	0	0.00	0.00	0	0.00	0.00
510210	Fica Taxes	0	0	0	0.00	0.00	0	0.00	0.00
510220	Retirement Contributions	0	0	0	0.00	0.00	0	0.00	0.00
085 Employee Services - Risk Mgmt.		3,786,346	3,786,346	2,047,317	-45.93	-45.93	3,715,419	-1.87	-1.87
503 Risk Management Fund		3,853,867	3,853,867	2,090,416	-45.76	-45.76	3,782,029	-1.86	-1.86
05 Employee Services		28,804,108	28,819,928	14,908,298	-48.24	-48.27	29,903,661	3.82	3.76
Report Total		28,804,108	28,819,928	14,908,298	-48.24	-48.27	29,903,661	3.82	3.76



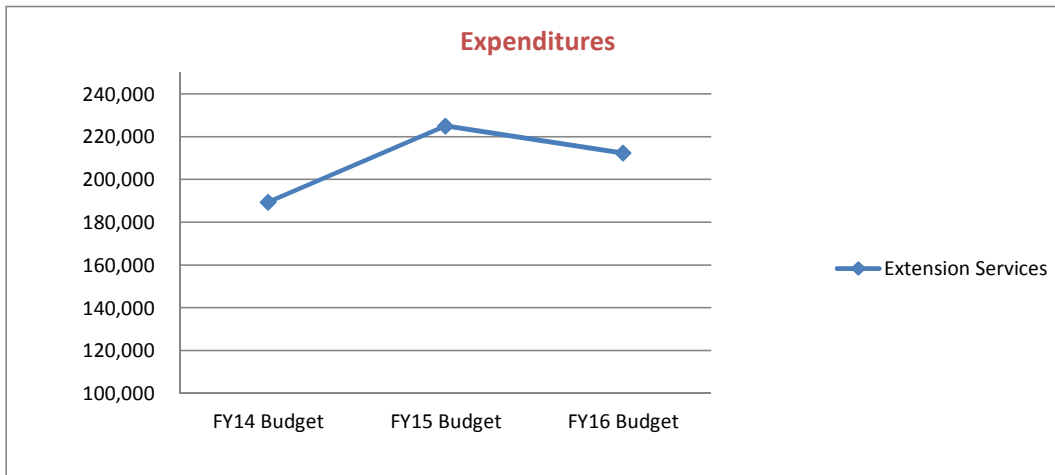
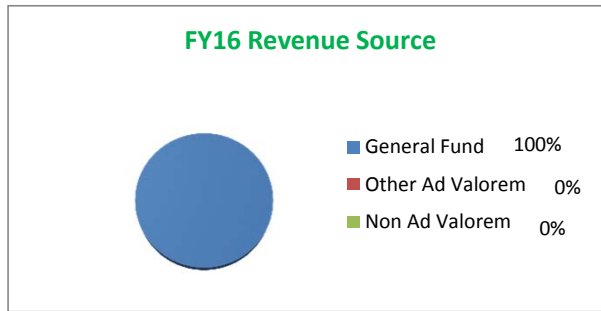
EXTENSION SERVICES

Extension Services

Proposed FY16:

FY16 Revenue Source

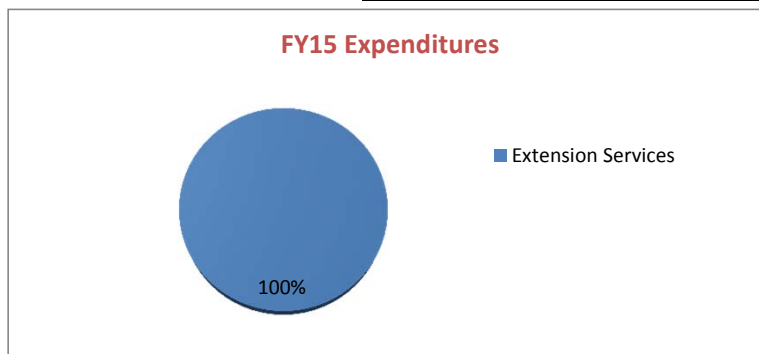
General Fund	\$212,351
Other Ad Valorem	\$0
Non Ad Valorem	\$0
	\$212,351



Expenditures

Extension Services
Total

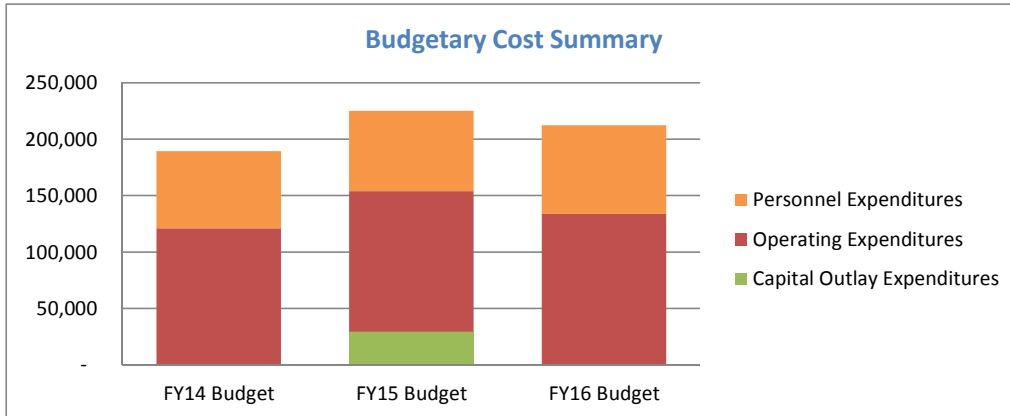
	Adopted FY14 Budget	Adopted FY15 Budget	Proposed FY16 Budget	FY16 Change
Extension Services	189,427	225,012	212,351	-5.6%
Total	189,427	225,012	212,351	-5.6%



Extension Services

Budgetary Cost Summary

	Adopted FY14 Budget	Adopted FY15 Budget	Proposed FY16 Budget	FY16 Change
Personnel Expenditures	68,442	70,930	78,411	10.5%
Operating Expenditures	120,985	124,582	133,940	7.5%
Capital Outlay Expenditures	-	29,500	-	0.0%
Total	189,427	225,012	212,351	-5.6%



	Adopted FY14 Budget	Adopted FY15 Budget	Proposed FY16 Budget	FY16 Change
FTE History	1.00	1.00	1.00	-

**Monroe County Board of County Commissioners
Fiscal Year 2016 Proposed Fiscal Plan**

Extension Services



Monroe County Board of County Commissioners Fiscal Year 2016 Proposed Fiscal Plan

Extension Services

Business Center Vision

Extension Programs Combine Research-Based Subject Matter with Effective Educational Approaches

Mission Statement

The University of Florida/Monroe County Extension Mission Statement

“The Monroe County Extension Service is committed to providing objective science-based youth and adult informal community educational programs and services in the 4-H youth, horticulture, family and consumer sciences, and marine areas that help residents to improve their quality of life and surrounding environment.”

Services Provided

Four Major Program Areas

Sea Grant Marine, Climate Change, Environmental Horticulture, Family & Consumer Sciences/Community Development. Three Extension Agents & One Admin Staff

Strategic Goals

To develop and maintain educational programs to benefit residents in Monroe County. To enhance the effectiveness of Extension and service to Monroe County through development of a volunteer network. Number of volunteer hours contributed to county educational efforts. To ensure a yearly UF match in funding and services for Monroe County of at least 2 UF dollars for each 1 Monroe County dollar.

Budgetary Cost Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
Personnel Expenditures	65,357	68,766	70,930	70,930	78,411	10.5%
Operating Expenditures	102,777	106,982	124,582	295,218	133,940	7.5%
Capital Outlay Expenditures	-	-	29,500	32,255	-	(100.0%)
Total Budget	168,134	175,748	225,012	398,403	212,351	(5.6%)

Appropriations by Department	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
Extension Services	168,134	175,748	225,012	398,403	212,351	(5.6%)
Total Budget	168,134	175,748	225,012	398,403	212,351	(5.6%)

Revenue Sources	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
General Fund	168,134	175,748	225,012	223,403	212,351	(5.6%)
Governmental Fund Type Grants	-	-	-	175,000	-	-%
Total Revenue	168,134	175,748	225,012	398,403	212,351	(5.6%)

Position Summary by Department	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2016 Proposed	FY 2016 Variance
Extension Services	1.00	1.00	1.00	1.00	-
Total Full-Time FTE	1.00	1.00	1.00	1.00	-
Total FTE	1.00	1.00	1.00	1.00	-

Monroe County Board of County Commissioners

Fiscal Year 2016 Proposed Fiscal Plan

Extension Services

Extension Services

Mission Statement

Monroe County Extension Service is committed to creating objective, science-based, educational programs and services that provide residents empowering lifelong learning opportunities that help them to improve their quality of life and surrounding environment.

Services Provided

UF/MC Extension Service provides a variety of educational services to residents, businesses, organizations and agencies in marine, horticulture, and family and youth development. Individual consultations, seminars, workshops and public events are conducted. Extension Service collaborates with other organizations to provide educational support for their programs and to expand their existing services through education.

Major Variances

FY15 Budget included Vehicle Replacement Program.
Requesting \$5,000 for a temporary summer intern.

Advisory Board

- UF/MC Extension Overall Advisory Council
- UF/MC Extension Marine Advisory Committee
- UF/MC Extension Horticulture Advisory Committee
- UF/MC Extension Family and Community Development Advisory Committee

Budgetary Cost Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
Personnel Expenditures	65,357	68,766	70,930	70,930	78,411	10.5%
Operating Expenditures	102,777	106,982	124,582	295,218	133,940	7.5%
Capital Outlay Expenditures	-	-	29,500	32,255	-	(100.0%)
Total Budget	168,134	175,748	225,012	398,403	212,351	(5.6%)

Revenue Sources	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
General Fund	168,134	175,748	225,012	223,403	212,351	(5.6%)
Governmental Fund Type Grants	-	-	-	175,000	-	-
Total Revenue	168,134	175,748	225,012	398,403	212,351	(5.6%)

Position Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2016 Proposed	FY 2016 Variance
Administrative Support	1.00	1.00	1.00	1.00	-
Total Full-Time FTE	1.00	1.00	1.00	1.00	-
Total FTE	1.00	1.00	1.00	1.00	-

Objectives and Performance Measures	Unit of Measure	FY 2014 Actual	FY 2015 Target	FY 2015 Estimate	FY 2016 Proposed
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Monetary Value of Extension

- | | | | | | |
|--|---|------|------|------|------|
| • Extension Monetary Value to Monroe County Operations | % | 1.80 | 1.50 | 1.80 | 1.50 |
|--|---|------|------|------|------|

Service Delivery Contacts

- | | | | | | |
|----------------------|---|--------|--------|--------|--------|
| • Clientele Contacts | # | 11,472 | 10,000 | 13,536 | 10,000 |
|----------------------|---|--------|--------|--------|--------|

Volunteer Educational Network

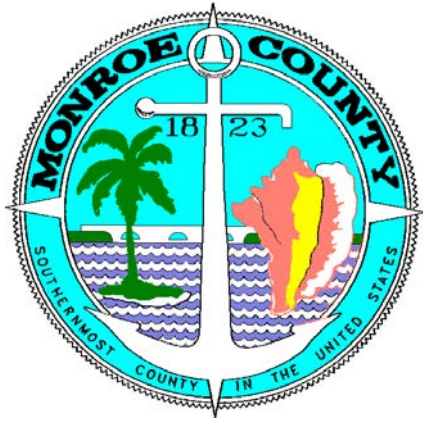
- | | | | | | |
|------------------------------|---|-------|-------|-------|-------|
| • Volunteer Effort and Value | # | 2,444 | 2,200 | 2,235 | 2,200 |
|------------------------------|---|-------|-------|-------|-------|

Department Expenditure Budget Comparisons grouped by Division, Fund

Monroe County Board of County Commissioners

Fiscal Year 2016

Account Code	Account Description	2015 Adopted	2015 Amended	2015 YTD	Adpt % Chg	Amd % Chg	FY 2016 Budget	Adpt % Chg	Amd % Chg
22 Extension Services									
001 General Fund									
610 Extension Services									
61000 Extension Services									
510120	Regular Salaries & Wages	52,671	52,671	37,117	-29.53	-29.53	53,803	2.15	2.15
510130	Other Salaries & Wages	0	0	0	0.00	0.00	5,000	0.00	0.00
510210	Fica Taxes	4,754	4,754	2,572	-45.90	-45.90	4,928	3.66	3.66
510220	Retirement Contributions	3,823	3,823	2,736	-28.44	-28.44	3,858	0.92	0.92
510230	Life And Health Insurance	9,480	9,480	5,530	-41.67	-41.67	10,620	12.03	12.03
510240	Workers Compensation	202	202	51	-75.00	-75.00	202	0.00	0.00
530340	Other Contractual Service	105,000	100,745	45,074	-57.07	-55.26	110,000	4.76	9.19
530400	Travel And Per Diem	1,400	2,400	844	-39.68	-64.81	2,400	71.43	0.00
530409	Vehicle Maintenance Chrgs	3,663	3,663	3,663	0.00	0.00	3,203	-12.56	-12.56
530410	Phone & Postage/freight	1,700	1,700	1,250	-26.47	-26.47	1,700	0.00	0.00
530440	Rentals And Leases	3,600	3,600	2,139	-40.58	-40.58	3,600	0.00	0.00
530451	Risk Management Charges	3,219	1,610	1,610	-49.98	0.00	3,537	9.88	119.69
530460	Repair And Maintenance	200	0	0	-100.00	0.00	200	0.00	0.00
530470	Printing And Binding	300	0	0	-100.00	0.00	300	0.00	0.00
530510	Office Supplies	1,000	1,000	670	-33.02	-33.02	2,000	100.00	100.00
530520	Operating Supplies	1,000	1,500	604	-39.60	-59.73	1,000	0.00	-33.33
530521	Gasoline	0	0	0	0.00	0.00	0	0.00	0.00
530528	Internal Fuel	2,500	2,500	1,653	-33.89	-33.89	4,000	60.00	60.00
530540	Books,pubs,subs,educ,mem.	1,000	1,500	1,359	35.90	-9.40	2,000	100.00	33.33
560641	Capital Outlay Vehicles	29,500	32,255	0	-100.00	-100.00	0	-100.00	-100.00
	610 Extension Services	225,012	223,403	106,872	-52.50	-52.16	212,351	-5.63	-4.95
	001 General Fund	225,012	223,403	106,872	-52.50	-52.16	212,351	-5.63	-4.95
125 Governmental Fund Type Grants									
610 Extension Services									
61001 Sentinel Fisheries Pgrm									
530340	Other Contractual Service	0	37,500	0	0.00	-100.00	0	0.00	-100.00
530400	Travel And Per Diem	0	1,300	891	0.00	-31.49	0	0.00	-100.00
530490	Miscellaneous Expenses	0	136,158	35,928	0.00	-73.61	0	0.00	-100.00
530510	Office Supplies	0	42	42	0.00	0.00	0	0.00	-100.00
	610 Extension Services	0	175,000	36,861	0.00	-78.94	0	0.00	-100.00
	125 Governmental Fund Type Grants	0	175,000	36,861	0.00	-78.94	0	0.00	-100.00
	22 Extension Services	225,012	398,403	143,733	-36.12	-63.92	212,351	-5.63	-46.70
	Report Total	225,012	398,403	143,733	-36.12	-63.92	212,351	-5.63	-46.70



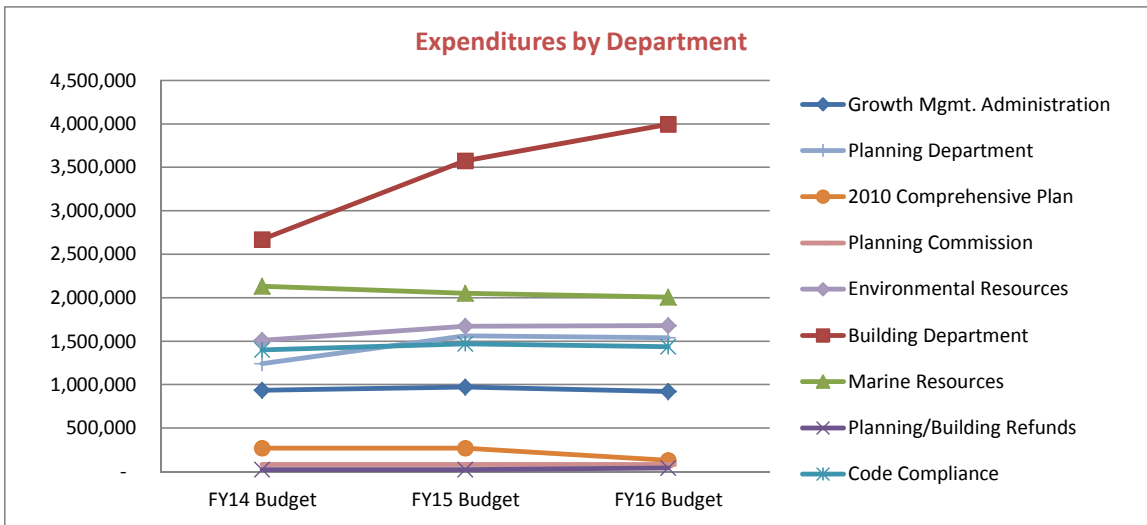
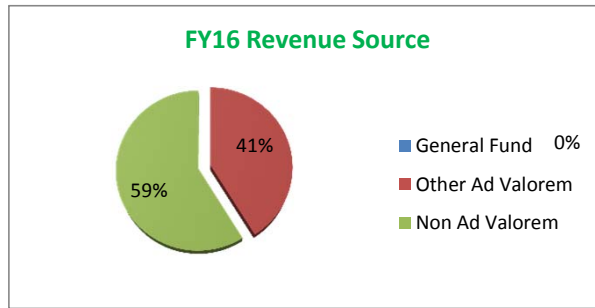
GROWTH MANAGEMENT

Growth Management

Proposed FY16:

FY16 Revenue Source

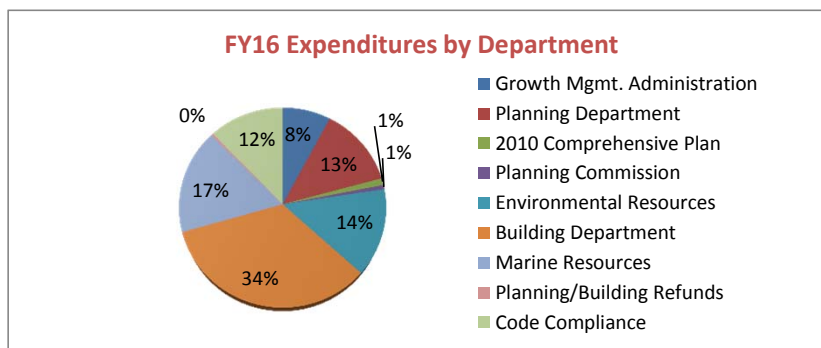
General Fund	\$0
Other Ad Valorem	\$4,866,940
Non Ad Valorem	<u>\$6,960,325</u>
	\$11,827,365



Expenditures by Department

Growth Mgmt. Administration	
Planning Department	
2010 Comprehensive Plan	
Planning Commission	
Environmental Resources	
Building Department	
Marine Resources	
Planning/Building Refunds	
Code Compliance	
Total	

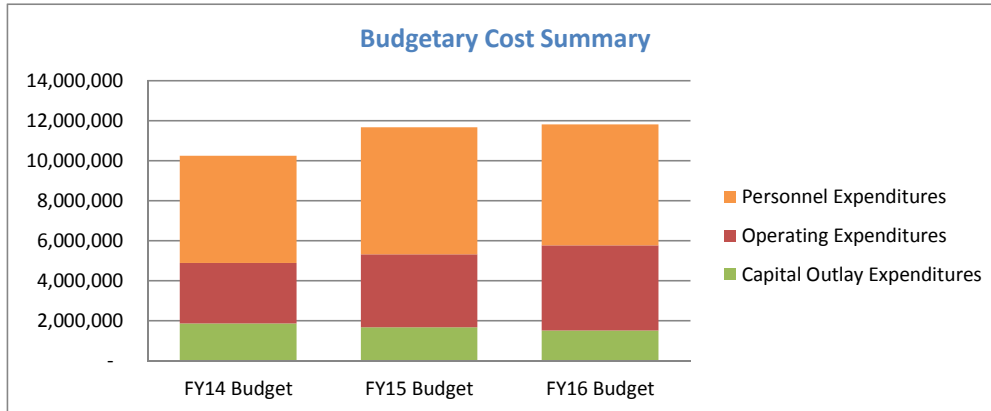
	Adopted FY14 Budget	Adopted FY15 Budget	Proposed FY16 Budget	FY16 Change
Growth Mgmt. Administration	935,972	973,666	918,700	-5.6%
Planning Department	1,239,450	1,560,584	1,538,308	-1.4%
2010 Comprehensive Plan	270,000	270,000	130,000	-51.9%
Planning Commission	81,000	81,964	82,176	0.3%
Environmental Resources	1,508,643	1,671,956	1,677,622	0.3%
Building Department	2,667,408	3,573,082	3,995,756	11.8%
Marine Resources	2,132,983	2,051,422	2,008,268	-2.1%
Planning/Building Refunds	22,000	22,000	42,000	90.9%
Code Compliance	1,397,326	1,469,420	1,434,535	-2.4%
Total	10,254,782	11,674,094	11,827,365	1.3%



Growth Management

Budgetary Cost Summary

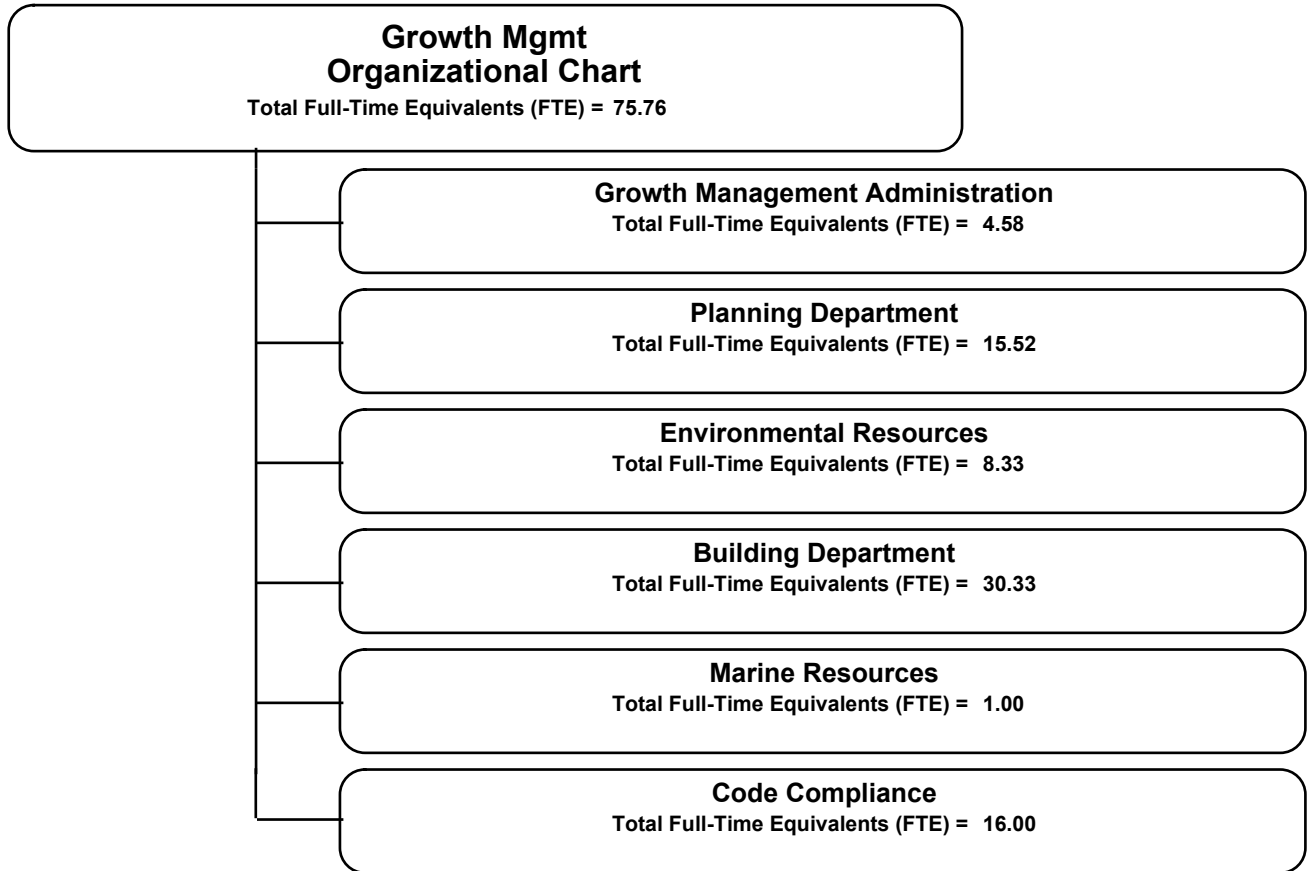
	Adopted FY14 Budget	Adopted FY15 Budget	Proposed FY16 Budget	FY16 Change
Personnel Expenditures	5,357,429	6,344,739	6,046,579	-4.7%
Operating Expenditures	3,018,906	3,646,382	4,255,219	16.7%
Capital Outlay Expenditures	1,878,447	1,682,973	1,525,567	-9.4%
Total	10,254,782	11,674,094	11,827,365	1.3%



	Adopted FY14 Budget	Adopted FY15 Budget	Proposed FY16 Budget	FY16 Change
FTE History	70.98	81.98	75.76	(6.22)
FY14 Change	Deletion of Coordinator Budget & Personnel Liaison position			
FY15 Change	BOCC approved new FTE - Floodplain Administrator (5/21/14)			
	Affordable Housing position added			
	Planner position added			
	Biologist position added			
	Building Inspector position added			
	Electrical Inspector position added			
	Plumbing Mechanical Inspector position added			
	2 Customer Service Representative positions added			
	Assistant Building Official position added			
FY16 Change	Records Coordinator position added			
	Assistant County Administrator position reallocated to County Administrator			
	Floodplain Administrator position eliminated			
	Affordable Housing position eliminated			
	Staff Assistant position eliminated			
	Sr. Director Building Official position eliminated			
	Building Inspector position eliminated			
Plumbing Mechanical Inspector position eliminated				
BOCC Executive Assistant added duties for Affordable Housing from BOCC Administration				

**Monroe County Board of County Commissioners
Fiscal Year 2016 Proposed Fiscal Plan**

Growth Mgmt



Monroe County Board of County Commissioners

Fiscal Year 2016 Proposed Fiscal Plan

Growth Mgmt

Business Center Vision

To achieve organizational excellence through fiscal responsibility and the provision of services provided to the public from the departments of Planning and Environmental Resources, Building, Code Compliance, GIS services and the offices of the Land Steward, that is caring, professional, fair, solution oriented and handled with a sense of urgency.

Mission Statement

The mission of the Growth Management Division is to safeguard the community vision by providing caring, professional and fair development approval services to our citizenry while being dependable stewards of the public trust as we administer the Monroe County Comprehensive Plan, Land Development Code, Building Code and other applicable local, state, and federal laws intended to protect our community's natural resources and property rights.

Services Provided

Departments:

Planning and Environmental Resources -

Current Planning - Land development approvals, Land Development Code development, permitting, development review and processing.

Comprehensive Planning - Community visioning, Comprehensive Plan development and implementation, CommuniKeys planning and implementation, State Area of Critical State Concern (ACSC) Work Plan management.

Environmental Resources - Permitting, development review, and habitat protection.

Marine Resources - Administration and maintenance of our coastal waters programs including: managed anchorage areas, pumpout program, channel marker replacement program, derelict vessel removal from our waters in partnership with FWC.

Building Department - Development review, permitting, plan review, inspections and flood plain management.

Code Compliance - County regulation compliance with special focuses on vacation rentals, wastewater hookup, and contractor licensing enforcement.

Offices:

GIS - County wide graphics/mapping and digital data tracking, storage and delivery.

Land Steward - Administration and maintenance of our conservation lands.

Strategic Goals

To accomplish this mission, the Division is committed to the following goals:

- Serve all citizens equally, objectively and courteously
- Improve the exchange of information with individuals and communities through better public access and availability to information through use of latest technology and high quality, and easily understandable applications, regulations, and other written materials
- Respond to all public information requests and complaints in a timely and efficient manner
- Encourage citizen participation in the planning process through public education and citizen outreach
- Serve the permitting community in a consistent, timely (with a sense of urgency) and professional manner with solutions oriented outlook
- Protect public health, safety and welfare through the fair and equitable enforcement and administration of existing regulations, public outreach and education

Delivering high quality, useful professional products and advice:

- Develop and implement pro-active, innovative and flexible approaches to permitting, planning, code enforcement and marine and terrestrial resources management
- Apply problem solving and consensus building for achieving goals
- Provide timely and professional information and service to County Commission and other County decision makers

Providing a challenging work environment:

- Recruit and retain superior people with integrity
- Encourage and reward flexibility, responsiveness, teamwork, personal initiative and accountability
- Use advanced technology to better serve the County
- Promote continuing education and training of personnel

Monroe County Board of County Commissioners
Fiscal Year 2016 Proposed Fiscal Plan

Growth Mgmt

Budgetary Cost Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
Personnel Expenditures	5,070,282	5,429,811	6,344,739	6,117,344	6,046,579	(4.7%)
Operating Expenditures	1,708,801	2,317,679	3,646,382	5,165,599	4,255,219	16.7%
Capital Outlay Expenditures	95,841	79,998	1,682,973	1,514,677	1,525,567	(9.4%)
Total Budget	6,874,923	7,827,489	11,674,094	12,797,620	11,827,365	1.3%

Appropriations by Department	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
2010 Comp Plan	127,921	145,278	270,000	270,000	130,000	(51.9%)
Building Department	2,155,158	2,592,276	3,573,082	3,613,024	3,995,756	11.8%
Code Compliance	1,238,911	1,308,545	1,469,420	1,469,420	1,434,535	(2.4%)
Environmental Resources	641,177	884,994	1,671,956	1,896,956	1,677,622	0.3%
Growth Management Administration	582,780	607,418	973,666	973,666	918,700	(5.6%)
Marine Projects	-	-	-	210,050	-	- %
Marine Resources	602,291	727,008	2,051,422	2,056,043	2,008,268	(2.1%)
Planning Commission	73,875	76,033	81,964	81,964	82,176	0.3%
Planning Department	1,446,859	1,442,211	1,560,584	2,063,497	1,538,308	(1.4%)
Planning/Building Refunds	5,951	43,726	22,000	163,000	42,000	90.9%
Total Budget	6,874,923	7,827,489	11,674,094	12,797,620	11,827,365	1.3%

Revenue Sources	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
Governmental Fund Type Grants	272,424	364,683	-	932,963	-	- %
Mstd - Png/bldg/code/fire Mar	3,719,588	3,920,761	5,166,977	5,212,977	4,866,940	(5.8%)
Boating Improvement Fund (BIF)	579,320	727,008	2,051,422	2,056,043	2,008,268	(2.1%)
Misc Special Revenue Fund	19,907	34,187	49,110	89,052	78,400	59.6%
Environmental Restoration Fund	142,482	179,035	872,613	877,613	926,401	6.2%
Building Fund	2,141,202	2,601,814	3,533,972	3,628,972	3,947,356	11.7%
Total Revenue	6,874,923	7,827,489	11,674,094	12,797,620	11,827,365	1.3%

Position Summary by Department	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2016 Proposed	FY 2016 Variance
Growth Management Administration	4.98	3.98	4.98	4.58	(0.40)
Planning Department	14.00	14.50	16.84	15.52	(1.32)
Environmental Resources	7.00	7.00	8.33	8.33	-
Building Department	28.00	28.50	33.83	30.33	(3.50)
Marine Resources	1.00	1.00	1.00	1.00	-
Code Compliance	17.00	17.00	17.00	16.00	(1.00)
Total Full-Time FTE	71.98	71.98	81.98	75.76	(6.22)
Total FTE	71.98	71.98	81.98	75.76	(6.22)

Monroe County Board of County Commissioners

Fiscal Year 2016 Proposed Fiscal Plan

Growth Mgmt Growth Management Administration

Mission Statement

To assure the Division serves the public in a professional manner while providing challenging work experience for our employee base allowing for both professional and personal growth of employees.

Services Provided

- Provide management oversight of budgetary and personnel and all programs within Division.
- Process, review, approve, and distribute the Division's BOCC agenda items.
- Provide policy recommendations to BOCC, County Administrator, County agencies and state/federal agencies on growth management issues affecting the County.
- Provide management oversight of County's Flood Insurance Inspection and Compliance Program.
- Prepare Annual Assessment of Comprehensive Work Program for Governor and Cabinet and coordinate County's efforts and responsibilities for maintenance and implementation of the Comprehensive Plan and Work Program and other requirements under Chapters 163 and 380, Florida Statutes.

Major Variances

The FY16 budget reductions can be attributed to a portion of an FTE reallocated to the General Fund and a reduction in Professional Services for the Impact Fee Study and other miscellaneous expenses in the line item.

Advisory Board

Budgetary Cost Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
Personnel Expenditures	391,370	415,653	473,550	473,550	434,456	(8.3%)
Operating Expenditures	191,410	185,811	500,116	500,116	484,244	(3.2%)
Capital Outlay Expenditures	-	5,954	-	-	-	-%
Total Budget	582,780	607,418	973,666	973,666	918,700	(5.6%)

Revenue Sources	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
Mstd - Png/bldg/code/fire Mar	582,780	607,418	973,666	973,666	918,700	(5.6%)
Total Revenue	582,780	607,418	973,666	973,666	918,700	(5.6%)

Position Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2016 Proposed	FY 2016 Variance
Administrative Support	1.98	-	1.00	1.00	-
Officials & Administrators	1.00	1.98	1.98	1.58	(0.40)
Technicians	-	1.00	1.00	1.00	-
Professionals	2.00	1.00	1.00	1.00	-
Total Full-Time FTE	4.98	3.98	4.98	4.58	(0.40)
Total FTE	4.98	3.98	4.98	4.58	(0.40)

Monroe County Board of County Commissioners

Fiscal Year 2016 Proposed Fiscal Plan

Growth Mgmt Planning Department

Mission Statement

Foster sustainable, quality development in the County while conserving and promoting stewardship of the County's fragile environment and the unique character of its' diverse island communities.

Key Objectives:

- Maintain and update Comprehensive Plan, including completion of studies and tasks for implementation.
- Complete comprehensive revisions to Land Development Regulations to make the regulations more user-friendly and easier to interpret and apply.
- Process and review permit and development applications in an efficient and effective manner consistent with the Comprehensive Plan and Land Development Regulations.
- Compile and disseminate policy, demographic, environmental and planning information to citizens, developers, other departments and governmental agencies within 5 working days of request.
- Continue implementing Administration Commission Rule 28-20.140, F.A.C
- Administer the Residential and Nonresidential Rate of Growth Ordinances and Affordable Housing programs in an efficient and effective manner.
- Prepare and meet schedules for required State reports and submittals.
- Encourage pre-application meetings and issue letters of understanding.
- Provide for professional administration of grants and project management of consultant studies.
- Finish development of and maintain the department website to include Liveable CommuniKeys, other reports and proposed regulatory and policy changes.
- Provide staff support to Planning Commission, Parks and Recreation Advisory Board, Historic Preservation Commission, Beneficial and Vesting Hearing Officer and special Ad Hoc Committees.

Services Provided

- Provide development review services for projects to ensure compliance with Comprehensive Plan and Land Development Regulations.
- Enhance and maintain the County's permit allocation system for residential and non-residential development.
- Implement Livable CommuniKeys Program and adopted community master plans through amendments to Land Development Regulations and other actions identified in these plans.
- Maintain and update the County Comprehensive Plan in accordance with Chapters 163 and 380 Florida Statutes .
- Maintain and amend the Land Development Regulations in accordance with the Comprehensive Plan, requirements resulting from community master planning efforts and regulatory streamlining efforts.
- Prepare revised policy and regulatory framework, including amendments to the Comprehensive Plan and Land Development Regulations needed to implement Goal 105, Smart Growth/Tier System and appropriate recommendations of the Florida Keys Carrying Capacity.
- Provide policy recommendations on the Comprehensive Plan and County's compliance with State Comprehensive Plan mandates to the BOCC, County Administrator, Division Directors and other County agencies.
- Compile and disseminate policy, demographic, socio-economic, environmental and planning information to public and other County and public agencies.
- Provide staff administrative support to Planning Commission, Parks and Recreation Advisory Board, Historic Preservation Commission, Beneficial Use and Vesting Officer and special ad hoc committees.

Major Variances

The Affordable Housing Planner position has been eliminated from the FY16 budget. Contractual services is increasing due to the eliminated position.

Advisory Board

- Planning Commission
- Parks and Recreation Advisory Board
- Historic Preservation Commission
- Development Review Committee (DRC)
- Environmental Impact Study Oversight Committee (EIS)

**Monroe County Board of County Commissioners
Fiscal Year 2016 Proposed Fiscal Plan**

**Growth Mgmt
Planning Department**

Budgetary Cost Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
Personnel Expenditures	1,123,429	1,165,509	1,345,975	1,552,851	1,270,069	(5.6%)
Operating Expenditures	264,736	274,053	190,109	481,161	268,239	41.1%
Capital Outlay Expenditures	58,694	2,649	24,500	29,484	-	(100.0%)
Total Budget	1,446,859	1,442,211	1,560,584	2,063,497	1,538,308	(1.4%)

Revenue Sources	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
Governmental Fund Type Grants	191,894	242,589	-	502,913	-	- %
Mstd - PIng/bldg/code/fire Mar	1,254,965	1,199,622	1,560,584	1,560,584	1,538,308	(1.4%)
Total Revenue	1,446,859	1,442,211	1,560,584	2,063,497	1,538,308	(1.4%)

Position Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2016 Proposed	FY 2016 Variance
Administrative Support	4.00	4.50	4.50	4.18	(0.32)
Technicians	2.00	2.00	4.34	4.34	-
Professionals	8.00	8.00	8.00	7.00	(1.00)
Total Full-Time FTE	14.00	14.50	16.84	15.52	(1.32)
Total FTE	14.00	14.50	16.84	15.52	(1.32)

Monroe County Board of County Commissioners Fiscal Year 2016 Proposed Fiscal Plan

Growth Mgmt 2010 Comp Plan

Mission Statement

To prepare and implement the goals, objectives and policies of the adopted Comprehensive Plan.

The adopted Comprehensive Plan guides future growth and community development. The Monroe County 2010 Comprehensive Plan provides for an established land use management system that protects the natural environment of the Florida Keys; conserves and promotes the community character of the Florida Keys; promotes orderly and balanced growth in accordance with the capacity of available and planned public facilities and services; promotes affordable housing in close proximity to places of employment in the Florida Keys; promotes and supports a diverse and sound economic base; protects the constitutional rights of property owners to own, use and dispose of their real property; and promotes coordination and efficiency among governmental agencies with permitting jurisdiction over land use activities in the Florida Keys.

Services Provided

- Maintain the Comprehensive Plan and ensure the goals, objectives and policies are internally consistent, consistent with the Principles for Guiding Development, and further the goals and needs of the community.
- Respond to inquiries and offer customer service to the community.
- Review, analyze and process comprehensive plan amendments.
- Complete research, studies and other tasks for the implementation of the comprehensive plan and the development of policy recommendations.
- Update the comprehensive plan to ensure it is consistent with all current statutory and rule requirements. The 2010-2030 Comp Plan should be finished next fiscal year.

Advisory Board

Budgetary Cost Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
Operating Expenditures	127,921	145,278	270,000	270,000	130,000	(51.9%)
Total Budget	127,921	145,278	270,000	270,000	130,000	(51.9%)
Revenue Sources	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
Mstd - PIng/bldg/code/fire Mar	127,921	145,278	270,000	270,000	130,000	(51.9%)
Total Revenue	127,921	145,278	270,000	270,000	130,000	(51.9%)

Monroe County Board of County Commissioners Fiscal Year 2016 Proposed Fiscal Plan

Growth Mgmt Planning Commission

Mission Statement

It is the mission of the Monroe County Planning Commission to ensure the protection of the Florida Keys environment and conservation of natural resources, and facilitate sustainable economic development for the benefit of all residents and visitors through a coordinated and cooperative planning process at the County level.

Services Provided

The primary function of the Planning Commission and planning staff members is serving the needs of the residents by following the Goals and Objectives of the Monroe County 2010 Comprehensive Plan and the Land Development Regulations as follows:

- Serve as the “local planning agency” pursuant to Section 163.3174; space F.S
- Hold public hearings
- Review applications and comprehensive plan and land development code amendments
- Prepare recommendation for the Board of County Commissioners

Advisory Board

Budgetary Cost Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
Personnel Expenditures	54,599	54,732	55,000	55,000	55,200	0.4%
Operating Expenditures	19,276	21,301	26,964	26,964	26,976	- %
Total Budget	73,875	76,033	81,964	81,964	82,176	0.3%

Revenue Sources	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
Mstd - Plng/bldg/code/fire Mar	73,875	76,033	81,964	81,964	82,176	0.3%
Total Revenue	73,875	76,033	81,964	81,964	82,176	0.3%

Monroe County Board of County Commissioners Fiscal Year 2016 Proposed Fiscal Plan

Growth Mgmt Environmental Resources

Mission Statement

To provide environmentally related services to the citizens of Monroe County and ensure compliance with the requirements of the State of Florida, Year 2010 Comprehensive Plan, and Land Development Regulations in order to protect and sustain the natural environments of the Florida Keys.

Services Provided

- Review and process of development applications
- Provide timely and courteous customer assistance
- Pre & post development site analyses and inspections
- Conduct habitat analyses and delineations
- Review conditional use, administrative relief variances, beneficial use determination reviews and reports
- Intradivisional coordination with Building Dept., Code Enforcement, Marine Resources, Planning
- Interdepartmental coordination with Engineering, Public Works, County Attorney, Airports
- Interagency coordination (FWS, ACOE, DEP, FWC, DCA, SFWMD, EPA, DOD) on environmentally related issues
- Conduct tier designation reviews and updates
- Complete Key Deer HCP monitoring and reporting
- Review and draft Comprehensive Plan amendments and updates
- Review applications under the Permit Referral Process

Major Variances

The FY16 operating budget increase is due to the maintenance of county owned parcels and new plantings.

Advisory Board

Tier Designation Review Committee
SE Florida Climate Compact
Climate Change Advisory Committee

Budgetary Cost Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
Personnel Expenditures	542,992	600,264	671,834	671,834	653,966	(2.7%)
Operating Expenditures	98,185	267,421	982,122	1,206,779	1,023,656	4.2%
Capital Outlay Expenditures	-	17,309	18,000	18,343	-	(100.0%)
Total Budget	641,177	884,994	1,671,956	1,896,956	1,677,622	0.3%

Revenue Sources	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
Governmental Fund Type Grants	57,559	122,094	-	220,000	-	- %
Mstd - Png/bldg/code/fire Mar	441,136	583,865	799,343	799,343	751,221	(6.0%)
Environmental Restoration Fund	142,482	179,035	872,613	877,613	926,401	6.2%
Total Revenue	641,177	884,994	1,671,956	1,896,956	1,677,622	0.3%

Position Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2016 Proposed	FY 2016 Variance
Technicians	2.00	2.00	2.33	3.33	1.00
Professionals	5.00	5.00	6.00	5.00	(1.00)
Total Full-Time FTE	7.00	7.00	8.33	8.33	-
Total FTE	7.00	7.00	8.33	8.33	-

Monroe County Board of County Commissioners

Fiscal Year 2016 Proposed Fiscal Plan

Growth Mgmt Building Department

Mission Statement

Protect public health and safety, property and the environment by providing an efficient, effective and considerate permitting and code administration system in accordance with Monroe County Code and the Florida Statutes, that is consistent with and furthers the Monroe County Comprehensive Plan.

Services Provided

- Provide plans reviewing and permitting services for compliance with the Florida Building Code, the Monroe County Code, and all other life safety codes.
- Coordinate unsafe structure abatement with the Code Compliance Department and the office of the County Attorney.
- Provide inspection services in accordance with the Building Code.
- Provide a contractor licensing and testing program.
- Provide staff support for the Contractors Examining Board and the Board of Adjustment and Appeals.
- Provide coordinated administration and enforcement of County's floodplain regulations including management of the County's Flood Insurance Inspection and Compliance Program.

Major Variances

The FY16 budget increase is due to non-recurring expenses in other contractual services (CRS Outreach, Sungard Community Upgrade, EPlan Review, and Large Plan Scanning) along with the M.T. Causley contract. Four positions have been eliminated to help offset some of these increases.

Advisory Board

- Construction Board of Adjustments and Appeals
- Contractor's Examining Board
- Code Compliance Review Board

Budgetary Cost Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
Personnel Expenditures	1,849,783	1,963,259	2,489,251	2,054,980	2,399,658	(3.6%)
Operating Expenditures	275,291	594,940	837,431	1,265,303	1,438,098	71.7%
Capital Outlay Expenditures	30,084	34,077	246,400	292,741	158,000	(35.9%)
Total Budget	2,155,158	2,592,276	3,573,082	3,613,024	3,995,756	11.8%

Revenue Sources	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
Misc Special Revenue Fund	19,907	34,187	49,110	89,052	78,400	59.6%
Building Fund	2,135,251	2,558,088	3,523,972	3,523,972	3,917,356	11.2%
Total Revenue	2,155,158	2,592,276	3,573,082	3,613,024	3,995,756	11.8%

Position Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2016 Proposed	FY 2016 Variance
Administrative Support	6.00	5.50	4.50	5.00	0.50
Officials & Administrators	1.00	1.00	2.00	1.00	(1.00)
Technicians	9.00	9.00	11.33	10.33	(1.00)
Service Maintenance	2.00	2.00	3.00	2.00	(1.00)
Professionals	10.00	11.00	13.00	12.00	(1.00)
Total Full-Time FTE	28.00	28.50	33.83	30.33	(3.50)
Total FTE	28.00	28.50	33.83	30.33	(3.50)

Monroe County Board of County Commissioners

Fiscal Year 2016 Proposed Fiscal Plan

Growth Mgmt Marine Resources

Mission Statement

The mission of the Marine Resources office is to help protect and conserve the marine environment of the Florida Keys within Monroe County in a manner consistent with the Monroe County 2010 Comprehensive Plan, Monroe County Code and to provide for the adequate and appropriate use of the Keys' marine resources. The focus of the Marine Resources office is on: 1. Protection of the marine environment; 2. Provision of maritime infrastructure; and 3. Public water access.

Services Provided

- Maintain a Keys-wide system of aids to navigation and boating regulatory zones designed to both assist boaters and protect valuable shallow-water resources.
- Coordinate with other county offices and state and federal agencies.
- Customer assistance; including addressing a wide variety of public concerns regarding boating issues and shoreline protection.
- Dispose of derelict and abandoned vessels.
- Provide vessel launching facilities, and provide keys-wide vessel pump out services
- Development of mooring fields

Advisory Board

Marine and Port Advisory Committee

Budgetary Cost Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
Personnel Expenditures	12,481	51,625	63,133	63,133	66,003	4.5%
Operating Expenditures	582,747	672,682	610,416	835,345	610,698	- %
Capital Outlay Expenditures	7,063	2,700	1,377,873	1,157,565	1,331,567	(3.4%)
Total Budget	602,291	727,008	2,051,422	2,056,043	2,008,268	(2.1%)

Revenue Sources	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
Governmental Fund Type Grants	22,971	-	-	-	-	-
Boating Improvement Fund (BIF)	579,320	727,008	2,051,422	2,056,043	2,008,268	(2.1%)
Total Revenue	602,291	727,008	2,051,422	2,056,043	2,008,268	(2.1%)

Position Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2016 Proposed	FY 2016 Variance
Professionals	1.00	1.00	1.00	1.00	-
Total Full-Time FTE	1.00	1.00	1.00	1.00	-
Total FTE	1.00	1.00	1.00	1.00	-

**Monroe County Board of County Commissioners
Fiscal Year 2016 Proposed Fiscal Plan**

**Growth Mgmt
Planning/Building Refunds**

Services Provided

A budget is setup to account for refunds of permit fees.

Advisory Board

Budgetary Cost Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
Operating Expenditures	5,951	43,726	22,000	163,000	42,000	90.9%
Total Budget	5,951	43,726	22,000	163,000	42,000	90.9%
Revenue Sources	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
Mstd - PIng/bldg/code/fire Mar	-	-	12,000	58,000	12,000	-
Building Fund	5,951	43,726	10,000	105,000	30,000	200.0%
Total Revenue	5,951	43,726	22,000	163,000	42,000	90.9%

Monroe County Board of County Commissioners

Fiscal Year 2016 Proposed Fiscal Plan

Growth Mgmt Code Compliance

Mission Statement

To promote, protect and improve the health, safety and welfare of citizens and the environment by providing an equitable, expeditious and effective enforcement of all County Codes and establishing a working partnership with Monroe County neighborhoods.

Services Provided

- Perform field investigations for complaints relating to ordinance violations both reactively and proactively.
- Issue courtesy warning notices, notices of violations, citations (for ordinance violations) and contractor licensing violations. Inspectors place an emphasis on voluntary compliance measures, but also provide enforcement where required to obtain compliance.
- Present ordinance violation cases in special master hearings, the court system, and in contractors examining board meetings.
- Coordinate the removal of abandoned vehicles, vessels, debris, and vegetative debris from private property, County and State Rights of way.
- Coordinate unsafe structure enforcement with the County Building Official.
- Coordinate foreclosure proceedings with the County Attorney.
- Provide staff assistance to the Special Master.
- Provide information to public regarding Monroe County Code and compliance.

Advisory Board

Special Magistrate

Budgetary Cost Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
Personnel Expenditures	1,095,628	1,178,769	1,245,996	1,245,996	1,167,227	(6.3%)
Operating Expenditures	143,283	112,468	207,224	206,881	231,308	11.6%
Capital Outlay Expenditures	-	17,309	16,200	16,543	36,000	122.2%
Total Budget	1,238,911	1,308,545	1,469,420	1,469,420	1,434,535	(2.4%)

Revenue Sources	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
Mstd - PIng/bldg/code/fire Mar	1,238,911	1,308,545	1,469,420	1,469,420	1,434,535	(2.4%)
Total Revenue	1,238,911	1,308,545	1,469,420	1,469,420	1,434,535	(2.4%)

Position Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2016 Proposed	FY 2016 Variance
Administrative Support	5.00	5.00	5.00	5.00	-
Officials & Administrators	1.00	1.00	1.00	1.00	-
Technicians	2.00	2.00	2.00	2.00	-
Professionals	9.00	9.00	9.00	8.00	(1.00)
Total Full-Time FTE	17.00	17.00	17.00	16.00	(1.00)
Total FTE	17.00	17.00	17.00	16.00	(1.00)

**Monroe County Board of County Commissioners
Fiscal Year 2016 Proposed Fiscal Plan**

**Growth Mgmt
Marine Projects**

Services Provided

Provide effluent pump-out services to live-aboards at a very nominal fee, thereby, keeping our shore waters cleaner.

Advisory Board

Budgetary Cost Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
Operating Expenditures	-	-	-	210,050	-	- %
Total Budget	-	-	-	210,050	-	- %
Revenue Sources	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
Governmental Fund Type Grants	-	-	-	210,050	-	- %
Total Revenue	-	-	-	210,050	-	- %

Department Expenditure Budget Comparisons grouped by Division, Fund

Monroe County Board of County Commissioners

Fiscal Year 2016

Account Code	Account Description	2015 Adopted	2015 Amended	2015 YTD	Adpt % Chg	Amd % Chg	FY 2016 Budget	Adpt % Chg	Amd % Chg
08 Growth Mgmt									
125 Governmental Fund Type Grants									
505 Planning Department									
50517	Lap Wayfinding Signage								
530490	Miscellaneous Expenses	0	0	0	0.00	0.00	0	0.00	0.00
50519	Transp. Plng. Prog. 2012								
510120	Regular Salaries & Wages	0	180,611	73,267	0.00	-59.43	0	0.00	-100.00
510210	Fica Taxes	0	13,446	5,266	0.00	-60.84	0	0.00	-100.00
510220	Retirement Contributions	0	12,819	5,215	0.00	-59.32	0	0.00	-100.00
530490	Miscellaneous Expenses	0	296,036	64,350	0.00	-78.26	0	0.00	-100.00
	505 Planning Department	0	502,913	148,098	0.00	-70.55	0	0.00	-100.00
520 Environmental Resources									
52010	FK116 Exotic Plant Rmvl								
510120	Regular Salaries & Wages	0	0	0	0.00	0.00	0	0.00	0.00
510210	Fica Taxes	0	0	0	0.00	0.00	0	0.00	0.00
510220	Retirement Contributions	0	0	0	0.00	0.00	0	0.00	0.00
52011	FK119 Exotic Plnt Rmvl								
530490	Miscellaneous Expenses	0	0	0	0.00	0.00	0	0.00	0.00
52012	Exotic Plant Rmvl FK-121								
530490	Miscellaneous Expenses	0	135,000	127,880	0.00	-5.27	0	0.00	-100.00
52013	Land Exotic Rmvl FK-126								
530490	Miscellaneous Expenses	0	85,000	80,742	0.00	-5.01	0	0.00	-100.00
	520 Environmental Resources	0	220,000	208,621	0.00	-5.17	0	0.00	-100.00
626 Marine Projects									
62614	FWC Rmvl Derelict Vessel								
530490	Miscellaneous Expenses	0	158,800	26,000	0.00	-83.63	0	0.00	-100.00
62615	FWC Buoy Replacement Whale Harbor								
530490	Miscellaneous Expenses	0	51,250	0	0.00	-100.00	0	0.00	-100.00
	626 Marine Projects	0	210,050	26,000	0.00	-87.62	0	0.00	-100.00
	125 Governmental Fund Type Grants	0	932,963	382,719	0.00	-58.98	0	0.00	-100.00

148 Mstd - Plng/bldg/code/fire Mar

500 Growth Management Administration

50001	Growth Mgmt Admin								
510120	Regular Salaries & Wages	234,748	234,748	144,859	-38.29	-38.29	194,962	-16.95	-16.95
510140	Overtime	0	0	0	0.00	0.00	0	0.00	0.00
510210	Fica Taxes	16,702	16,702	9,724	-41.78	-41.78	14,537	-12.96	-12.96
510220	Retirement Contributions	17,036	17,036	10,641	-37.54	-37.54	13,979	-17.94	-17.94
510230	Life And Health Insurance	28,222	28,222	10,866	-61.50	-61.50	27,368	-3.03	-3.03
510240	Workers Compensation	5,391	5,391	1,348	-75.00	-75.00	5,230	-2.99	-2.99
510250	Unemployment Compensation	0	0	-12	0.00	0.00	0	0.00	0.00
530310	Professional Services	68,000	68,000	31,055	-54.33	-54.33	54,087	-20.46	-20.46
530318	Legal Fees	340,000	339,000	116,968	-65.60	-65.50	340,000	0.00	0.29
530330	Court Reporter Services	10,000	12,000	9,230	-7.71	-23.09	10,000	0.00	-16.67
530340	Other Contractual Service	0	0	-210	0.00	0.00	0	0.00	0.00
530400	Travel And Per Diem	14,000	13,500	6,616	-52.75	-51.00	14,000	0.00	3.70
530410	Phone & Postage/freight	2,400	6,900	4,504	87.68	-34.72	6,500	170.83	-5.80
530451	Risk Management Charges	8,733	8,733	4,367	-49.99	-49.99	9,067	3.82	3.82
530498	Advertising	0	500	339	0.00	-32.28	500	0.00	0.00
530510	Office Supplies	500	500	297	-40.62	-40.62	200	-60.00	-60.00
530520	Operating Supplies	1,200	1,278	831	-30.73	-34.95	1,200	0.00	-6.08
530540	Books,pubs,subs,educ,mem.	15,000	9,422	4,721	-68.53	-49.90	14,000	-6.67	48.58
560640	Capital Outlay-equipment	0	0	0	0.00	0.00	0	0.00	0.00
50002	GIS								
510120	Regular Salaries & Wages	127,413	127,413	90,166	-29.23	-29.23	130,661	2.55	2.55
510140	Overtime	0	0	1,697	0.00	0.00	0	0.00	0.00
510210	Fica Taxes	11,198	11,198	6,763	-39.60	-39.60	11,620	3.77	3.77
510220	Retirement Contributions	9,247	9,247	6,768	-26.81	-26.81	9,369	1.32	1.32
510230	Life And Health Insurance	18,960	18,960	11,060	-41.67	-41.67	21,240	12.03	12.03
510240	Workers Compensation	4,633	4,633	1,158	-75.00	-75.00	5,490	18.50	18.50

Department Expenditure Budget Comparisons grouped by Division, Fund

Monroe County Board of County Commissioners

Fiscal Year 2016

Account Code	Account Description	2015 Adopted	2015 Amended	2015 YTD	Adpt % Chg	Amd % Chg	FY 2016 Budget	Adpt % Chg	Amd % Chg
08 Growth Mgmt									
148 Mstd - PIng/bldg/code/fire Mar									
500 Growth Management Administration									
530340	Other Contractual Service	11,280	11,280	7,500	-33.51	-33.51	15,000	32.98	32.98
530400	Travel And Per Diem	3,000	3,000	2,297	-23.44	-23.44	3,000	0.00	0.00
530410	Phone & Postage/freight	1,200	1,200	418	-65.14	-65.14	1,200	0.00	0.00
530451	Risk Management Charges	1,803	1,803	901	-50.03	-50.03	1,890	4.83	4.83
530460	Repair And Maintenance	20,000	20,000	0	-100.00	-100.00	10,600	-47.00	-47.00
530510	Office Supplies	500	500	300	-40.00	-40.00	500	0.00	0.00
530520	Operating Supplies	1,500	1,500	0	-100.00	-100.00	1,500	0.00	0.00
530540	Books,pubs,subs,educ,mem.	1,000	1,000	0	-100.00	-100.00	1,000	0.00	0.00
	500 Growth Management Administration	973,666	973,666	485,173	-50.17	-50.17	918,700	-5.65	-5.65
505 Planning Department									
50500 Planning Department									
510120	Regular Salaries & Wages	998,416	998,416	502,745	-49.65	-49.65	928,879	-6.96	-6.96
510140	Overtime	0	0	13,047	0.00	0.00	0	0.00	0.00
510210	Fica Taxes	86,349	86,349	38,658	-55.23	-55.23	81,815	-5.25	-5.25
510220	Retirement Contributions	72,459	72,459	37,759	-47.89	-47.89	66,600	-8.09	-8.09
510230	Life And Health Insurance	159,643	159,643	71,795	-55.03	-55.03	164,823	3.24	3.24
510240	Workers Compensation	29,108	29,108	7,277	-75.00	-75.00	27,952	-3.97	-3.97
510250	Unemployment Compensation	0	0	-99	0.00	0.00	0	0.00	0.00
530318	Legal Fees	0	0	0	0.00	0.00	0	0.00	0.00
530340	Other Contractual Service	30,000	30,000	0	-100.00	-100.00	103,954	246.51	246.51
530400	Travel And Per Diem	6,306	6,306	4,066	-35.53	-35.53	6,000	-4.85	-4.85
530409	Vehicle Maintenance Chrgs	7,949	7,949	7,949	0.00	0.00	6,974	-12.27	-12.27
530410	Phone & Postage/freight	24,000	24,000	11,040	-54.00	-54.00	22,000	-8.33	-8.33
530440	Rentals And Leases	30,000	29,700	15,030	-49.90	-49.40	32,500	8.33	9.43
530451	Risk Management Charges	19,134	19,134	9,567	-50.00	-50.00	24,291	26.95	26.95
530460	Repair And Maintenance	500	905	810	62.00	-10.50	500	0.00	-44.75
530470	Printing And Binding	500	700	602	20.40	-14.00	300	-40.00	-57.14
530490	Miscellaneous Expenses	22,720	13,422	2,050	-90.98	-84.73	22,720	0.00	69.27
530498	Advertising	19,000	19,000	16,903	-11.04	-11.04	19,000	0.00	0.00
530510	Office Supplies	15,000	13,550	6,222	-58.52	-54.08	15,000	0.00	10.70
530520	Operating Supplies	2,000	7,458	7,439	271.94	-0.26	2,000	0.00	-73.18
530521	Gasoline	3,000	3,000	108	-96.39	-96.39	3,000	0.00	0.00
530528	Internal Fuel	6,000	6,000	2,639	-56.02	-56.02	6,000	0.00	0.00
530540	Books,pubs,subs,educ,mem.	4,000	4,000	2,924	-26.90	-26.90	4,000	0.00	0.00
560640	Capital Outlay-equipment	0	4,984	4,581	0.00	-8.09	0	0.00	-100.00
560641	Capital Outlay Vehicles	24,500	24,500	18,743	-23.50	-23.50	0	-100.00	-100.00
	505 Planning Department	1,560,584	1,560,584	781,855	-49.90	-49.90	1,538,308	-1.43	-1.43
510 2010 Comp Plan									
51000 2010 Comp Plan									
530340	Other Contractual Service	260,000	260,000	114,847	-55.83	-55.83	125,000	-51.92	-51.92
530498	Advertising	10,000	10,000	1,723	-82.77	-82.77	5,000	-50.00	-50.00
	510 2010 Comp Plan	270,000	270,000	116,570	-56.83	-56.83	130,000	-51.85	-51.85
515 Planning Commission									
51500 Planning Commission									
510120	Regular Salaries & Wages	55,000	48,049	33,862	-38.43	-29.53	55,000	0.00	14.47
510210	Fica Taxes	0	3,700	2,590	0.00	-30.00	0	0.00	-100.00
510220	Retirement Contributions	0	3,050	2,249	0.00	-26.28	0	0.00	-100.00
510240	Workers Compensation	0	201	50	0.00	-75.00	200	0.00	-0.50
530310	Professional Services	0	0	0	0.00	0.00	0	0.00	0.00
530318	Legal Fees	24,000	24,000	11,750	-51.04	-51.04	24,000	0.00	0.00
530400	Travel And Per Diem	2,000	2,000	664	-66.80	-66.80	2,000	0.00	0.00
530451	Risk Management Charges	964	964	482	-50.00	-50.00	976	1.24	1.24
	515 Planning Commission	81,964	81,964	51,646	-36.99	-36.99	82,176	0.26	0.26
520 Environmental Resources									
52000 Environmental Resources									
510120	Regular Salaries & Wages	416,980	416,980	260,747	-37.47	-37.47	422,670	1.36	1.36
510130	Other Salaries & Wages	32,000	32,000	0	-100.00	-100.00	0	-100.00	-100.00
510140	Overtime	0	0	9,161	0.00	0.00	0	0.00	0.00
510210	Fica Taxes	37,137	37,137	19,856	-46.53	-46.53	38,188	2.83	2.83

Department Expenditure Budget Comparisons grouped by Division, Fund

Monroe County Board of County Commissioners

Fiscal Year 2016

Account Code	Account Description	2015 Adopted	2015 Amended	2015 YTD	Adpt % Chg	Amd % Chg	FY 2016 Budget	Adpt % Chg	Amd % Chg
08 Growth Mgmt									
148 Mstd - PIng/bldg/code/fire Mar									
520 Environmental Resources									
510220	Retirement Contributions	30,262	30,262	19,884	-34.29	-34.29	30,306	0.15	0.15
510230	Life And Health Insurance	69,488	69,488	35,005	-49.62	-49.62	77,845	12.03	12.03
510240	Workers Compensation	13,952	13,952	3,488	-75.00	-75.00	10,705	-23.27	-23.27
530340	Other Contractual Service	150,000	150,000	106,669	-28.89	-28.89	145,000	-3.33	-3.33
530400	Travel And Per Diem	100	1,100	939	839.08	-14.63	100	0.00	-90.91
530409	Vehicle Maintenance Chrgs	9,778	9,778	9,778	0.00	0.00	7,426	-24.05	-24.05
530410	Phone & Postage/freight	2,000	2,000	330	-83.52	-83.52	2,300	15.00	15.00
530451	Risk Management Charges	9,606	9,606	4,803	-50.00	-50.00	11,611	20.87	20.87
530470	Printing And Binding	70	70	0	-100.00	-100.00	70	0.00	0.00
530490	Miscellaneous Expenses	4,970	3,627	0	-100.00	-100.00	0	-100.00	-100.00
530510	Office Supplies	0	0	0	0.00	0.00	0	0.00	0.00
530520	Operating Supplies	0	117	117	0.00	0.00	0	0.00	-100.00
530521	Gasoline	1,000	1,000	24	-97.56	-97.56	1,000	0.00	0.00
530528	Internal Fuel	4,000	3,883	1,034	-74.16	-73.38	4,000	0.00	3.00
560640	Capital Outlay-equipment	1,800	1,800	0	-100.00	-100.00	0	-100.00	-100.00
560641	Capital Outlay Vehicles	16,200	16,543	16,543	2.12	0.00	0	-100.00	-100.00
	520 Environmental Resources	799,343	799,343	488,378	-38.90	-38.90	751,221	-6.02	-6.02
545 Planning/Building Refunds									
54500 Planning/building Refunds									
590994	PIng Refunds	12,000	58,000	29,031	141.93	-49.95	12,000	0.00	-79.31
	545 Planning/Building Refunds	12,000	58,000	29,031	141.93	-49.95	12,000	0.00	-79.31
605 Code Compliance									
60500 Code Compliance									
510120	Regular Salaries & Wages	882,769	882,769	656,938	-25.58	-25.58	828,399	-6.16	-6.16
510130	Other Salaries & Wages	34,513	34,513	0	-100.00	-100.00	0	-100.00	-100.00
510140	Overtime	0	0	8,111	0.00	0.00	0	0.00	0.00
510210	Fica Taxes	79,362	79,362	49,884	-37.14	-37.14	75,793	-4.50	-4.50
510220	Retirement Contributions	64,067	64,067	49,941	-22.05	-22.05	59,398	-7.29	-7.29
510230	Life And Health Insurance	161,160	161,160	92,103	-42.85	-42.85	169,920	5.44	5.44
510240	Workers Compensation	24,125	24,125	6,031	-75.00	-75.00	33,717	39.76	39.76
510250	Unemployment Compensation	0	0	0	0.00	0.00	0	0.00	0.00
530310	Professional Services	750	750	0	-100.00	-100.00	250	-66.67	-66.67
530318	Legal Fees	21,641	40,141	25,106	16.01	-37.46	57,330	164.91	42.82
530330	Court Reporter Services	500	500	0	-100.00	-100.00	250	-50.00	-50.00
530340	Other Contractual Service	64,709	46,209	14,998	-76.82	-67.54	71,832	11.01	55.45
530400	Travel And Per Diem	7,100	7,100	5,166	-27.24	-27.24	3,500	-50.70	-50.70
530409	Vehicle Maintenance Chrgs	18,397	18,397	18,397	0.00	0.00	19,082	3.72	3.72
530410	Phone & Postage/freight	20,000	19,657	9,836	-50.82	-49.96	15,000	-25.00	-23.69
530440	Rentals And Leases	5,400	5,400	2,928	-45.78	-45.78	4,500	-16.67	-16.67
530451	Risk Management Charges	28,427	28,427	14,214	-50.00	-50.00	30,264	6.46	6.46
530460	Repair And Maintenance	500	0	0	-100.00	0.00	250	-50.00	0.00
530461	Repair & Maint - Bldg	0	910	910	0.00	0.00	0	0.00	-100.00
530470	Printing And Binding	250	1,000	613	145.20	-38.70	250	0.00	-75.00
530490	Miscellaneous Expenses	0	0	0	0.00	0.00	0	0.00	0.00
530498	Advertising	1,100	1,100	297	-73.00	-73.00	600	-45.45	-45.45
530510	Office Supplies	11,000	11,000	10,730	-2.45	-2.45	11,000	0.00	0.00
530520	Operating Supplies	3,200	2,790	1,648	-48.51	-40.94	2,200	-31.25	-21.15
530521	Gasoline	250	250	62	-75.29	-75.29	0	-100.00	-100.00
530528	Internal Fuel	12,000	12,000	4,429	-63.09	-63.09	10,000	-16.67	-16.67
530540	Books,pubs,subs,educ,mem.	12,000	11,250	5,656	-52.87	-49.73	5,000	-58.33	-55.56
560641	Capital Outlay Vehicles	16,200	16,543	16,543	2.12	0.00	36,000	122.22	117.61
	605 Code Compliance	1,469,420	1,469,420	994,540	-32.32	-32.32	1,434,535	-2.37	-2.37
	148 Mstd - PIng/bldg/code/fire Mar	5,166,977	5,212,977	2,947,194	-42.96	-43.46	4,866,940	-5.81	-6.64

157 Boating Improvement Fund (BIF)

530 Marine Resources

62520 Boating Improvement

530310	Professional Services	4,774	225,082	225,082	4,614.74	0.00	0	-100.00	-100.00
530340	Other Contractual Service	161,600	132,511	78,878	-51.19	-40.47	160,000	-0.99	20.74

Department Expenditure Budget Comparisons grouped by Division, Fund

Monroe County Board of County Commissioners

Fiscal Year 2016

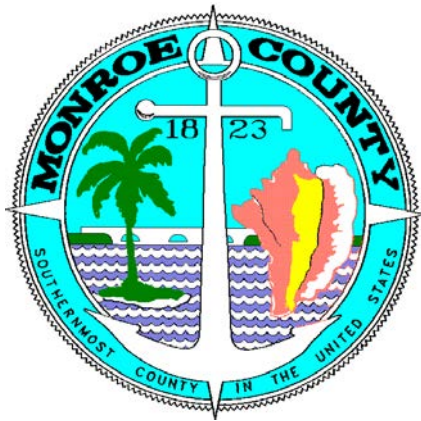
Account Code	Account Description	2015 Adopted	2015 Amended	2015 YTD	Adpt % Chg	Amd % Chg	FY 2016 Budget	Adpt % Chg	Amd % Chg
08 Growth Mgmt									
157 Boating Improvement Fund (BIF)									
530 Marine Resources									
530460	Repair And Maintenance	80,000	63,710	29,011	-63.74	-54.46	60,000	-25.00	-5.82
560630	Capital Outlay-infrastruc	1,377,873	1,157,565	0	-100.00	-100.00	1,331,567	-3.36	15.03
62613 B I	Fees/retained Vessel								
510120	Regular Salaries & Wages	44,637	44,637	31,836	-28.68	-28.68	46,479	4.13	4.13
510140	Overtime	0	0	0	0.00	0.00	0	0.00	0.00
510210	Fica Taxes	4,140	4,140	2,403	-41.95	-41.95	4,368	5.51	5.51
510220	Retirement Contributions	3,240	3,240	2,346	-27.58	-27.58	3,333	2.87	2.87
510230	Life And Health Insurance	9,480	9,480	5,530	-41.67	-41.67	10,620	12.03	12.03
510240	Workers Compensation	1,636	1,636	409	-75.00	-75.00	1,203	-26.47	-26.47
510250	Unemployment Compensation	0	0	-111	0.00	0.00	0	0.00	0.00
530340	Other Contractual Service	348,662	398,662	175,588	-49.64	-55.96	379,800	8.93	-4.73
530409	Vehicle Maintenance Chrgs	5,463	5,463	5,463	0.00	0.00	3,979	-27.16	-27.16
530410	Phone & Postage/freight	0	0	0	0.00	0.00	0	0.00	0.00
530451	Risk Management Charges	6,417	6,417	3,208	-50.01	-50.01	6,419	0.03	0.03
530460	Repair And Maintenance	300	300	128	-57.19	-57.19	0	-100.00	-100.00
530528	Internal Fuel	3,000	3,000	171	-94.30	-94.30	500	-83.33	-83.33
530540	Books,pubs,subs,educ,mem.	200	200	174	-13.25	-13.25	0	-100.00	-100.00
	530 Marine Resources	2,051,422	2,056,043	560,117	-72.70	-72.76	2,008,268	-2.10	-2.32
	157 Boating Improvement Fund (BIF)	2,051,422	2,056,043	560,117	-72.70	-72.76	2,008,268	-2.10	-2.32
158 Misc Special Revenue Fund									
525 Building Department									
52501	Building Dept-education								
530400	Travel And Per Diem	5,000	5,000	591	-88.17	-88.17	5,000	0.00	0.00
530520	Operating Supplies	2,500	4,500	3,532	41.30	-21.50	6,000	140.00	33.33
530540	Books,pubs,subs,educ,mem.	15,900	28,996	16,776	5.51	-42.14	12,400	-22.01	-57.24
52503	Enviro Resources Educ								
530400	Travel And Per Diem	4,000	5,000	4,466	11.65	-10.68	10,000	150.00	100.00
530540	Books,pubs,subs,educ,mem.	9,000	32,846	3,295	-63.39	-89.97	30,000	233.33	-8.67
52504	Conservation Land Purchase								
530490	Miscellaneous Expenses	12,710	12,710	0	-100.00	-100.00	15,000	18.02	18.02
	525 Building Department	49,110	89,052	28,661	-41.64	-67.82	78,400	59.64	-11.96
	158 Misc Special Revenue Fund	49,110	89,052	28,661	-41.64	-67.82	78,400	59.64	-11.96
160 Environmental Restoration Fund									
520 Environmental Resources									
52002	Environmental Restoration								
510120	Regular Salaries & Wages	52,128	52,128	36,909	-29.20	-29.20	53,504	2.64	2.64
510210	Fica Taxes	4,713	4,713	2,812	-40.33	-40.33	4,906	4.10	4.10
510220	Retirement Contributions	3,783	3,783	2,720	-28.10	-28.10	3,836	1.40	1.40
510230	Life And Health Insurance	9,480	9,480	5,530	-41.67	-41.67	10,620	12.03	12.03
510240	Workers Compensation	1,911	1,911	478	-75.00	-75.00	1,386	-27.47	-27.47
530400	Travel And Per Diem	250	250	0	-100.00	-100.00	250	0.00	0.00
530409	Vehicle Maintenance Chrgs	6,271	6,271	6,271	0.00	0.00	5,238	-16.47	-16.47
530410	Phone & Postage/freight	1,000	1,000	372	-62.83	-62.83	1,000	0.00	0.00
530440	Rentals And Leases	0	0	0	0.00	0.00	0	0.00	0.00
530451	Risk Management Charges	0	1,419	1,419	0.00	0.00	2,584	0.00	82.10
530460	Repair And Maintenance	90,000	93,782	51,462	-42.82	-45.13	140,000	55.56	49.28
530470	Printing And Binding	200	200	0	-100.00	-100.00	200	0.00	0.00
530498	Advertising	500	1,200	692	38.34	-42.36	500	0.00	-58.33
530510	Office Supplies	200	200	0	-100.00	-100.00	200	0.00	0.00
530520	Operating Supplies	500	500	0	-100.00	-100.00	500	0.00	0.00
530521	Gasoline	3,000	2,069	79	-97.36	-96.17	3,000	0.00	45.00
530528	Internal Fuel	4,000	4,000	612	-84.71	-84.71	4,000	0.00	0.00
530540	Books,pubs,subs,educ,mem.	0	30	30	0.00	0.00	0	0.00	-100.00
52004	Klwt Plant Site Mitg Proj								
530340	Other Contractual Service	694,677	694,677	0	-100.00	-100.00	694,677	0.00	0.00
530498	Advertising	0	0	0	0.00	0.00	0	0.00	0.00

Department Expenditure Budget Comparisons grouped by Division, Fund

Monroe County Board of County Commissioners

Fiscal Year 2016

Account Code	Account Description	2015 Adopted	2015 Amended	2015 YTD	Adpt % Chg	Amd % Chg	FY 2016 Budget	Adpt % Chg	Amd % Chg
08 Growth Mgmt									
160 Environmental Restoration Fund									
	520 Environmental Resources	872,613	877,613	109,385	-87.46	-87.54	926,401	6.16	5.56
	160 Environmental Restoration Fund	872,613	877,613	109,385	-87.46	-87.54	926,401	6.16	5.56
180 Building Fund									
525 Building Department									
52502 Building Department									
510120	Regular Salaries & Wages	1,821,777	1,407,065	1,035,423	-43.16	-26.41	1,771,926	-2.74	25.93
510140	Overtime	30,000	30,000	48,189	60.63	60.63	0	-100.00	-100.00
510210	Fica Taxes	163,621	158,217	80,292	-50.93	-49.25	158,257	-3.28	0.03
510220	Retirement Contributions	132,215	127,776	80,223	-39.32	-37.22	127,045	-3.91	-0.57
510230	Life And Health Insurance	301,748	292,268	136,717	-54.69	-53.22	311,485	3.23	6.58
510240	Workers Compensation	39,890	39,654	9,914	-75.15	-75.00	30,945	-22.42	-21.96
510250	Unemployment Compensation	0	0	-30	0.00	0.00	0	0.00	0.00
530310	Professional Services	4,000	4,000	1,500	-62.50	-62.50	4,000	0.00	0.00
530318	Legal Fees	12,000	12,000	7,500	-37.50	-37.50	12,000	0.00	0.00
530340	Other Contractual Service	459,894	889,478	465,164	1.15	-47.70	1,038,273	125.76	16.73
530400	Travel And Per Diem	1,000	4,775	4,091	309.12	-14.32	1,000	0.00	-79.06
530401	Board Travel	300	300	0	-100.00	-100.00	300	0.00	0.00
530409	Vehicle Maintenance Chrgs	32,071	32,071	32,071	0.00	0.00	31,185	-2.76	-2.76
530410	Phone & Postage/freight	12,000	16,000	10,035	-16.37	-37.28	19,000	58.33	18.75
530440	Rentals And Leases	5,000	32,207	19,511	290.21	-39.42	48,000	860.00	49.04
530451	Risk Management Charges	38,866	38,866	19,433	-50.00	-50.00	55,690	43.29	43.29
530460	Repair And Maintenance	1,000	11,650	11,565	1,056.50	-0.73	11,850	1,085.00	1.72
530470	Printing And Binding	3,000	3,000	522	-82.60	-82.60	1,500	-50.00	-50.00
530490	Miscellaneous Expenses	113,000	2,779	2,534	-97.76	-8.81	0	-100.00	-100.00
530498	Advertising	1,500	2,100	1,603	6.86	-23.67	2,000	33.33	-4.76
530499	Commissions & Fees	52,000	52,000	35,398	-31.93	-31.93	80,000	53.85	53.85
530510	Office Supplies	15,240	20,240	17,508	14.88	-13.50	17,900	17.45	-11.56
530520	Operating Supplies	1,450	18,785	18,079	1,146.83	-3.76	5,000	244.83	-73.38
530521	Gasoline	10,000	10,000	1,561	-84.39	-84.39	6,000	-40.00	-40.00
530528	Internal Fuel	25,000	25,000	12,393	-50.43	-50.43	25,000	0.00	0.00
530540	Books,pubs,subs,educ,mem.	1,000	1,000	480	-51.98	-51.98	1,000	0.00	0.00
560640	Capital Outlay-equipment	214,000	210,026	21,170	-90.11	-89.92	119,000	-44.39	-43.34
560641	Capital Outlay Vehicles	32,400	82,715	33,086	2.12	-60.00	39,000	20.37	-52.85
	525 Building Department	3,523,972	3,523,972	2,105,931	-40.24	-40.24	3,917,356	11.16	11.16
545 Planning/Building Refunds									
54501 Building Refunds									
590993	Bldg Refunds	10,000	105,000	38,941	289.41	-62.91	30,000	200.00	-71.43
	545 Planning/Building Refunds	10,000	105,000	38,941	289.41	-62.91	30,000	200.00	-71.43
	180 Building Fund	3,533,972	3,628,972	2,144,873	-39.31	-40.90	3,947,356	11.70	8.77
	08 Growth Mgmt	11,674,094	12,797,620	6,172,949	-47.12	-51.76	11,827,365	1.31	-7.58
	Report Total	11,674,094	12,797,620	6,172,949	-47.12	-51.76	11,827,365	1.31	-7.58



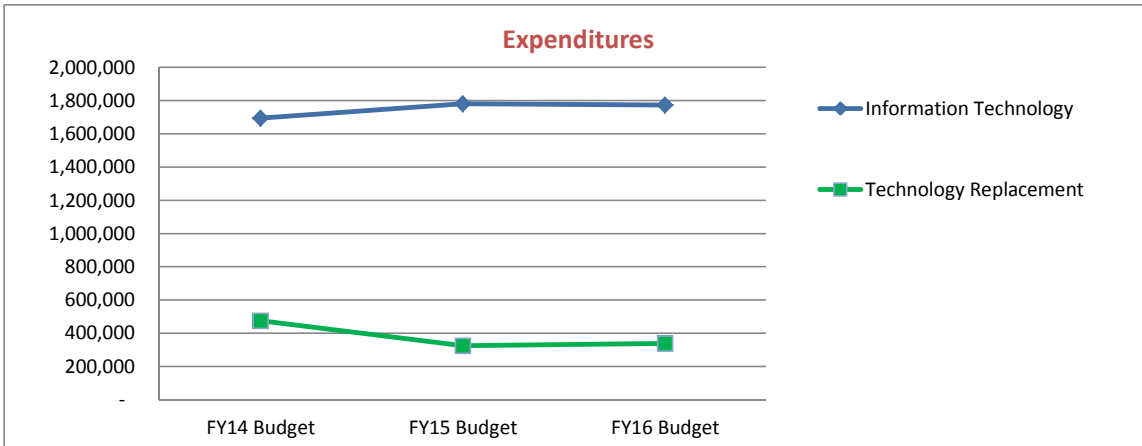
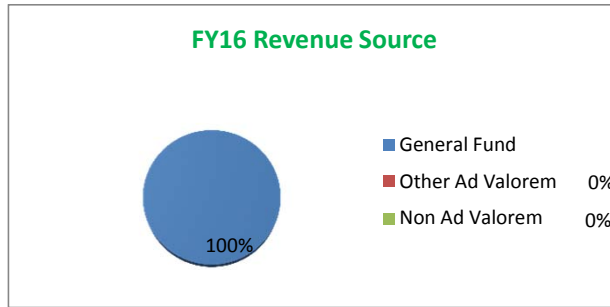
INFORMATION TECHNOLOGY

Information Technology

Proposed FY16:

FY16 Revenue Source

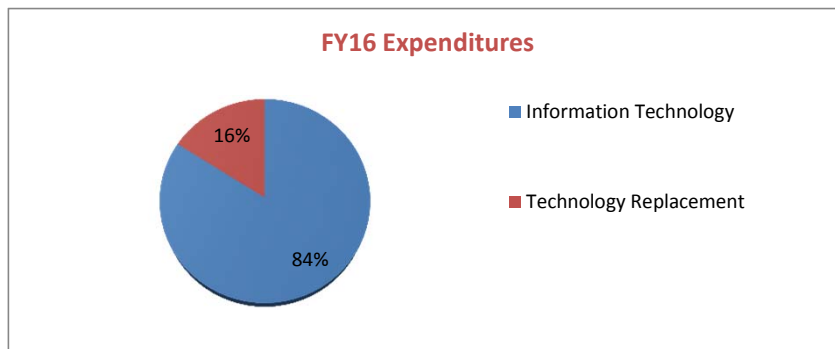
General Fund	\$2,111,180
Other Ad Valorem	\$0
Non Ad Valorem	\$0
	<hr/>
	\$2,111,180



Expenditures

Information Technology
Technology Replacement
Total

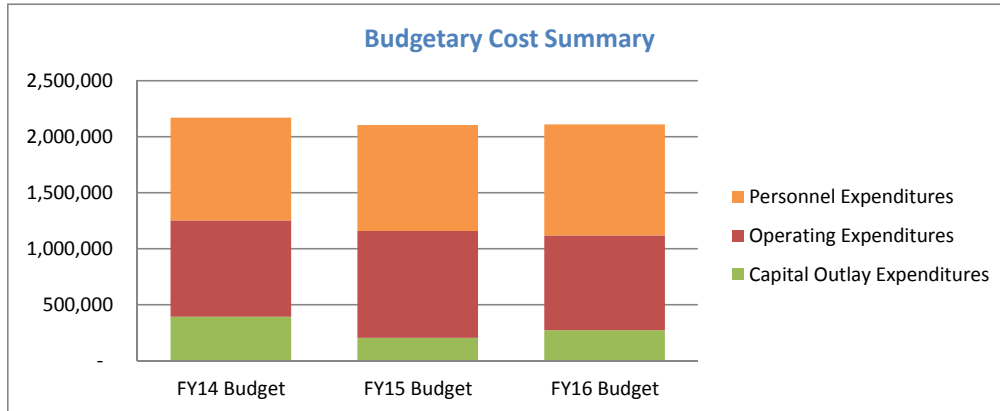
Adopted FY14 Budget	Adopted FY15 Budget	Proposed FY16 Budget	FY16 Change
1,694,086	1,781,379	1,773,180	-0.5%
476,320	325,230	338,000	3.9%
2,170,406	2,106,609	2,111,180	0.2%



Information Technology

Budgetary Cost Summary

	Adopted FY14 Budget	Adopted FY15 Budget	Proposed FY16 Budget	FY16 Change
Personnel Expenditures	915,051	945,788	992,513	4.9%
Operating Expenditures	861,355	955,521	844,167	-11.7%
Capital Outlay Expenditures	394,000	205,300	274,500	33.7%
Total	2,170,406	2,106,609	2,111,180	0.2%



	Adopted FY14 Budget	Adopted FY15 Budget	Proposed FY16 Budget	FY16 Change
FTE History	13.00	13.00	13.00	-

**Monroe County Board of County Commissioners
Fiscal Year 2016 Proposed Fiscal Plan**

Information Technology

**Information Technology
Organizational Chart**
Total Full-Time Equivalents (FTE) = 13.00

Information Technology
Total Full-Time Equivalents (FTE) = 13.00

Monroe County Board of County Commissioners Fiscal Year 2016 Proposed Fiscal Plan

Information Technology

Business Center Vision

Technology is not an end but rather a means to an end, helping our County Staff, residents, and visitors efficiently access and utilize County services

Mission Statement

The mission of Monroe County Information Technology Department is to responsibly apply technology to enable communication, responsiveness and collaboration with our citizens and our community.

Services Provided

IT Help Desk and Application support
Website, Social Media and Mobile Applications
Phone and PBX services
Network and IP Services
Monroe County Television

Strategic Goals

1. Monitor expenditures to ensure that they remain within budget guidelines
2. Monitor equipment inventory and maintain equipment properly
3. Create, administer and support a reliable and efficient application, communications, and network environment to enhance the productivity of County staff
4. Provide technology solutions designed to lower energy costs and promote sustainability

Budgetary Cost Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
Personnel Expenditures	751,522	790,295	945,788	945,788	992,513	4.9%
Operating Expenditures	665,376	998,216	955,521	980,925	844,167	(11.7%)
Capital Outlay Expenditures	90,452	265,120	205,300	167,106	274,500	33.7%
Total Budget	1,507,350	2,053,631	2,106,609	2,093,819	2,111,180	0.2%

Appropriations by Department	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
Information Technology	1,507,350	2,053,631	2,106,609	2,093,819	2,111,180	0.2%
Total Budget	1,507,350	2,053,631	2,106,609	2,093,819	2,111,180	0.2%

Revenue Sources	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
General Fund	1,507,350	2,053,631	2,106,609	2,093,819	2,111,180	0.2%
Total Revenue	1,507,350	2,053,631	2,106,609	2,093,819	2,111,180	0.2%

Position Summary by Department	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2016 Proposed	FY 2016 Variance
Information Technology	12.00	13.00	13.00	13.00	-
Total Full-Time FTE	12.00	13.00	13.00	13.00	-
Total FTE	12.00	13.00	13.00	13.00	-

**Monroe County Board of County Commissioners
Fiscal Year 2016 Proposed Fiscal Plan**

**Information Technology
Information Technology**

Mission Statement

The mission of Monroe County Information Technology Department is to responsibly apply technology to enable communication, responsiveness and collaboration with our citizens and our community.

Services Provided

Management and operation of computer and communications technology including Information Technology for the BOCC, Public Broadcasting, most telephone service and backbone data communication for all of Monroe County government.

Major Variances

This budget reflects the third year of a five year phone system upgrade.

Advisory Board

Budgetary Cost Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
Personnel Expenditures	751,522	790,295	945,788	945,788	992,513	4.9%
Operating Expenditures	665,376	998,216	955,521	980,925	844,167	(11.7%)
Capital Outlay Expenditures	90,452	265,120	205,300	167,106	274,500	33.7%
Total Budget	1,507,350	2,053,631	2,106,609	2,093,819	2,111,180	0.2%

Revenue Sources	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
General Fund	1,507,350	2,053,631	2,106,609	2,093,819	2,111,180	0.2%
Total Revenue	1,507,350	2,053,631	2,106,609	2,093,819	2,111,180	0.2%

Position Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2016 Proposed	FY 2016 Variance
Administrative Support	2.00	3.00	3.00	4.00	1.00
Officials & Administrators	1.00	2.00	2.00	2.00	-
Technicians	7.00	6.00	6.00	6.00	-
Professionals	2.00	2.00	2.00	1.00	(1.00)
Total Full-Time FTE	12.00	13.00	13.00	13.00	-
Total FTE	12.00	13.00	13.00	13.00	-

**Monroe County Board of County Commissioners
Fiscal Year 2016 Proposed Fiscal Plan**

**Information Technology
Information Technology**

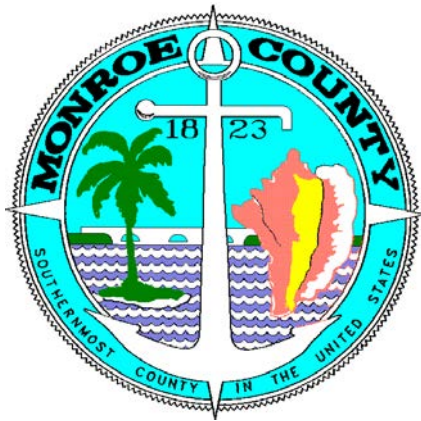
Objectives and Performance Measures	Unit of Measure	FY 2014 Actual	FY 2015 Target	FY 2015 Estimate	FY 2016 Proposed
Budget Goals					
• Budget Goals	%	-	-	-	-
Closed Work Orders					
• Completed Work Orders by IT	#	-	-	-	-
Inventory Audit					
• Inventory Tracking	#	-	-	-	-
Network Uptime					
• Network Availability	%	-	-	-	-
Website Visitors					
• Website Visitors	#	-	-	-	-

Department Expenditure Budget Comparisons grouped by Division, Fund

Monroe County Board of County Commissioners

Fiscal Year 2016

Account Code	Account Description	2015 Adopted	2015 Amended	2015 YTD	Adpt % Chg	Amd % Chg	FY 2016 Budget	Adpt % Chg	Amd % Chg
19 Information Technology									
001 General Fund									
091 Information Technology									
05002 Information Systems									
510120	Regular Salaries & Wages	698,596	692,596	475,843	-31.89	-31.30	726,914	4.05	4.95
510140	Overtime	0	6,000	4,795	0.00	-20.09	0	0.00	-100.00
510210	Fica Taxes	62,382	62,382	35,878	-42.49	-42.49	65,494	4.99	4.99
510220	Retirement Contributions	50,702	50,702	35,378	-30.22	-30.22	52,120	2.80	2.80
510230	Life And Health Insurance	123,240	123,240	64,780	-47.44	-47.44	138,060	12.03	12.03
510240	Workers Compensation	10,868	10,868	2,717	-75.00	-75.00	9,925	-8.68	-8.68
530340	Other Contractual Service	370,198	370,198	184,099	-50.27	-50.27	378,746	2.31	2.31
530400	Travel And Per Diem	13,000	12,000	6,960	-46.46	-42.00	12,000	-7.69	0.00
530409	Vehicle Maintenance Chrgs	6,272	6,272	6,272	0.00	0.00	7,366	17.44	17.44
530410	Phone & Postage/freight	334,182	307,525	185,842	-44.39	-39.57	312,092	-6.61	1.49
530440	Rentals And Leases	0	23,000	16,446	0.00	-28.49	0	0.00	-100.00
530451	Risk Management Charges	25,579	12,789	12,789	-50.00	0.00	27,121	6.03	112.07
530460	Repair And Maintenance	17,865	17,865	6,268	-64.92	-64.92	19,147	7.18	7.18
530470	Printing And Binding	0	100	84	0.00	-16.00	0	0.00	-100.00
530490	Miscellaneous Expenses	0	394	94	0.00	-76.17	0	0.00	-100.00
530510	Office Supplies	2,000	2,809	2,636	31.78	-6.16	2,000	0.00	-28.79
530520	Operating Supplies	10,195	6,126	6,126	-39.92	0.00	10,195	0.00	66.43
530524	Software	0	6,657	6,657	0.00	0.00	0	0.00	-100.00
530528	Internal Fuel	6,000	6,000	2,408	-59.87	-59.87	6,000	0.00	0.00
530540	Books,pubs,subs,educ,mem.	7,000	461	461	-93.42	0.00	6,000	-14.29	1,202.08
560641	Capital Outlay Vehicles	43,300	50,606	50,218	15.98	-0.77	0	-100.00	-100.00
05003 Technology Replacement									
530340	Other Contractual Service	62,500	75,800	45,567	-27.09	-39.89	28,500	-54.40	-62.40
530410	Phone & Postage/freight	0	103	102	0.00	-0.62	0	0.00	-100.00
530460	Repair And Maintenance	63,000	33,197	8,997	-85.72	-72.90	30,000	-52.38	-9.63
530520	Operating Supplies	22,730	75,730	69,685	206.58	-7.98	5,000	-78.00	-93.40
530524	Software	15,000	23,900	21,894	45.96	-8.39	0	-100.00	-100.00
560640	Capital Outlay-equipment	162,000	116,500	51,345	-68.31	-55.93	274,500	69.44	135.62
091 Information Technology		2,106,609	2,093,819	1,304,340	-38.08	-37.71	2,111,180	0.22	0.83
001 General Fund		2,106,609	2,093,819	1,304,340	-38.08	-37.71	2,111,180	0.22	0.83
19 Information Technology		2,106,609	2,093,819	1,304,340	-38.08	-37.71	2,111,180	0.22	0.83
Report Total		2,106,609	2,093,819	1,304,340	-38.08	-37.71	2,111,180	0.22	0.83



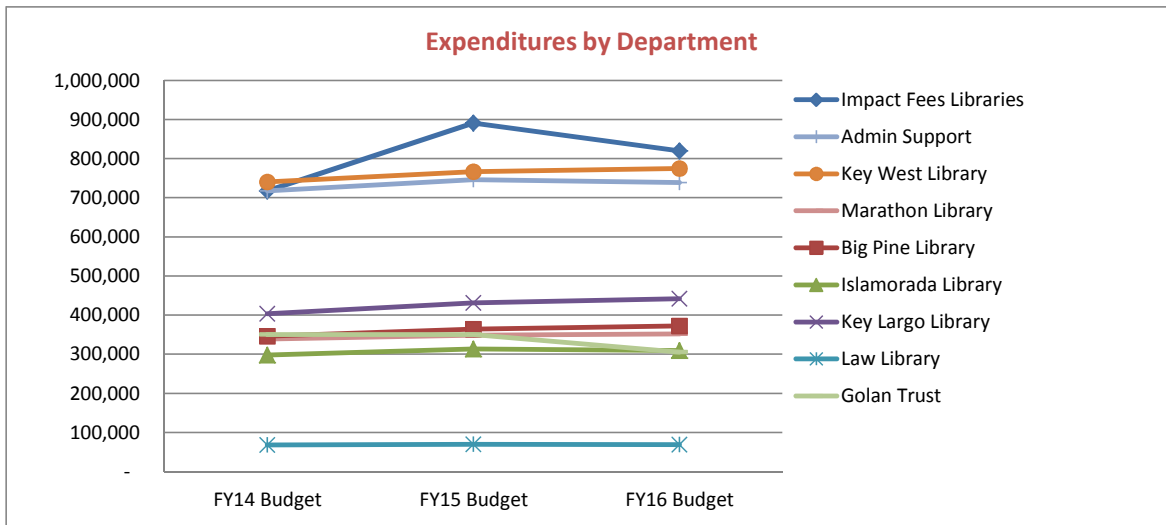
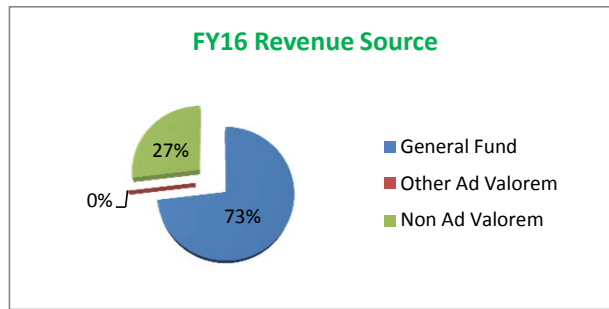
LIBRARY SERVICES

Library Services

Proposed FY16:

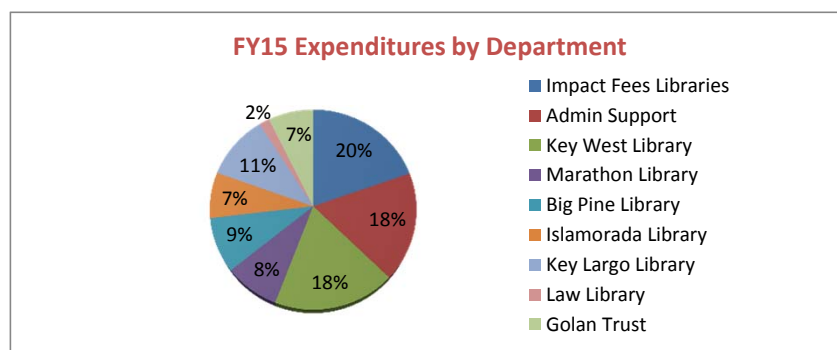
FY16 Revenue Source

General Fund	\$3,057,514
Other Ad Valorem	\$0
Non Ad Valorem	<u>\$1,124,882</u>
	\$4,182,396



Expenditures by Department

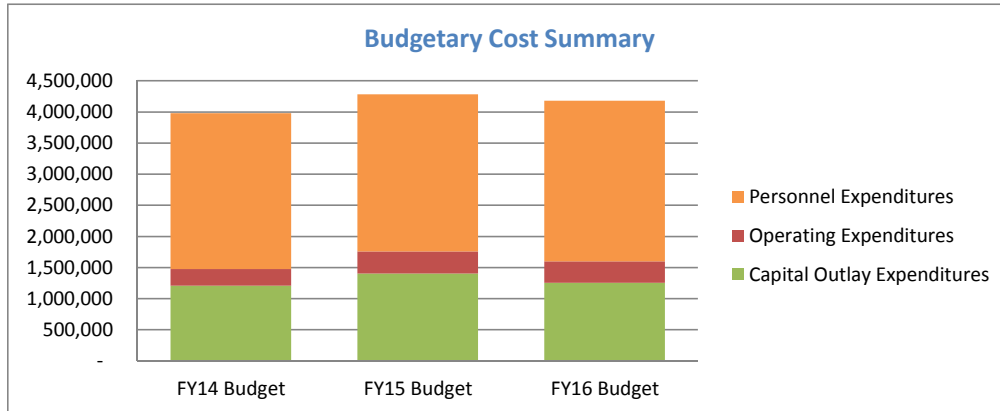
	Adopted FY14 Budget	Adopted FY15 Budget	Proposed FY16 Budget	FY16 Change
Impact Fees Libraries	717,292	891,283	819,882	-8.0%
Admin Support	717,321	746,373	738,452	-1.1%
Key West Library	740,627	766,687	775,172	1.1%
Marathon Library	338,387	348,239	352,093	1.1%
Big Pine Library	345,714	364,377	372,146	2.1%
Islamorada Library	297,874	312,968	308,923	-1.3%
Key Largo Library	403,640	431,421	441,730	2.4%
Law Library	67,735	69,630	68,998	-0.9%
Golan Trust	350,000	350,000	305,000	-12.9%
Total	3,978,590	4,280,978	4,182,396	-2.3%



Library Services

Budgetary Cost Summary

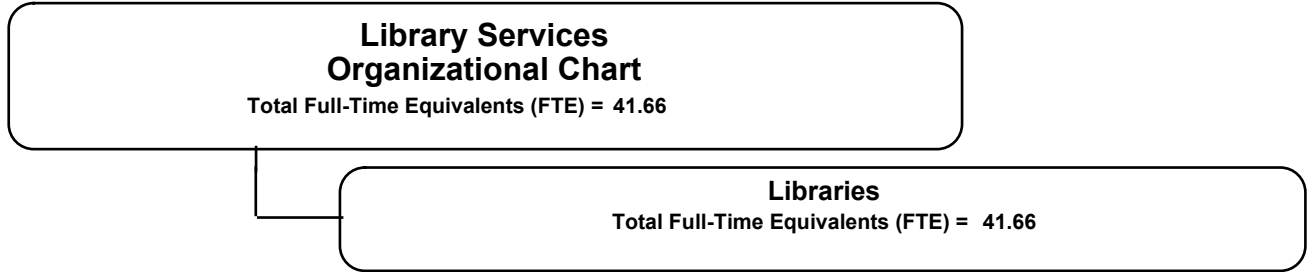
	Adopted FY14 Budget	Adopted FY15 Budget	Proposed FY16 Budget	FY16 Change
Personnel Expenditures	2,503,753	2,520,686	2,583,370	2.5%
Operating Expenditures	265,095	355,859	346,844	-2.5%
Capital Outlay Expenditures	1,209,742	1,404,433	1,252,182	-10.8%
Total	3,978,590	4,280,978	4,182,396	-2.3%



	Adopted FY14 Budget	Adopted FY15 Budget	Proposed FY16 Budget	FY15 Change
FTE History	41.65	41.66	41.66	-
FY15 Change	Adjustments of hours for FTE's			

**Monroe County Board of County Commissioners
Fiscal Year 2016 Proposed Fiscal Plan**

Library Services



Monroe County Board of County Commissioners Fiscal Year 2016 Proposed Fiscal Plan

Library Services

Business Center Vision

The people of the Monroe County community will:

- Have the information they need to succeed at school, at work, and in their personal lives;
- Discover the joy of reading and develop an appreciation of learning;
- Enjoy a high level of access to electronic information resources, through the latest information technologies in the provision of Library services;
- Develop the technological, information seeking, and information evaluation skills needed in an increasingly complex world;
- Use the resources of the Monroe County Public Library in a way that will improve the quality of their lives and that of the community as a whole.

Mission Statement

Our mission is to meet the changing needs of our communities for information, education, and entertainment with materials in a variety of formats, in buildings that are inviting, comfortable, and fitted for technological growth, with a staff that is friendly, helpful, and knowledgeable, in partnerships with our library communities.

Services Provided

- Free Library cards for County residents, providing open access to all Library privileges
- Provision of books, periodicals, audio and video materials for circulation to Library patrons and in-house use
- Programs for children, ranging from toddlers through school-aged, both in-house and through outreach activities
- Programs for adults, covering a wide range of interests
- Inter-Library Loan services for obtaining patron-requested materials from Libraries across the country
- Reference services in person, by telephone inquiry and through electronic transmission
- Public access to internet information through a computer network; wireless access also available onsite
- 24/7 access to the Library catalog through our website, providing off-site ability for patrons to renew and request Library materials
- 24/7 access through the Library website to our collection of databases, free to our patrons
- 24/7 access for our patrons to a growing collection of digital materials for downloading to a reading or listening device

Strategic Goals

Continue the development of branch collections in non-English materials, in print and electronic format; obtain and analyze customer feedback, and adapt as necessary for stronger impact and use of materials.

Investigate and incorporate smart phone technology into our reference service functions, through such avenues as mobile reference service, while continuing to expand reference services through other growing technologies such as texting, reference chat, and the Ask-a-Librarian program.

Complete a report on the usage, equipment, and physical arrangements of our Children's units to determine immediate and potential future needs for collections, open space, reading space, and programs. Using the report as a set of guidelines, look into possibilities of re-working available space, renovating furnishings, and updating collections

Reorganize the Florida History Department in Key West to increase display space and work space, as well as increasing security for the delicate materials contained there. Explore preservation methods and prioritize and categorize. Promote digitization of selected materials to increase the web presence of the collections, and enable online access wherever feasible.

Budgetary Cost Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
Personnel Expenditures	2,365,867	2,322,537	2,520,686	2,520,686	2,583,370	2.5%
Operating Expenditures	445,811	322,559	355,859	493,456	346,844	(2.5%)
Capital Outlay Expenditures	174,598	151,321	1,404,433	1,504,728	1,252,182	(10.8%)
Total Budget	2,986,276	2,796,417	4,280,978	4,518,871	4,182,396	(2.3%)

Appropriations by Department	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
Impact Fees Libraries	-	-	891,283	891,283	819,882	(8.0%)
Libraries	2,986,276	2,796,417	3,389,695	3,627,588	3,362,514	(0.8%)
Total Budget	2,986,276	2,796,417	4,280,978	4,518,871	4,182,396	(2.3%)

**Monroe County Board of County Commissioners
Fiscal Year 2016 Proposed Fiscal Plan**

Library Services

Revenue Sources	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
General Fund	2,894,583	2,693,559	3,039,695	3,102,564	3,057,514	0.6%
Governmental Fund Type Grants	74,939	88,648	-	131,391	-	- %
Impact Fees Fund - Libraries	-	-	891,283	891,283	819,882	(8.0%)
Misc Special Revenue Fund	16,755	14,210	350,000	393,633	305,000	(12.9%)
Total Revenue	2,986,276	2,796,417	4,280,978	4,518,871	4,182,396	(2.3%)

Position Summary by Department	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2016 Proposed	FY 2016 Variance
Libraries	41.34	41.66	41.66	41.66	-
Total Full-Time FTE	41.34	41.66	41.66	41.66	-
Total FTE	41.34	41.66	41.66	41.66	-

**Monroe County Board of County Commissioners
Fiscal Year 2016 Proposed Fiscal Plan**

**Library Services
Impact Fees Libraries**

Services Provided

Funds are used exclusively for the capital expansion of the county's library facilities in a manner consistent with the capital improvements plan of the comprehensive plan. The disbursement of such funds shall require the approval of the BOCC.

Major Variances

This budget has been adjusted to reflect available revenue. Impact Fees Libraries Fund 132 budgets are also listed under the Capital Improvement Plan section.

Advisory Board

Library Advisory Board, appointed by Commissioner for appropriate county-wide districts.

Budgetary Cost Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
Capital Outlay Expenditures	-	-	891,283	891,283	819,882	(8.0%)
Total Budget	-	-	891,283	891,283	819,882	(8.0%)

Revenue Sources	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
Impact Fees Fund - Libraries	-	-	891,283	891,283	819,882	(8.0%)
Total Revenue	-	-	891,283	891,283	819,882	(8.0%)

**Monroe County Board of County Commissioners
Fiscal Year 2016 Proposed Fiscal Plan**

**Library Services
Libraries**

Mission Statement

Our mission is to meet the changing needs of our communities for information, education, and entertainment with materials in a variety of formats, in buildings that are inviting, comfortable, and fitted for technological growth, with a staff that is friendly, helpful, and knowledgeable, in partnerships with our library communities.

Services Provided

Key West Branch (May Hill Russell): 700 Fleming Street, Key West, FL 33040
 Big Pine Key Branch: 213 Key Deer Boulevard, Winn-Dixie Shopping Center, Big Pine Key, FL 33043
 Marathon Branch (George Dolezal) : 3251 Overseas Highway, MM 48.7 Oceanside, Marathon, FL 33050
 Islamorada Branch (Helen Wadley): 81830 Overseas Highway, Islamorada, FL 33036
 Key Largo Branch: 101485 Overseas Highway, Tradewinds Shopping Center, Key Largo, FL 33037
www.keyslibraries.org

Advisory Board

Library Advisory Board, five members appointed by Commissioner from appropriate county district.

Budgetary Cost Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
Personnel Expenditures	2,365,867	2,322,537	2,520,686	2,520,686	2,583,370	2.5%
Operating Expenditures	445,811	322,559	355,859	493,456	346,844	(2.5%)
Capital Outlay Expenditures	174,598	151,321	513,150	613,445	432,300	(15.8%)
Total Budget	2,986,276	2,796,417	3,389,695	3,627,588	3,362,514	(0.8%)

Revenue Sources	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
General Fund	2,894,583	2,693,559	3,039,695	3,102,564	3,057,514	0.6%
Governmental Fund Type Grants	74,939	88,648	-	131,391	-	- %
Misc Special Revenue Fund	16,755	14,210	350,000	393,633	305,000	(12.9%)
Total Revenue	2,986,276	2,796,417	3,389,695	3,627,588	3,362,514	(0.8%)

Position Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2016 Proposed	FY 2016 Variance
Administrative Support	2.00	2.00	2.00	2.00	-
Officials & Administrators	1.00	1.00	1.00	1.00	-
Paraprofessionals	25.46	24.72	24.72	24.72	-
Technicians	2.94	3.00	3.00	3.00	-
Professionals	9.94	10.94	10.94	10.94	-
Total Full-Time FTE	41.34	41.66	41.66	41.66	-
Total FTE	41.34	41.66	41.66	41.66	-

**Monroe County Board of County Commissioners
Fiscal Year 2016 Proposed Fiscal Plan**

**Library Services
Libraries**

Objectives and Performance Measures	Unit of Measure	FY 2014 Actual	FY 2015 Target	FY 2015 Estimate	FY 2016 Proposed
Broad-based patron service					
• E-book circulation	#	16,602	17,432	17,930	19,365
Reach out to a diverse community					
• Use of Library wi-fi	#	28,387	29,806	30,658	33,111
Reference services through a variety of media					
• Increase in e-reference	#	2,148	2,169	2,212	2,279
• Increase in patron e-visits	#	6,159,636	6,467,618	6,652,406	7,230,876

Department Expenditure Budget Comparisons grouped by Division, Fund

Monroe County Board of County Commissioners

Fiscal Year 2016

Account Code	Account Description	2015 Adopted	2015 Amended	2015 YTD	Adpt % Chg	Amd % Chg	FY 2016 Budget	Adpt % Chg	Amd % Chg
23 Library Services									
001 General Fund									
620 Libraries									
62023 Libraries Admin Support									
510120	Regular Salaries & Wages	494,168	494,168	350,296	-29.11	-29.11	497,888	0.75	0.75
510210	Fica Taxes	43,548	43,548	25,861	-40.62	-40.62	44,428	2.02	2.02
510220	Retirement Contributions	35,863	35,863	27,676	-22.83	-22.83	35,697	-0.46	-0.46
510230	Life And Health Insurance	85,320	85,320	49,770	-41.67	-41.67	95,580	12.03	12.03
510240	Workers Compensation	3,638	3,638	910	-75.00	-75.00	3,724	2.36	2.36
530400	Travel And Per Diem	1,600	1,600	847	-47.05	-47.05	1,600	0.00	0.00
530409	Vehicle Maintenance Chrgs	5,314	5,314	5,314	0.00	0.00	5,287	-0.51	-0.51
530410	Phone & Postage/freight	16,000	16,000	10,035	-37.28	-37.28	16,000	0.00	0.00
530440	Rentals And Leases	2,220	2,220	0	-100.00	-100.00	0	-100.00	-100.00
530451	Risk Management Charges	9,470	4,735	4,735	-50.00	0.00	9,816	3.65	107.31
530460	Repair And Maintenance	12,990	10,539	0	-100.00	-100.00	12,990	0.00	23.26
530470	Printing And Binding	100	100	0	-100.00	-100.00	100	0.00	0.00
530510	Office Supplies	1,900	1,900	514	-72.93	-72.93	1,900	0.00	0.00
530520	Operating Supplies	5,800	5,800	3,865	-33.37	-33.37	5,800	0.00	0.00
530528	Internal Fuel	3,142	3,142	1,316	-58.12	-58.12	3,142	0.00	0.00
530540	Books,pubs,subs,educ,mem.	3,000	3,000	1,976	-34.13	-34.13	3,000	0.00	0.00
560641	Capital Outlay Vehicles	19,800	22,251	0	-100.00	-100.00	0	-100.00	-100.00
560660	Books,pubs,& Lib Material	2,500	2,500	599	-76.04	-76.04	1,500	-40.00	-40.00
62024 Libraries Key West									
510120	Regular Salaries & Wages	428,474	428,474	268,372	-37.37	-37.37	431,470	0.70	0.70
510140	Overtime	0	0	62	0.00	0.00	0	0.00	0.00
510210	Fica Taxes	40,756	40,756	20,024	-50.87	-50.87	41,946	2.92	2.92
510220	Retirement Contributions	31,096	31,096	19,401	-37.61	-37.61	30,935	-0.52	-0.52
510230	Life And Health Insurance	104,280	104,280	47,400	-54.55	-54.55	116,820	12.03	12.03
510240	Workers Compensation	1,650	1,650	413	-75.00	-75.00	1,620	-1.82	-1.82
530310	Professional Services	64,800	64,800	43,500	-32.87	-32.87	64,800	0.00	0.00
530400	Travel And Per Diem	500	500	232	-53.58	-53.58	500	0.00	0.00
530410	Phone & Postage/freight	9,000	9,000	394	-95.62	-95.62	9,000	0.00	0.00
530440	Rentals And Leases	2,200	2,200	0	-100.00	-100.00	0	-100.00	-100.00
530451	Risk Management Charges	32,731	16,365	16,365	-50.00	0.00	32,731	0.00	100.01
530460	Repair And Maintenance	250	250	174	-30.60	-30.60	250	0.00	0.00
530470	Printing And Binding	150	150	0	-100.00	-100.00	100	-33.33	-33.33
530510	Office Supplies	2,800	2,800	145	-94.81	-94.81	2,000	-28.57	-28.57
530520	Operating Supplies	7,500	7,500	4,183	-44.22	-44.22	7,500	0.00	0.00
530540	Books,pubs,subs,educ,mem.	500	500	162	-67.54	-67.54	500	0.00	0.00
560660	Books,pubs,& Lib Material	39,000	39,000	29,732	-23.76	-23.76	35,000	-10.26	-10.26
62025 Libraries Kw Donations									
530400	Travel And Per Diem	0	7,500	4,969	0.00	-33.75	0	0.00	-100.00
530460	Repair And Maintenance	0	1,541	1,541	0.00	0.00	0	0.00	-100.00
530520	Operating Supplies	0	7,398	5,746	0.00	-22.33	0	0.00	-100.00
530540	Books,pubs,subs,educ,mem.	0	1,116	1,116	0.00	0.00	0	0.00	-100.00
560660	Books,pubs,& Lib Material	1,000	73,147	12,778	1,177.78	-82.53	0	-100.00	-100.00
62026 Libraries Marathon									
510120	Regular Salaries & Wages	215,377	215,377	156,058	-27.54	-27.54	210,422	-2.30	-2.30
510140	Overtime	0	0	0	0.00	0.00	0	0.00	0.00
510210	Fica Taxes	20,102	20,102	11,256	-44.01	-44.01	20,161	0.29	0.29
510220	Retirement Contributions	12,823	12,823	10,921	-14.83	-14.83	15,088	17.66	17.66
510230	Life And Health Insurance	47,400	47,400	22,910	-51.67	-51.67	57,540	21.39	21.39
510240	Workers Compensation	829	829	207	-75.00	-75.00	790	-4.70	-4.70
530400	Travel And Per Diem	250	250	226	-9.58	-9.58	250	0.00	0.00
530410	Phone & Postage/freight	1,500	1,500	44	-97.09	-97.09	1,500	0.00	0.00
530440	Rentals And Leases	1,116	1,116	0	-100.00	-100.00	0	-100.00	-100.00
530451	Risk Management Charges	17,692	8,846	8,846	-50.00	0.00	17,692	0.00	100.00
530460	Repair And Maintenance	200	25	0	-100.00	-100.00	200	0.00	699.68
530470	Printing And Binding	150	150	0	-100.00	-100.00	150	0.00	0.00
530510	Office Supplies	200	200	5	-97.62	-97.62	200	0.00	0.00
530520	Operating Supplies	3,000	3,175	3,021	0.69	-4.86	3,000	0.00	-5.51
530540	Books,pubs,subs,educ,mem.	300	300	54	-81.92	-81.92	300	0.00	0.00
560660	Books,pubs,& Lib Material	26,800	26,800	11,521	-57.01	-57.01	24,800	-7.46	-7.46
62027 Libraries Mthn Donations									
530310	Professional Services	0	350	350	0.00	0.00	0	0.00	-100.00

Department Expenditure Budget Comparisons grouped by Division, Fund

Monroe County Board of County Commissioners

Fiscal Year 2016

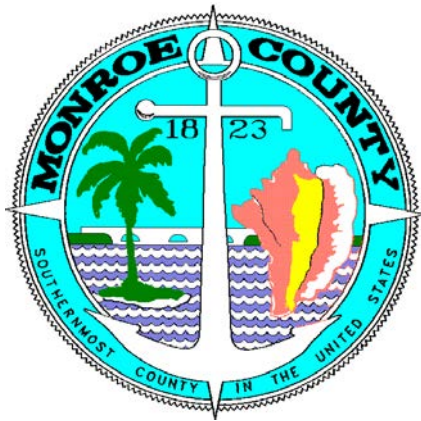
Account Code	Account Description	2015 Adopted	2015 Amended	2015 YTD	Adpt % Chg	Amd % Chg	FY 2016 Budget	Adpt % Chg	Amd % Chg
23 Library Services									
001 General Fund									
620 Libraries									
530520	Operating Supplies	0	1,700	612	0.00	-63.99	0	0.00	-100.00
560660	Books,pubs,& Lib Material	500	9,113	848	69.56	-90.70	0	-100.00	-100.00
62028 Libraries Islamorada									
510120	Regular Salaries & Wages	182,920	182,920	123,036	-32.74	-32.74	175,944	-3.81	-3.81
510210	Fica Taxes	17,621	17,621	9,323	-47.09	-47.09	17,522	-0.56	-0.56
510220	Retirement Contributions	13,276	13,276	8,836	-33.45	-33.45	12,615	-4.98	-4.98
510230	Life And Health Insurance	47,400	47,400	23,080	-51.31	-51.31	53,100	12.03	12.03
510240	Workers Compensation	703	703	176	-75.00	-75.00	660	-6.12	-6.12
530400	Travel And Per Diem	250	250	0	-100.00	-100.00	250	0.00	0.00
530410	Phone & Postage/freight	15,000	15,000	483	-96.78	-96.78	15,000	0.00	0.00
530440	Rentals And Leases	1,116	1,116	0	-100.00	-100.00	0	-100.00	-100.00
530451	Risk Management Charges	14,332	7,166	7,166	-50.00	0.00	14,332	0.00	100.00
530460	Repair And Maintenance	100	100	0	-100.00	-100.00	100	0.00	0.00
530470	Printing And Binding	150	150	0	-100.00	-100.00	150	0.00	0.00
530510	Office Supplies	450	450	240	-46.65	-46.65	450	0.00	0.00
530520	Operating Supplies	1,400	1,400	865	-38.18	-38.18	1,400	0.00	0.00
530540	Books,pubs,subs,educ,mem.	400	400	0	-100.00	-100.00	400	0.00	0.00
560660	Books,pubs,& Lib Material	17,600	17,600	11,038	-37.28	-37.28	17,000	-3.41	-3.41
62029 Libraries Isla Donations									
530520	Operating Supplies	0	150	86	0.00	-42.88	0	0.00	-100.00
560660	Books,pubs,& Lib Material	250	1,439	0	-100.00	-100.00	0	-100.00	-100.00
62030 Libraries Key Largo									
510120	Regular Salaries & Wages	261,185	261,185	184,263	-29.45	-29.45	267,053	2.25	2.25
510140	Overtime	0	0	0	0.00	0.00	0	0.00	0.00
510210	Fica Taxes	24,309	24,309	14,095	-42.02	-42.02	25,277	3.98	3.98
510220	Retirement Contributions	18,956	18,956	13,580	-28.36	-28.36	19,148	1.01	1.01
510230	Life And Health Insurance	56,560	56,560	32,976	-41.70	-41.70	63,361	12.02	12.02
510240	Workers Compensation	1,006	1,006	252	-75.00	-75.00	1,002	-0.40	-0.40
530400	Travel And Per Diem	500	500	47	-90.57	-90.57	500	0.00	0.00
530410	Phone & Postage/freight	12,500	12,500	115	-99.08	-99.08	12,500	0.00	0.00
530440	Rentals And Leases	1,116	936	0	-100.00	-100.00	0	-100.00	-100.00
530451	Risk Management Charges	21,089	10,544	10,544	-50.00	0.00	21,089	0.00	100.01
530460	Repair And Maintenance	100	281	266	165.50	-5.35	100	0.00	-64.35
530470	Printing And Binding	150	150	0	-100.00	-100.00	150	0.00	0.00
530510	Office Supplies	350	350	5	-98.64	-98.64	350	0.00	0.00
530520	Operating Supplies	3,000	3,000	1,874	-37.54	-37.54	3,000	0.00	0.00
530540	Books,pubs,subs,educ,mem.	200	200	24	-87.98	-87.98	200	0.00	0.00
560660	Books,pubs,& Lib Material	29,900	29,900	18,342	-38.66	-38.66	28,000	-6.35	-6.35
62031 Libraries KI Donations									
560660	Books,pubs,& Lib Material	500	2,705	0	-100.00	-100.00	0	-100.00	-100.00
62032 Libraries Big Pine									
510120	Regular Salaries & Wages	198,310	198,310	139,851	-29.48	-29.48	202,673	2.20	2.20
510210	Fica Taxes	18,072	18,072	10,308	-42.96	-42.96	18,754	3.77	3.77
510220	Retirement Contributions	12,882	12,882	10,305	-20.01	-20.01	13,008	0.98	0.98
510230	Life And Health Insurance	37,920	37,920	22,120	-41.67	-41.67	42,480	12.03	12.03
510240	Workers Compensation	762	762	191	-75.00	-75.00	816	7.09	7.09
530400	Travel And Per Diem	900	900	533	-40.76	-40.76	900	0.00	0.00
530410	Phone & Postage/freight	15,400	15,400	3,096	-79.89	-79.89	15,400	0.00	0.00
530440	Rentals And Leases	36,000	36,000	28,209	-21.64	-21.64	35,284	-1.99	-1.99
530450	Insurance	13,000	13,000	0	-100.00	-100.00	13,000	0.00	0.00
530451	Risk Management Charges	9,081	4,541	4,541	-49.99	0.00	9,081	0.00	99.98
530460	Repair And Maintenance	200	200	13	-93.75	-93.75	200	0.00	0.00
530470	Printing And Binding	150	150	0	-100.00	-100.00	150	0.00	0.00
530510	Office Supplies	200	200	10	-95.24	-95.24	200	0.00	0.00
530520	Operating Supplies	2,000	2,000	1,476	-26.20	-26.20	2,000	0.00	0.00
530540	Books,pubs,subs,educ,mem.	200	200	102	-49.00	-49.00	200	0.00	0.00
560660	Books,pubs,& Lib Material	18,800	18,800	15,257	-18.85	-18.85	18,000	-4.26	-4.26
62033 Libraries Bp Donations									
530520	Operating Supplies	0	0	0	0.00	0.00	0	0.00	0.00
560660	Books,pubs,& Lib Material	500	11,657	0	-100.00	-100.00	0	-100.00	-100.00
62035 Law Library General Fund									

Department Expenditure Budget Comparisons grouped by Division, Fund

Monroe County Board of County Commissioners

Fiscal Year 2016

Account Code	Account Description	2015 Adopted	2015 Amended	2015 YTD	Adpt % Chg	Amd % Chg	FY 2016 Budget	Adpt % Chg	Amd % Chg
23 Library Services									
001 General Fund									
620 Libraries									
510120	Regular Salaries & Wages	46,208	46,208	32,604	-29.44	-29.44	47,238	2.23	2.23
510210	Fica Taxes	4,260	4,260	2,467	-42.10	-42.10	4,426	3.90	3.90
510220	Retirement Contributions	3,354	3,354	2,402	-28.38	-28.38	3,387	0.98	0.98
510230	Life And Health Insurance	9,480	9,480	5,530	-41.67	-41.67	10,620	12.03	12.03
510240	Workers Compensation	178	178	45	-75.00	-75.00	177	-0.56	-0.56
530400	Travel And Per Diem	100	100	47	-53.27	-53.27	100	0.00	0.00
530520	Operating Supplies	50	50	0	-100.00	-100.00	50	0.00	0.00
560660	Books,pubs,& Lib Material	6,000	6,000	355	-94.08	-94.08	3,000	-50.00	-50.00
	620 Libraries	3,039,695	3,102,564	1,927,468	-36.59	-37.87	3,057,514	0.59	-1.45
	001 General Fund	3,039,695	3,102,564	1,927,468	-36.59	-37.87	3,057,514	0.59	-1.45
125 Governmental Fund Type Grants									
620 Libraries									
62019	State Aid To Libraries								
530490	Miscellaneous Expenses	0	131,391	26,782	0.00	-79.62	0	0.00	-100.00
	620 Libraries	0	131,391	26,782	0.00	-79.62	0	0.00	-100.00
	125 Governmental Fund Type Grants	0	131,391	26,782	0.00	-79.62	0	0.00	-100.00
132 Impact Fees Fund - Libraries									
300 Impact Fees Libraries									
30000	Ctywide Library Projects								
560620	Capital Outlay-buildings	866,283	866,283	0	-100.00	-100.00	798,585	-7.81	-7.81
30002	Library Automation								
560640	Capital Outlay-equipment	25,000	25,000	0	-100.00	-100.00	21,297	-14.81	-14.81
	300 Impact Fees Libraries	891,283	891,283	0	-100.00	-100.00	819,882	-8.01	-8.01
	132 Impact Fees Fund - Libraries	891,283	891,283	0	-100.00	-100.00	819,882	-8.01	-8.01
158 Misc Special Revenue Fund									
620 Libraries									
62036	Library Special Programs								
530470	Printing And Binding	0	0	0	0.00	0.00	0	0.00	0.00
530498	Advertising	0	0	0	0.00	0.00	0	0.00	0.00
530520	Operating Supplies	0	2,461	2,461	0.00	0.00	0	0.00	-100.00
560660	Books,pubs,& Lib Material	0	38,420	0	0.00	-100.00	0	0.00	-100.00
62038	LIB DON GOLAN TRUST								
530340	Other Contractual Service	0	38,640	38,640	0.00	0.00	0	0.00	-100.00
560640	Capital Outlay-equipment	0	2,752	0	0.00	-100.00	0	0.00	-100.00
560660	Books,pubs,& Lib Material	350,000	311,360	6,705	-98.08	-97.85	305,000	-12.86	-2.04
	620 Libraries	350,000	393,633	47,806	-86.34	-87.86	305,000	-12.86	-22.52
	158 Misc Special Revenue Fund	350,000	393,633	47,806	-86.34	-87.86	305,000	-12.86	-22.52
	23 Library Services	4,280,978	4,518,871	2,002,056	-53.23	-55.70	4,182,396	-2.30	-7.45
	Report Total	4,280,978	4,518,871	2,002,056	-53.23	-55.70	4,182,396	-2.30	-7.45



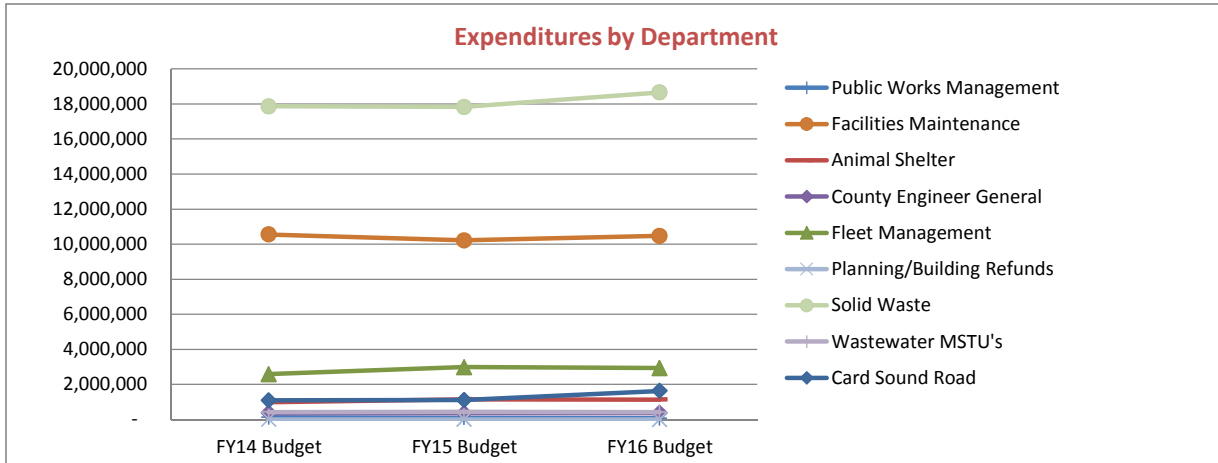
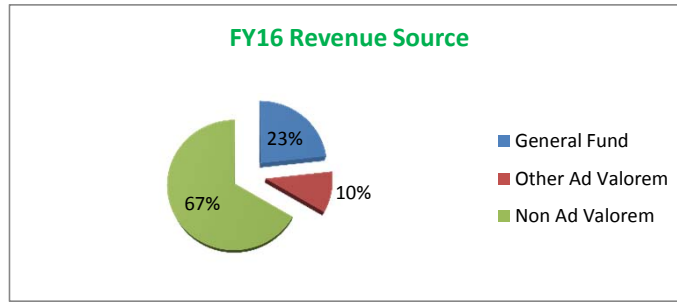
**PUBLIC WORKS/ENGINEERING
OPERATING**

Public Works/Engineering Operating

Proposed FY16:

FY16 Revenue Source

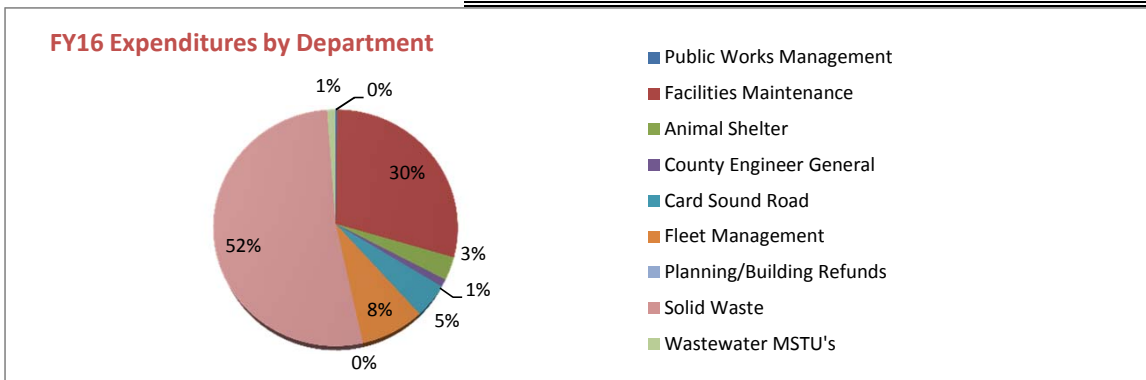
General Fund	\$8,293,909
Other Ad Valorem	\$3,664,799
Non Ad Valorem	<u>\$23,720,012</u>
	\$35,678,720



Expenditures by Department

	Adopted FY14 Budget	Adopted FY15 Budget	Proposed FY16 Budget	FY16 Change
Public Works Management	128,435	94,384	66,425	-29.6%
Facilities Maintenance	10,554,559	10,214,078	10,473,675	2.5%
Animal Shelter	990,784	1,150,876	1,124,358	-2.3%
County Engineer General	374,841	367,674	369,248	0.4%
Card Sound Road	1,087,369	1,105,761	1,634,681	47.8%
Fleet Management	2,592,513	2,993,539	2,930,714	-2.1%
Planning/Building Refunds	5,000	5,000	-	-100.0%
Solid Waste	17,863,023	17,825,799	18,657,351	4.7%
Wastewater MSTU's	427,822	432,597	422,268	-2.4%
Total	34,024,346	34,189,708	35,678,720	4.4%

FY16 Expenditures by Department

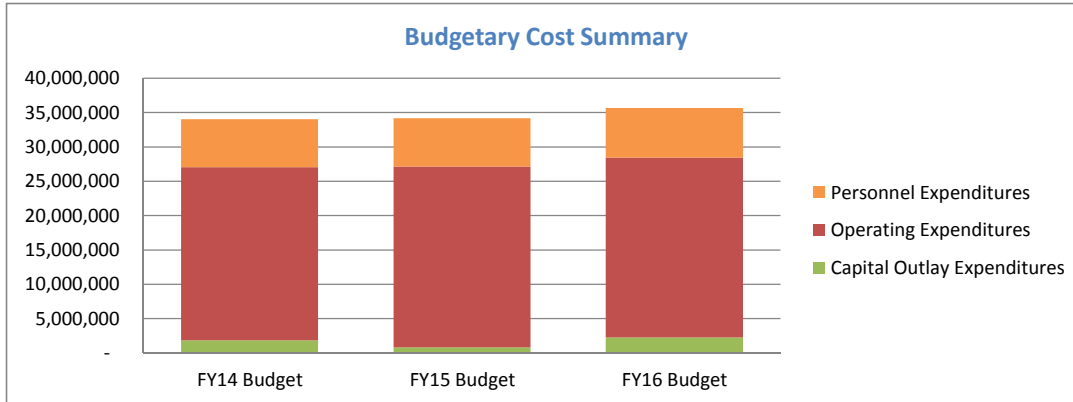


Public Works/Engineering Operating

Budgetary Cost Summary

Personnel Expenditures
 Operating Expenditures
 Capital Outlay Expenditures
 Total

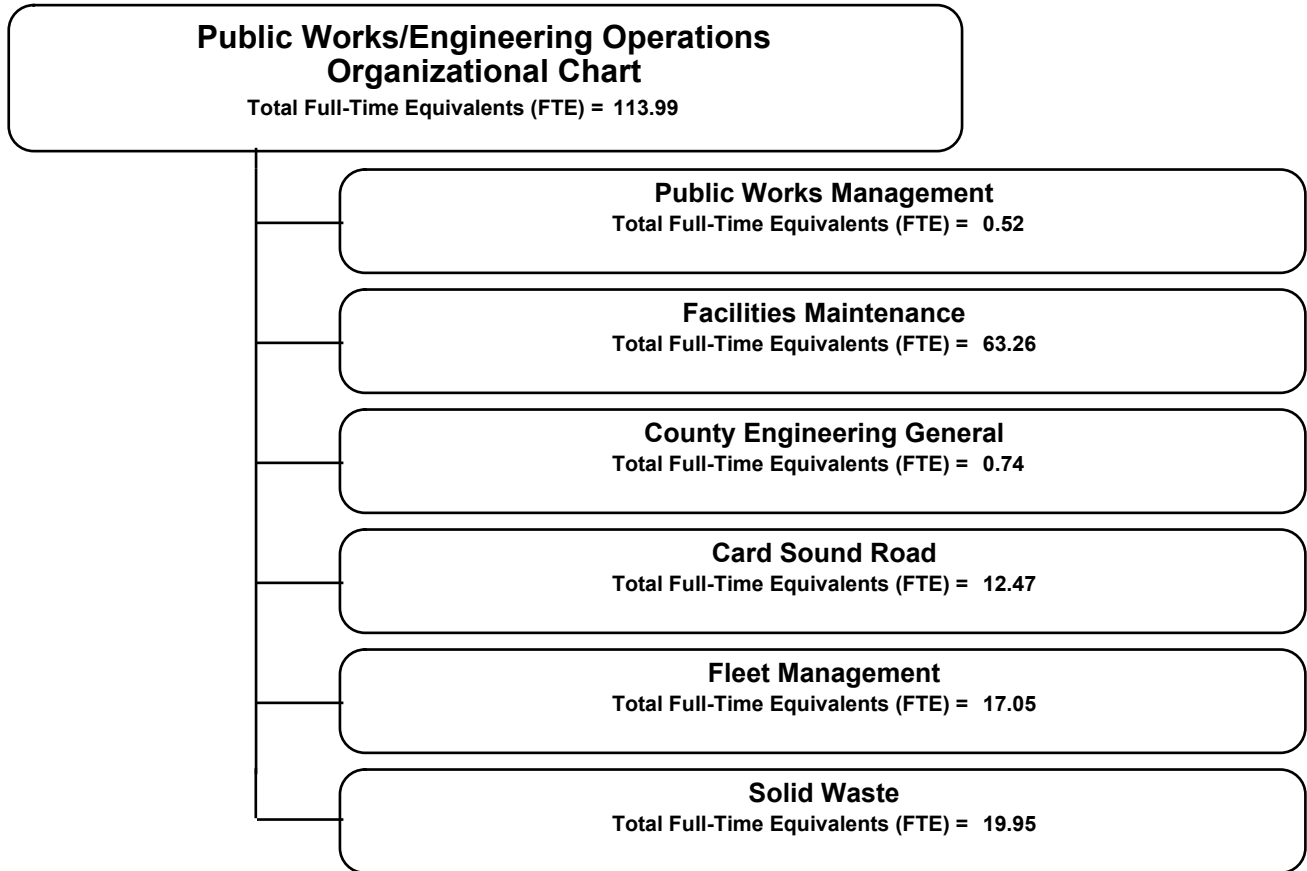
	Adopted FY14 Budget	Adopted FY15 Budget	Proposed FY16 Budget	FY16 Change
Personnel Expenditures	6,977,194	7,023,604	7,229,489	2.9%
Operating Expenditures	25,195,518	26,372,621	26,194,231	-0.7%
Capital Outlay Expenditures	1,851,634	793,483	2,255,000	184.2%
Total	34,024,346	34,189,708	35,678,720	4.4%



	Adopted FY14 Budget	Adopted FY15 Budget	Proposed FY16 Budget	FY16 Change
FTE History	153.73	113.29	113.99	0.70
FY14 Change	BOCC Approved 2 new Wastewater Project Manager Positions			
FY15 Change	BOCC Approved 1 new Mechanic Position			
	Capital & Operating Budget Split - Remaining FTE's in Capital			
FY15 Change	Reallocation of PW Director position to Maintenance Worker 5			
	Reallocation of Applications Analyst to Environment Specialist 1			

**Monroe County Board of County Commissioners
Fiscal Year 2016 Proposed Fiscal Plan**

Public Works/Engineering Operations



Monroe County Board of County Commissioners Fiscal Year 2016 Proposed Fiscal Plan

Public Works/Engineering Operations

Business Center Vision

Maintain and improve Monroe County infrastructure to best serve the health, safety and welfare of the residents and visitors of Monroe County at the best value.

Mission Statement

To maximize services in the most cost effective manner through teamwork, sufficient staffing and training.

Services Provided

Assist the County Administrator with implementing the policies and programs of the Board of County Commissioners as they relate to the following departments or sections:

Animal Shelters
 Card Sound Toll Authority
 Detention Facilities
 Engineering Services for Card Sound Bridge and General County-wide projects
 Facilities Maintenance
 Fleet Management
 Higgs Beach
 Solid Waste Management
 Unincorporated Parks & Beaches
 Wastewater MSTU's

Strategic Goals

Budgetary Cost Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
Personnel Expenditures	6,693,905	6,915,639	7,023,604	7,195,836	7,229,489	2.9%
Operating Expenditures	24,243,397	24,286,759	26,372,621	26,280,222	26,194,231	(0.7%)
Capital Outlay Expenditures	446,640	501,287	793,483	750,771	2,255,000	184.2%
Total Budget	31,383,942	31,703,685	34,189,708	34,226,829	35,678,720	4.4%

Appropriations by Department	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
Animal Shelters	973,993	1,091,557	1,150,876	1,150,876	1,124,358	(2.3%)
Card Sound Road	1,321,605	1,301,741	1,105,761	1,105,761	1,634,681	47.8%
County Engineering Capital	2,333	-	-	-	-	- %
County Engineering General	563,909	155,923	367,674	365,401	369,248	0.4%
Facilities Maintenance	9,741,747	9,452,992	10,214,078	9,994,828	10,473,675	2.5%
Fleet Management	2,286,618	2,214,855	2,993,539	2,993,539	2,930,714	(2.1%)
Planning/Building Refunds	-	-	5,000	5,000	-	(100.0%)
Public Works Management	124,483	131,968	94,384	93,429	66,425	(29.6%)
Recycling	70,588	90,909	-	90,909	-	- %
Solid Waste	16,211,431	17,230,374	17,825,799	17,997,799	18,657,351	4.7%
Wastewater MSTUs	87,235	33,365	432,597	429,286	422,268	(2.4%)
Total Budget	31,383,942	31,703,685	34,189,708	34,226,829	35,678,720	4.4%

**Monroe County Board of County Commissioners
Fiscal Year 2016 Proposed Fiscal Plan**

Public Works/Engineering Operations

Revenue Sources	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
General Fund	8,208,955	7,683,373	8,207,844	7,991,461	8,293,909	1.0%
Fine & Forfeiture Fund	1,686,418	1,636,463	1,941,563	1,941,563	1,949,561	0.4%
Unincorporated Svc Dist Parks & Rec	1,493,489	1,458,815	1,591,989	1,591,989	1,715,238	7.7%
Misc Special Revenue Fund	-	6,130	12,237	6,142	-	(100.0%)
Marathon Municipal Service Taxing Unit	-	-	1,811	1,811	246	(86.4%)
Bay Point Wastewater Municipal Service Taxing Unit	809	1,827	22,391	22,391	23,000	2.7%
Big Coppitt Wastewater Municipal Service Taxing Unit	2,901	-	1,262	1,262	1,260	(0.2%)
Key Largo Wastewater Municipal Service Taxing Unit	499	1,210	2,164	2,164	2,400	10.9%
Stock Island Wastewater MSTU	4,059	10,015	360,883	360,883	350,900	(2.8%)
Cudjoe-Sugarloaf Municipal Service Taxing Unit	60,695	13,719	7,485	4,174	3,662	(51.1%)
Conch Key Municipal Service Taxing Unit	218	500	-	-	400	-%
Long Key, Layton Municipal Service Taxing Unit	1,708	1,302	10,013	10,013	7,900	(21.1%)
Duck Key Municipal Service Taxing Unit	16,348	4,792	31,588	31,588	32,500	2.9%
Card Sound Bridge	1,339,208	1,349,402	1,179,140	1,179,140	1,709,679	45.0%
MSD Solid Waste Management	16,282,019	17,321,283	17,825,799	18,088,708	18,657,351	4.7%
Fleet Management Fund	2,286,618	2,214,855	2,993,539	2,993,539	2,930,714	(2.1%)
Total Revenue	31,383,942	31,703,685	34,189,708	34,226,829	35,678,720	4.4%

Position Summary by Department	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2016 Proposed	FY 2016 Variance
Public Works Management	-	-	0.99	0.52	(0.47)
Facilities Maintenance	-	-	62.76	63.26	0.50
County Engineering General	-	-	0.74	0.74	-
Card Sound Road	-	-	12.55	12.47	(0.08)
Fleet Management	-	-	17.05	17.05	-
Solid Waste	-	-	19.20	19.95	0.75
Total Full-Time FTE	-	-	113.29	113.99	0.70
Total FTE	-	-	113.29	113.99	0.70

**Monroe County Board of County Commissioners
Fiscal Year 2016 Proposed Fiscal Plan**

**Public Works/Engineering Operations
Public Works Management**

Mission Statement

To guide and direct Public Works with integrity and fiscal responsibility.

Services Provided

Budgeting, planning, evaluation and review of programs and departments within Public Works.

Major Variances

Budget reduction due to retirement of Public Works Director in FY2015.

Advisory Board

Budgetary Cost Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
Personnel Expenditures	122,184	131,770	91,769	92,269	64,016	(30.2%)
Operating Expenditures	2,299	198	2,615	1,160	2,409	(7.9%)
Total Budget	124,483	131,968	94,384	93,429	66,425	(29.6%)

Revenue Sources	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
General Fund	124,483	131,968	94,384	93,429	66,425	(29.6%)
Total Revenue	124,483	131,968	94,384	93,429	66,425	(29.6%)

Position Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2016 Proposed	FY 2016 Variance
Officials & Administrators	-	-	0.47	-	(0.47)
Professionals	-	-	0.52	0.52	-
Total Full-Time FTE	-	-	0.99	0.52	(0.47)
Total FTE	-	-	0.99	0.52	(0.47)

Monroe County Board of County Commissioners Fiscal Year 2016 Proposed Fiscal Plan

Public Works/Engineering Operations Facilities Maintenance

Mission Statement

To maintain all County buildings, grounds, constitutional offices, parks and beaches at the highest level of quality and in the most efficient manner to provide the employees, citizens and visitors with clean, safe and comfortable facilities.

Services Provided

Maintenance and repair of County buildings and grounds.

Total square footage of County buildings- 499,414

Major buildings include: Freeman Justice Center, Old Courthouse Building, Lester Building, Harvey Govt. Center, Gato Building, Marathon Govt. Center, Courthouse and Annex, Plantation Key Courthouse and Murray Nelson Govt. Center.

Total square footage of Correction facilities maintained- 317,123

Major buildings include: Monroe County Sheriff's Administration Building, Roth Building and Detention Center.

Total square footage of Parks & Beaches maintained- 4,709,272

Major Parks & Beaches include: Higg's Beach, Big Pine Key Park, Harry Harris Park, and Veteran's Park

Major Variances

> Facilities Maintenance proposed budget includes:

- \$122,000 for new contracts (\$80,000 for MCSO patrol at Harvey GC, \$20,000 for Certified Arborist, \$22,000 for custodial services for Marathon Facilities and \$43,208 for custodial services at Harvey GC & Nutrition Site)
- \$50,000 rollover from FY15 for 50% of new/upgraded work order system
- \$118,500 for proposed vehicle replacement:
 - \$ 60,000 to replace a 2005 Crew Dump Truck
 - \$ 19,500 to replace a 2006 F250 Truck
 - \$ 39,000 to replace a 1999 Small Dump Truck

> Higgs Beach budget includes:

- \$80,000 to continue MCSO Deputy Patrols

> Unincorporated Parks & Beaches budget includes:

- \$30,000 for Certified Arborist
- \$10,000 rollover from FY15 for 10% of new/upgraded work order system
- \$125,000 for proposed vehicle replacement:
 - \$39,000 to replace two (2) Pickup Trucks (2003 and 2006 models)
 - \$60,000 to replace a 2007 Crew Dump Truck
 - \$11,000 to replace two (2) 1997 transport trailers
 - \$15,000 to replace two (2) 2006 mowers

> Correction Facilities budget includes:

- \$10,000 rollover from FY15 for 10% of new/upgraded work order system

> ADA Compliance

- No change (annual funding remains at \$10,000 for minor ADA repairs)

> School Board Interlocal

- Reduced by \$2,500 to \$29,500/yr. (equipment depreciation no longer charged)

> Jacobs Aquatic Pool

- No change (annual funding remains at \$180,000).

Advisory Board

- Beach Advisory Board
- Parks & Recreation Board
- Florida Keys Council for People with Disabilities

**Monroe County Board of County Commissioners
Fiscal Year 2016 Proposed Fiscal Plan**

**Public Works/Engineering Operations
Facilities Maintenance**

Budgetary Cost Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
Personnel Expenditures	3,605,299	3,871,431	3,715,805	3,798,431	3,871,153	4.2%
Operating Expenditures	5,852,600	5,357,393	6,273,190	6,002,747	6,359,022	1.4%
Capital Outlay Expenditures	283,848	224,168	225,083	193,650	243,500	8.2%
Total Budget	9,741,747	9,452,992	10,214,078	9,994,828	10,473,675	2.5%

Revenue Sources	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
General Fund	6,561,840	6,351,585	6,668,289	6,455,134	6,808,876	2.1%
Fine & Forfeiture Fund	1,686,418	1,636,463	1,941,563	1,941,563	1,949,561	0.4%
Unincorporated Svc Dist Parks & Rec	1,493,489	1,458,815	1,591,989	1,591,989	1,715,238	7.7%
Misc Special Revenue Fund	-	6,130	12,237	6,142	-	(100.0%)
Total Revenue	9,741,747	9,452,992	10,214,078	9,994,828	10,473,675	2.5%

Position Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2016 Proposed	FY 2016 Variance
Administrative Support	-	-	5.83	5.33	(0.50)
Officials & Administrators	-	-	1.00	1.00	-
Service - Maintenance	-	-	25.28	25.28	-
Skilled Craft Workers	-	-	17.50	17.50	-
Technicians	-	-	4.00	4.00	-
Service Maintenance	-	-	6.00	7.00	1.00
Professionals	-	-	3.15	3.15	-
Total Full-Time FTE	-	-	62.76	63.26	0.50
Total FTE	-	-	62.76	63.26	0.50

**Monroe County Board of County Commissioners
Fiscal Year 2016 Proposed Fiscal Plan**

**Public Works/Engineering Operations
Facilities Maintenance**

Objectives and Performance Measures	Unit of Measure	FY 2014 Actual	FY 2015 Target	FY 2015 Estimate	FY 2016 Proposed
Correction Facilities Capital Equipment per square foot					
• Capital Equipment costs per square foot- Corrections facilities maintained	\$	-	0.05	0.06	-
Correction Facilities operating costs per square foot					
• Operating costs per square footage of COrrrection facilities maintained	\$	2.97	3.79	2.80	3.77
Correction Facilities personnel costs per square f					
• Personnel costs per square footage of Corrections facilities maintained	\$	2.19	2.33	2.00	2.36
Facilities Maintenance capital equipment costs per square foot					
• Capital equipment costs per square footage of buildings maintained	\$	0.38	0.80	0.32	0.24
Facilities Maintenance operating costs per square foot					
• Operating costs per square footage of buildings maintained	\$	7.00	8.20	6.57	6.36
Facilities Maintenance personnel costs per square foot					
• Pesonnel costs per square foot of buildings maintained	\$	5.12	5.19	3.99	4.90
Parks & Beaches captial equipment costs per square foot					
• Capital Equipment costs per square foot of parks & beaches maintained	\$	0.06	0.06	0.02	0.02
Parks & Beaches operating costs per square foot					
• Operating costs per square footage of parks & beaches maintained	\$	0.33	0.36	0.33	0.37
Parks & Beaches personnel costs per square foot					
• Personnel costs per square footage of Parks & Beaches maintained	\$	0.18	0.18	0.17	0.19

**Monroe County Board of County Commissioners
Fiscal Year 2016 Proposed Fiscal Plan**

**Public Works/Engineering Operations
Animal Shelters**

Mission Statement

To promote responsible pet ownership, animal care, community safety, increase adoptions, and reduce pet overpopulation. To treat the symptoms of irresponsible pet ownership while seeking to eliminate the causes by compassionately using education and enforcement.

Services Provided

Animal care, receiving surrendered and abandoned pets, return of lost pets, pet adoptions, animal law enforcement, education, licensing, and low-cost spay and neuter programs.

Major Variances

> Animal Control budget reduced \$26,518 (lower vehicle maintenance charges and no planned capital vehicle expenditures in FY2016)

Advisory Board

Budgetary Cost Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
Operating Expenditures	956,478	1,073,978	1,131,076	1,132,288	1,124,358	(0.6%)
Capital Outlay Expenditures	17,515	17,579	19,800	18,588	-	(100.0%)
Total Budget	973,993	1,091,557	1,150,876	1,150,876	1,124,358	(2.3%)

Revenue Sources	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
General Fund	973,993	1,091,557	1,150,876	1,150,876	1,124,358	(2.3%)
Total Revenue	973,993	1,091,557	1,150,876	1,150,876	1,124,358	(2.3%)

Objectives and Performance Measures	Unit of Measure	FY 2014 Actual	FY 2015 Target	FY 2015 Estimate	FY 2016 Proposed
Animal Adoptions					
• Animal Adoptions	#	874	918	-	918
Animal Intakes					
• Animal Intakes	#	2,419	2,298	-	2,298

**Monroe County Board of County Commissioners
Fiscal Year 2016 Proposed Fiscal Plan**

**Public Works/Engineering Operations
County Engineering General**

Services Provided

General Fund and Card Sound Bridge Engineering services

Major Variances

- > Engineering Ad Valorem no change from FY2015
- > Engineering Card Sound portion up approx. \$1,000

Advisory Board

Budgetary Cost Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
Personnel Expenditures	16,270	44,878	97,474	103,474	99,988	2.6%
Operating Expenditures	547,640	111,045	270,200	261,927	269,260	(0.3%)
Total Budget	563,909	155,923	367,674	365,401	369,248	0.4%

Revenue Sources	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
General Fund	546,307	108,263	294,295	292,022	294,250	-
Card Sound Bridge	17,603	47,660	73,379	73,379	74,998	2.2%
Total Revenue	563,909	155,923	367,674	365,401	369,248	0.4%

Position Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2016 Proposed	FY 2016 Variance
Administrative Support	-	-	0.19	0.19	-
Officials & Administrators	-	-	0.15	0.15	-
Professionals	-	-	0.40	0.40	-
Total Full-Time FTE	-	-	0.74	0.74	-
Total FTE	-	-	0.74	0.74	-

**Monroe County Board of County Commissioners
Fiscal Year 2016 Proposed Fiscal Plan**

**Public Works/Engineering Operations
Card Sound Road**

Services Provided

To operate and maintain the Card Sound Bridge and roadway in the most cost efficient manner in order to provide a safe traveling experience for county residents and visitors. The toll booth is open 24 hours a day, seven days a week. Tolls are \$1.00 each direction.

Major Variances

> Card Sound Toll Authority up \$528,000 but includes:

- \$150,000 for professional consultant services to review toll operations & charges, assist w/toll by plate design and determine long-term repair and maintenance needs for Card Sound Road and its five (5) bridges
- \$425,000 for year 1 of 2 toll by plate construction
- \$59,000 to replace a 2003 Chipper and \$19,500 to replace a 2007 Pickup Truck

Advisory Board

Budgetary Cost Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
Personnel Expenditures	744,770	735,294	707,883	751,383	729,170	3.0%
Operating Expenditures	536,144	561,984	302,878	331,878	402,011	32.7%
Capital Outlay Expenditures	40,690	4,464	95,000	22,500	503,500	430.0%
Total Budget	1,321,605	1,301,741	1,105,761	1,105,761	1,634,681	47.8%

Revenue Sources	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
Card Sound Bridge	1,321,605	1,301,741	1,105,761	1,105,761	1,634,681	47.8%
Total Revenue	1,321,605	1,301,741	1,105,761	1,105,761	1,634,681	47.8%

Position Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2016 Proposed	FY 2016 Variance
Administrative Support	-	-	8.39	8.39	-
Officials & Administrators	-	-	0.08	-	(0.08)
Skilled Craft Workers	-	-	1.00	1.00	-
Service Maintenance	-	-	2.00	2.00	-
Professionals	-	-	1.08	1.08	-
Total Full-Time FTE	-	-	12.55	12.47	(0.08)
Total FTE	-	-	12.55	12.47	(0.08)

**Monroe County Board of County Commissioners
Fiscal Year 2016 Proposed Fiscal Plan**

**Public Works/Engineering Operations
Fleet Management**

Mission Statement

Provide fleet management services in the most effective and efficient means possible.

Services Provided

- Maintain the fleet of vehicles and equipment in a safe operating condition;
- Perform and document preventative maintenance, safety inspections and repairs to the BOCC's and other government agencies' fleet, which includes small vehicles and trucks, rolling equipment and emergency generators;
- Provide fuel 24 hours a day, 365 days per year;
- Provide emergency generator service;
- Provide related management services, i.e., vehicle acquisition and disposal, parts procurement, etc.

Major Variances

Fleet Management budget includes:

- \$306,000 (\$240,000 rollover from FY15) to purchase three (3) vehicle/equipment wash racks to comply with KWIA, Marathon Airport, and general storm water pollution prevention
- Increased costs of outside vendors/garages and supplies \$16,649
- A reduction in fuel costs

Advisory Board

Budgetary Cost Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
Personnel Expenditures	1,017,119	1,002,209	1,159,413	1,164,397	1,170,444	1.0%
Operating Expenditures	1,262,923	1,149,876	1,579,126	1,574,142	1,449,270	(8.2%)
Capital Outlay Expenditures	6,575	62,771	255,000	255,000	311,000	22.0%
Total Budget	2,286,618	2,214,855	2,993,539	2,993,539	2,930,714	(2.1%)

Revenue Sources	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
Fleet Management Fund	2,286,618	2,214,855	2,993,539	2,993,539	2,930,714	(2.1%)
Total Revenue	2,286,618	2,214,855	2,993,539	2,993,539	2,930,714	(2.1%)

Position Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2016 Proposed	FY 2016 Variance
Administrative Support	-	-	2.00	2.00	-
Officials & Administrators	-	-	1.00	1.00	-
Service - Maintenance	-	-	3.00	3.00	-
Skilled Craft Workers	-	-	9.00	9.00	-
Technicians	-	-	1.00	1.00	-
Service Maintenance	-	-	1.00	1.00	-
Professionals	-	-	0.05	0.05	-
Total Full-Time FTE	-	-	17.05	17.05	-
Total FTE	-	-	17.05	17.05	-

**Monroe County Board of County Commissioners
Fiscal Year 2016 Proposed Fiscal Plan**

**Public Works/Engineering Operations
Solid Waste**

Mission Statement

Provide for cost efficient and environmentally proper collection, transportation and disposition of solid waste, recyclables, hazardous waste and electronic waste generated in the County (excluding the municipalities) as defined by various statutes, ordinances, agreements and meet the needs of present and future County residents.

Services Provided

The Solid Waste Program provides comprehensive, convenient and reliable services/programs, residential and commercial, for the collection and disposal of the different types of waste, including garbage, recyclables, yard waste, white goods, tires, household hazardous waste, electronic waste, and litter. Meet the goals and objectives of Element #8, (Solid Waste) that will achieve a level of service standards.

Major Variances

Solid Waste Management budget:

- Reduced Contractual costs
- \$1,000,000 to demo and replace all three transfer station offices (includes temporary trailers during construction).
- Includes \$197,000 to replace one pickup truck at \$19,500, three zero turn mowers at \$7,500 each and \$155,000 to replace a 2004 Clam Truck

NOTE: FY15 Residential Rate is \$404/yr.(\$33.66/mo.) and Tipping Fee is \$123.50/ton
(Since 10/1/2010, City of KW tipping fee is \$165.97/ton)

Advisory Board

Budgetary Cost Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
Personnel Expenditures	1,104,549	1,118,406	1,251,260	1,266,260	1,294,718	3.5%
Operating Expenditures	15,008,870	15,919,662	16,375,939	16,470,506	16,165,633	(1.3%)
Capital Outlay Expenditures	98,012	192,306	198,600	261,033	1,197,000	502.7%
Total Budget	16,211,431	17,230,374	17,825,799	17,997,799	18,657,351	4.7%

Revenue Sources	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
MSD Solid Waste Management	16,211,431	17,230,374	17,825,799	17,997,799	18,657,351	4.7%
Total Revenue	16,211,431	17,230,374	17,825,799	17,997,799	18,657,351	4.7%

Position Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2016 Proposed	FY 2016 Variance
Administrative Support	-	-	5.60	5.60	-
Officials & Administrators	-	-	0.25	-	(0.25)
Skilled Craft Workers	-	-	4.00	4.00	-
Technicians	-	-	6.00	7.00	1.00
Service Maintenance	-	-	3.00	3.00	-
Professionals	-	-	0.35	0.35	-
Total Full-Time FTE	-	-	19.20	19.95	0.75
Total FTE	-	-	19.20	19.95	0.75

**Monroe County Board of County Commissioners
Fiscal Year 2016 Proposed Fiscal Plan**

**Public Works/Engineering Operations
Recycling**

Services Provided

For several years, the County has been awarded the Consolidated Small County Solid Waste Management Grant under the FL Dept. of Environmental Protection. The amount of the grant depends on the State's budget and the number of counties that qualify and apply for this grant. The purpose of the grant is to help offset the operating costs of the solid waste management program.

Major Variances

Each year the grant amount depends on the number of small counties and the number that apply/receive the award.

Monroe County received:
\$277,000 in FY09,
\$78,787 in FY10,
\$70,588 in FY11, FY12 and FY13, and
\$90,909 for FY14 and FY15

Once the Grant is awarded to Monroe County and approved by the BOCC, the FY16 budget will be entered.

Advisory Board

Budgetary Cost Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
Operating Expenditures	70,588	90,909	-	90,909	-	-%
Total Budget	70,588	90,909	-	90,909	-	-%

Revenue Sources	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
MSD Solid Waste Management	70,588	90,909	-	90,909	-	-%
Total Revenue	70,588	90,909	-	90,909	-	-%

**Monroe County Board of County Commissioners
Fiscal Year 2016 Proposed Fiscal Plan**

**Public Works/Engineering Operations
Wastewater MSTUs**

Mission Statement

Provide design, support services for implementation of the Sanitary Wastewater Master Plan implementation in the designated areas.

Services Provided

Engineering/Administrative work for district waste water projects.

Big Coppitt WW MSTU District: The area generally bounded on the west by Boca Chica Channel and on the east by Shark Channel, including Shark Key. MC Code Article IV, section 22-81 Assessment revenue is used for Debt Service of the Clean Water SRF loan.

Key Largo WW MSTU District: The area shall embrace and include territory consisting of Key Largo, including all lands east of Tavernier Creek, including Tavernier, Key Largo and Cross Key with the exception of Ocean Reef. MC Code Article V, section 22-101

Stock Island WW MSTU: The area shall encompass all of Stock Island located south of the centerline of U.S. 1 (State Road No. 5) and lying east of Cow Key Channel and west of Boca Chica Channel. MC Code Article VI, section 22-121

Big Pine WW MSTU: The area shall encompass that portion of the unincorporated area bounded on the west by Niles Channel and on the east by the west end of the Seven Mile Bridge less No Name Key. MC Code Article VI, section 22-123

Long Key-Layton WW MSTU: The area shall encompass that portion of the unincorporated area of the county bounded on the west by Long Key Channel, on the east by Channel Five, on the south by the Atlantic Ocean, and on the north by the Gulf of Mexico (between mile markers 65 and 71), less and except all property within the corporate limits of the City of Layton. MC Code Article VI, section 22-125

Conch Key WW MSTU: The area shall encompass the portion of the unincorporated area bounded on the west by Tom's Harbor Cut and on the east by Long Key Channel. MC Code Article VI, section 22-126

Major Variances

MSTU expenditures are based on the availability of funds.

Advisory Board

Budgetary Cost Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
Personnel Expenditures	83,715	11,650	-	19,622	-	-%
Operating Expenditures	3,521	21,714	432,597	409,665	422,268	(2.4%)
Total Budget	87,235	33,365	432,597	429,286	422,268	(2.4%)
Revenue Sources	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
Marathon Municipal Service Taxing Unit	-	-	1,811	1,811	246	(86.4%)
Bay Point Wastewater Municipal Service Taxing Unit	809	1,827	22,391	22,391	23,000	2.7%
Big Coppitt Wastewater Municipal Service Taxing Unit	2,901	-	1,262	1,262	1,260	(0.2%)
Key Largo Wastewater Municipal Service Taxing Unit	499	1,210	2,164	2,164	2,400	10.9%
Stock Island Wastewater MSTU	4,059	10,015	355,883	355,883	350,900	(1.4%)
Cudjoe-Sugarloaf Municipal Service Taxing Unit	60,695	13,719	7,485	4,174	3,662	(51.1%)
Conch Key Municipal Service Taxing Unit	218	500	-	-	400	-%
Long Key, Layton Municipal Service Taxing Unit	1,708	1,302	10,013	10,013	7,900	(21.1%)
Duck Key Municipal Service Taxing Unit	16,348	4,792	31,588	31,588	32,500	2.9%
Total Revenue	87,235	33,365	432,597	429,286	422,268	(2.4%)

Department Expenditure Budget Comparisons grouped by Division, Fund

Monroe County Board of County Commissioners

Fiscal Year 2016

Account Code	Account Description	2015 Adopted	2015 Amended	2015 YTD	Adpt % Chg	Amd % Chg	FY 2016 Budget	Adpt % Chg	Amd % Chg
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26 Public Works/Engineering Operations

001 General Fund

200 Public Works Management

20000 Public Works Management

510120	Regular Salaries & Wages	65,176	65,176	62,621	-3.92	-3.92	50,101	-23.13	-23.13
510140	Overtime	0	500	108	0.00	-78.49	0	0.00	-100.00
510210	Fica Taxes	7,001	7,001	4,660	-33.44	-33.44	3,612	-48.41	-48.41
510220	Retirement Contributions	7,633	7,633	5,990	-21.53	-21.53	3,592	-52.94	-52.94
510230	Life And Health Insurance	9,386	9,386	4,732	-49.58	-49.58	5,522	-41.17	-41.17
510240	Workers Compensation	2,573	2,573	643	-75.00	-75.00	1,189	-53.79	-53.79
530400	Travel And Per Diem	500	0	0	-100.00	0.00	800	60.00	0.00
530410	Phone & Postage/freight	100	100	32	-68.04	-68.04	100	0.00	0.00
530451	Risk Management Charges	1,910	955	955	-50.00	0.00	1,404	-26.49	47.02
530540	Books,pubs,subs,educ,mem.	105	105	102	-2.86	-2.86	105	0.00	0.00
	200 Public Works Management	94,384	93,429	79,842	-15.41	-14.54	66,425	-29.62	-28.90

205 Facilities Maintenance

20501 Facilities Maintenance

510120	Regular Salaries & Wages	1,585,453	1,585,453	997,952	-37.06	-37.06	1,578,233	-0.46	-0.46
510140	Overtime	60,000	125,000	94,911	58.19	-24.07	80,000	33.33	-36.00
510210	Fica Taxes	150,823	150,823	80,497	-46.63	-46.63	154,144	2.20	2.20
510220	Retirement Contributions	115,066	115,066	82,686	-28.14	-28.14	113,155	-1.66	-1.66
510230	Life And Health Insurance	391,240	391,240	210,922	-46.09	-46.09	443,597	13.38	13.38
510240	Workers Compensation	88,689	88,689	22,172	-75.00	-75.00	103,136	16.29	16.29
510250	Unemployment Compensation	0	5,126	3,751	0.00	-26.82	0	0.00	-100.00
530310	Professional Services	0	17,300	14,800	0.00	-14.45	0	0.00	-100.00
530316	Medical Services	500	500	0	-100.00	-100.00	500	0.00	0.00
530340	Other Contractual Service	559,427	492,887	190,426	-65.96	-61.37	704,884	26.00	43.01
530400	Travel And Per Diem	500	500	9	-98.17	-98.17	250	-50.00	-50.00
530409	Vehicle Maintenance Chrgs	429,417	429,417	429,417	0.00	0.00	429,952	0.12	0.12
530410	Phone & Postage/freight	30,000	30,000	19,924	-33.59	-33.59	28,000	-6.67	-6.67
530430	Utility Services	1,740,000	1,559,301	979,475	-43.71	-37.18	1,657,692	-4.73	6.31
530440	Rentals And Leases	7,500	15,500	11,751	56.67	-24.19	15,000	100.00	-3.23
530445	Rentals- Airports	72,913	73,263	73,015	0.14	-0.34	73,600	0.94	0.46
530451	Risk Management Charges	424,887	212,443	212,443	-50.00	0.00	424,887	0.00	100.00
530460	Repair And Maintenance	40,000	39,100	31,282	-21.80	-20.00	40,000	0.00	2.30
530461	Repair & Maint - Bldg	400,000	555,526	348,969	-12.76	-37.18	425,000	6.25	-23.50
530470	Printing And Binding	800	1,500	384	-52.00	-74.40	800	0.00	-46.67
530490	Miscellaneous Expenses	2,000	2,000	408	-79.60	-79.60	2,000	0.00	0.00
530498	Advertising	2,000	2,000	145	-92.74	-92.74	2,000	0.00	0.00
530510	Office Supplies	6,000	6,000	1,961	-67.31	-67.31	6,000	0.00	0.00
530520	Operating Supplies	150,000	150,000	90,317	-39.79	-39.79	150,000	0.00	0.00
530521	Gasoline	2,000	4,500	1,752	-12.38	-61.06	2,500	25.00	-44.44
530523	Diesel Fuel	40,000	40,000	10,961	-72.60	-72.60	30,000	-25.00	-25.00
530524	Software	54,000	34,000	12,604	-76.66	-62.93	63,000	16.67	85.29
530528	Internal Fuel	65,000	57,500	29,596	-54.47	-48.53	60,000	-7.69	4.35
530540	Books,pubs,subs,educ,mem.	4,000	4,000	2,513	-37.18	-37.18	4,000	0.00	0.00
560620	Capital Outlay-buildings	19,024	8,998	8,998	-52.70	0.00	0	-100.00	-100.00
560640	Capital Outlay-equipment	0	17,290	16,068	0.00	-7.07	0	0.00	-100.00
560641	Capital Outlay Vehicles	121,500	135,373	0	-100.00	-100.00	118,500	-2.47	-12.46
	20502 Hiqqs Beach Maintenance								
530310	Professional Services	80,000	80,000	56,140	-29.83	-29.83	80,000	0.00	0.00
530340	Other Contractual Service	525	525	300	-42.80	-42.80	525	0.00	0.00
530410	Phone & Postage/freight	600	600	379	-36.82	-36.82	600	0.00	0.00
530451	Risk Management Charges	1,421	710	710	-50.04	0.00	1,421	0.00	100.14
530460	Repair And Maintenance	5,500	5,440	1,720	-68.73	-68.38	5,500	0.00	1.10
560630	Capital Outlay-infrastruc	0	0	0	0.00	0.00	0	0.00	0.00
560640	Capital Outlay-equipment	7,504	7,564	7,562	0.77	-0.03	0	-100.00	-100.00
	20506 Ada Compliance								
530460	Repair And Maintenance	10,000	10,000	3,802	-61.98	-61.98	10,000	0.00	0.00
560640	Capital Outlay-equipment	0	0	0	0.00	0.00	0	0.00	0.00
	205 Facilities Maintenance	6,668,289	6,455,134	4,050,725	-39.25	-37.25	6,808,876	2.11	5.48

210 Animal Shelters

21000 Animal Shelters

Department Expenditure Budget Comparisons grouped by Division, Fund

Monroe County Board of County Commissioners

Fiscal Year 2016

Account Code	Account Description	2015 Adopted	2015 Amended	2015 YTD	Adpt % Chg	Amd % Chg	FY 2016 Budget	Adpt % Chg	Amd % Chg
26 Public Works/Engineering Operations									
001 General Fund									
210 Animal Shelters									
530340	Other Contractual Service	1,094,999	1,094,999	650,249	-40.62	-40.62	1,090,000	-0.46	-0.46
530409	Vehicle Maintenance Chrgs	5,535	5,535	5,535	0.00	0.00	5,388	-2.66	-2.66
530410	Phone & Postage/freight	25	25	18	-28.04	-28.04	25	0.00	0.00
530430	Utility Services	600	0	0	-100.00	0.00	0	-100.00	0.00
530440	Rentals And Leases	748	346	0	-100.00	-100.00	210	-71.93	-39.31
530445	Rentals- Airports	21,669	21,483	21,483	-0.86	0.00	21,655	-0.06	0.80
530460	Repair And Maintenance	3,000	6,000	0	-100.00	-100.00	3,000	0.00	-50.00
530470	Printing And Binding	1,500	1,320	569	-62.08	-56.91	1,500	0.00	13.64
530490	Miscellaneous Expenses	2,400	2,400	235	-90.21	-90.21	2,400	0.00	0.00
530498	Advertising	600	0	0	-100.00	0.00	0	-100.00	0.00
530510	Office Supplies	0	0	0	0.00	0.00	180	0.00	0.00
530520	Operating Supplies	0	180	179	0.00	-0.42	0	0.00	-100.00
560641	Capital Outlay Vehicles	19,800	18,588	0	-100.00	-100.00	0	-100.00	-100.00
	210 Animal Shelters	1,150,876	1,150,876	678,267	-41.07	-41.07	1,124,358	-2.30	-2.30
221 County Engineering General									
22001 County Engineer General									
510120	Regular Salaries & Wages	0	30,000	1,099	0.00	-96.34	0	0.00	-100.00
510130	Other Salaries & Wages	30,000	0	0	-100.00	0.00	30,000	0.00	0.00
510210	Fica Taxes	0	3,000	83	0.00	-97.23	0	0.00	-100.00
510220	Retirement Contributions	0	3,000	81	0.00	-97.30	0	0.00	-100.00
530310	Professional Services	50,000	50,000	0	-100.00	-100.00	50,000	0.00	0.00
530318	Legal Fees	200,000	194,000	19,764	-90.12	-89.81	200,000	0.00	3.09
530400	Travel And Per Diem	3,300	3,300	3,155	-4.39	-4.39	8,000	142.42	142.42
530410	Phone & Postage/freight	750	750	347	-53.79	-53.79	750	0.00	0.00
530451	Risk Management Charges	4,545	2,272	2,272	-50.01	0.00	0	-100.00	-100.00
530498	Advertising	1,000	1,000	0	-100.00	-100.00	1,000	0.00	0.00
530521	Gasoline	4,200	4,200	56	-98.67	-98.67	4,000	-4.76	-4.76
530540	Books,pubs,subs,educ,mem.	500	500	68	-86.50	-86.50	500	0.00	0.00
	221 County Engineering General	294,295	292,022	26,924	-90.85	-90.78	294,250	-0.02	0.76
	001 General Fund	8,207,844	7,991,461	4,835,758	-41.08	-39.49	8,293,909	1.05	3.78
101 Fine & Forfeiture Fund									
205 Facilities Maintenance									
20505 Correction Facilities									
510120	Regular Salaries & Wages	505,376	505,376	345,241	-31.69	-31.69	513,987	1.70	1.70
510140	Overtime	10,000	15,000	10,751	7.51	-28.33	20,000	100.00	33.33
510210	Fica Taxes	45,826	45,826	26,492	-42.19	-42.19	47,193	2.98	2.98
510220	Retirement Contributions	36,679	36,679	28,359	-22.68	-22.68	36,852	0.47	0.47
510230	Life And Health Insurance	96,222	96,222	56,920	-40.85	-40.85	107,793	12.03	12.03
510240	Workers Compensation	28,828	28,828	7,207	-75.00	-75.00	29,198	1.28	1.28
530316	Medical Services	500	500	0	-100.00	-100.00	500	0.00	0.00
530340	Other Contractual Service	412,216	322,216	132,391	-67.88	-58.91	414,413	0.53	28.61
530400	Travel And Per Diem	250	250	0	-100.00	-100.00	200	-20.00	-20.00
530409	Vehicle Maintenance Chrgs	23,407	23,407	23,407	0.00	0.00	23,870	1.98	1.98
530410	Phone & Postage/freight	3,200	3,200	1,465	-54.21	-54.21	3,000	-6.25	-6.25
530430	Utility Services	315,000	315,000	188,001	-40.32	-40.32	275,000	-12.70	-12.70
530440	Rentals And Leases	1,000	1,000	798	-20.24	-20.24	1,000	0.00	0.00
530451	Risk Management Charges	44,950	44,950	22,475	-50.00	-50.00	39,105	-13.00	-13.00
530460	Repair And Maintenance	325,000	414,500	276,197	-15.02	-33.37	362,000	11.38	-12.67
530470	Printing And Binding	800	800	42	-94.75	-94.75	550	-31.25	-31.25
530490	Miscellaneous Expenses	1,000	1,000	0	-100.00	-100.00	500	-50.00	-50.00
530498	Advertising	600	600	422	-29.60	-29.60	600	0.00	0.00
530510	Office Supplies	1,200	1,700	1,396	16.31	-17.90	1,500	25.00	-11.76
530520	Operating Supplies	35,000	32,935	15,657	-55.27	-52.46	35,000	0.00	6.27
530521	Gasoline	300	300	0	-100.00	-100.00	300	0.00	0.00
530523	Diesel Fuel	18,000	18,000	0	-100.00	-100.00	18,000	0.00	0.00
530524	Software	10,000	5,000	0	-100.00	-100.00	10,000	0.00	100.00
530528	Internal Fuel	6,500	6,500	2,850	-56.15	-56.15	6,000	-7.69	-7.69
530540	Books,pubs,subs,educ,mem.	3,500	3,500	1,000	-71.43	-71.43	3,000	-14.29	-14.29
560620	Capital Outlay-buildings	9	9	0	-100.00	-100.00	0	-100.00	-100.00

Department Expenditure Budget Comparisons grouped by Division, Fund

Monroe County Board of County Commissioners

Fiscal Year 2016

Account Code	Account Description	2015 Adopted	2015 Amended	2015 YTD	Adpt % Chg	Amd % Chg	FY 2016 Budget	Adpt % Chg	Amd % Chg
26 Public Works/Engineering Operations									
101 Fine & Forfeiture Fund									
205 Facilities Maintenance									
560641	Capital Outlay Vehicles	16,200	18,265	18,265	12.75	0.00	0	-100.00	-100.00
	205 Facilities Maintenance	1,941,563	1,941,563	1,159,335	-40.29	-40.29	1,949,561	0.41	0.41
	101 Fine & Forfeiture Fund	1,941,563	1,941,563	1,159,335	-40.29	-40.29	1,949,561	0.41	0.41
147 Unincorporated Svc Dist Parks & Rec									
205 Facilities Maintenance									
20503	Uninc Parks & Beaches								
510120	Regular Salaries & Wages	378,336	369,336	244,470	-35.38	-33.81	375,055	-0.87	1.55
510140	Overtime	30,000	46,500	36,626	22.09	-21.24	50,000	66.67	7.53
510210	Fica Taxes	36,783	36,783	21,155	-42.49	-42.49	37,472	1.87	1.87
510220	Retirement Contributions	26,499	26,499	20,952	-20.93	-20.93	25,877	-2.35	-2.35
510230	Life And Health Insurance	102,478	102,478	55,454	-45.89	-45.89	114,803	12.03	12.03
510240	Workers Compensation	27,507	27,507	6,877	-75.00	-75.00	40,658	47.81	47.81
530310	Professional Services	2,400	2,400	0	-100.00	-100.00	2,400	0.00	0.00
530340	Other Contractual Service	152,400	162,400	103,546	-32.06	-36.24	183,468	20.39	12.97
530400	Travel And Per Diem	1,500	1,500	0	-100.00	-100.00	1,000	-33.33	-33.33
530409	Vehicle Maintenance Chrgs	84,140	84,140	84,140	0.00	0.00	82,916	-1.45	-1.45
530410	Phone & Postage/freight	6,500	6,500	3,782	-41.82	-41.82	6,000	-7.69	-7.69
530430	Utility Services	170,000	160,000	104,438	-38.57	-34.73	165,000	-2.94	3.13
530440	Rentals And Leases	4,000	4,000	0	-100.00	-100.00	3,000	-25.00	-25.00
530451	Risk Management Charges	38,937	38,937	19,468	-50.00	-50.00	41,439	6.43	6.43
530460	Repair And Maintenance	125,000	198,600	129,990	3.99	-34.55	150,000	20.00	-24.47
530470	Printing And Binding	1,400	1,400	0	-100.00	-100.00	500	-64.29	-64.29
530490	Miscellaneous Expenses	30,000	5,000	0	-100.00	-100.00	500	-98.33	-90.00
530498	Advertising	2,500	2,500	0	-100.00	-100.00	2,000	-20.00	-20.00
530520	Operating Supplies	65,000	65,000	45,149	-30.54	-30.54	70,000	7.69	7.69
530521	Gasoline	2,000	2,000	24	-98.80	-98.80	1,000	-50.00	-50.00
530523	Diesel Fuel	750	750	0	-100.00	-100.00	300	-60.00	-60.00
530524	Software	10,000	5,000	0	-100.00	-100.00	5,000	-50.00	0.00
530528	Internal Fuel	30,000	27,500	11,605	-61.32	-57.80	22,000	-26.67	-20.00
530540	Books,pubs,subs,educ,mem.	3,250	3,250	80	-97.54	-97.54	350	-89.23	-89.23
560620	Capital Outlay-buildings	9	9	0	-100.00	-100.00	0	-100.00	-100.00
560640	Capital Outlay-equipment	0	0	0	0.00	0.00	0	0.00	0.00
560641	Capital Outlay Vehicles	48,600	0	0	-100.00	0.00	125,000	157.20	0.00
20524	School Board Interlocal								
530430	Utility Services	22,000	22,000	9,126	-58.52	-58.52	22,000	0.00	0.00
530465	Maint - Sch Interlocal	10,000	10,000	1,438	-85.62	-85.62	7,500	-25.00	-25.00
20531	Jacob's Aquatic Ctr Utili								
530340	Other Contractual Service	180,000	180,000	120,000	-33.33	-33.33	180,000	0.00	0.00
	205 Facilities Maintenance	1,591,989	1,591,989	1,018,321	-36.03	-36.03	1,715,238	7.74	7.74
	147 Unincorporated Svc Dist Parks & Rec	1,591,989	1,591,989	1,018,321	-36.03	-36.03	1,715,238	7.74	7.74
158 Misc Special Revenue Fund									
205 Facilities Maintenance									
20513	Settlers Park Landscaping								
560630	Capital Outlay-infrastruc	12,237	6,142	2,360	-80.71	-61.58	0	-100.00	-100.00
	205 Facilities Maintenance	12,237	6,142	2,360	-80.71	-61.58	0	-100.00	-100.00
	158 Misc Special Revenue Fund	12,237	6,142	2,360	-80.71	-61.58	0	-100.00	-100.00
166 Marathon Municipal Service Taxing Unit									
550 Wastewater MSTUs									
55000	Marathon Wastewater								
530490	Miscellaneous Expenses	1,811	1,811	1,565	-13.58	-13.58	246	-86.42	-86.42
	550 Wastewater MSTUs	1,811	1,811	1,565	-13.58	-13.58	246	-86.42	-86.42
	166 Marathon Municipal Service Taxing Unit	1,811	1,811	1,565	-13.58	-13.58	246	-86.42	-86.42

Department Expenditure Budget Comparisons grouped by Division, Fund

Monroe County Board of County Commissioners

Fiscal Year 2016

Account Code	Account Description	2015 Adopted	2015 Amended	2015 YTD	Adpt % Chg	Amd % Chg	FY 2016 Budget	Adpt % Chg	Amd % Chg
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26 Public Works/Engineering Operations

168 Bay Point Wastewater Municipal Service Taxing Unit

550 Wastewater MSTUs

55002 Bay Point Wastewater Mstu

510120 Regular Salaries & Wages	0	3,400	2,126	0.00	-37.46	0	0.00	-100.00
510210 Fica Taxes	0	300	161	0.00	-46.35	0	0.00	-100.00
510220 Retirement Contributions	0	300	156	0.00	-48.10	0	0.00	-100.00
530340 Other Contractual Service	13,400	13,050	0	-100.00	-100.00	0	-100.00	-100.00
530400 Travel And Per Diem	0	100	100	0.00	0.00	0	0.00	-100.00
530410 Phone & Postage/freight	500	500	0	-100.06	-100.06	0	-100.00	-100.00
530490 Miscellaneous Expenses	7,991	3,991	0	-100.00	-100.00	23,000	187.82	476.30
530498 Advertising	500	750	484	-3.12	-35.41	0	-100.00	-100.00
550 Wastewater MSTUs	22,391	22,391	3,027	-86.48	-86.48	23,000	2.72	2.72
oint Wastewater Municipal Service Taxing Unit	22,391	22,391	3,027	-86.48	-86.48	23,000	2.72	2.72

169 Big Coppitt Wastewater Municipal Service Taxing Unit

550 Wastewater MSTUs

55003 Big Coppitt Wstewtr Mstu

510120 Regular Salaries & Wages	0	51	26	0.00	-50.00	0	0.00	-100.00
510210 Fica Taxes	0	1	2	0.00	94.00	0	0.00	-100.00
510220 Retirement Contributions	0	1	2	0.00	89.00	0	0.00	-100.00
510230 Life And Health Insurance	0	8	0	0.00	-100.00	0	0.00	-100.00
530400 Travel And Per Diem	0	200	189	0.00	-5.52	0	0.00	-100.00
530490 Miscellaneous Expenses	1,262	401	157	-87.53	-60.73	1,260	-0.16	214.36
530498 Advertising	0	600	151	0.00	-74.82	0	0.00	-100.00
550 Wastewater MSTUs	1,262	1,262	527	-58.25	-58.25	1,260	-0.16	-0.16
Big Coppitt Wastewater Municipal Service Taxing Unit	1,262	1,262	527	-58.25	-58.25	1,260	-0.16	-0.16

170 Key Largo Wastewater Municipal Service Taxing Unit

550 Wastewater MSTUs

55004 Key Largo Wstewater Mstu

510120 Regular Salaries & Wages	0	1,100	1,481	0.00	34.68	0	0.00	-100.00
510210 Fica Taxes	0	200	112	0.00	-44.12	0	0.00	-100.00
510220 Retirement Contributions	0	200	109	0.00	-45.41	0	0.00	-100.00
530490 Miscellaneous Expenses	2,164	664	201	-90.72	-69.75	2,400	10.91	261.45
550 Wastewater MSTUs	2,164	2,164	1,903	-12.05	-12.05	2,400	10.91	10.91
Key Largo Wastewater Municipal Service Taxing Unit	2,164	2,164	1,903	-12.05	-12.05	2,400	10.91	10.91

171 Stock Island Wastewater MSTU

545 Planning/Building Refunds

54502 Si Capacity Fee Refund

590996 Refund Spec Asses Taxes	5,000	5,000	0	-100.00	-100.00	0	-100.00	-100.00
545 Planning/Building Refunds	5,000	5,000	0	-100.00	-100.00	0	-100.00	-100.00

550 Wastewater MSTUs

55005 Stock Island MSTU

510120 Regular Salaries & Wages	0	8,800	5,950	0.00	-32.39	0	0.00	-100.00
510210 Fica Taxes	0	600	449	0.00	-25.21	0	0.00	-100.00
510220 Retirement Contributions	0	600	439	0.00	-26.92	0	0.00	-100.00
530340 Other Contractual Service	5,000	25,000	13,146	162.92	-47.42	0	-100.00	-100.00
530400 Travel And Per Diem	1,000	1,000	89	-91.09	-91.09	0	-100.00	-100.00
530410 Phone & Postage/freight	1,500	1,500	0	-100.00	-100.00	0	-100.00	-100.00
530490 Miscellaneous Expenses	347,183	317,183	0	-100.00	-100.00	350,900	1.07	10.63
530498 Advertising	1,200	1,200	183	-84.78	-84.78	0	-100.00	-100.00
550 Wastewater MSTUs	355,883	355,883	20,255	-94.31	-94.31	350,900	-1.40	-1.40
171 Stock Island Wastewater MSTU	360,883	360,883	20,255	-94.39	-94.39	350,900	-2.77	-2.77

172 Cudjoe-Sugarloaf Municipal Service Taxing Unit

Department Expenditure Budget Comparisons grouped by Division, Fund

Monroe County Board of County Commissioners

Fiscal Year 2016

Account Code	Account Description	2015 Adopted	2015 Amended	2015 YTD	Adpt % Chg	Amd % Chg	FY 2016 Budget	Adpt % Chg	Amd % Chg
26 Public Works/Engineering Operations									
172 Cudjoe-Sugarloaf Municipal Service Taxing Unit									
550 Wastewater MSTUs									
55006 Cudjoe-Sugarloaf MSTU									
530340	Other Contractual Service	0	0	0	0.00	0.00	0	0.00	0.00
530490	Miscellaneous Expenses	7,485	2,674	0	-100.00	-100.00	3,662	-51.08	36.93
530498	Advertising	0	1,500	235	0.00	-84.34	0	0.00	-100.00
	550 Wastewater MSTUs	7,485	4,174	235	-96.86	-94.37	3,662	-51.08	-12.27
Cudjoe-Sugarloaf Municipal Service Taxing Unit		7,485	4,174	235	-96.86	-94.37	3,662	-51.08	-12.27
174 Conch Key Municipal Service Taxing Unit									
550 Wastewater MSTUs									
55008 Conch Key MSTU									
510120	Regular Salaries & Wages	0	0	15	0.00	0.00	0	0.00	0.00
510210	Fica Taxes	0	0	1	0.00	0.00	0	0.00	0.00
510220	Retirement Contributions	0	0	1	0.00	0.00	0	0.00	0.00
530490	Miscellaneous Expenses	0	0	0	0.00	0.00	400	0.00	0.00
	550 Wastewater MSTUs	0	0	17	0.00	0.00	400	0.00	0.00
174 Conch Key Municipal Service Taxing Unit		0	0	17	0.00	0.00	400	0.00	0.00
175 Long Key, Layton Municipal Service Taxing Unit									
550 Wastewater MSTUs									
55009 Long Key Layton MSTU									
510120	Regular Salaries & Wages	0	3,500	3,589	0.00	2.53	0	0.00	-100.00
510210	Fica Taxes	0	250	271	0.00	8.50	0	0.00	-100.00
510220	Retirement Contributions	0	250	262	0.00	4.60	0	0.00	-100.00
530400	Travel And Per Diem	500	500	119	-76.19	-76.19	0	-100.00	-100.00
530410	Phone & Postage/freight	500	500	0	-100.00	-100.00	0	-100.00	-100.00
530490	Miscellaneous Expenses	8,713	3,213	0	-100.00	-100.00	7,900	-9.33	145.88
530498	Advertising	300	1,800	223	-25.75	-87.63	0	-100.00	-100.00
	550 Wastewater MSTUs	10,013	10,013	4,463	-55.43	-55.43	7,900	-21.10	-21.10
ong Key, Layton Municipal Service Taxing Unit		10,013	10,013	4,463	-55.43	-55.43	7,900	-21.10	-21.10
176 Duck Key Municipal Service Taxing Unit									
550 Wastewater MSTUs									
55010 Duck Key Wastewater MSTU									
510120	Regular Salaries & Wages	0	53	53	0.00	0.00	0	0.00	-100.00
510210	Fica Taxes	0	4	4	0.00	0.00	0	0.00	-100.00
510220	Retirement Contributions	0	4	4	0.00	0.00	0	0.00	-100.00
530340	Other Contractual Service	4,150	4,150	1,088	-73.79	-73.79	0	-100.00	-100.00
530410	Phone & Postage/freight	500	500	0	-100.00	-100.00	0	-100.00	-100.00
530490	Miscellaneous Expenses	26,338	24,778	0	-100.00	-100.00	32,500	23.40	31.17
530498	Advertising	600	2,100	597	-0.57	-71.59	0	-100.00	-100.00
	550 Wastewater MSTUs	31,588	31,588	1,745	-94.48	-94.48	32,500	2.89	2.89
176 Duck Key Municipal Service Taxing Unit		31,588	31,588	1,745	-94.48	-94.48	32,500	2.89	2.89
401 Card Sound Bridge									
221 County Engineering General									
22003 County Engineer Csb									
510120	Regular Salaries & Wages	51,260	51,260	12,221	-76.16	-76.16	52,918	3.23	3.23
510210	Fica Taxes	4,102	4,102	870	-78.79	-78.79	4,217	2.80	2.80
510220	Retirement Contributions	3,719	3,719	894	-75.96	-75.96	3,794	2.02	2.02
510230	Life And Health Insurance	7,015	7,015	3,871	-44.82	-44.82	7,859	12.03	12.03
510240	Workers Compensation	1,378	1,378	345	-75.00	-75.00	1,200	-12.92	-12.92
530310	Professional Services	200	200	0	-100.00	-100.00	0	-100.00	-100.00
530400	Travel And Per Diem	200	200	0	-100.00	-100.00	0	-100.00	-100.00
530409	Vehicle Maintenance Chrgs	2,077	2,077	2,077	0.00	0.00	1,555	-25.13	-25.13

Department Expenditure Budget Comparisons grouped by Division, Fund

Monroe County Board of County Commissioners

Fiscal Year 2016

Account Code	Account Description	2015 Adopted	2015 Amended	2015 YTD	Adpt % Chg	Amd % Chg	FY 2016 Budget	Adpt % Chg	Amd % Chg
26 Public Works/Engineering Operations									
401 Card Sound Bridge									
221 County Engineering General									
530410	Phone & Postage/freight	1,500	1,500	1,037	-30.84	-30.84	1,500	0.00	0.00
530451	Risk Management Charges	628	628	314	-50.00	-50.00	655	4.30	4.30
530460	Repair And Maintenance	200	200	0	-100.00	-100.00	200	0.00	0.00
530470	Printing And Binding	200	200	0	-100.00	-100.00	200	0.00	0.00
530490	Miscellaneous Expenses	0	0	0	0.00	0.00	0	0.00	0.00
530498	Advertising	200	200	0	-100.00	-100.00	200	0.00	0.00
530510	Office Supplies	200	200	0	-100.00	-100.00	200	0.00	0.00
530520	Operating Supplies	300	300	0	-100.00	-100.00	300	0.00	0.00
530540	Books,pubs,subs,educ,mem.	200	200	0	-100.00	-100.00	200	0.00	0.00
	221 County Engineering General	73,379	73,379	21,629	-70.52	-70.52	74,998	2.21	2.21
226 Card Sound Road									
22502 Card Sound Road									
510120	Regular Salaries & Wages	427,073	427,073	289,057	-32.32	-32.32	415,033	-2.82	-2.82
510140	Overtime	60,000	90,000	64,993	8.32	-27.79	90,000	50.00	0.00
510210	Fica Taxes	42,259	42,259	25,515	-39.62	-39.62	42,655	0.94	0.94
510220	Retirement Contributions	25,076	38,576	26,585	6.02	-31.08	24,550	-2.10	-36.36
510230	Life And Health Insurance	128,927	128,927	70,362	-45.43	-45.43	143,583	11.37	11.37
510235	Opeb Hlth Ins	0	0	0	0.00	0.00	0	0.00	0.00
510240	Workers Compensation	24,548	24,548	6,137	-75.00	-75.00	13,349	-45.62	-45.62
530310	Professional Services	50,000	75,000	0	-100.00	-100.00	150,000	200.00	100.00
530316	Medical Services	100	100	0	-100.00	-100.00	100	0.00	0.00
530340	Other Contractual Service	11,000	22,000	10,085	-8.32	-54.16	11,300	2.73	-48.64
530400	Travel And Per Diem	300	300	113	-62.49	-62.49	200	-33.33	-33.33
530409	Vehicle Maintenance Chrgs	115,006	115,006	115,006	0.00	0.00	116,415	1.23	1.23
530410	Phone & Postage/freight	7,000	10,000	8,679	23.98	-13.21	10,000	42.86	0.00
530430	Utility Services	9,000	9,000	3,371	-62.54	-62.54	9,000	0.00	0.00
530440	Rentals And Leases	4,750	5,450	2,872	-39.53	-47.29	4,500	-5.26	-17.43
530451	Risk Management Charges	20,122	10,122	10,061	-50.00	-0.60	20,396	1.36	101.50
530460	Repair And Maintenance	30,000	30,000	6,773	-77.42	-77.42	25,000	-16.67	-16.67
530470	Printing And Binding	12,000	12,000	8,149	-32.10	-32.10	13,000	8.33	8.33
530510	Office Supplies	1,500	1,500	681	-54.63	-54.63	1,500	0.00	0.00
530520	Operating Supplies	15,000	14,300	4,449	-70.34	-68.89	15,000	0.00	4.90
530521	Gasoline	9,000	16,000	4,438	-50.69	-72.26	11,000	22.22	-31.25
530523	Diesel Fuel	3,000	3,000	479	-84.03	-84.03	2,500	-16.67	-16.67
530528	Internal Fuel	15,000	8,000	3,345	-77.70	-58.19	12,000	-20.00	50.00
530540	Books,pubs,subs,educ,mem.	100	100	0	-100.00	-100.00	100	0.00	0.00
530590	Depreciation	0	0	0	0.00	0.00	0	0.00	0.00
530595	Loss On Disposal Fix Asst	0	0	0	0.00	0.00	0	0.00	0.00
560620	Capital Outlay-buildings	90,000	17,500	0	-100.00	-100.00	0	-100.00	-100.00
560630	Capital Outlay-infrastruc	0	0	0	0.00	0.00	425,000	0.00	0.00
560640	Capital Outlay-equipment	5,000	5,000	3,953	-20.95	-20.95	59,000	1,080.00	1,080.00
560641	Capital Outlay Vehicles	0	0	0	0.00	0.00	19,500	0.00	0.00
	226 Card Sound Road	1,105,761	1,105,761	665,102	-39.85	-39.85	1,634,681	47.83	47.83
	401 Card Sound Bridge	1,179,140	1,179,140	686,731	-41.76	-41.76	1,709,679	44.99	44.99
414 MSD Solid Waste Management									
400 Solid Waste									
40000 Solid Waste Admin									
510120	Regular Salaries & Wages	840,097	840,097	544,080	-35.24	-35.24	851,787	1.39	1.39
510140	Overtime	18,000	33,000	27,383	52.13	-17.02	40,000	122.22	21.21
510210	Fica Taxes	77,057	77,057	42,206	-45.23	-45.23	80,772	4.82	4.82
510220	Retirement Contributions	60,972	60,972	44,881	-26.39	-26.39	61,074	0.17	0.17
510230	Life And Health Insurance	182,016	182,016	85,083	-53.26	-53.26	211,869	16.40	16.40
510235	Opeb Hlth Ins	0	0	0	0.00	0.00	0	0.00	0.00
510240	Workers Compensation	73,118	73,118	18,280	-75.00	-75.00	49,216	-32.69	-32.69
530310	Professional Services	95,000	101,000	39,594	-58.32	-60.80	87,000	-8.42	-13.86
530340	Other Contractual Service	15,726,047	15,814,047	10,442,766	-33.60	-33.97	15,492,657	-1.48	-2.03
530400	Travel And Per Diem	2,500	4,000	2,457	-1.72	-38.58	4,000	60.00	0.00
530409	Vehicle Maintenance Chrgs	149,617	149,617	149,617	0.00	0.00	155,048	3.63	3.63
530410	Phone & Postage/freight	13,000	20,000	17,329	33.30	-13.36	20,000	53.85	0.00

Department Expenditure Budget Comparisons grouped by Division, Fund

Monroe County Board of County Commissioners

Fiscal Year 2016

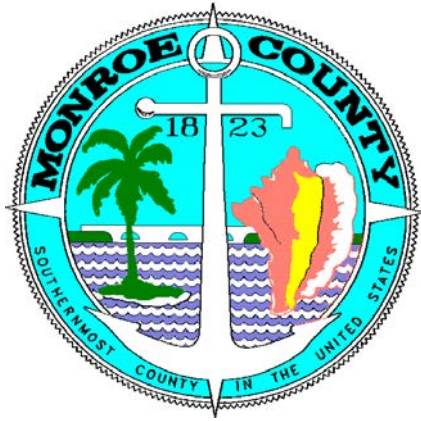
Account Code	Account Description	2015 Adopted	2015 Amended	2015 YTD	Adpt % Chg	Amd % Chg	FY 2016 Budget	Adpt % Chg	Amd % Chg
26 Public Works/Engineering Operations									
414 MSD Solid Waste Management									
400 Solid Waste									
530451	Risk Management Charges	236,275	218,342	118,138	-50.00	-45.89	236,928	0.28	8.51
530460	Repair And Maintenance	30,000	30,000	22,238	-25.87	-25.87	40,000	33.33	33.33
530470	Printing And Binding	7,000	7,000	4,676	-33.19	-33.19	8,500	21.43	21.43
530490	Miscellaneous Expenses	1,500	1,500	1,344	-10.38	-10.38	1,500	0.00	0.00
530498	Advertising	20,000	20,000	10,274	-48.63	-48.63	20,000	0.00	0.00
530499	Commissions & Fees	10,000	10,000	8,000	-20.00	-20.00	8,000	-20.00	-20.00
530510	Office Supplies	5,000	5,000	1,021	-79.58	-79.58	4,000	-20.00	-20.00
530520	Operating Supplies	25,000	35,000	22,323	-10.71	-36.22	35,000	40.00	0.00
530521	Gasoline	4,000	4,000	435	-89.12	-89.12	3,000	-25.00	-25.00
530523	Diesel Fuel	10,000	10,000	2,035	-79.65	-79.65	8,000	-20.00	-20.00
530524	Software	5,000	5,000	0	-100.00	-100.00	5,000	0.00	0.00
530528	Internal Fuel	27,000	27,000	15,854	-41.28	-41.28	27,000	0.00	0.00
530540	Books,pubs,subs,educ,mem.	3,000	3,000	880	-70.67	-70.67	4,000	33.33	33.33
530543	Refunds	6,000	6,000	1,313	-78.12	-78.12	6,000	0.00	0.00
530590	Depreciation	0	0	0	0.00	0.00	0	0.00	0.00
530595	Loss On Disposal Fix Asst	0	0	0	0.00	0.00	0	0.00	0.00
560620	Capital Outlay-buildings	0	60,261	60,261	0.00	0.00	1,000,000	0.00	1,559.45
560640	Capital Outlay-equipment	0	21,172	1,135	0.00	-94.64	0	0.00	-100.00
560641	Capital Outlay Vehicles	198,600	179,600	0	-100.00	-100.00	197,000	-0.81	9.69
	400 Solid Waste	17,825,799	17,997,799	11,683,603	-34.46	-35.08	18,657,351	4.66	3.66
410 Recycling									
41003	Small Counties Recycling								
530490	Miscellaneous Expenses	0	90,909	0	0.00	-100.00	0	0.00	-100.00
	410 Recycling	0	90,909	0	0.00	-100.00	0	0.00	-100.00
	414 MSD Solid Waste Management	17,825,799	18,088,708	11,683,603	-34.46	-35.41	18,657,351	4.66	3.14
504 Fleet Management Fund									
235 Fleet Management									
23501	Fleet Mgt Svc Admin								
510120	Regular Salaries & Wages	749,338	747,276	476,187	-36.45	-36.28	748,628	-0.09	0.18
510140	Overtime	3,500	6,250	5,525	57.87	-11.59	3,500	0.00	-44.00
510210	Fica Taxes	67,660	67,660	35,303	-47.82	-47.82	68,736	1.59	1.59
510220	Retirement Contributions	54,382	54,382	35,062	-35.53	-35.53	53,679	-1.29	-1.29
510230	Life And Health Insurance	146,088	146,088	69,307	-52.56	-52.56	163,653	12.02	12.02
510235	Opeb Hlth Ins	0	0	0	0.00	0.00	0	0.00	0.00
510240	Workers Compensation	32,802	32,802	8,201	-75.00	-75.00	24,401	-25.61	-25.61
510250	Unemployment Compensation	0	4,124	1,603	0.00	-61.13	0	0.00	-100.00
530340	Other Contractual Service	2,500	3,250	1,640	-34.38	-49.52	3,250	30.00	0.00
530400	Travel And Per Diem	500	500	0	-100.00	-100.00	500	0.00	0.00
530410	Phone & Postage/freight	35,000	33,750	15,175	-56.64	-55.04	25,000	-28.57	-25.93
530440	Rentals And Leases	6,000	6,000	2,760	-53.99	-53.99	7,500	25.00	25.00
530445	Rentals- Airports	66,751	66,104	66,101	-0.97	0.00	66,630	-0.18	0.80
530451	Risk Management Charges	43,476	41,414	21,738	-50.00	-47.51	43,476	0.00	4.98
530460	Repair And Maintenance	10,000	8,897	2,337	-76.63	-73.73	10,000	0.00	12.40
530470	Printing And Binding	0	42	0	0.00	-100.00	100	0.00	138.10
530498	Advertising	0	1,500	1,251	0.00	-16.62	0	0.00	-100.00
530510	Office Supplies	3,000	3,000	1,881	-37.31	-37.31	3,000	0.00	0.00
530520	Operating Supplies	5,000	3,958	1,494	-70.12	-62.25	5,000	0.00	26.33
530524	Software	7,000	7,000	4,591	-34.42	-34.42	7,000	0.00	0.00
530528	Internal Fuel	14,000	13,000	4,715	-66.32	-63.73	12,000	-14.29	-7.69
530540	Books,pubs,subs,educ,mem.	3,500	3,500	279	-92.03	-92.03	3,500	0.00	0.00
530590	Depreciation	0	0	0	0.00	0.00	0	0.00	0.00
530595	Loss On Disposal Fix Asst	0	0	0	0.00	0.00	0	0.00	0.00
560640	Capital Outlay-equipment	250,000	250,000	0	-100.00	-100.00	306,000	22.40	22.40
	23502 Fleet Mgt Svc Fuel								
510120	Regular Salaries & Wages	5,589	5,517	3,881	-30.57	-29.66	5,770	3.24	4.59
510140	Overtime	100	100	68	-31.67	-31.67	100	0.00	0.00
510210	Fica Taxes	528	528	286	-45.87	-45.87	556	5.30	5.30
510220	Retirement Contributions	406	406	291	-28.36	-28.36	414	1.97	1.97
510230	Life And Health Insurance	1,326	1,326	373	-71.89	-71.89	1,488	12.22	12.22

Department Expenditure Budget Comparisons grouped by Division, Fund

Monroe County Board of County Commissioners

Fiscal Year 2016

Account Code	Account Description	2015 Adopted	2015 Amended	2015 YTD	Adpt % Chg	Amd % Chg	FY 2016 Budget	Adpt % Chg	Amd % Chg
26 Public Works/Engineering Operations									
504 Fleet Management Fund									
235 Fleet Management									
510240	Workers Compensation	413	413	103	-75.00	-75.00	156	-62.23	-62.23
510250	Unemployment Compensation	0	244	55	0.00	-77.34	0	0.00	-100.00
530451	Risk Management Charges	22,997	19,925	11,499	-50.00	-42.29	22,812	-0.80	14.49
530460	Repair And Maintenance	10,000	12,000	7,003	-29.97	-41.64	10,000	0.00	-16.67
530498	Advertising	0	0	0	0.00	0.00	0	0.00	0.00
530520	Operating Supplies	1,000	4,500	1,228	22.84	-72.70	1,000	0.00	-77.78
530521	Gasoline	510,000	510,000	190,863	-62.58	-62.58	420,000	-17.65	-17.65
530523	Diesel Fuel	326,250	323,650	133,385	-59.12	-58.79	281,250	-13.79	-13.10
530540	Books,pubs,subs,educ,mem.	0	0	0	0.00	0.00	0	0.00	0.00
560640	Capital Outlay-equipment	5,000	5,000	0	-100.00	-100.00	5,000	0.00	0.00
23503 Fleet Mgt Svc Operations									
510120	Regular Salaries & Wages	69,561	68,924	46,262	-33.49	-32.88	70,472	1.31	2.25
510140	Overtime	100	500	250	149.83	-50.03	100	0.00	-80.00
510210	Fica Taxes	6,331	6,331	3,286	-48.09	-48.09	6,514	2.89	2.89
510220	Retirement Contributions	5,049	5,049	3,390	-32.85	-32.85	5,052	0.06	0.06
510230	Life And Health Insurance	14,220	13,983	7,097	-50.09	-49.25	15,930	12.03	13.92
510240	Workers Compensation	2,020	2,020	505	-75.00	-75.00	1,295	-35.89	-35.89
510250	Unemployment Compensation	0	474	184	0.00	-61.13	0	0.00	-100.00
530340	Other Contractual Service	45,000	35,000	12,814	-71.52	-63.39	45,000	0.00	28.57
530451	Risk Management Charges	7,152	3,576	3,576	-50.00	0.00	7,252	1.40	102.80
530460	Repair And Maintenance	375,000	370,000	219,562	-41.45	-40.66	375,000	0.00	1.35
530463	R&m-flt Outside Vendors	45,000	63,576	34,480	-23.38	-45.77	50,000	11.11	-21.35
530520	Operating Supplies	40,000	40,000	24,543	-38.64	-38.64	50,000	25.00	25.00
530540	Books,pubs,subs,educ,mem.	0	0	0	0.00	0.00	0	0.00	0.00
235 Fleet Management		2,993,539	2,993,539	1,460,135	-51.22	-51.22	2,930,714	-2.10	-2.10
504 Fleet Management Fund		2,993,539	2,993,539	1,460,135	-51.22	-51.22	2,930,714	-2.10	-2.10
26 Public Works/Engineering Operations		34,189,708	34,226,829	20,879,981	-38.93	-39.00	35,678,720	4.36	4.24
Report Total		34,189,708	34,226,829	20,879,981	-38.93	-39.00	35,678,720	4.36	4.24



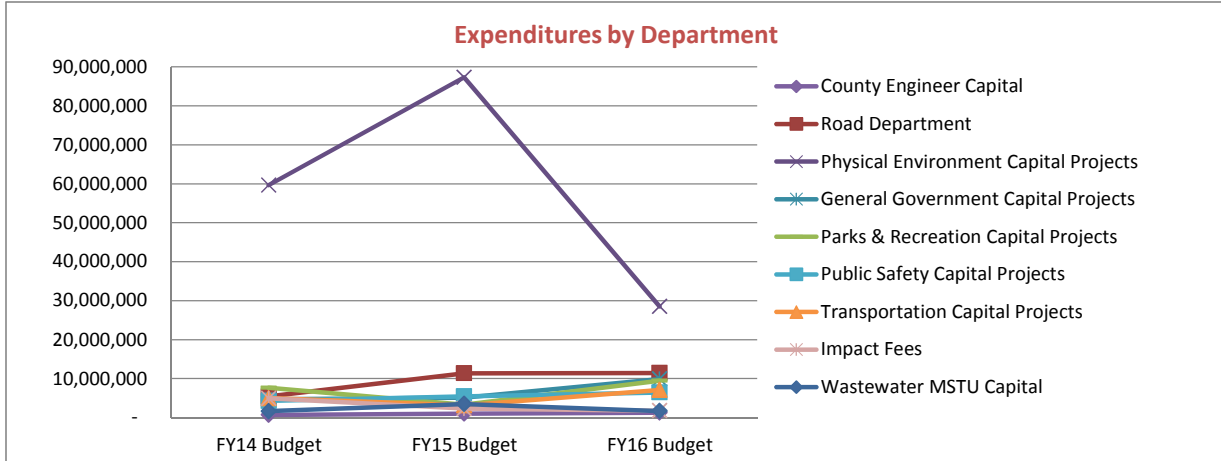
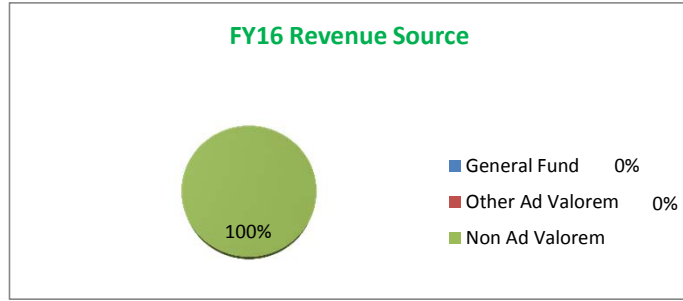
**PUBLIC WORKS/ENGINEERING
CAPITAL**

Public Works/Engineering Capital

Proposed FY16:

FY16 Revenue Source

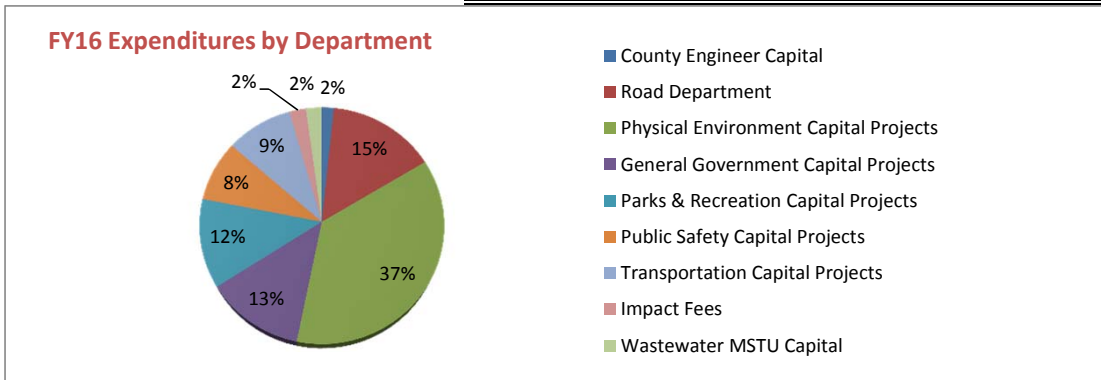
General Fund	\$0
Other Ad Valorem	\$0
Non Ad Valorem	<u>\$77,555,440</u>
	\$77,555,440



Expenditures by Department

	Adopted FY14 Budget	Adopted FY15 Budget	Proposed FY16 Budget	FY16 Change
County Engineer Capital	680,559	1,022,829	1,263,908	23.6%
Road Department	5,402,091	11,372,930	11,448,797	0.7%
Physical Environment Capital Projects	59,625,028	87,311,395	28,542,679	-67.3%
General Government Capital Projects	4,685,145	5,058,419	9,880,000	95.3%
Parks & Recreation Capital Projects	7,610,500	3,250,836	9,447,181	190.6%
Public Safety Capital Projects	4,248,472	5,460,400	6,452,250	18.2%
Transportation Capital Projects	5,000,000	3,158,330	7,079,604	124.2%
Impact Fees	4,926,873	2,308,346	1,762,415	-23.7%
Wastewater MSTU Capital	1,621,281	3,479,106	1,678,606	-51.8%
Total	93,799,949	122,422,591	77,555,440	-36.6%

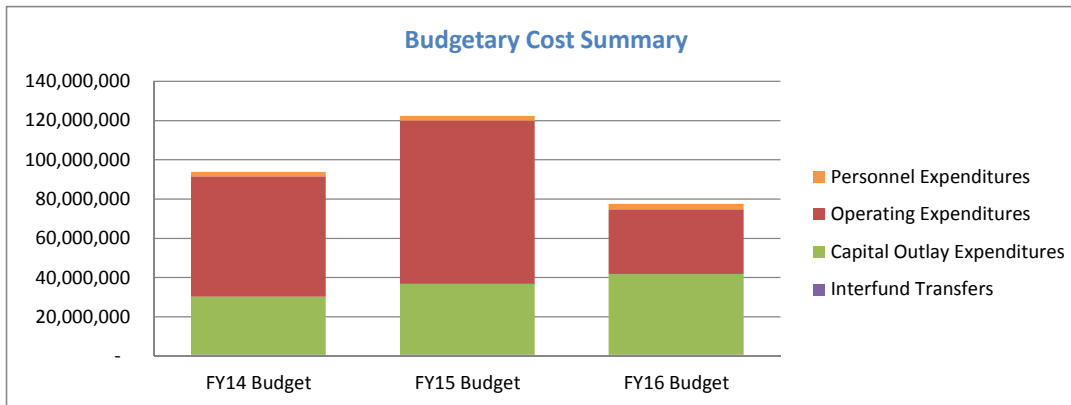
FY16 Expenditures by Department



Public Works/Engineering Capital

Budgetary Cost Summary

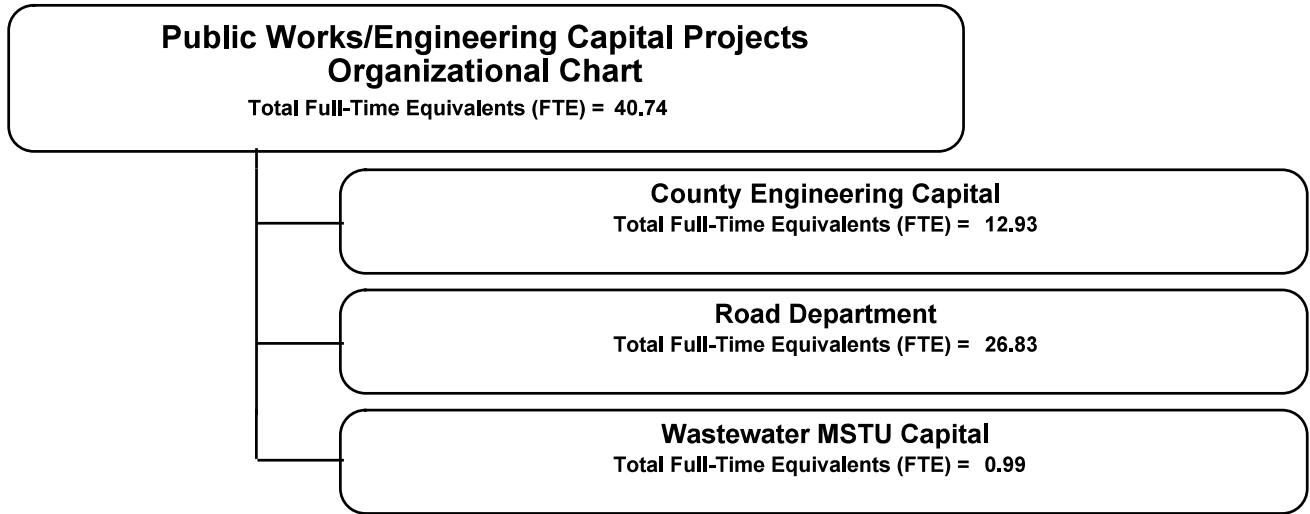
	Adopted FY14 Budget	Adopted FY15 Budget	Proposed FY16 Budget	FY16 Change
Personnel Expenditures	2,152,398	2,530,030	2,792,735	10.4%
Operating Expenditures	61,338,054	83,093,794	32,960,650	-60.3%
Capital Outlay Expenditures	29,627,497	36,116,767	41,120,055	13.9%
Interfund Transfers	682,000	682,000	682,000	0.0%
Total	93,799,949	122,422,591	77,555,440	-36.6%



	Adopted FY14 Budget	Adopted FY15 Budget	Proposed FY16 Budget	FY16 Change
FTE History	153.73	41.44	40.74	(0.70)
FY14 Change	BOCC Approved 2 new Wastewater Project Manager Positions			
FY15 Change	Capital & Operating Budget Split - Remaining FTE's in Operating			
FY15 Change	Reallocation of PW Director position to Maintenance Worker 5			
	Reallocation of Applications Analyst to Environment Specialist 1			

**Monroe County Board of County Commissioners
Fiscal Year 2016 Proposed Fiscal Plan**

Public Works/Engineering Capital Projects



Monroe County Board of County Commissioners

Fiscal Year 2016 Proposed Fiscal Plan

Public Works/Engineering Capital Projects

Business Center Vision

To maintain, improve and expand the County's public facilities and infrastructure that will best serve the health, safety, welfare and interest of the residents and visitors of Monroe County for the best value service. Failure to maintain our buildings, roads, bridges, parks and other public facilities would mean costly expenditures in the future and/or potentially cut services.

Services Provided

Assist the County Administrator with implementing the policies and programs of the Board of County Commissioners as they relate to the following departments or sections:

Road & Bridges Engineering services
 Project Management
 Wastewater Construction Management

Strategic Goals

Budgetary Cost Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
Personnel Expenditures	2,404,356	2,309,648	2,530,030	2,692,570	2,792,735	10.4%
Operating Expenditures	2,389,416	3,799,623	83,093,794	129,535,959	32,960,650	(60.3%)
Capital Outlay Expenditures	31,869,083	69,295,518	36,116,767	51,741,882	41,120,055	13.9%
Interfund Transfers	1,022,969	681,938	682,000	682,000	682,000	- %
Total Budget	37,685,824	76,086,727	122,422,591	184,652,410	77,555,440	(36.6%)

Appropriations by Department	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
County Engineering Capital	983,909	1,187,276	1,022,829	4,629,646	1,263,908	23.6%
General Gov Cap Projects	1,007,099	1,329,121	5,058,419	5,028,189	9,880,000	95.3%
Impact Fees Parks & Recreation	56,874	-	396,801	396,801	444,777	12.1%
Impact Fees Roadways	441,585	2,440,759	1,858,158	2,358,159	1,249,075	(32.8%)
Impact Fees Solid Waste	-	-	53,387	53,387	68,563	28.4%
Implementation of 18 Mile Stretch	-	-	-	475,000	-	- %
Parks & Recreation Capital Projects	-	5,229,526	3,250,836	6,762,067	9,447,181	190.6%
Physical Environment Projects	24,014,899	58,624,318	87,311,395	118,918,633	28,542,679	(67.3%)
Public Safety Capital Projects	3,512,983	1,386,762	5,460,400	15,097,000	6,452,250	18.2%
Road Department	6,432,716	4,889,868	11,372,930	24,053,907	11,448,797	0.7%
Transportation Capital Projects	-	99,484	3,158,330	3,400,516	7,079,604	124.2%
Wastewater MSTU Capital	1,235,758	899,613	3,479,106	3,479,106	1,678,606	(51.8%)
Total Budget	37,685,824	76,086,727	122,422,591	184,652,410	77,555,440	(36.6%)

**Monroe County Board of County Commissioners
Fiscal Year 2016 Proposed Fiscal Plan**

Public Works/Engineering Capital Projects

Revenue Sources	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
Road And Bridge Fund	4,077,749	4,190,018	8,781,853	8,781,853	8,863,226	0.9%
Governmental Fund Type Grants	2,819,615	1,195,274	-	16,781,846	-	-
Impact Fees Fund - Roadway	441,585	2,440,759	1,858,158	2,358,159	1,249,075	(32.8%)
Impact Fees Fund - Parks & Rec	56,874	-	396,801	396,801	444,777	12.1%
Impact Fees Fund - Solid Waste	-	-	53,387	53,387	68,563	28.4%
One Cent Infra-structure Sales Tax	2,161,000	8,440,194	21,738,886	25,844,141	21,117,341	(2.9%)
2003 Revenue Bonds	8,611	262	-	-	-	-
Infr Sls Srtx Rev Bds 2007	3,597,486	1,227,459	695,096	721,040	8,500	(98.8%)
Big Coppitt Waste Water Project	1,053,842	725,191	737,000	737,000	755,500	2.5%
Duck Key Waste Water Project	4,172,388	22,032	469,584	469,584	500,584	6.6%
Cudjoe Regional WW Project	19,296,674	57,845,539	83,753,702	114,878,784	26,391,607	(68.5%)
2013 Revenue Bonds	-	-	3,938,124	3,938,124	-	(100.0%)
Series 2014 Revenue Bonds	-	-	-	9,691,691	18,156,267	-
Total Revenue	37,685,824	76,086,727	122,422,591	184,652,410	77,555,440	(36.6%)

Position Summary by Department	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2016 Proposed	FY 2016 Variance
Public Works Management	0.99	0.99	-	-	-
Facilities Maintenance	65.59	65.59	-	-	-
County Engineering Capital	11.02	12.67	13.18	12.93	(0.25)
Road Department	40.25	40.25	27.28	26.83	(0.45)
Fleet Management	15.05	16.05	-	-	-
Solid Waste	18.20	18.20	-	-	-
Wastewater MSTUs	0.63	0.98	-	-	-
Wastewater MSTU Capital	-	-	0.99	0.99	-
Total Full-Time FTE	151.73	154.73	41.44	40.74	(0.70)
Total FTE	151.73	154.73	41.44	40.74	(0.70)

**Monroe County Board of County Commissioners
Fiscal Year 2016 Proposed Fiscal Plan**

**Public Works/Engineering Capital Projects
County Engineering Capital**

Mission Statement

To effectively manage projects within contract budget and time constraints, ensuring the coordination, preparation and presentation of contracts, amendments, change orders, work authorizations and payments, while protecting the best interests of Monroe County and the safety of its citizens and visitors.

Services Provided

Engineering services, including construction management, surveying, and inspection of a variety of county projects, and management of the County's 7-Year Roadway/Bicycle Path Plan, ADA Transition Plan and Capital Improvement Projects.

Major Variances

> 2% Merit and COLA increase

Advisory Board

Budgetary Cost Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
Personnel Expenditures	661,627	661,686	838,385	827,285	1,114,350	32.9%
Operating Expenditures	305,377	519,066	152,044	3,764,975	130,058	(14.5%)
Capital Outlay Expenditures	16,906	6,524	32,400	37,386	19,500	(39.8%)
Total Budget	983,909	1,187,276	1,022,829	4,629,646	1,263,908	23.6%

Revenue Sources	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
Road And Bridge Fund	267,762	355,574	408,923	408,923	414,429	1.3%
Governmental Fund Type Grants	196,886	139,849	-	3,625,869	-	- %
One Cent Infra-structure Sales Tax	519,262	691,853	613,906	594,854	849,479	38.4%
Total Revenue	983,909	1,187,276	1,022,829	4,629,646	1,263,908	23.6%

Position Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2016 Proposed	FY 2016 Variance
Administrative Support	4.00	5.30	6.36	4.11	(2.25)
Officials & Administrators	0.84	0.84	0.69	0.69	-
Skilled Craft Workers	0.65	-	-	-	-
Technicians	1.00	1.00	1.00	-	(1.00)
Professionals	4.53	5.53	5.13	8.13	3.00
Total Full-Time FTE	11.02	12.67	13.18	12.93	(0.25)
Total FTE	11.02	12.67	13.18	12.93	(0.25)

**Monroe County Board of County Commissioners
Fiscal Year 2016 Proposed Fiscal Plan**

**Public Works/Engineering Capital Projects
Road Department**

Mission Statement

To maintain and improve all 1,209 county roads, 397 miles and 26 bridges for the ease of movement of the people and goods in Monroe County and to provide all citizens and visitors with a safe and visually enjoyable right-of-way in which to travel. The Florida Dept. of Transportation is responsible for maintaining and improving U.S. 1 (Overseas Highway) and South Roosevelt Blvd. in Key West. The County is responsible for maintaining and improving County roads.

Services Provided

Plan, oversee and administer road and bridge improvement/repair contracts. Incorporate the Florida Department of Transportation's 5 Year Work Program into the Capital Improvement Plan and when needed, find the necessary Grant matches for those State projects. Maintenance of 389 county miles include: cleaning and mowing of the rights-of-way, street patching, guardrail maintenance, street sweeping, stormwater drainage installation, and maintain signs and markings.

Major Variances

> Roads & Bridges budget includes:

\$30,000 rollover from FY15 for 30% of new/upgraded work order system

\$500,000 to relocate Lower Keys Roads Department from Bernstein Park to Rockland Key

\$650,000 for capital equipment:

\$ 600,000 4 Loaders

\$ 50,000 Comp/Tools

\$99,500 for capital vehicles

\$ 80,000 New Skid Steer w/Rd Widener

\$ 19,500 Replace F350 Diesel

> Road & Bridge Projects:

- \$3,216,500 Paving Backlog

- \$1,911,792 Card Sound Bridge Grant Match

Advisory Board

Budgetary Cost Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
Personnel Expenditures	1,608,249	1,509,459	1,601,981	1,704,581	1,585,438	(1.0%)
Operating Expenditures	1,793,918	2,344,736	1,736,433	15,019,083	1,647,500	(5.1%)
Capital Outlay Expenditures	3,030,549	1,035,673	8,034,516	7,330,243	8,215,859	2.3%
Total Budget	6,432,716	4,889,868	11,372,930	24,053,907	11,448,797	0.7%

Revenue Sources	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
Road And Bridge Fund	3,809,987	3,834,444	8,372,930	8,372,930	8,448,797	0.9%
Governmental Fund Type Grants	2,622,729	1,055,425	-	12,680,977	-	- %
Cudjoe Regional WW Project	-	-	3,000,000	3,000,000	3,000,000	- %
Total Revenue	6,432,716	4,889,868	11,372,930	24,053,907	11,448,797	0.7%

Position Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2016 Proposed	FY 2016 Variance
Administrative Support	10.69	10.69	1.88	1.63	(0.25)
Officials & Administrators	0.28	0.28	0.20	-	(0.20)
Service - Maintenance	7.00	7.00	7.00	7.00	-
Skilled Craft Workers	15.00	15.00	14.00	14.00	-
Service Maintenance	6.00	6.00	4.00	4.00	-
Professionals	1.28	1.28	0.20	0.20	-
Total Full-Time FTE	40.25	40.25	27.28	26.83	(0.45)
Total FTE	40.25	40.25	27.28	26.83	(0.45)

**Monroe County Board of County Commissioners
Fiscal Year 2016 Proposed Fiscal Plan**

**Public Works/Engineering Capital Projects
Physical Environment Projects**

Mission Statement

Provide cost effective wastewater treatment systems to comply with statutory requirements. Represent the County's interest with all regulatory agencies considering water quality related rules which might impact the County's water quality, treatment levels required, and the cost of delivering that service. Ensure the wastewater treatment systems provided are consistent with the County's Comprehensive land use plans and 2030 Comp Plan, Element #9 Sanitary Sewer.

Services Provided

Provide sanitary wastewater treatment for unincorporated Monroe County by the State of Florida mandate of December 31, 2015. Provide funding to support implementation of the Canal Master Plan.

Major Variances

Fund 304:

- Continuation of Proposed Land Acquisitions
- Canal Master Plan
- Upgrade and hook up sewer connections to County facilities
- Boat Ramp Projects
- Ocean Reef Reverse Osmosis

Fund 312:

Cudjoe Regional WW - primary source of funding is thru the Clean Water State Revolving Finance (SRF) Loan

See the Capital Improvement Project section for further project details.

Advisory Board

Budgetary Cost Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
Operating Expenditures	-	500,308	81,081,180	109,481,180	23,569,085	(70.9%)
Capital Outlay Expenditures	24,014,899	58,124,011	6,230,215	9,437,453	4,973,594	(20.2%)
Total Budget	24,014,899	58,624,318	87,311,395	118,918,633	28,542,679	(67.3%)

Revenue Sources	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
One Cent Infra-structure Sales Tax	727,753	931,169	8,830,215	9,312,371	5,573,594	(36.9%)
Big Coppitt Waste Water Project	12,849	-	-	-	-	-
Duck Key Waste Water Project	4,155,581	-	-	-	-	-
Cudjoe Regional WW Project	19,118,717	57,693,149	78,481,180	109,606,262	22,969,085	(70.7%)
Total Revenue	24,014,899	58,624,318	87,311,395	118,918,633	28,542,679	(67.3%)

**Monroe County Board of County Commissioners
Fiscal Year 2016 Proposed Fiscal Plan**

**Public Works/Engineering Capital Projects
General Gov Cap Projects**

Services Provided

Services provided by the legislative and administrative branches of local government for the benefit of the public and the governmental body as a whole. Projects in this category include courthouses and administrative offices. Capital infrastructure projects of which have a life expectancy in excess of five years.

Major Variances

Fund 304:

Various Projects throughout the County to renovate, enhance or repair county facilities.

Fund 314:

Jefferson Browne Building

Gulf Seafood

See the Capital Project section for further project details.

Advisory Board

Budgetary Cost Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
Personnel Expenditures	21,941	16,777	-	13,940	-	- %
Operating Expenditures	-	180,143	16,507	238,201	-	(100.0%)
Capital Outlay Expenditures	985,158	1,132,201	5,041,912	4,776,048	9,880,000	96.0%
Total Budget	1,007,099	1,329,121	5,058,419	5,028,189	9,880,000	95.3%

Revenue Sources	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
One Cent Infra-structure Sales Tax	883,406	1,196,270	4,393,323	4,363,093	1,880,000	(57.2%)
2003 Revenue Bonds	8,611	262	-	-	-	- %
Infr SIs Srtx Rev Bds 2007	115,083	132,589	665,096	665,096	-	(100.0%)
Series 2014 Revenue Bonds	-	-	-	-	8,000,000	- %
Total Revenue	1,007,099	1,329,121	5,058,419	5,028,189	9,880,000	95.3%

**Monroe County Board of County Commissioners
Fiscal Year 2016 Proposed Fiscal Plan**

**Public Works/Engineering Capital Projects
Parks & Recreation Capital Projects**

Mission Statement

To maintain the level of service with the 2030 Comp Plan, Element #12 Recreation and Open Space.

Services Provided

Quality of life, capital infrastructure park and beaches projects that have a life expectancy in excess of five years.

Major Variances

Fund 304:

- Higg's Beach Master Plan - Key West
- Old 7 Mile Bridge

Fund 314:

- Marathon Library - planning and design
- Bernstein Park

See the Capital Project section for further project details.

Advisory Board

Budgetary Cost Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
Personnel Expenditures	-	1,623	-	12,000	-	-
Operating Expenditures	-	-	10,500	10,500	358,337	3,312.7%
Capital Outlay Expenditures	-	5,227,903	3,240,336	6,739,567	9,088,844	180.5%
Total Budget	-	5,229,526	3,250,836	6,762,067	9,447,181	190.6%

Revenue Sources	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
One Cent Infra-structure Sales Tax	-	5,229,526	3,225,836	3,650,067	4,634,664	43.7%
2013 Revenue Bonds	-	-	25,000	25,000	-	(100.0%)
Series 2014 Revenue Bonds	-	-	-	3,087,000	4,812,517	-
Total Revenue	-	5,229,526	3,250,836	6,762,067	9,447,181	190.6%

**Monroe County Board of County Commissioners
Fiscal Year 2016 Proposed Fiscal Plan**

**Public Works/Engineering Capital Projects
Public Safety Capital Projects**

Mission Statement

Provide capital infrastructure facilities and/or equipment to support the public safety functions of the County (Fire/Rescue, Law Enforcement Agencies).

Services Provided

Projects in this category include fire/ambulance stations, Emergency Operations Center (EOC) and detention facilities. Projects must have a life expectancy in excess of five years.

Major Variances

Public Safety Capital Projects

Fund 304:

FY16 Proposed:

- Purchase of Fire truck/vehicle and hydrants for the Key Largo Fire & Ambulance District.
- Ocean Reef Vehicles

Fund 314:

FY16 Proposed:

- Summerland Fire Station.
- Replace Plantation Key Jail & Courthouse.

See the Capital Project section for further project details.

Advisory Board

Budgetary Cost Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
Personnel Expenditures	47,819	11,161	-	40,100	-	-%
Operating Expenditures	61	-	11,130	-	8,500	(23.6%)
Capital Outlay Expenditures	3,465,103	1,375,602	5,449,270	15,056,900	6,443,750	18.2%
Total Budget	3,512,983	1,386,762	5,460,400	15,097,000	6,452,250	18.2%

Revenue Sources	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
One Cent Infra-structure Sales Tax	30,580	291,893	1,517,276	4,523,240	1,100,000	(27.5%)
Infr Sls Srtx Rev Bds 2007	3,482,403	1,094,870	30,000	55,944	8,500	(71.7%)
2013 Revenue Bonds	-	-	3,913,124	3,913,124	-	(100.0%)
Series 2014 Revenue Bonds	-	-	-	6,604,691	5,343,750	-%
Total Revenue	3,512,983	1,386,762	5,460,400	15,097,000	6,452,250	18.2%

**Monroe County Board of County Commissioners
Fiscal Year 2016 Proposed Fiscal Plan**

**Public Works/Engineering Capital Projects
Transportation Capital Projects**

Mission Statement

To provide a safe, convenient, efficient, and environmentally-compatible motorized and non-motorized transportation system for the movement of people and goods in Monroe County. To implement Element #3 Traffic Circulation of the 2030 Comp Plan.

Services Provided

For several years, County road projects were deferred until all wastewater projects were fully funded. Over the next 4-5 year, road paving will be implemented once the Road Assessment report is completed and priorities are set. Funds will also be available from Fund 102 (Roads & Bridges) to cover the backlog of paving and paving the Cudjoe Regional area once, the wastewater pipes are placed under ground.

Major Variances

Fund 304:

FY16 Proposed:

- Lake Surprise
- Sexton Cove
- Stock Island I
- Stock Island II

See the Capital Project section for further project details.

Advisory Board

Budgetary Cost Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
Operating Expenditures	-	-	-	-	7,079,604	-
Capital Outlay Expenditures	-	99,484	3,158,330	3,400,516	-	(100.0%)
Total Budget	-	99,484	3,158,330	3,400,516	7,079,604	124.2%

Revenue Sources	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
One Cent Infra-structure Sales Tax	-	99,484	3,158,330	3,400,516	7,079,604	124.2%
Total Revenue	-	99,484	3,158,330	3,400,516	7,079,604	124.2%

**Monroe County Board of County Commissioners
Fiscal Year 2016 Proposed Fiscal Plan**

**Public Works/Engineering Capital Projects
Impact Fees Roadways**

Mission Statement

Provide a safe network of County streets and roads to serve the residents that takes into account the changes in where development is occurring.

Services Provided

Funds are used exclusively for the capital expansion of the county's major road network system in the district from which the moneys were collected, with the exception that a portion of the funds from each district may be allocated to projects outside of the district, on U.S. 1, Card Sound Road, and C-905 in Key Largo, and the proceeds are used in a manner consistent with the capital improvements plan of the comprehensive plan.

The funds shall be used solely for the purpose of acquisition, expansion and development of the major road network system determined to be needed to serve new development, including but not limited to:

- 1) Planning, design and construction plan preparation;
- 2) Right-of-way acquisition;
- 3) Construction of new through lanes;
- 4) Construction of new turn lanes;
- 5) Construction of new bridges;
- 6) Construction of new drainage facilities in conjunction with new roadway construction;
- 7) Purchase and installation of traffic signalization;
- 8) Construction of new curbs, medians and shoulders;
- 9) Construction of new bicycle paths;
- 10) Construction of new pedestrian pathways and sidewalks;
- 11) Installation of new landscaping in conjunction with any of the projects listed above.

The disbursal of such funds requires the approval of the Board of County Commissioners. To follow the level of service goals and objectives of Element #3, Traffic Circulation.

Major Variances

Budgets are adjusted to reflect available funding. Impact Fees Roadways Fund 130 district budgets are listed under the Capital Improvement Plans.

Total Approved Budgeted Projects:

District 1 - Total Reimbursement of \$791,439.50 to Fund 102 for the Key Deer Blvd Project, over the next 6 years.

District 2- Total Truman Bridge Pedestrian project in Duck Key is \$950,000. FY16 Appropriation is \$950,000

District 3 - Total Impact Fee portion of the Bike/Shared Use Path project in Key Largo is \$1,800,000. Project ending in FY15.

District 3 - Total CR905 Bike Lanes project is \$3,870,430. Project ending in FY15.

Advisory Board

Budgetary Cost Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
Personnel Expenditures	11,146	82	-	-	-	-%
Operating Expenditures	121,560	153,394	-	370,871	-	-%
Capital Outlay Expenditures	308,879	2,287,282	1,858,158	1,987,288	1,249,075	(32.8%)
Total Budget	441,585	2,440,759	1,858,158	2,358,159	1,249,075	(32.8%)
Revenue Sources	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
Impact Fees Fund - Roadway	441,585	2,440,759	1,858,158	2,358,159	1,249,075	(32.8%)
Total Revenue	441,585	2,440,759	1,858,158	2,358,159	1,249,075	(32.8%)

**Monroe County Board of County Commissioners
Fiscal Year 2016 Proposed Fiscal Plan**

**Public Works/Engineering Capital Projects
Impact Fees Parks & Recreation**

Mission Statement

Provide continual improvement of the County's park and recreational facilities in conjunction with Element #12 of the Comp Plan, Recreation and Open Space.

Services Provided

Funds are used exclusively for the capital expansion of the county's community park facilities. Funds must be expended in the sub-district from which they are collected. Expenditures must be consistent with the capital improvements plan of the comprehensive plan. The expenditure of such funds requires the approval of the Board of County Commissioners

Major Variances

Budgets are adjusted to reflect available funding. Impact Fees Parks & Recreation Fund 131 district budgets are listed in the Capital Improvement Plans.

Advisory Board

The Board of County Commissioners appoints the Parks and Recreation Board to provide advice and direction on the needs of the community.

Budgetary Cost Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
Operating Expenditures	10,350	-	-	-	-	-
Capital Outlay Expenditures	46,524	-	396,801	396,801	444,777	12.1%
Total Budget	56,874	-	396,801	396,801	444,777	12.1%

Revenue Sources	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
Impact Fees Fund - Parks & Rec	56,874	-	396,801	396,801	444,777	12.1%
Total Revenue	56,874	-	396,801	396,801	444,777	12.1%

**Monroe County Board of County Commissioners
Fiscal Year 2016 Proposed Fiscal Plan**

**Public Works/Engineering Capital Projects
Impact Fees Solid Waste**

Mission Statement

To provide for adequate collection, disposal and resources recovery of solid waste in an environmentally sound and economically feasible manner to meet the needs of present and future County residents.

Services Provided

Funds are used solely for the purpose of construction and expansion of solid waste facilities in Monroe County, including but not limited to:

- 1) Design and construction plan preparation;
- 2) Land acquisition;
- 3) Acquisition of new incinerators; and
- 4) Acquisition of trucks and housing building equipment.

The funds shall not be used to maintain existing solid waste facilities. Funds shall be used in a manner consistent with the capital improvements plan (Element #8, Solid Waste) of the comprehensive plan. The disbursement of such funds shall require the approval of the BOCC.

The Public Works/Engineering Division, Department of Solid Waste/Recycling oversees the solid waste disposal and recovery program for the County.

Major Variances

This budget has been adjusted to reflect available revenue. Impact Fees Solid Waste Fund 133 budgets are also listed under the Capital Improvement Plans.

Advisory Board

Budgetary Cost Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
Capital Outlay Expenditures	-	-	53,387	53,387	68,563	28.4%
Total Budget	-	-	53,387	53,387	68,563	28.4%
Revenue Sources	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
Impact Fees Fund - Solid Waste	-	-	53,387	53,387	68,563	28.4%
Total Revenue	-	-	53,387	53,387	68,563	28.4%

**Monroe County Board of County Commissioners
Fiscal Year 2016 Proposed Fiscal Plan**

**Public Works/Engineering Capital Projects
Wastewater MSTU Capital**

Services Provided

Engineering/Administrative work for district waste water projects.

Big Coppitt WW MSTU budget is primarily used for debt service of a Clean Water SRF loan.

Summerland/Cudjoe-Sugarloaf WW MSTU: The area shall encompass that portion of the unincorporated area bounded on the west by the Harris Channel "Meander" and on the east by Niles Channel. MC Code Article VI, section 22-122 Assessment revenue will be used for debt service.

Duck Key WW MSTU: The area shall encompass that portion of the unincorporated county bounded on the north by U.S. 1, on the west by Torn's Harbor Channel, on the south by Hawk's Channel, and on the east by Tom's Harbor Cut, an area commonly known as "Duck Key", including islands known as Center Island, Harbor Island, Plantation Island, and Yacht Club Island, but excluding Indies Island and parcel 1 of RE#00378380. MC Code Article VI, section 22-124

Advisory Board

Budgetary Cost Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
Personnel Expenditures	53,574	108,861	89,664	94,664	92,947	3.7%
Operating Expenditures	158,150	101,976	86,000	176,149	167,566	94.8%
Capital Outlay Expenditures	1,065	6,838	2,621,442	2,526,293	736,093	(71.9%)
Interfund Transfers	1,022,969	681,938	682,000	682,000	682,000	- %
Total Budget	1,235,758	899,613	3,479,106	3,479,106	1,678,606	(51.8%)

Revenue Sources	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
Big Coppitt Waste Water Project	1,040,993	725,191	737,000	737,000	755,500	2.5%
Duck Key Waste Water Project	16,807	22,032	469,584	469,584	500,584	6.6%
Cudjoe Regional WW Project	177,958	152,391	2,272,522	2,272,522	422,522	(81.4%)
Total Revenue	1,235,758	899,613	3,479,106	3,479,106	1,678,606	(51.8%)

Position Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2016 Proposed	FY 2016 Variance
Administrative Support	-	-	0.70	0.70	-
Officials & Administrators	-	-	0.16	0.16	-
Professionals	-	-	0.13	0.13	-
Total Full-Time FTE	-	-	0.99	0.99	-
Total FTE	-	-	0.99	0.99	-

Department Expenditure Budget Comparisons grouped by Division, Fund

Monroe County Board of County Commissioners

Fiscal Year 2016

Account Code	Account Description	2015 Adopted	2015 Amended	2015 YTD	Adpt % Chg	Amd % Chg	FY 2016 Budget	Adpt % Chg	Amd % Chg
25 Public Works/Engineering Capital Projects									
102 Road And Bridge Fund									
220 County Engineering Capital									
22002 County Engineer R & B									
510120	Regular Salaries & Wages	260,243	260,243	131,329	-49.54	-49.54	264,769	1.74	1.74
510140	Overtime	1,000	1,000	0	-100.00	-100.00	1,000	0.00	0.00
510210	Fica Taxes	22,030	22,030	9,658	-56.16	-56.16	22,639	2.76	2.76
510220	Retirement Contributions	18,888	18,888	9,639	-48.97	-48.97	19,055	0.88	0.88
510230	Life And Health Insurance	40,006	40,006	21,567	-46.09	-46.09	44,816	12.02	12.02
510240	Workers Compensation	6,789	6,789	1,697	-75.00	-75.00	5,082	-25.14	-25.14
530310	Professional Services	0	0	0	0.00	0.00	0	0.00	0.00
530400	Travel And Per Diem	4,000	4,000	1,595	-60.12	-60.12	4,000	0.00	0.00
530409	Vehicle Maintenance Chrgs	6,563	6,563	6,563	0.00	0.00	6,364	-3.03	-3.03
530410	Phone & Postage/freight	9,000	9,000	6,176	-31.38	-31.38	9,000	0.00	0.00
530440	Rentals And Leases	10,000	10,000	3,907	-60.93	-60.93	10,000	0.00	0.00
530451	Risk Management Charges	10,104	10,104	5,052	-50.00	-50.00	9,904	-1.98	-1.98
530460	Repair And Maintenance	4,000	3,500	610	-84.75	-82.57	2,500	-37.50	-28.57
530470	Printing And Binding	300	300	84	-72.00	-72.00	300	0.00	0.00
530498	Advertising	2,000	2,500	2,330	16.49	-6.81	3,500	75.00	40.00
530510	Office Supplies	2,000	2,000	1,597	-20.16	-20.16	2,000	0.00	0.00
530520	Operating Supplies	2,500	2,500	724	-71.04	-71.04	2,500	0.00	0.00
530528	Internal Fuel	8,000	8,000	763	-90.46	-90.46	5,000	-37.50	-37.50
530540	Books,pubs,subs,educ,mem.	1,500	1,500	654	-56.42	-56.42	2,000	33.33	33.33
560640	Capital Outlay-equipment	0	0	0	0.00	0.00	0	0.00	0.00
22013 Paving Eval. & Mgmt.									
530310	Professional Services	0	0	0	0.00	0.00	0	0.00	0.00
220 County Engineering Capital		408,923	408,923	203,945	-50.13	-50.13	414,429	1.35	1.35
225 Road Department									
22500 Road Department									
510120	Regular Salaries & Wages	1,041,662	1,041,662	647,216	-37.87	-37.87	1,014,241	-2.63	-2.63
510140	Overtime	9,000	16,000	10,220	13.55	-36.13	9,000	0.00	-43.75
510210	Fica Taxes	98,782	98,782	47,216	-52.20	-52.20	99,186	0.41	0.41
510220	Retirement Contributions	75,601	75,601	48,701	-35.58	-35.58	72,721	-3.81	-3.81
510230	Life And Health Insurance	258,614	258,614	132,570	-48.74	-48.74	284,935	10.18	10.18
510240	Workers Compensation	118,322	118,322	0	-100.00	-100.00	105,355	-10.96	-10.96
530310	Professional Services	0	57,375	5,850	0.00	-89.80	0	0.00	-100.00
530316	Medical Services	500	500	0	-100.00	-100.00	500	0.00	0.00
530340	Other Contractual Service	5,000	10,000	3,021	-39.58	-69.79	5,000	0.00	-50.00
530400	Travel And Per Diem	2,000	2,000	19	-99.05	-99.05	1,000	-50.00	-50.00
530409	Vehicle Maintenance Chrgs	624,221	624,221	624,221	0.00	0.00	624,297	0.01	0.01
530410	Phone & Postage/freight	13,000	13,000	7,353	-43.44	-43.44	13,000	0.00	0.00
530440	Rentals And Leases	3,000	3,000	1,231	-58.96	-58.96	3,000	0.00	0.00
530445	Rentals- Airports	41,065	41,065	40,561	-1.23	-1.23	40,886	-0.44	-0.44
530451	Risk Management Charges	122,337	122,337	61,168	-50.00	-50.00	149,802	22.45	22.45
530460	Repair And Maintenance	35,000	30,332	5,401	-84.57	-82.19	20,000	-42.86	-34.06
530470	Printing And Binding	100	100	0	-100.00	-100.00	800	700.00	700.00
530490	Miscellaneous Expenses	2,500	2,500	0	-100.00	-100.00	2,000	-20.00	-20.00
530510	Office Supplies	1,500	1,500	1,301	-13.24	-13.24	1,500	0.00	0.00
530520	Operating Supplies	20,000	30,000	16,576	-17.12	-44.75	20,000	0.00	-33.33
530521	Gasoline	2,500	2,500	1,064	-57.45	-57.45	2,000	-20.00	-20.00
530523	Diesel Fuel	5,000	11,000	8,031	60.63	-26.99	10,000	100.00	-9.09
530524	Software	30,000	30,000	0	-100.00	-100.00	30,000	0.00	0.00
530528	Internal Fuel	140,000	127,000	54,006	-61.42	-57.48	120,000	-14.29	-5.51
530540	Books,pubs,subs,educ,mem.	2,000	4,500	1,557	-22.17	-65.41	2,000	0.00	-55.56
560620	Capital Outlay-buildings	200,000	135,125	0	-100.00	-100.00	500,000	150.00	270.03
560640	Capital Outlay-equipment	141,516	287,225	163,421	15.48	-43.10	650,000	359.31	126.30
560641	Capital Outlay Vehicles	643,000	491,959	192,300	-70.09	-60.91	99,500	-84.53	-79.77
22503 Local Opt Gas Tax Project									
530340	Other Contractual Service	147,583	147,583	73,792	-50.00	-50.00	147,583	0.00	0.00
530430	Utility Services	45,000	45,000	17,035	-62.14	-62.14	35,000	-22.22	-22.22
530460	Repair And Maintenance	50,000	50,000	22,903	-54.19	-54.19	50,000	0.00	0.00
530530	Rd Materials & Supplies	135,000	135,000	69,477	-48.54	-48.54	125,000	-7.41	-7.41
22504 St Light, Loc Opt Gas Tax									
530310	Professional Services	500	500	188	-62.32	-62.32	500	0.00	0.00

Department Expenditure Budget Comparisons grouped by Division, Fund

Monroe County Board of County Commissioners

Fiscal Year 2016

Account Code	Account Description	2015 Adopted	2015 Amended	2015 YTD	Adpt % Chg	Amd % Chg	FY 2016 Budget	Adpt % Chg	Amd % Chg
25 Public Works/Engineering Capital Projects									
102 Road And Bridge Fund									
225 Road Department									
530430	Utility Services	200,000	200,000	129,782	-35.11	-35.11	200,000	0.00	0.00
530451	Risk Management Charges	3,627	3,627	1,814	-49.99	-49.99	3,632	0.14	0.14
530460	Repair And Maintenance	40,000	40,000	16,977	-57.56	-57.56	40,000	0.00	0.00
22506 Const Gas Tax Projs 80%									
510120	Regular Salaries & Wages	0	82,000	65,152	0.00	-20.55	0	0.00	-100.00
510210	Fica Taxes	0	6,300	4,924	0.00	-21.85	0	0.00	-100.00
510220	Retirement Contributions	0	7,300	4,802	0.00	-34.22	0	0.00	-100.00
530310	Professional Services	65,000	65,000	0	-100.00	-100.00	0	-100.00	-100.00
530340	Other Contractual Service	0	931,462	0	0.00	-100.00	0	0.00	-100.00
530498	Advertising	0	1,000	149	0.00	-85.09	0	0.00	-100.00
560630	Capital Outlay-infrastruc	1,550,000	521,938	0	-100.00	-100.00	550,000	-64.52	5.38
22544 No Name Key Brdg Emrg									
530340	Other Contractual Service	0	0	0	0.00	0.00	0	0.00	0.00
22548 Paving Backlog									
560630	Capital Outlay-infrastruc	2,500,000	2,500,000	0	-100.00	-100.00	3,216,500	28.66	28.66
22549 Bridge Invent Mgmt -102									
530340	Other Contractual Service	0	0	0	0.00	0.00	0	0.00	0.00
22554 Sugarloaf Blvd Bridge									
560630	Capital Outlay-infrastruc	0	0	0	0.00	0.00	199,859	0.00	0.00
225 Road Department		8,372,930	8,372,930	2,479,999	-70.38	-70.38	8,448,797	0.91	0.91
102 Road And Bridge Fund		8,781,853	8,781,853	2,683,944	-69.44	-69.44	8,863,226	0.93	0.93

125 Governmental Fund Type Grants

220 County Engineering Capital

22015 Canal Demonstr Grant Proj									
530490	Miscellaneous Expenses	0	100,000	99,980	0.00	-0.02	0	0.00	-100.00
22017 US 1 Bayside Shared Use									
530490	Miscellaneous Expenses	0	2,066,342	984,442	0.00	-52.36	0	0.00	-100.00
22018 Scenic Hwy Overlooks									
530490	Miscellaneous Expenses	0	1,229,527	79,815	0.00	-93.51	0	0.00	-100.00
22019 Lower Keys Scenic VW Area									
530490	Miscellaneous Expenses	0	100,000	842	0.00	-99.16	0	0.00	-100.00
22020 Rowell's Marina Scenic Overlook									
530490	Miscellaneous Expenses	0	130,000	0	0.00	-100.00	0	0.00	-100.00
220 County Engineering Capital		0	3,625,869	1,165,079	0.00	-67.87	0	0.00	-100.00

225 Road Department

22527 Pigeon Key Ferry Svc									
530340	Other Contractual Service	0	0	0	0.00	0.00	0	0.00	0.00
530490	Miscellaneous Expenses	0	404,212	153,955	0.00	-61.91	0	0.00	-100.00
22541 Toms Harbor Channel Br									
560630	Capital Outlay-infrastruc	0	0	0	0.00	0.00	0	0.00	0.00
22542 OLD SR940 LEGA BPK BRDG									
560630	Capital Outlay-infrastruc	0	46,034	0	0.00	-100.00	0	0.00	-100.00
22543 No Name Key Brdg #904320									
530490	Miscellaneous Expenses	0	6,007,267	1,669,501	0.00	-72.21	0	0.00	-100.00
560630	Capital Outlay-infrastruc	0	347,962	108,683	0.00	-68.77	0	0.00	-100.00
22545 Car Sound Brdg Repair									
530490	Miscellaneous Expenses	0	5,429,053	15,700	0.00	-99.71	0	0.00	-100.00
22551 Pgn Key Ferry Ramp Repair									
530340	Other Contractual Service	0	186,448	0	0.00	-100.00	0	0.00	-100.00
22553 Garrison Bight Bridge									
530490	Miscellaneous Expenses	0	260,000	0	0.00	-100.00	0	0.00	-100.00
225 Road Department		0	12,680,977	1,947,839	0.00	-84.64	0	0.00	-100.00

540 Implementation of 18 Mile Stretch

22552 Pedestrian Bridge Over M Adams

Department Expenditure Budget Comparisons grouped by Division, Fund

Monroe County Board of County Commissioners

Fiscal Year 2016

Account Code	Account Description	2015 Adopted	2015 Amended	2015 YTD	Adpt % Chg	Amd % Chg	FY 2016 Budget	Adpt % Chg	Amd % Chg
25 Public Works/Engineering Capital Projects									
125 Governmental Fund Type Grants									
540 Implementation of 18 Mile Stretch									
530490	Miscellaneous Expenses	0	475,000	0	0.00	-100.00	0	0.00	-100.00
	540 Implementation of 18 Mile Stretch	0	475,000	0	0.00	-100.00	0	0.00	-100.00
	125 Governmental Fund Type Grants	0	16,781,846	3,112,918	0.00	-81.45	0	0.00	-100.00
130 Impact Fees Fund - Roadway									
290 Impact Fees Roadways									
29000 Roadway Projects									
560630	Capital Outlay-infrastruc	544	544	0	-100.00	-100.00	524	-3.68	-3.68
	29002 Dist 2 Roadways Projects								
560630	Capital Outlay-infrastruc	27,682	27,682	0	-100.00	-100.00	29,370	6.10	6.10
	29003 Dist 3 Roadways Projects								
560630	Capital Outlay-infrastruc	0	0	0	0.00	0.00	190,509	0.00	0.00
	29004 Key Colony Bch Road Proj								
560630	Capital Outlay-infrastruc	32,652	32,652	0	-100.00	-100.00	35,554	8.89	8.89
	29012 Truman Bridge Ped Bridge								
560630	Capital Outlay-infrastruc	929,520	929,520	0	-100.00	-100.00	929,520	0.00	0.00
	29014 Bike/Shared Use Path								
510120	Regular Salaries & Wages	0	0	0	0.00	0.00	0	0.00	0.00
510210	Fica Taxes	0	0	0	0.00	0.00	0	0.00	0.00
510220	Retirement Contributions	0	0	0	0.00	0.00	0	0.00	0.00
530498	Advertising	0	0	0	0.00	0.00	0	0.00	0.00
560630	Capital Outlay-infrastruc	150,278	398,912	213,064	41.78	-46.59	0	-100.00	-100.00
	29015 CR905 Bike Lanes								
510120	Regular Salaries & Wages	0	0	0	0.00	0.00	0	0.00	0.00
510210	Fica Taxes	0	0	0	0.00	0.00	0	0.00	0.00
510220	Retirement Contributions	0	0	0	0.00	0.00	0	0.00	0.00
530340	Other Contractual Service	0	370,871	37,428	0.00	-89.91	0	0.00	-100.00
560630	Capital Outlay-infrastruc	717,482	597,978	463,709	-35.37	-22.45	63,598	-91.14	-89.36
	290 Impact Fees Roadways	1,858,158	2,358,159	714,202	-61.56	-69.71	1,249,075	-32.78	-47.03
	130 Impact Fees Fund - Roadway	1,858,158	2,358,159	714,202	-61.56	-69.71	1,249,075	-32.78	-47.03
131 Impact Fees Fund - Parks & Rec									
295 Impact Fees Parks & Recreation									
29501 Dist 1 Parks & Rec Proj									
560630	Capital Outlay-infrastruc	41,099	41,099	0	-100.00	-100.00	49,234	19.79	19.79
	29502 Dist 2 Parks & Rec Proj								
560630	Capital Outlay-infrastruc	211,679	211,679	0	-100.00	-100.00	213,420	0.82	0.82
	29503 Dist 3 Parks & Rec Proj								
560630	Capital Outlay-infrastruc	83,623	83,623	0	-100.00	-100.00	119,867	43.34	43.34
	29515 Bay Point Park								
560630	Capital Outlay-infrastruc	15,000	15,000	0	-100.00	-100.00	16,856	12.37	12.37
	29516 Big Coppitt Park								
560630	Capital Outlay-infrastruc	20,000	20,000	0	-100.00	-100.00	20,000	0.00	0.00
	29519 Bernstein Park								
560630	Capital Outlay-infrastruc	25,400	25,400	0	-100.00	-100.00	25,400	0.00	0.00
	295 Impact Fees Parks & Recreation	396,801	396,801	0	-100.00	-100.00	444,777	12.09	12.09
	131 Impact Fees Fund - Parks & Rec	396,801	396,801	0	-100.00	-100.00	444,777	12.09	12.09
133 Impact Fees Fund - Solid Waste									
305 Impact Fees Solid Waste									
30500 Ctywide Solid Waste Proj									
560640	Capital Outlay-equipment	53,387	53,387	0	-100.00	-100.00	68,563	28.43	28.43
	305 Impact Fees Solid Waste	53,387	53,387	0	-100.00	-100.00	68,563	28.43	28.43

Department Expenditure Budget Comparisons grouped by Division, Fund

Monroe County Board of County Commissioners

Fiscal Year 2016

Account Code	Account Description	2015 Adopted	2015 Amended	2015 YTD	Adpt % Chg	Amd % Chg	FY 2016 Budget	Adpt % Chg	Amd % Chg
25 Public Works/Engineering Capital Projects									
133 Impact Fees Fund - Solid Waste		53,387	53,387	0	-100.00	-100.00	68,563	28.43	28.43
304 One Cent Infra-structure Sales Tax									
220 County Engineering Capital									
22004 County Engineer Constr Mt									
510120	Regular Salaries & Wages	297,725	286,599	270,134	-9.27	-5.75	564,057	89.46	96.81
510140	Overtime	0	26	26	0.00	0.00	0	0.00	-100.00
510210	Fica Taxes	46,926	46,926	19,736	-57.94	-57.94	47,550	1.33	1.33
510220	Retirement Contributions	39,649	39,649	19,748	-50.19	-50.19	40,443	2.00	2.00
510230	Life And Health Insurance	84,893	84,893	32,749	-61.42	-61.42	92,448	8.90	8.90
510240	Workers Compensation	20,236	20,236	5,059	-75.00	-75.00	12,491	-38.27	-38.27
530310	Professional Services	15,000	21,114	17,305	15.36	-18.04	15,000	0.00	-28.96
530340	Other Contractual Service	0	0	0	0.00	0.00	0	0.00	0.00
530400	Travel And Per Diem	7,500	12,464	10,815	44.20	-13.23	10,000	33.33	-19.77
530409	Vehicle Maintenance Chrgs	6,254	6,254	6,254	0.00	0.00	7,721	23.46	23.46
530410	Phone & Postage/freight	6,000	4,200	2,138	-64.37	-49.11	6,000	0.00	42.86
530440	Rentals And Leases	6,000	6,000	3,907	-34.88	-34.88	5,000	-16.67	-16.67
530451	Risk Management Charges	11,623	5,812	5,812	-50.00	0.00	12,610	8.49	116.96
530460	Repair And Maintenance	200	200	0	-100.00	-100.00	200	0.00	0.00
530470	Printing And Binding	100	243	201	101.00	-17.28	100	0.00	-58.85
530498	Advertising	3,300	3,300	918	-72.20	-72.20	2,500	-24.24	-24.24
530510	Office Supplies	2,000	3,584	2,956	47.78	-17.53	2,500	25.00	-30.25
530520	Operating Supplies	3,000	750	666	-77.81	-11.23	2,500	-16.67	233.33
530521	Gasoline	100	100	0	-100.00	-100.00	100	0.00	0.00
530528	Internal Fuel	6,000	10,050	6,382	6.37	-36.49	7,000	16.67	-30.35
530540	Books,pubs,subs,educ,mem.	2,000	1,120	1,048	-47.63	-6.47	1,759	-12.05	57.05
560640	Capital Outlay-equipment	0	2,100	0	0.00	-100.00	0	0.00	-100.00
560641	Capital Outlay Vehicles	32,400	35,286	35,286	8.91	0.00	19,500	-39.81	-44.74
22007 Med Exam Envir Mitigation									
530340	Other Contractual Service	0	0	0	0.00	0.00	0	0.00	0.00
22014 Mthn Arpt Term Project									
530340	Other Contractual Service	0	0	0	0.00	0.00	0	0.00	0.00
22016 ADA Segments #1 & #2									
530310	Professional Services	0	0	0	0.00	0.00	0	0.00	0.00
530340	Other Contractual Service	23,000	3,948	0	-100.00	-100.00	0	-100.00	-100.00
560640	Capital Outlay-equipment	0	0	0	0.00	0.00	0	0.00	0.00
220 County Engineering Capital		613,906	594,854	441,138	-28.14	-25.84	849,479	38.37	42.80
230 Physical Environment Projects									
23000 Physical Environment									
530340	Other Contractual Service	2,600,000	0	0	-100.00	0.00	600,000	-76.92	0.00
560610	Capital Outlay-land	2,000,000	2,000,000	0	-100.00	-100.00	2,000,000	0.00	0.00
560630	Capital Outlay-infrastruc	4,230,215	7,312,371	2,733,814	-35.37	-62.61	2,973,594	-29.71	-59.33
230 Physical Environment Projects		8,830,215	9,312,371	2,733,814	-69.04	-70.64	5,573,594	-36.88	-40.15
240 General Gov Cap Projects									
24000 Gen Govt Cap Projects									
510120	Regular Salaries & Wages	0	10,000	8,118	0.00	-18.82	0	0.00	-100.00
510210	Fica Taxes	0	1,470	614	0.00	-58.25	0	0.00	-100.00
510220	Retirement Contributions	0	1,470	598	0.00	-59.31	0	0.00	-100.00
530310	Professional Services	10,268	130,268	0	-100.00	-100.00	0	-100.00	-100.00
530340	Other Contractual Service	0	22,378	26,108	0.00	16.67	0	0.00	-100.00
560620	Capital Outlay-buildings	3,920,055	3,921,807	281,689	-92.81	-92.82	0	-100.00	-100.00
560630	Capital Outlay-infrastruc	0	0	0	0.00	0.00	0	0.00	0.00
560640	Capital Outlay-equipment	255,000	67,700	28,875	-88.68	-57.35	1,880,000	637.25	2,676.96
560641	Capital Outlay Vehicles	208,000	208,000	51,048	-75.46	-75.46	0	-100.00	-100.00
240 General Gov Cap Projects		4,393,323	4,363,093	397,050	-90.96	-90.90	1,880,000	-57.21	-56.91
250 Parks & Recreation Capital Projects									
25000 Culture & Recreation Proj									
510120	Regular Salaries & Wages	0	10,000	893	0.00	-91.07	0	0.00	-100.00
510210	Fica Taxes	0	1,000	68	0.00	-93.25	0	0.00	-100.00
510220	Retirement Contributions	0	1,000	66	0.00	-93.42	0	0.00	-100.00
530340	Other Contractual Service	10,500	10,500	0	-100.00	-100.00	0	-100.00	-100.00

Department Expenditure Budget Comparisons grouped by Division, Fund

Monroe County Board of County Commissioners

Fiscal Year 2016

Account Code	Account Description	2015 Adopted	2015 Amended	2015 YTD	Adpt % Chg	Amd % Chg	FY 2016 Budget	Adpt % Chg	Amd % Chg
25 Public Works/Engineering Capital Projects									
304 One Cent Infra-structure Sales Tax									
250 Parks & Recreation Capital Projects									
560610	Capital Outlay-land	0	0	0	0.00	0.00	0	0.00	0.00
560630	Capital Outlay-infrastruc	3,215,336	3,627,567	306,399	-90.47	-91.55	4,634,664	44.14	27.76
	250 Parks & Recreation Capital Projects	3,225,836	3,650,067	307,426	-90.47	-91.58	4,634,664	43.67	26.97
260 Public Safety Capital Projects									
26000 Public Safety Cap Proj									
510120	Regular Salaries & Wages	0	1,000	27	0.00	-97.30	0	0.00	-100.00
510210	Fica Taxes	0	300	2	0.00	-99.32	0	0.00	-100.00
510220	Retirement Contributions	0	300	2	0.00	-99.34	0	0.00	-100.00
560620	Capital Outlay-buildings	231,124	2,226,090	15,210	-93.42	-99.32	0	-100.00	-100.00
560630	Capital Outlay-infrastruc	100,000	150,000	0	-100.00	-100.00	150,000	50.00	0.00
560641	Capital Outlay Vehicles	1,186,152	2,145,550	938,848	-20.85	-56.24	950,000	-19.91	-55.72
	260 Public Safety Capital Projects	1,517,276	4,523,240	954,089	-37.12	-78.91	1,100,000	-27.50	-75.68
270 Transportation Capital Projects									
27000 Transportation Projects									
530420	Transportation	0	0	0	0.00	0.00	7,079,604	0.00	0.00
560630	Capital Outlay-infrastruc	3,158,330	3,400,516	304,500	-90.36	-91.05	0	-100.00	-100.00
	270 Transportation Capital Projects	3,158,330	3,400,516	304,500	-90.36	-91.05	7,079,604	124.16	108.19
	304 One Cent Infra-structure Sales Tax	21,738,886	25,844,141	5,138,016	-76.36	-80.12	21,117,341	-2.86	-18.29
307 2003 Revenue Bonds									
240 General Gov Cap Projects									
24003 New Judicial Building									
510120	Regular Salaries & Wages	0	0	0	0.00	0.00	0	0.00	0.00
510210	Fica Taxes	0	0	0	0.00	0.00	0	0.00	0.00
510220	Retirement Contributions	0	0	0	0.00	0.00	0	0.00	0.00
	240 General Gov Cap Projects	0	0	0	0.00	0.00	0	0.00	0.00
	307 2003 Revenue Bonds	0	0	0	0.00	0.00	0	0.00	0.00
308 Infr Sls Srtx Rev Bds 2007									
240 General Gov Cap Projects									
24004 Gnrl Govt Projs Fund 308									
510120	Regular Salaries & Wages	0	800	579	0.00	-27.67	0	0.00	-100.00
510210	Fica Taxes	0	100	44	0.00	-56.03	0	0.00	-100.00
510220	Retirement Contributions	0	100	43	0.00	-57.36	0	0.00	-100.00
530310	Professional Services	0	79,316	26,495	0.00	-66.60	0	0.00	-100.00
530340	Other Contractual Service	6,239	6,239	0	-100.00	-100.00	0	-100.00	-100.00
560620	Capital Outlay-buildings	1,000	0	0	-100.00	0.00	0	-100.00	0.00
560630	Capital Outlay-infrastruc	157,857	157,857	2,000	-98.73	-98.73	0	-100.00	-100.00
560640	Capital Outlay-equipment	500,000	420,684	0	-100.00	-100.00	0	-100.00	-100.00
	240 General Gov Cap Projects	665,096	665,096	29,160	-95.62	-95.62	0	-100.00	-100.00
260 Public Safety Capital Projects									
26006 Public Safety Fund 308									
510120	Regular Salaries & Wages	0	400	342	0.00	-14.54	0	0.00	-100.00
510210	Fica Taxes	0	50	26	0.00	-47.80	0	0.00	-100.00
510220	Retirement Contributions	0	50	25	0.00	-49.64	0	0.00	-100.00
530340	Other Contractual Service	11,130	0	0	-100.00	0.00	8,500	-23.63	0.00
560620	Capital Outlay-buildings	18,870	55,444	29,073	54.07	-47.56	0	-100.00	-100.00
	260 Public Safety Capital Projects	30,000	55,944	29,467	-1.78	-47.33	8,500	-71.67	-84.81
	308 Infr Sls Srtx Rev Bds 2007	695,096	721,040	58,626	-91.57	-91.87	8,500	-98.78	-98.82
310 Big Coppitt Waste Water Project									
551 Wastewater MSTU Capital									
54503 Big Copp Spx Assmt Refund									

Department Expenditure Budget Comparisons grouped by Division, Fund

Monroe County Board of County Commissioners

Fiscal Year 2016

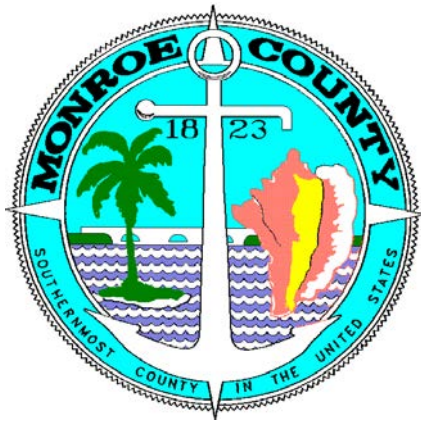
Account Code	Account Description	2015 Adopted	2015 Amended	2015 YTD	Adpt % Chg	Amd % Chg	FY 2016 Budget	Adpt % Chg	Amd % Chg
25 Public Works/Engineering Capital Projects									
310 Big Coppitt Waste Water Project									
551 Wastewater MSTU Capital									
590996	Refund Spec Asses Taxes	5,000	5,000	0	-100.00	-100.00	5,000	0.00	0.00
55011	Big Coppitt Special Assmt								
510120	Regular Salaries & Wages	0	4,000	1,401	0.00	-64.98	0	0.00	-100.00
510210	Fica Taxes	0	500	106	0.00	-78.81	0	0.00	-100.00
510220	Retirement Contributions	0	500	103	0.00	-79.35	0	0.00	-100.00
530320	Accounting And Auditing	0	0	0	0.00	0.00	18,000	0.00	0.00
530340	Other Contractual Service	0	18,037	8,989	0.00	-50.16	0	0.00	-100.00
530490	Miscellaneous Expenses	50,000	26,763	13,775	-72.45	-48.53	50,000	0.00	86.82
530498	Advertising	0	0	0	0.00	0.00	500	0.00	0.00
530510	Office Supplies	0	200	0	0.00	-100.00	0	0.00	-100.00
590207	Transfer to Fund 207	682,000	682,000	340,969	-50.00	-50.00	682,000	0.00	0.00
	551 Wastewater MSTU Capital	737,000	737,000	365,343	-50.43	-50.43	755,500	2.51	2.51
	310 Big Coppitt Waste Water Project	737,000	737,000	365,343	-50.43	-50.43	755,500	2.51	2.51
311 Duck Key Waste Water Project									
551 Wastewater MSTU Capital									
54504	Duck Key Spx Assmt Refund								
590996	Refund Spec Asses Taxes	5,000	5,000	0	-100.00	-100.00	5,000	0.00	0.00
55012	Duck Key Special Assmt								
510120	Regular Salaries & Wages	8,126	8,126	5,357	-34.07	-34.07	8,322	2.41	2.41
510210	Fica Taxes	561	561	393	-29.89	-29.89	565	0.71	0.71
510220	Retirement Contributions	590	590	394	-33.30	-33.30	597	1.19	1.19
510230	Life And Health Insurance	758	758	379	-49.97	-49.97	850	12.14	12.14
510240	Workers Compensation	247	247	62	-75.00	-75.00	31	-87.45	-87.45
530340	Other Contractual Service	0	2,174	1,088	0.00	-49.98	4,351	0.00	100.09
530490	Miscellaneous Expenses	1,000	1,000	0	-100.00	-100.00	1,000	0.00	0.00
530498	Advertising	0	0	0	0.00	0.00	500	0.00	0.00
560630	Capital Outlay-infrastruc	453,302	451,128	0	-100.00	-100.00	479,368	5.75	6.26
	551 Wastewater MSTU Capital	469,584	469,584	7,673	-98.37	-98.37	500,584	6.60	6.60
	311 Duck Key Waste Water Project	469,584	469,584	7,673	-98.37	-98.37	500,584	6.60	6.60
312 Cudjoe Regional WW Project									
225 Road Department									
22550	Cudjoe Reg. X-Paving F312								
560630	Capital Outlay-infrastruc	3,000,000	3,000,000	0	-100.00	-100.00	3,000,000	0.00	0.00
	225 Road Department	3,000,000	3,000,000	0	-100.00	-100.00	3,000,000	0.00	0.00
230 Physical Environment Projects									
23008	Cudjoe Reg WW Project								
560630	Capital Outlay-infrastruc	0	0	30,868,749	0.00	0.00	0	0.00	0.00
23009	Cud Reg WW DEP/LP44072								
530340	Other Contractual Service	0	0	0	0.00	0.00	125,082	0.00	0.00
560630	Capital Outlay-infrastruc	0	125,082	0	0.00	-100.00	0	0.00	-100.00
23010	Cud Reg WW CWSRF								
530340	Other Contractual Service	78,481,180	78,481,180	0	-100.00	-100.00	22,844,003	-70.89	-70.89
560630	Capital Outlay-infrastruc	0	0	0	0.00	0.00	0	0.00	0.00
23011	Cudj Reg WW - Trsf FM 314								
530340	Other Contractual Service	0	31,000,000	55	0.00	-100.00	0	0.00	-100.00
	230 Physical Environment Projects	78,481,180	109,606,262	30,868,804	-60.67	-71.84	22,969,085	-70.73	-79.04
551 Wastewater MSTU Capital									
54505	Cudjoe Rqnl Spx Assmt Refund								
590996	Refund Spec Asses Taxes	25,000	25,000	0	-100.00	-100.00	25,000	0.00	0.00
55013	Cudjoe Reg WW Spx Assmt Pri								
510120	Regular Salaries & Wages	60,397	60,397	40,834	-32.39	-32.39	62,898	4.14	4.14
510210	Fica Taxes	4,822	4,822	2,983	-38.14	-38.14	4,975	3.17	3.17
510220	Retirement Contributions	4,384	4,384	3,004	-31.47	-31.47	4,510	2.87	2.87

Department Expenditure Budget Comparisons grouped by Division, Fund

Monroe County Board of County Commissioners

Fiscal Year 2016

Account Code	Account Description	2015 Adopted	2015 Amended	2015 YTD	Adpt % Chg	Amd % Chg	FY 2016 Budget	Adpt % Chg	Amd % Chg
25 Public Works/Engineering Capital Projects									
312 Cudjoe Regional WW Project									
551 Wastewater MSTU Capital									
510230	Life And Health Insurance	8,579	8,579	4,290	-50.00	-50.00	9,612	12.04	12.04
510240	Workers Compensation	1,200	1,200	300	-75.00	-75.00	587	-51.08	-51.08
530310	Professional Services	0	5,000	4,729	0.00	-5.43	0	0.00	-100.00
530318	Legal Fees	0	49,760	5,433	0.00	-89.08	20,000	0.00	-59.81
530340	Other Contractual Service	0	18,214	9,107	0.00	-50.00	18,215	0.00	0.00
530400	Travel And Per Diem	0	500	137	0.00	-72.54	0	0.00	-100.00
530490	Miscellaneous Expenses	0	19,500	6,445	0.00	-66.95	20,000	0.00	2.56
530498	Advertising	0	0	0	0.00	0.00	0	0.00	0.00
560630	Capital Outlay-infrastruc	2,168,140	2,075,166	0	-100.00	-100.00	256,725	-88.16	-87.63
	551 Wastewater MSTU Capital	2,272,522	2,272,522	77,261	-96.60	-96.60	422,522	-81.41	-81.41
	312 Cudjoe Regional WW Project	83,753,702	114,878,784	30,946,065	-63.05	-73.06	26,391,607	-68.49	-77.03
313 2013 Revenue Bonds									
250 Parks & Recreation Capital Projects									
25003 Culture & Rec Fund 313									
560620	Capital Outlay-buildings	25,000	25,000	0	-100.00	-100.00	0	-100.00	-100.00
	250 Parks & Recreation Capital Projects	25,000	25,000	0	-100.00	-100.00	0	-100.00	-100.00
260 Public Safety Capital Projects									
26007 Public Safety Fund 313									
560620	Capital Outlay-buildings	3,913,124	3,913,124	0	-100.00	-100.00	0	-100.00	-100.00
	260 Public Safety Capital Projects	3,913,124	3,913,124	0	-100.00	-100.00	0	-100.00	-100.00
	313 2013 Revenue Bonds	3,938,124	3,938,124	0	-100.00	-100.00	0	-100.00	-100.00
314 Series 2014 Revenue Bonds									
240 General Gov Cap Projects									
24006 Gen Gov Projects Fund 314									
560630	Capital Outlay-infrastruc	0	0	0	0.00	0.00	8,000,000	0.00	0.00
	240 General Gov Cap Projects	0	0	0	0.00	0.00	8,000,000	0.00	0.00
250 Parks & Recreation Capital Projects									
25004 Culture & Rec Fund 314									
530340	Other Contractual Service	0	0	0	0.00	0.00	358,337	0.00	0.00
560620	Capital Outlay-buildings	0	3,087,000	803	0.00	-99.97	820,000	0.00	-73.44
560630	Capital Outlay-infrastruc	0	0	0	0.00	0.00	3,634,180	0.00	0.00
	250 Parks & Recreation Capital Projects	0	3,087,000	803	0.00	-99.97	4,812,517	0.00	55.90
260 Public Safety Capital Projects									
26008 Public Safety Fund 314									
510120	Regular Salaries & Wages	0	30,000	3,874	0.00	-87.09	0	0.00	-100.00
510210	Fica Taxes	0	4,000	293	0.00	-92.67	0	0.00	-100.00
510220	Retirement Contributions	0	4,000	286	0.00	-92.86	0	0.00	-100.00
560620	Capital Outlay-buildings	0	6,566,691	104,507	0.00	-98.41	3,100,000	0.00	-52.79
560630	Capital Outlay-infrastruc	0	0	0	0.00	0.00	2,243,750	0.00	0.00
	260 Public Safety Capital Projects	0	6,604,691	108,960	0.00	-98.35	5,343,750	0.00	-19.09
	314 Series 2014 Revenue Bonds	0	9,691,691	109,763	0.00	-98.87	18,156,267	0.00	87.34
	25 Public Works/Engineering Capital Projects	122,422,591	184,652,410	43,136,551	-64.76	-76.64	77,555,440	-36.65	-58.00
	Report Total	122,422,591	184,652,410	43,136,551	-64.76	-76.64	77,555,440	-36.65	-58.00



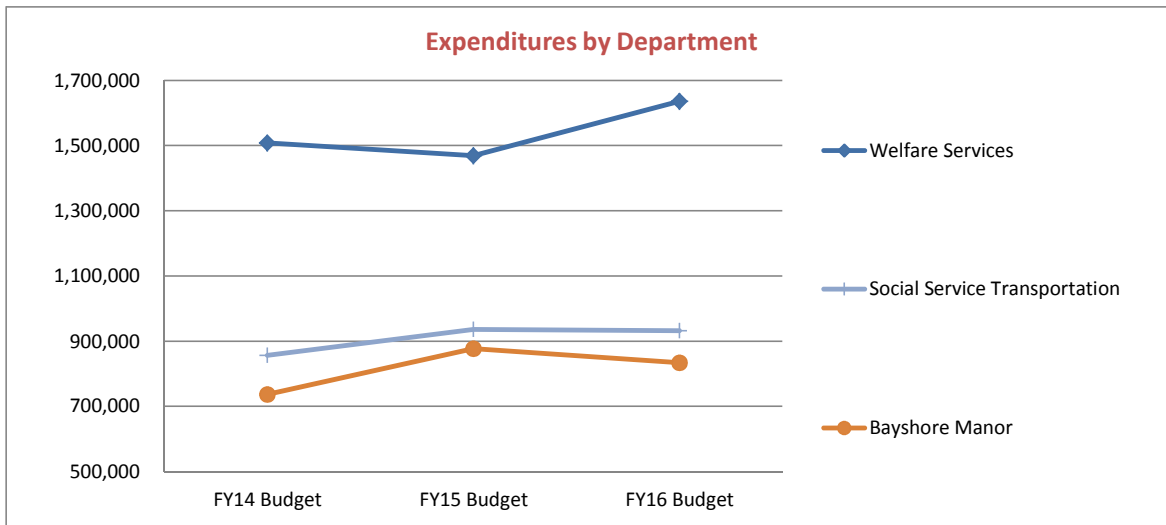
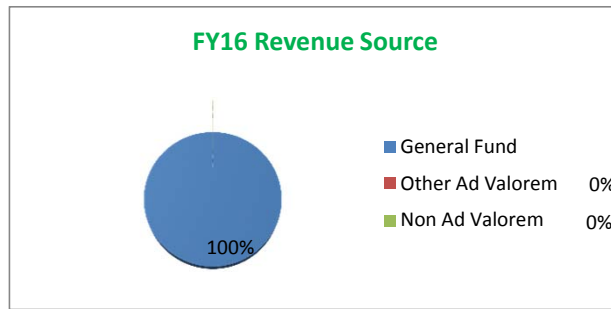
SOCIAL SERVICES

Social Services

Proposed FY16:

FY16 Revenue Source

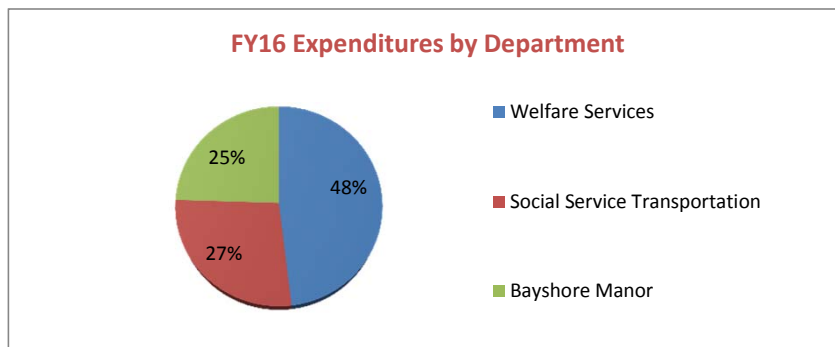
General Fund	\$3,400,577
Other Ad Valorem	\$0
Non Ad Valorem	\$940
	<u>\$3,401,517</u>



Expenditures by Department

Welfare Services
Social Service Transportation
Bayshore Manor
Total

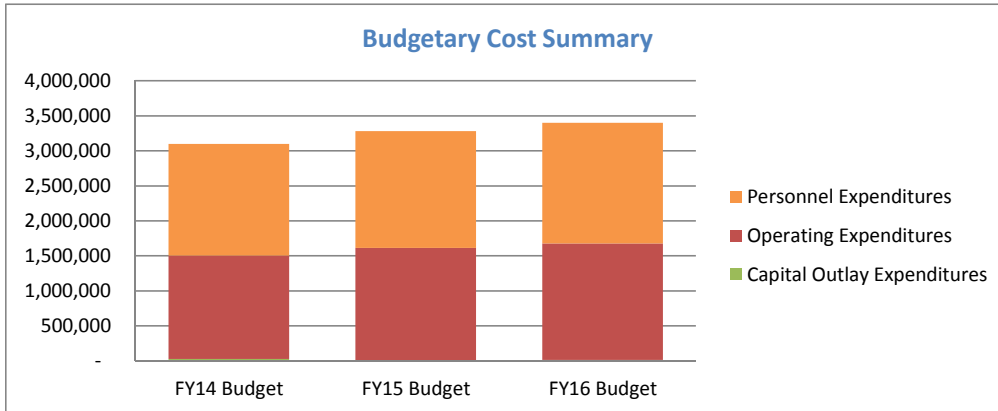
	Adopted FY14 Budget	Adopted FY15 Budget	Proposed FY16 Budget	FY16 Change
Welfare Services	1,507,920	1,469,263	1,636,317	11.4%
Social Service Transportation	856,112	935,617	931,640	-0.4%
Bayshore Manor	736,830	876,845	833,560	-4.9%
Total	3,100,862	3,281,725	3,401,517	3.7%



Social Services

Budgetary Cost Summary

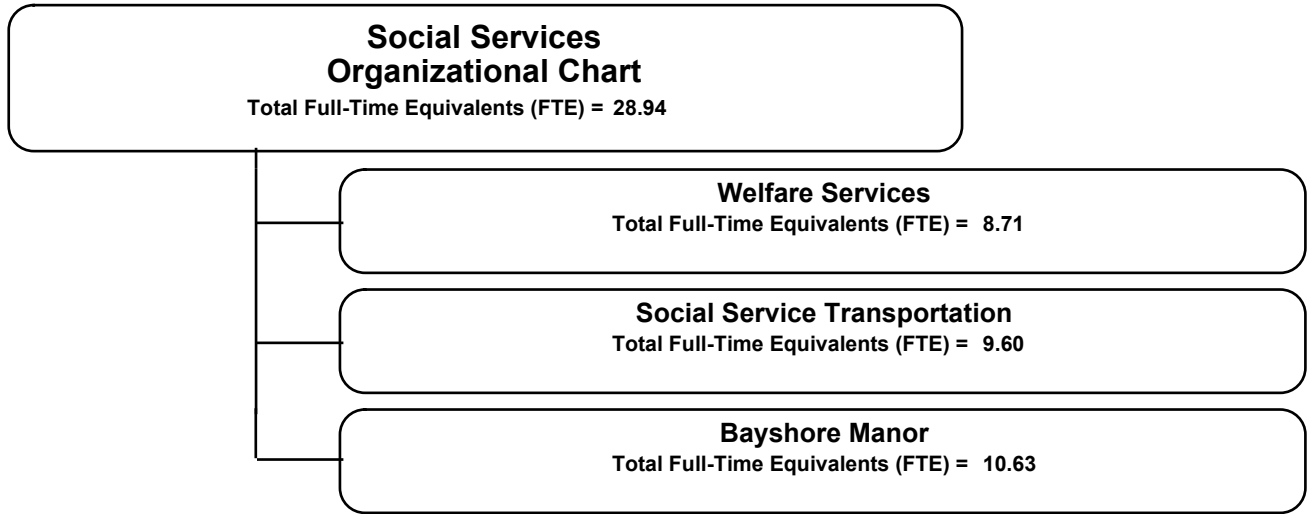
	Adopted FY14 Budget	Adopted FY15 Budget	Proposed FY16 Budget	FY16 Change
Personnel Expenditures	1,597,960	1,669,771	1,723,475	3.2%
Operating Expenditures	1,475,252	1,601,954	1,665,042	3.9%
Capital Outlay Expenditures	27,650	10,000	13,000	30.0%
Total	3,100,862	3,281,725	3,401,517	3.7%



	Adopted FY14 Budget	Adopted FY15 Budget	Proposed FY16 Budget	FY16 Change
FTE History	29.63	29.32	28.94	(0.38)
FY15 Change	Partial FTE splits re-allocated from grants			
FY16 Change	Partial FTE splits re-allocated to grants			

**Monroe County Board of County Commissioners
Fiscal Year 2016 Proposed Fiscal Plan**

Social Services



Monroe County Board of County Commissioners

Fiscal Year 2016 Proposed Fiscal Plan

Social Services

Mission Statement

The Support Services Program provides case management, interim financial, medical and general assistance to those eligible individuals and families in need of these various services. Assistance is supplemented with counseling and direction designed to restore clients to self-sufficient status, or to maintain and promote independent management. Clients are referred to the appropriate local, state and federal programs and agencies in the community for other related services that are applicable for individuals and families in need of long-term support. These programs are aimed at reducing social and economic dependency.

Transportation provides the elderly, handicapped and needy in Monroe County a means of remaining independent, having useful and productive, lives by assisting the citizens with para-transit services.

Bayshore Manor supports elders of Monroe County in maintaining independence and avoiding nursing home placement by providing competent, safe and caring residential services.

Services Provided

In-home services, nutrition, energy assistance, legislated Medicaid reimbursement, pauper burials and cremations, prescriptions, Health Care Responsibility Act programs, and miscellaneous expenses for the eligible individuals and families in need of these services.

Community Support Services is aimed at reducing social and economic dependency. Interim financial, medical, case management, and other related services are provided to needy, disabled, and elderly individuals and families who reside in Monroe County.

Assistance is supplemented with counseling and direction designed either to restore individuals to a self-sufficient status or to effect referrals to appropriate state or federal agencies for persons in need of long-term support.

The goal of these services is to maintain, restore, and/or promote independent management within a family and community network.

Monroe County Board of County Commissioners

Fiscal Year 2016 Proposed Fiscal Plan

Social Services

Strategic Goals

Monroe County Social Services promotes community health and well-being through hurricane preparedness and recovery; health and social enrichment services; and accessible health, life-sustaining, and social services for vulnerable, aged, and disabled citizens.

To accomplish our mission within the various Departments of the Social Services arena, our staff are committed to the following specific goals in addition to the daily service provided to each citizen in need in Monroe County:

- 1) Maintenance of the Special Needs Registry:
 - a) Ensuring data entry into the registry is within 48 hours of receipt of application
 - b) Ensuring timely submission of data to Department of Health 95% of the time with an ever increasing percentage of accuracy.
 - c) Be 100% prepared for any emergency or evacuation at all times.

- 2) Compliance:
 - a) Increase timely submission of all required reports to a minimum of 95% timeliness with an ever increasing percentage of accuracy.
 - b) Ensure timely submission and routing of BOCC agenda items.
 - c) Improve processing time for monthly co-pay mail outs and billings.
 - d) Decrease turnaround time for pauper cremations to a maximum of 30 business days in 90% of all paupers.
 - e) Ensure processing time for all HCRAs is 55 days or less in 95% of all cases.
 - f) Ensure timely submission into CM Reporter of all HCRA monthly and quarterly reports.
 - g) Ensure departmental goals are attained and/or corrective action plans are put into place for improvement on a regular basis.

- 3) Transportation (Para-Transit):
 - a) Decrease reservation/booking data entry error rate in Trapeze by 25% during each quarter.
 - b) Decrease overall client wait time by a minimum of 5 minutes during each quarter.
 - c) Increase ridership in MCT by 5% during each quarter.
 - d) Maintain safe driving record, as evidenced by zero traffic citations, during each quarter.
 - e) Increase client/rider satisfaction as evidenced by comment cards or letters from clients during each quarter.
 - f) Conduct daily safety inspections of vehicles and report findings immediately to supervisor.
 - g) Conduct accurate count of fares at the end of each shift ensuring error rates remain less than 5%.

- 4) Bayshore Manor:
 - a) Maintain 100% occupancy at BSM for at least 2 quarters of the FY16 budget year.
 - b) Maintain at least 2 move-in ready individuals on the waiting list at all times during the FY16 budget year.
 - c) Add at least 1 annual (or repeatable) social activity or field trip to the resident's schedule during the FY16 budget year.
 - d) All Attendants will be expected to correctly document medication observation 100% of the time during FY16.
 - e) All Attendants will maintain accurate logs of care and service, including daily observation reports when making rounds, for all quarters during FY16.
 - f) All Attendants will read menus, prepare and follow through with meal preparations independently, ensuring that the food is correctly prepared and served throughout all of FY16.
 - g) BSM Custodian will deep clean two resident's rooms each calendar month during the whole of FY16.
 - h) BSM Custodian will ensure proper safety measures are used 100% of time when cleaning facility floors during FY16.
 - i) BSM Custodian will handle equipment, tools, facility structures responsibly during FY16 while being 100% accident free.

Budgetary Cost Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
Personnel Expenditures	1,966,786	2,041,100	1,669,771	2,234,082	1,723,475	3.2%
Operating Expenditures	2,531,082	2,220,048	1,601,954	2,940,287	1,665,042	3.9%
Capital Outlay Expenditures	24,581	125,253	10,000	10,300	13,000	30.0%
Total Budget	4,522,449	4,386,401	3,281,725	5,184,669	3,401,517	3.7%

**Monroe County Board of County Commissioners
Fiscal Year 2016 Proposed Fiscal Plan**

Social Services

Appropriations by Department	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
Bayshore Manor	703,176	681,018	876,845	859,222	833,560	(4.9%)
Social Service Transportation	893,785	873,167	935,617	919,060	931,640	(0.4%)
Welfare Services	2,925,488	2,832,216	1,469,263	3,406,387	1,636,317	11.4%
Total Budget	4,522,449	4,386,401	3,281,725	5,184,669	3,401,517	3.7%

Revenue Sources	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
General Fund	3,047,408	2,708,832	3,280,485	3,242,336	3,400,577	3.7%
Governmental Fund Type Grants	1,475,041	1,677,569	-	1,941,393	-	-
Misc Special Revenue Fund	-	-	1,240	940	940	(24.2%)
Total Revenue	4,522,449	4,386,401	3,281,725	5,184,669	3,401,517	3.7%

Position Summary by Department	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2016 Proposed	FY 2016 Variance
Welfare Services	8.87	9.57	8.89	8.71	(0.18)
Social Service Transportation	9.56	9.56	9.83	9.60	(0.23)
Bayshore Manor	10.50	10.50	10.60	10.63	0.03
Total Full-Time FTE	28.93	29.63	29.32	28.94	(0.38)
Total FTE	28.93	29.63	29.32	28.94	(0.38)

Monroe County Board of County Commissioners

Fiscal Year 2016 Proposed Fiscal Plan

Social Services Welfare Services

Mission Statement

The Support Services Program provides case management, interim financial, medical and general assistance to those eligible individuals and families in need of these various services. Assistance is supplemented with counseling and direction designed to restore clients to self-sufficient status, or to maintain and promote independent management. Clients are referred to the appropriate local, state and federal programs and agencies in the community for other related services that are applicable for individuals and families in need of long-term support. These programs are aimed at reducing social and economic dependency.

Transportation provides the elderly, handicapped and needy in Monroe County a means of remaining independent, having useful and productive, lives by assisting the citizens with paratransit services.

Bayshore Manor supports elders of Monroe County in maintaining independence and avoiding nursing home placement by providing competent, safe and caring residential services.

Services Provided

In-home services, nutrition, energy assistance, legislated Medicaid reimbursement, pauper burials and cremations, prescriptions, Health Care Responsibility Act programs, and miscellaneous expenses for the eligible individuals and families in need of these services.

Community Support Services is aimed at reducing social and economic dependency. Interim financial, medical, case management, and other related services are provided to needy, disabled, and elderly individuals and families who reside in Monroe County.

Assistance is supplemented with counseling and direction designed either to restore individuals to a self-sufficient status or to effect referrals to appropriate state or federal agencies for persons in need of long-term support.

The goal of these services is to maintain, restore, and/or promote independent management within a family and community network.

Major Variances

FY16 budget increase is due to the Medicaid Hospital billing cost for county's share increasing by 13.83% (\$100,370). There are also slight increases in travel and pauper burials.

Advisory Board

NONE

Budgetary Cost Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
Personnel Expenditures	934,964	957,958	514,545	1,083,856	552,331	7.3%
Operating Expenditures	1,973,617	1,749,005	954,718	2,322,231	1,083,986	13.5%
Capital Outlay Expenditures	16,906	125,253	-	300	-	- %
Total Budget	2,925,488	2,832,216	1,469,263	3,406,387	1,636,317	11.4%

Revenue Sources	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
General Fund	1,450,446	1,154,647	1,468,023	1,464,054	1,635,377	11.4%
Governmental Fund Type Grants	1,475,041	1,677,569	-	1,941,393	-	- %
Misc Special Revenue Fund	-	-	1,240	940	940	(24.2%)
Total Revenue	2,925,488	2,832,216	1,469,263	3,406,387	1,636,317	11.4%

Position Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2016 Proposed	FY 2016 Variance
Administrative Support	5.97	5.97	6.19	6.19	-
Professionals	2.90	3.60	2.70	2.52	(0.18)
Total Full-Time FTE	8.87	9.57	8.89	8.71	(0.18)
Total FTE	8.87	9.57	8.89	8.71	(0.18)

**Monroe County Board of County Commissioners
Fiscal Year 2016 Proposed Fiscal Plan**

**Social Services
Welfare Services**

Objectives and Performance Measures	Unit of Measure	FY 2014 Actual	FY 2015 Target	FY 2015 Estimate	FY 2016 Proposed
Welfare Administration Strategic Goals					
• Special Needs Registry	%	95	96	-	-
• Compliance	%	95	96	-	-

**Monroe County Board of County Commissioners
Fiscal Year 2016 Proposed Fiscal Plan**

**Social Services
Social Service Transportation**

Mission Statement

The mission of Monroe County Transit is to operate a safe, dependable, and effective paratransit network that enables Monroe County's elderly, disabled, and transportation disadvantaged citizens the mobility necessary to improve their quality of life and remain independent, allowing them to have useful and productive lives.

Services Provided

Transportation provides the elderly, disabled and transportation disadvantaged in Monroe County with a means of remaining independent, having useful and productive lives by assisting the citizens with paratransit services. Under an Interlocal Agreement with the City of Key West and the City of Marathon, Monroe County contributes 1/3 of the cost of the Lower Keys Shuttle Bus Service. The shuttle runs 7 times each day between Key West and Marathon.

Major Variances

Increase in capital expenditures to budget for grant match for 2 FDOT paratransit vehicles.

Advisory Board

None

Budgetary Cost Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
Personnel Expenditures	514,605	540,447	547,627	547,627	537,911	(1.8%)
Operating Expenditures	379,181	332,721	380,990	364,433	380,729	(0.1%)
Capital Outlay Expenditures	-	-	7,000	7,000	13,000	85.7%
Total Budget	893,785	873,167	935,617	919,060	931,640	(0.4%)

Revenue Sources	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
General Fund	893,785	873,167	935,617	919,060	931,640	(0.4%)
Total Revenue	893,785	873,167	935,617	919,060	931,640	(0.4%)

Position Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2016 Proposed	FY 2016 Variance
Administrative Support	3.35	3.35	3.53	3.45	(0.08)
Service - Maintenance	6.00	6.00	6.00	6.00	-
Professionals	0.21	0.21	0.30	0.15	(0.15)
Total Full-Time FTE	9.56	9.56	9.83	9.60	(0.23)
Total FTE	9.56	9.56	9.83	9.60	(0.23)

Objectives and Performance Measures	Unit of Measure	FY 2014 Actual	FY 2015 Target	FY 2015 Estimate	FY 2016 Proposed
MCT Administration & Drivers Strategic Goals					

• Reservations	%	25	25	-	-
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Monroe County Board of County Commissioners Fiscal Year 2016 Proposed Fiscal Plan

Social Services Bayshore Manor

Mission Statement

Our mission is to provide our residents with quality and compassionate care. Our goal is to promote independence and enable residents to age in place in a home-like environment.

Services Provided

Bayshore Manor is a multipurpose assisted-living facility operated by Monroe County and licensed by the Florida Agency For Health Care Administration. Primarily designed as a residential facility for the elderly residents of Monroe County, Bayshore Manor offers:

24-hour staffing by qualified caring attendants, daily activities, private rooms, nutritious hot meals, and transportation to all appointments and activities.

Bayshore Manor also operates an adult daytime respite program for families whose elderly relatives require non-medical supervision during the day. This program is available on a daily basis at a nominal fee, which includes hot lunch and supervised activities.

Bayshore provides short-term (up to 30 days) residential services for families requiring more prolonged relief from continuous care giving.

Major Variances

FY15 budget included preparation of the AHCA (Agency for Health Care Administration) survey and upgrades to furniture for Bayshore Manor.

Advisory Board

None

Budgetary Cost Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
Personnel Expenditures	517,217	542,695	607,599	602,599	633,233	4.2%
Operating Expenditures	178,284	138,323	266,246	253,623	200,327	(24.8%)
Capital Outlay Expenditures	7,675	-	3,000	3,000	-	(100.0%)
Total Budget	703,176	681,018	876,845	859,222	833,560	(4.9%)

Revenue Sources	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
General Fund	703,176	681,018	876,845	859,222	833,560	(4.9%)
Total Revenue	703,176	681,018	876,845	859,222	833,560	(4.9%)

Position Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2016 Proposed	FY 2016 Variance
Administrative Support	1.00	1.00	1.05	1.05	-
Paraprofessionals	7.40	7.40	7.40	7.40	-
Service - Maintenance	1.00	1.00	1.00	1.00	-
Professionals	1.10	1.10	1.15	1.18	0.03
Total Full-Time FTE	10.50	10.50	10.60	10.63	0.03
Total FTE	10.50	10.50	10.60	10.63	0.03

Objectives and Performance Measures	Unit of Measure	FY 2014 Actual	FY 2015 Target	FY 2015 Estimate	FY 2016 Proposed
BSM Administration Strategic Goals					
• BSM Administration	%	100	100	-	-
BSM Attendant & Custodian Strategic Goals					
• BSM Attendants/Custodian	%	100	100	-	-

Department Expenditure Budget Comparisons grouped by Division, Fund

Monroe County Board of County Commissioners

Fiscal Year 2016

Account Code	Account Description	2015 Adopted	2015 Amended	2015 YTD	Adpt % Chg	Amd % Chg	FY 2016 Budget	Adpt % Chg	Amd % Chg
21 Social Services									
001 General Fund									
615 Welfare Services									
61501 Welfare Administration									
510120	Regular Salaries & Wages	371,814	355,458	253,573	-31.80	-28.66	389,946	4.88	9.70
510130	Other Salaries & Wages	0	8,600	9,104	0.00	5.86	0	0.00	-100.00
510140	Overtime	0	5,596	5,596	0.00	0.00	0	0.00	-100.00
510210	Fica Taxes	33,695	33,695	19,653	-41.67	-41.67	35,784	6.20	6.20
510220	Retirement Contributions	26,101	26,101	20,406	-21.82	-21.82	26,181	0.31	0.31
510230	Life And Health Insurance	79,348	79,348	34,365	-56.69	-56.69	91,863	15.77	15.77
510240	Workers Compensation	2,002	2,002	501	-75.00	-75.00	2,538	26.77	26.77
510250	Unemployment Compensation	0	0	-8	0.00	0.00	0	0.00	0.00
530310	Professional Services	0	730	716	0.00	-1.98	2,000	0.00	173.97
530340	Other Contractual Service	2,500	0	0	-100.00	0.00	2,500	0.00	0.00
530400	Travel And Per Diem	1,500	1,485	597	-60.19	-59.78	2,500	66.67	68.35
530409	Vehicle Maintenance Chrgs	2,422	2,422	2,422	0.00	0.00	2,356	-2.73	-2.73
530410	Phone & Postage/freight	2,200	2,400	1,677	-23.79	-30.14	3,000	36.36	25.00
530440	Rentals And Leases	10,562	10,887	5,001	-52.65	-54.07	10,562	0.00	-2.99
530451	Risk Management Charges	8,304	4,335	4,335	-47.80	0.00	9,578	15.34	120.95
530460	Repair And Maintenance	1,300	1,805	1,775	36.54	-1.66	1,300	0.00	-27.98
530470	Printing And Binding	100	100	65	-35.00	-35.00	100	0.00	0.00
530498	Advertising	150	150	74	-50.50	-50.50	150	0.00	0.00
530510	Office Supplies	2,000	2,490	2,126	6.30	-14.62	2,000	0.00	-19.68
530520	Operating Supplies	800	2,065	1,957	144.67	-5.21	1,200	50.00	-41.89
530521	Gasoline	0	0	0	0.00	0.00	0	0.00	0.00
530528	Internal Fuel	1,700	2,700	1,272	-25.16	-52.88	1,800	5.88	-33.33
530540	Books,pubs,subs,educ,mem.	1,500	1,360	1,115	-25.67	-18.01	1,500	0.00	10.29
560640	Capital Outlay-equipment	0	300	0	0.00	-100.00	0	0.00	-100.00
61502 Welfare Services									
530311	Medicaid Hospital	660,423	653,166	272,153	-58.79	-58.33	753,400	14.08	15.35
530312	Medicaid Nrs Home	65,317	72,574	30,239	-53.70	-58.33	76,600	17.27	5.55
530316	Medical Services	1,000	1,000	0	-100.00	-100.00	1,000	0.00	0.00
530340	Other Contractual Service	38,000	7,900	0	-100.00	-100.00	30,000	-21.05	279.75
530430	Utility Services	18,000	35,000	13,066	-27.41	-62.67	18,000	0.00	-48.57
530490	Miscellaneous Expenses	5,000	9,000	7,065	41.30	-21.50	5,000	0.00	-44.44
530491	Food & Dietary	1,000	2,000	0	-100.00	-100.00	1,000	0.00	-50.00
530492	Shelter	15,200	26,800	21,845	43.72	-18.49	16,000	5.26	-40.30
530495	Pauper Burials	73,000	67,500	52,667	-27.85	-21.97	90,000	23.29	33.33
530512	Medicine & Drugs	7,500	9,000	3,937	-47.50	-56.25	7,500	0.00	-16.67
530520	Operating Supplies	500	500	0	-100.00	-100.00	500	0.00	0.00
530522	Personal Care Items	3,500	4,000	120	-96.57	-97.00	3,500	0.00	-12.50
61503 Health Care Resp Act									
510120	Regular Salaries & Wages	1,194	5,194	886	-25.80	-82.94	4,662	290.45	-10.24
510210	Fica Taxes	106	605	65	-38.31	-89.19	366	245.28	-39.52
510220	Retirement Contributions	87	588	65	-24.91	-88.89	334	283.91	-43.19
510230	Life And Health Insurance	190	190	95	-50.11	-50.11	637	235.26	235.26
510240	Workers Compensation	8	8	2	-75.00	-75.00	20	150.00	150.00
530508	Inpatient Hospital Svcs	30,000	25,000	0	-100.00	-100.00	40,000	33.33	60.00
615 Welfare Services		1,468,023	1,464,054	768,528	-47.65	-47.51	1,635,377	11.40	11.70
616 Social Service Transportation									
61525 Social Service Transport									
510120	Regular Salaries & Wages	374,611	363,610	253,570	-32.31	-30.26	357,386	-4.60	-1.71
510140	Overtime	0	3,496	3,214	0.00	-8.06	0	0.00	-100.00
510210	Fica Taxes	35,379	35,379	18,272	-48.35	-48.35	34,844	-1.51	-1.51
510220	Retirement Contributions	27,188	27,188	18,836	-30.72	-30.72	25,624	-5.75	-5.75
510230	Life And Health Insurance	93,188	100,693	52,677	-43.47	-47.69	101,952	9.40	1.25
510240	Workers Compensation	17,261	17,261	4,315	-75.00	-75.00	18,105	4.89	4.89
530310	Professional Services	0	0	0	0.00	0.00	0	0.00	0.00
530316	Medical Services	250	250	0	-100.00	-100.00	250	0.00	0.00
530340	Other Contractual Service	153,000	153,000	79,404	-48.10	-48.10	153,000	0.00	0.00
530400	Travel And Per Diem	500	300	108	-78.42	-64.03	500	0.00	66.67
530409	Vehicle Maintenance Chrgs	122,237	122,237	122,237	0.00	0.00	121,926	-0.25	-0.25
530410	Phone & Postage/freight	500	250	137	-72.51	-45.01	600	20.00	140.00
530440	Rentals And Leases	1,000	100	0	-100.00	-100.00	1,000	0.00	900.00

Department Expenditure Budget Comparisons grouped by Division, Fund

Monroe County Board of County Commissioners

Fiscal Year 2016

Account Code	Account Description	2015 Adopted	2015 Amended	2015 YTD	Adpt % Chg	Amd % Chg	FY 2016 Budget	Adpt % Chg	Amd % Chg
21 Social Services									
001 General Fund									
616 Social Service Transportation									
530451	Risk Management Charges	33,113	16,556	16,556	-50.00	0.00	33,113	0.00	100.01
530460	Repair And Maintenance	13,000	12,224	1,827	-85.95	-85.05	12,000	-7.69	-1.83
530470	Printing And Binding	540	540	0	-100.00	-100.00	600	11.11	11.11
530498	Advertising	300	756	348	16.13	-53.92	300	0.00	-60.32
530510	Office Supplies	0	370	0	0.00	-100.00	500	0.00	35.14
530520	Operating Supplies	1,000	1,400	1,032	3.22	-26.27	1,000	0.00	-28.57
530521	Gasoline	500	500	304	-39.20	-39.20	600	20.00	20.00
530523	Diesel Fuel	1,500	3,000	1,494	-0.43	-50.21	1,600	6.67	-46.67
530528	Internal Fuel	53,500	52,000	24,227	-54.72	-53.41	53,500	0.00	2.88
530540	Books,pubs,subs,educ,mem.	50	950	0	-100.00	-100.00	240	380.00	-74.74
560641	Capital Outlay Vehicles	7,000	7,000	0	-100.00	-100.00	13,000	85.71	85.71
	616 Social Service Transportation	935,617	919,060	598,560	-36.03	-34.87	931,640	-0.43	1.37
618 Bayshore Manor									
61504	Bayshore County Home								
510120	Regular Salaries & Wages	413,621	393,335	270,126	-34.69	-31.32	423,189	2.31	7.59
510140	Overtime	0	15,086	7,971	0.00	-47.16	0	0.00	-100.00
510210	Fica Taxes	39,519	39,519	19,621	-50.35	-50.35	41,144	4.11	4.11
510220	Retirement Contributions	29,078	29,078	20,474	-29.59	-29.59	29,414	1.16	1.16
510230	Life And Health Insurance	106,176	106,176	53,867	-49.27	-49.27	119,263	12.33	12.33
510240	Workers Compensation	19,205	19,205	4,801	-75.00	-75.00	20,223	5.30	5.30
510250	Unemployment Compensation	0	200	-10	0.00	-104.86	0	0.00	-100.00
530310	Professional Services	1,000	1,000	200	-80.00	-80.00	1,000	0.00	0.00
530316	Medical Services	500	500	105	-79.00	-79.00	500	0.00	0.00
530400	Travel And Per Diem	3,340	3,340	29	-99.13	-99.13	3,340	0.00	0.00
530409	Vehicle Maintenance Chrgs	863	863	863	0.00	0.00	1,985	130.01	130.01
530410	Phone & Postage/freight	13,720	13,720	7,154	-47.86	-47.86	13,720	0.00	0.00
530420	Transportation	1,600	1,600	0	-100.00	-100.00	1,600	0.00	0.00
530430	Utility Services	38,000	38,000	24,220	-36.26	-36.26	38,000	0.00	0.00
530451	Risk Management Charges	35,246	17,623	17,623	-50.00	0.00	35,482	0.67	101.34
530460	Repair And Maintenance	16,200	16,200	88	-99.46	-99.46	1,500	-90.74	-90.74
530470	Printing And Binding	100	100	0	-100.00	-100.00	100	0.00	0.00
530490	Miscellaneous Expenses	100	100	46	-54.00	-54.00	100	0.00	0.00
530491	Food & Dietary	74,000	74,000	41,061	-44.51	-44.51	74,000	0.00	0.00
530498	Advertising	0	0	0	0.00	0.00	100	0.00	0.00
530499	Commissions & Fees	300	300	250	-16.67	-16.67	300	0.00	0.00
530510	Office Supplies	2,500	2,500	1,904	-23.86	-23.86	2,500	0.00	0.00
530512	Medicine & Drugs	1,000	6,000	812	-18.83	-86.47	1,000	0.00	-83.33
530520	Operating Supplies	67,500	67,500	22,348	-66.89	-66.89	15,000	-77.78	-77.78
530522	Personal Care Items	5,000	5,000	2,201	-55.98	-55.98	5,000	0.00	0.00
530528	Internal Fuel	600	600	231	-61.50	-61.50	600	0.00	0.00
530540	Books,pubs,subs,educ,mem.	4,677	4,677	1,733	-62.95	-62.95	4,500	-3.78	-3.78
560640	Capital Outlay-equipment	3,000	3,000	0	-100.00	-100.00	0	-100.00	-100.00
	618 Bayshore Manor	876,845	859,222	497,717	-43.24	-42.07	833,560	-4.94	-2.99
	001 General Fund	3,280,485	3,242,336	1,864,805	-43.15	-42.49	3,400,577	3.66	4.88

125 Governmental Fund Type Grants

615 Welfare Services

6152514	FDOT Transit Buses								
560641	Capital Outlay Vehicles	0	0	0	0.00	0.00	0	0.00	0.00
6153013	OAA III-B								
510120	Regular Salaries & Wages	0	0	0	0.00	0.00	0	0.00	0.00
510130	Other Salaries & Wages	0	0	0	0.00	0.00	0	0.00	0.00
510140	Overtime	0	0	0	0.00	0.00	0	0.00	0.00
510210	Fica Taxes	0	0	0	0.00	0.00	0	0.00	0.00
510220	Retirement Contributions	0	0	0	0.00	0.00	0	0.00	0.00
530340	Other Contractual Service	0	0	0	0.00	0.00	0	0.00	0.00
530400	Travel And Per Diem	0	0	0	0.00	0.00	0	0.00	0.00
6153014	OAA III-B AA-1429								
510120	Regular Salaries & Wages	0	0	0	0.00	0.00	0	0.00	0.00

Department Expenditure Budget Comparisons grouped by Division, Fund

Monroe County Board of County Commissioners

Fiscal Year 2016

Account Code	Account Description	2015 Adopted	2015 Amended	2015 YTD	Adpt % Chg	Amd % Chg	FY 2016 Budget	Adpt % Chg	Amd % Chg
21 Social Services									
125 Governmental Fund Type Grants									
615 Welfare Services									
510130	Other Salaries & Wages	0	0	0	0.00	0.00	0	0.00	0.00
510140	Overtime	0	0	0	0.00	0.00	0	0.00	0.00
510210	Fica Taxes	0	0	-35	0.00	0.00	0	0.00	0.00
510220	Retirement Contributions	0	0	35	0.00	0.00	0	0.00	0.00
510230	Life And Health Insurance	0	0	-648	0.00	0.00	0	0.00	0.00
530340	Other Contractual Service	0	0	0	0.00	0.00	0	0.00	0.00
530400	Travel And Per Diem	0	0	0	0.00	0.00	0	0.00	0.00
6153015 Older Americans Act III B									
510120	Regular Salaries & Wages	0	3,637	3,637	0.00	0.00	0	0.00	-100.00
510140	Overtime	0	67	66	0.00	-0.96	0	0.00	-100.00
510210	Fica Taxes	0	300	276	0.00	-8.06	0	0.00	-100.00
510220	Retirement Contributions	0	350	240	0.00	-31.35	0	0.00	-100.00
510230	Life And Health Insurance	0	180	79	0.00	-56.13	0	0.00	-100.00
530340	Other Contractual Service	0	12,172	2,587	0.00	-78.75	0	0.00	-100.00
530400	Travel And Per Diem	0	150	137	0.00	-8.63	0	0.00	-100.00
6153113 OAA C1									
510120	Regular Salaries & Wages	0	0	0	0.00	0.00	0	0.00	0.00
510130	Other Salaries & Wages	0	0	0	0.00	0.00	0	0.00	0.00
510210	Fica Taxes	0	0	0	0.00	0.00	0	0.00	0.00
510220	Retirement Contributions	0	0	0	0.00	0.00	0	0.00	0.00
510230	Life And Health Insurance	0	0	0	0.00	0.00	0	0.00	0.00
510240	Workers Compensation	0	0	0	0.00	0.00	0	0.00	0.00
530310	Professional Services	0	0	0	0.00	0.00	0	0.00	0.00
530410	Phone & Postage/freight	0	0	0	0.00	0.00	0	0.00	0.00
530430	Utility Services	0	0	0	0.00	0.00	0	0.00	0.00
530491	Food & Dietary	0	0	0	0.00	0.00	0	0.00	0.00
530540	Books,pubs,subs,educ,mem.	0	0	0	0.00	0.00	0	0.00	0.00
6153114 OAA C1 AA-1429									
510120	Regular Salaries & Wages	0	15,277	15,241	0.00	-0.24	0	0.00	-100.00
510130	Other Salaries & Wages	0	241	241	0.00	0.00	0	0.00	-100.00
510140	Overtime	0	413	413	0.00	0.00	0	0.00	-100.00
510210	Fica Taxes	0	1,202	1,199	0.00	-0.23	0	0.00	-100.00
510220	Retirement Contributions	0	1,196	1,193	0.00	-0.23	0	0.00	-100.00
510230	Life And Health Insurance	0	1,375	1,288	0.00	-6.37	0	0.00	-100.00
510240	Workers Compensation	0	270	67	0.00	-75.00	0	0.00	-100.00
530310	Professional Services	0	0	0	0.00	0.00	0	0.00	0.00
530400	Travel And Per Diem	0	0	0	0.00	0.00	0	0.00	0.00
530410	Phone & Postage/freight	0	455	459	0.00	0.83	0	0.00	-100.00
530430	Utility Services	0	200	187	0.00	-6.35	0	0.00	-100.00
530451	Risk Management Charges	0	876	876	0.00	0.00	0	0.00	-100.00
530491	Food & Dietary	0	18,493	17,251	0.00	-6.72	0	0.00	-100.00
530540	Books,pubs,subs,educ,mem.	0	765	765	0.00	0.00	0	0.00	-100.00
6153115 Older Americans Act C1									
510120	Regular Salaries & Wages	0	66,489	32,263	0.00	-51.48	0	0.00	-100.00
510130	Other Salaries & Wages	0	1,286	1,286	0.00	0.00	0	0.00	-100.00
510140	Overtime	0	225	87	0.00	-61.23	0	0.00	-100.00
510210	Fica Taxes	0	5,500	2,536	0.00	-53.89	0	0.00	-100.00
510220	Retirement Contributions	0	4,600	2,312	0.00	-49.74	0	0.00	-100.00
510230	Life And Health Insurance	0	5,000	1,864	0.00	-62.71	0	0.00	-100.00
510240	Workers Compensation	0	1,000	250	0.00	-75.00	0	0.00	-100.00
530310	Professional Services	0	800	588	0.00	-26.56	0	0.00	-100.00
530400	Travel And Per Diem	0	100	0	0.00	-100.00	0	0.00	-100.00
530410	Phone & Postage/freight	0	1,500	987	0.00	-34.20	0	0.00	-100.00
530430	Utility Services	0	1,500	752	0.00	-49.83	0	0.00	-100.00
530491	Food & Dietary	0	79,318	51,327	0.00	-35.29	0	0.00	-100.00
530540	Books,pubs,subs,educ,mem.	0	402	0	0.00	-100.00	0	0.00	-100.00
6153213 OAA C2									
510120	Regular Salaries & Wages	0	0	0	0.00	0.00	0	0.00	0.00
510130	Other Salaries & Wages	0	0	0	0.00	0.00	0	0.00	0.00
510140	Overtime	0	0	0	0.00	0.00	0	0.00	0.00
510210	Fica Taxes	0	0	0	0.00	0.00	0	0.00	0.00
510220	Retirement Contributions	0	0	0	0.00	0.00	0	0.00	0.00

Department Expenditure Budget Comparisons grouped by Division, Fund

Monroe County Board of County Commissioners

Fiscal Year 2016

Account Code	Account Description	2015 Adopted	2015 Amended	2015 YTD	Adpt % Chg	Amd % Chg	FY 2016 Budget	Adpt % Chg	Amd % Chg
21 Social Services									
125 Governmental Fund Type Grants									
615 Welfare Services									
510230	Life And Health Insurance	0	0	0	0.00	0.00	0	0.00	0.00
510240	Workers Compensation	0	0	0	0.00	0.00	0	0.00	0.00
530310	Professional Services	0	0	0	0.00	0.00	0	0.00	0.00
530410	Phone & Postage/freight	0	0	0	0.00	0.00	0	0.00	0.00
530460	Repair And Maintenance	0	0	0	0.00	0.00	0	0.00	0.00
530491	Food & Dietary	0	0	0	0.00	0.00	0	0.00	0.00
530520	Operating Supplies	0	0	0	0.00	0.00	0	0.00	0.00
530528	Internal Fuel	0	0	0	0.00	0.00	0	0.00	0.00
6153214 OAA C2 AA-1429									
510120	Regular Salaries & Wages	0	22,025	11,708	0.00	-46.84	0	0.00	-100.00
510130	Other Salaries & Wages	0	61	60	0.00	-1.05	0	0.00	-100.00
510140	Overtime	0	214	213	0.00	-0.29	0	0.00	-100.00
510210	Fica Taxes	0	1,220	868	0.00	-28.88	0	0.00	-100.00
510220	Retirement Contributions	0	1,210	872	0.00	-27.89	0	0.00	-100.00
510230	Life And Health Insurance	0	2,000	1,841	0.00	-7.97	0	0.00	-100.00
510240	Workers Compensation	0	1,000	250	0.00	-75.00	0	0.00	-100.00
530310	Professional Services	0	500	0	0.00	-100.00	0	0.00	-100.00
530400	Travel And Per Diem	0	500	0	0.00	-100.00	0	0.00	-100.00
530410	Phone & Postage/freight	0	1,300	176	0.00	-86.47	0	0.00	-100.00
530430	Utility Services	0	300	0	0.00	-100.00	0	0.00	-100.00
530440	Rentals And Leases	0	0	0	0.00	0.00	0	0.00	0.00
530451	Risk Management Charges	0	3,500	2,831	0.00	-19.11	0	0.00	-100.00
530460	Repair And Maintenance	0	700	676	0.00	-3.37	0	0.00	-100.00
530491	Food & Dietary	0	35,737	28,889	0.00	-19.16	0	0.00	-100.00
530510	Office Supplies	0	700	196	0.00	-72.00	0	0.00	-100.00
530521	Gasoline	0	200	0	0.00	-100.00	0	0.00	-100.00
530528	Internal Fuel	0	1,300	667	0.00	-48.71	0	0.00	-100.00
6153215 Older Americans Act C2									
510120	Regular Salaries & Wages	0	59,900	25,239	0.00	-57.86	0	0.00	-100.00
510140	Overtime	0	100	142	0.00	41.63	0	0.00	-100.00
510210	Fica Taxes	0	4,000	1,896	0.00	-52.61	0	0.00	-100.00
510220	Retirement Contributions	0	4,000	1,851	0.00	-53.71	0	0.00	-100.00
510230	Life And Health Insurance	0	6,000	2,812	0.00	-53.13	0	0.00	-100.00
510240	Workers Compensation	0	500	125	0.00	-75.00	0	0.00	-100.00
530310	Professional Services	0	750	748	0.00	-0.33	0	0.00	-100.00
530400	Travel And Per Diem	0	500	224	0.00	-55.24	0	0.00	-100.00
530410	Phone & Postage/freight	0	1,150	160	0.00	-86.12	0	0.00	-100.00
530430	Utility Services	0	700	0	0.00	-100.00	0	0.00	-100.00
530460	Repair And Maintenance	0	500	0	0.00	-100.00	0	0.00	-100.00
530491	Food & Dietary	0	165,613	84,778	0.00	-48.81	0	0.00	-100.00
530510	Office Supplies	0	1,740	1,311	0.00	-24.63	0	0.00	-100.00
530521	Gasoline	0	100	0	0.00	-100.00	0	0.00	-100.00
530528	Internal Fuel	0	2,980	783	0.00	-73.72	0	0.00	-100.00
6153413 OAA III-E									
510120	Regular Salaries & Wages	0	0	0	0.00	0.00	0	0.00	0.00
510210	Fica Taxes	0	0	0	0.00	0.00	0	0.00	0.00
510220	Retirement Contributions	0	0	0	0.00	0.00	0	0.00	0.00
510230	Life And Health Insurance	0	0	0	0.00	0.00	0	0.00	0.00
510240	Workers Compensation	0	0	0	0.00	0.00	0	0.00	0.00
530340	Other Contractual Service	0	0	0	0.00	0.00	0	0.00	0.00
530400	Travel And Per Diem	0	0	0	0.00	0.00	0	0.00	0.00
6153414 OAA 3E AA-1429									
510120	Regular Salaries & Wages	0	1,719	1,229	0.00	-28.51	0	0.00	-100.00
510140	Overtime	0	500	385	0.00	-23.00	0	0.00	-100.00
510210	Fica Taxes	0	225	154	0.00	-31.72	0	0.00	-100.00
510220	Retirement Contributions	0	210	84	0.00	-60.00	0	0.00	-100.00
510230	Life And Health Insurance	0	406	32	0.00	-92.22	0	0.00	-100.00
510240	Workers Compensation	0	100	25	0.00	-75.00	0	0.00	-100.00
530340	Other Contractual Service	0	7,963	3,204	0.00	-59.77	0	0.00	-100.00
530451	Risk Management Charges	0	294	284	0.00	-3.40	0	0.00	-100.00
6153415 Older Americans Act III E									
510120	Regular Salaries & Wages	0	12,240	3,089	0.00	-74.76	0	0.00	-100.00

Department Expenditure Budget Comparisons grouped by Division, Fund

Monroe County Board of County Commissioners

Fiscal Year 2016

Account Code	Account Description	2015 Adopted	2015 Amended	2015 YTD	Adpt % Chg	Amd % Chg	FY 2016 Budget	Adpt % Chg	Amd % Chg
21 Social Services									
125 Governmental Fund Type Grants									
615 Welfare Services									
510140	Overtime	0	760	811	0.00	6.69	0	0.00	-100.00
510210	Fica Taxes	0	900	285	0.00	-68.28	0	0.00	-100.00
510220	Retirement Contributions	0	800	284	0.00	-64.52	0	0.00	-100.00
510230	Life And Health Insurance	0	2,500	142	0.00	-94.31	0	0.00	-100.00
510240	Workers Compensation	0	100	25	0.00	-75.00	0	0.00	-100.00
530340	Other Contractual Service	0	46,946	2,496	0.00	-94.68	0	0.00	-100.00
6153513 LIHEAP FY13-14									
510120	Regular Salaries & Wages	0	0	17	0.00	0.00	0	0.00	0.00
510130	Other Salaries & Wages	0	0	0	0.00	0.00	0	0.00	0.00
510140	Overtime	0	0	0	0.00	0.00	0	0.00	0.00
510210	Fica Taxes	0	0	1	0.00	0.00	0	0.00	0.00
510220	Retirement Contributions	0	0	1	0.00	0.00	0	0.00	0.00
510230	Life And Health Insurance	0	0	0	0.00	0.00	0	0.00	0.00
510240	Workers Compensation	0	0	0	0.00	0.00	0	0.00	0.00
530410	Phone & Postage/freight	0	0	0	0.00	0.00	0	0.00	0.00
530430	Utility Services	0	0	0	0.00	0.00	0	0.00	0.00
530431	Home Energy Assistance	0	0	0	0.00	0.00	0	0.00	0.00
530510	Office Supplies	0	0	0	0.00	0.00	0	0.00	0.00
530520	Operating Supplies	0	0	0	0.00	0.00	0	0.00	0.00
6153514 LIHEAP FY14-15									
510120	Regular Salaries & Wages	0	5,315	5,315	0.00	0.00	0	0.00	-100.00
510130	Other Salaries & Wages	0	0	0	0.00	0.00	0	0.00	0.00
510140	Overtime	0	108	108	0.00	-0.21	0	0.00	-100.00
510210	Fica Taxes	0	395	395	0.00	0.00	0	0.00	-100.00
510220	Retirement Contributions	0	517	517	0.00	0.00	0	0.00	-100.00
510230	Life And Health Insurance	0	1,169	1,169	0.00	0.00	0	0.00	-100.00
510240	Workers Compensation	0	0	0	0.00	0.00	0	0.00	0.00
530400	Travel And Per Diem	0	0	0	0.00	0.00	0	0.00	0.00
530410	Phone & Postage/freight	0	400	163	0.00	-59.17	0	0.00	-100.00
530430	Utility Services	0	43,694	40,885	0.00	-6.43	0	0.00	-100.00
530431	Home Energy Assistance	0	13,264	13,200	0.00	-0.49	0	0.00	-100.00
530470	Printing And Binding	0	0	0	0.00	0.00	0	0.00	0.00
530510	Office Supplies	0	700	698	0.00	-0.24	0	0.00	-100.00
530540	Books,pubs,subs,educ,mem.	0	0	0	0.00	0.00	0	0.00	0.00
6153515 LOW INCOME HOME ENERGY FY15-16									
510120	Regular Salaries & Wages	0	26,500	4,147	0.00	-84.35	0	0.00	-100.00
510210	Fica Taxes	0	2,320	301	0.00	-87.01	0	0.00	-100.00
510220	Retirement Contributions	0	2,200	343	0.00	-84.39	0	0.00	-100.00
510230	Life And Health Insurance	0	3,000	0	0.00	-100.00	0	0.00	-100.00
510240	Workers Compensation	0	301	75	0.00	-75.00	0	0.00	-100.00
530400	Travel And Per Diem	0	3,945	1,466	0.00	-62.83	0	0.00	-100.00
530410	Phone & Postage/freight	0	822	21	0.00	-97.39	0	0.00	-100.00
530430	Utility Services	0	76,950	13,521	0.00	-82.43	0	0.00	-100.00
530431	Home Energy Assistance	0	75,000	7,050	0.00	-90.60	0	0.00	-100.00
530432	Weather Related/Shortage	0	5,842	0	0.00	-100.00	0	0.00	-100.00
530440	Rentals And Leases	0	1,000	0	0.00	-100.00	0	0.00	-100.00
530460	Repair And Maintenance	0	2,500	0	0.00	-100.00	0	0.00	-100.00
530470	Printing And Binding	0	500	0	0.00	-100.00	0	0.00	-100.00
530510	Office Supplies	0	500	0	0.00	-100.00	0	0.00	-100.00
530520	Operating Supplies	0	500	0	0.00	-100.00	0	0.00	-100.00
530540	Books,pubs,subs,educ,mem.	0	1,000	900	0.00	-10.00	0	0.00	-100.00
6153613 Alzheimer's Disease initiative									
510120	Regular Salaries & Wages	0	0	0	0.00	0.00	0	0.00	0.00
510130	Other Salaries & Wages	0	0	0	0.00	0.00	0	0.00	0.00
510210	Fica Taxes	0	0	0	0.00	0.00	0	0.00	0.00
510220	Retirement Contributions	0	0	0	0.00	0.00	0	0.00	0.00
510230	Life And Health Insurance	0	0	0	0.00	0.00	0	0.00	0.00
510240	Workers Compensation	0	0	0	0.00	0.00	0	0.00	0.00
530340	Other Contractual Service	0	0	0	0.00	0.00	0	0.00	0.00
530400	Travel And Per Diem	0	0	0	0.00	0.00	0	0.00	0.00
6153614 Alzheimer's Disease Initiative									
510120	Regular Salaries & Wages	0	12,125	7,291	0.00	-39.87	0	0.00	-100.00

Department Expenditure Budget Comparisons grouped by Division, Fund

Monroe County Board of County Commissioners

Fiscal Year 2016

Account Code	Account Description	2015 Adopted	2015 Amended	2015 YTD	Adpt % Chg	Amd % Chg	FY 2016 Budget	Adpt % Chg	Amd % Chg
21 Social Services									
125 Governmental Fund Type Grants									
615 Welfare Services									
510130	Other Salaries & Wages	0	75	74	0.00	-1.20	0	0.00	-100.00
510140	Overtime	0	2,600	2,432	0.00	-6.47	0	0.00	-100.00
510210	Fica Taxes	0	1,125	703	0.00	-37.53	0	0.00	-100.00
510220	Retirement Contributions	0	1,050	708	0.00	-32.62	0	0.00	-100.00
510230	Life And Health Insurance	0	1,104	774	0.00	-29.86	0	0.00	-100.00
510240	Workers Compensation	0	700	175	0.00	-75.00	0	0.00	-100.00
530340	Other Contractual Service	0	128,482	29,307	0.00	-77.19	0	0.00	-100.00
530400	Travel And Per Diem	0	500	73	0.00	-85.31	0	0.00	-100.00
530410	Phone & Postage/freight	0	10	5	0.00	-50.30	0	0.00	-100.00
530451	Risk Management Charges	0	1,000	372	0.00	-62.80	0	0.00	-100.00
530498	Advertising	0	86	86	0.00	0.00	0	0.00	-100.00
6153712 Community Care for Disabled Adults									
510120	Regular Salaries & Wages	0	5,677	5,677	0.00	0.00	0	0.00	-100.00
510140	Overtime	0	3,493	3,493	0.00	0.00	0	0.00	-100.00
510210	Fica Taxes	0	687	687	0.00	0.00	0	0.00	-100.00
510220	Retirement Contributions	0	701	701	0.00	0.00	0	0.00	-100.00
510230	Life And Health Insurance	0	664	585	0.00	-11.89	0	0.00	-100.00
510240	Workers Compensation	0	283	71	0.00	-75.00	0	0.00	-100.00
530340	Other Contractual Service	0	24,000	4,107	0.00	-82.89	0	0.00	-100.00
530400	Travel And Per Diem	0	5,376	1,097	0.00	-79.59	0	0.00	-100.00
530491	Food & Dietary	0	11,660	1,073	0.00	-90.79	0	0.00	-100.00
530520	Operating Supplies	0	800	780	0.00	-2.56	0	0.00	-100.00
6153715 Community Care for Disabled Adults									
510120	Regular Salaries & Wages	0	76,912	9,249	0.00	-87.97	0	0.00	-100.00
510140	Overtime	0	3,088	3,438	0.00	11.35	0	0.00	-100.00
510210	Fica Taxes	0	6,500	937	0.00	-85.59	0	0.00	-100.00
510220	Retirement Contributions	0	5,000	1,004	0.00	-79.91	0	0.00	-100.00
510230	Life And Health Insurance	0	10,000	1,232	0.00	-87.68	0	0.00	-100.00
510240	Workers Compensation	0	2,000	500	0.00	-75.00	0	0.00	-100.00
530340	Other Contractual Service	0	150,000	5,939	0.00	-96.04	0	0.00	-100.00
530400	Travel And Per Diem	0	2,000	1,837	0.00	-8.16	0	0.00	-100.00
530451	Risk Management Charges	0	3,000	515	0.00	-82.83	0	0.00	-100.00
530491	Food & Dietary	0	58,351	3,770	0.00	-93.54	0	0.00	-100.00
530510	Office Supplies	0	300	0	0.00	-100.00	0	0.00	-100.00
530520	Operating Supplies	0	700	0	0.00	-100.00	0	0.00	-100.00
6153813 Community Care for the Elderly									
510120	Regular Salaries & Wages	0	0	49	0.00	0.00	0	0.00	0.00
510130	Other Salaries & Wages	0	0	0	0.00	0.00	0	0.00	0.00
510140	Overtime	0	0	0	0.00	0.00	0	0.00	0.00
510210	Fica Taxes	0	0	3	0.00	0.00	0	0.00	0.00
510220	Retirement Contributions	0	0	4	0.00	0.00	0	0.00	0.00
510230	Life And Health Insurance	0	0	0	0.00	0.00	0	0.00	0.00
510240	Workers Compensation	0	0	0	0.00	0.00	0	0.00	0.00
530310	Professional Services	0	0	0	0.00	0.00	0	0.00	0.00
530340	Other Contractual Service	0	0	0	0.00	0.00	0	0.00	0.00
530400	Travel And Per Diem	0	0	0	0.00	0.00	0	0.00	0.00
530409	Vehicle Maintenance Chrgs	0	0	0	0.00	0.00	0	0.00	0.00
530410	Phone & Postage/freight	0	0	0	0.00	0.00	0	0.00	0.00
530460	Repair And Maintenance	0	0	0	0.00	0.00	0	0.00	0.00
530510	Office Supplies	0	0	0	0.00	0.00	0	0.00	0.00
530521	Gasoline	0	0	0	0.00	0.00	0	0.00	0.00
530528	Internal Fuel	0	0	0	0.00	0.00	0	0.00	0.00
6153814 Community Care for the Elderly									
510120	Regular Salaries & Wages	0	41,238	37,621	0.00	-8.77	0	0.00	-100.00
510130	Other Salaries & Wages	0	100	37	0.00	-62.95	0	0.00	-100.00
510140	Overtime	0	23,662	23,909	0.00	1.04	0	0.00	-100.00
510210	Fica Taxes	0	6,750	4,524	0.00	-32.98	0	0.00	-100.00
510220	Retirement Contributions	0	6,300	4,646	0.00	-26.26	0	0.00	-100.00
510230	Life And Health Insurance	0	6,252	3,113	0.00	-50.22	0	0.00	-100.00
510240	Workers Compensation	0	600	150	0.00	-75.00	0	0.00	-100.00
530340	Other Contractual Service	0	158,744	133,280	0.00	-16.04	0	0.00	-100.00
530400	Travel And Per Diem	0	4,831	1,611	0.00	-66.66	0	0.00	-100.00

Department Expenditure Budget Comparisons grouped by Division, Fund

Monroe County Board of County Commissioners

Fiscal Year 2016

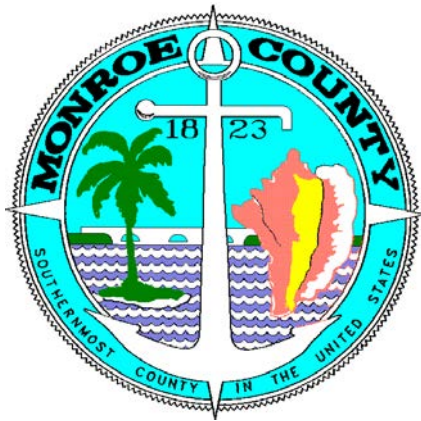
Account Code	Account Description	2015 Adopted	2015 Amended	2015 YTD	Adpt % Chg	Amd % Chg	FY 2016 Budget	Adpt % Chg	Amd % Chg
21 Social Services									
125 Governmental Fund Type Grants									
615 Welfare Services									
530410	Phone & Postage/freight	0	700	445	0.00	-36.46	0	0.00	-100.00
530451	Risk Management Charges	0	1,961	1,961	0.00	0.00	0	0.00	-100.00
530520	Operating Supplies	0	369	369	0.00	0.00	0	0.00	-100.00
530528	Internal Fuel	0	100	135	0.00	35.15	0	0.00	-100.00
6153913 Home Care for the Elderly									
510120	Regular Salaries & Wages	0	0	0	0.00	0.00	0	0.00	0.00
510210	Fica Taxes	0	0	0	0.00	0.00	0	0.00	0.00
510220	Retirement Contributions	0	0	0	0.00	0.00	0	0.00	0.00
510230	Life And Health Insurance	0	0	0	0.00	0.00	0	0.00	0.00
510240	Workers Compensation	0	0	0	0.00	0.00	0	0.00	0.00
530400	Travel And Per Diem	0	0	0	0.00	0.00	0	0.00	0.00
6153914 Home Care for the Elderly									
510120	Regular Salaries & Wages	0	3,490	3,508	0.00	0.50	0	0.00	-100.00
510140	Overtime	0	3,298	3,298	0.00	0.00	0	0.00	-100.00
510210	Fica Taxes	0	498	496	0.00	-0.41	0	0.00	-100.00
510220	Retirement Contributions	0	578	576	0.00	-0.28	0	0.00	-100.00
510230	Life And Health Insurance	0	816	585	0.00	-28.36	0	0.00	-100.00
510240	Workers Compensation	0	2	25	0.00	1,137.62	0	0.00	-100.00
530451	Risk Management Charges	0	65	65	0.00	0.00	0	0.00	-100.00
6155415 COC Homeless Prevention									
510120	Regular Salaries & Wages	0	3,350	3,412	0.00	1.85	0	0.00	-100.00
510210	Fica Taxes	0	600	250	0.00	-58.37	0	0.00	-100.00
510220	Retirement Contributions	0	559	289	0.00	-48.32	0	0.00	-100.00
530430	Utility Services	0	2,050	1,417	0.00	-30.88	0	0.00	-100.00
530492	Shelter	0	15,663	15,663	0.00	0.00	0	0.00	-100.00
6155613 ESG KPZ06 FY13-14									
510120	Regular Salaries & Wages	0	0	0	0.00	0.00	0	0.00	0.00
510210	Fica Taxes	0	0	0	0.00	0.00	0	0.00	0.00
510220	Retirement Contributions	0	0	0	0.00	0.00	0	0.00	0.00
510230	Life And Health Insurance	0	0	0	0.00	0.00	0	0.00	0.00
510240	Workers Compensation	0	0	0	0.00	0.00	0	0.00	0.00
530400	Travel And Per Diem	0	0	0	0.00	0.00	0	0.00	0.00
530430	Utility Services	0	0	0	0.00	0.00	0	0.00	0.00
530492	Shelter	0	0	0	0.00	0.00	0	0.00	0.00
6155614 ESG KPZ14 FY14-15									
510120	Regular Salaries & Wages	0	16,976	13,989	0.00	-17.60	0	0.00	-100.00
510140	Overtime	0	24	24	0.00	0.00	0	0.00	-100.00
510210	Fica Taxes	0	1,350	999	0.00	-26.02	0	0.00	-100.00
510220	Retirement Contributions	0	1,260	1,084	0.00	-13.99	0	0.00	-100.00
510230	Life And Health Insurance	0	3,500	2,560	0.00	-26.87	0	0.00	-100.00
510240	Workers Compensation	0	700	175	0.00	-75.00	0	0.00	-100.00
530410	Phone & Postage/freight	0	0	0	0.00	0.00	0	0.00	0.00
530430	Utility Services	0	27,400	610	0.00	-97.77	0	0.00	-100.00
530451	Risk Management Charges	0	1,000	0	0.00	-100.00	0	0.00	-100.00
530492	Shelter	0	61,326	58,292	0.00	-4.95	0	0.00	-100.00
6155615 ESG KPZ27 FY15-16									
510120	Regular Salaries & Wages	0	12,870	12,870	0.00	0.00	0	0.00	-100.00
510130	Other Salaries & Wages	0	0	148	0.00	0.00	0	0.00	0.00
510140	Overtime	0	590	590	0.00	0.00	0	0.00	-100.00
510210	Fica Taxes	0	995	995	0.00	0.00	0	0.00	-100.00
510220	Retirement Contributions	0	1,037	1,037	0.00	0.00	0	0.00	-100.00
510230	Life And Health Insurance	0	400	0	0.00	-100.00	0	0.00	-100.00
510240	Workers Compensation	0	100	25	0.00	-75.00	0	0.00	-100.00
530430	Utility Services	0	2,977	560	0.00	-81.19	0	0.00	-100.00
530492	Shelter	0	65,940	64,866	0.00	-1.63	0	0.00	-100.00
530520	Operating Supplies	0	200	22	0.00	-88.86	0	0.00	-100.00
6155711 ARRA WAP Grant									
510120	Regular Salaries & Wages	0	0	0	0.00	0.00	0	0.00	0.00
510210	Fica Taxes	0	0	0	0.00	0.00	0	0.00	0.00
510220	Retirement Contributions	0	0	0	0.00	0.00	0	0.00	0.00
6155713 WAP Grant									

Department Expenditure Budget Comparisons grouped by Division, Fund

Monroe County Board of County Commissioners

Fiscal Year 2016

Account Code	Account Description	2015 Adopted	2015 Amended	2015 YTD	Adpt % Chg	Amd % Chg	FY 2016 Budget	Adpt % Chg	Amd % Chg
21 Social Services									
125 Governmental Fund Type Grants									
615 Welfare Services									
510120	Regular Salaries & Wages	0	0	0	0.00	0.00	0	0.00	0.00
510210	Fica Taxes	0	0	0	0.00	0.00	0	0.00	0.00
510220	Retirement Contributions	0	0	0	0.00	0.00	0	0.00	0.00
510230	Life And Health Insurance	0	0	0	0.00	0.00	0	0.00	0.00
510240	Workers Compensation	0	0	0	0.00	0.00	0	0.00	0.00
530340	Other Contractual Service	0	0	0	0.00	0.00	0	0.00	0.00
530410	Phone & Postage/freight	0	0	0	0.00	0.00	0	0.00	0.00
530450	Insurance	0	0	0	0.00	0.00	0	0.00	0.00
6155714 WAP Grant									
510120	Regular Salaries & Wages	0	981	981	0.00	0.00	0	0.00	-100.00
510140	Overtime	0	24	24	0.00	0.00	0	0.00	-100.00
510210	Fica Taxes	0	74	74	0.00	0.00	0	0.00	-100.00
510220	Retirement Contributions	0	74	74	0.00	0.00	0	0.00	-100.00
510230	Life And Health Insurance	0	475	435	0.00	-8.61	0	0.00	-100.00
510240	Workers Compensation	0	107	50	0.00	-53.43	0	0.00	-100.00
530340	Other Contractual Service	0	4,894	4,748	0.00	-2.99	0	0.00	-100.00
530400	Travel And Per Diem	0	2,379	2,379	0.00	0.00	0	0.00	-100.00
530410	Phone & Postage/freight	0	200	106	0.00	-47.25	0	0.00	-100.00
530450	Insurance	0	1,800	1,750	0.00	-2.78	0	0.00	-100.00
530520	Operating Supplies	0	1,349	1,349	0.00	0.00	0	0.00	-100.00
530540	Books,pubs,subs,educ,mem.	0	0	0	0.00	0.00	0	0.00	0.00
6155715 WAP Grant									
510120	Regular Salaries & Wages	0	600	0	0.00	-100.00	0	0.00	-100.00
510210	Fica Taxes	0	50	0	0.00	-100.00	0	0.00	-100.00
510220	Retirement Contributions	0	50	0	0.00	-100.00	0	0.00	-100.00
510230	Life And Health Insurance	0	300	0	0.00	-100.00	0	0.00	-100.00
510240	Workers Compensation	0	57	0	0.00	-100.00	0	0.00	-100.00
530340	Other Contractual Service	0	7,103	7,103	0.00	0.00	0	0.00	-100.00
530400	Travel And Per Diem	0	1,000	958	0.00	-4.23	0	0.00	-100.00
530410	Phone & Postage/freight	0	295	13	0.00	-95.65	0	0.00	-100.00
530450	Insurance	0	1,750	0	0.00	-100.00	0	0.00	-100.00
530490	Miscellaneous Expenses	0	102	0	0.00	-100.00	0	0.00	-100.00
6155814 SAFF Grant									
530490	Miscellaneous Expenses	0	0	0	0.00	0.00	0	0.00	0.00
6155914 SHIP to WAP									
510120	Regular Salaries & Wages	0	14,104	9,840	0.00	-30.23	0	0.00	-100.00
510210	Fica Taxes	0	1,125	739	0.00	-34.36	0	0.00	-100.00
510220	Retirement Contributions	0	1,050	725	0.00	-30.93	0	0.00	-100.00
510230	Life And Health Insurance	0	1,896	1,146	0.00	-39.58	0	0.00	-100.00
510240	Workers Compensation	0	700	175	0.00	-75.00	0	0.00	-100.00
530451	Risk Management Charges	0	300	0	0.00	-100.00	0	0.00	-100.00
530490	Miscellaneous Expenses	0	6,639	0	0.00	-100.00	0	0.00	-100.00
530520	Operating Supplies	0	200	124	0.00	-38.05	0	0.00	-100.00
615 Welfare Services		0	1,941,393	933,714	0.00	-51.90	0	0.00	-100.00
125 Governmental Fund Type Grants		0	1,941,393	933,714	0.00	-51.90	0	0.00	-100.00
158 Misc Special Revenue Fund									
615 Welfare Services									
61524	Bayshore Donations								
530490	Miscellaneous Expenses	1,240	940	0	-100.00	-100.00	940	-24.19	0.00
615 Welfare Services		1,240	940	0	-100.00	-100.00	940	-24.19	0.00
158 Misc Special Revenue Fund		1,240	940	0	-100.00	-100.00	940	-24.19	0.00
21 Social Services		3,281,725	5,184,669	2,798,519	-14.72	-46.02	3,401,517	3.65	-34.39
Report Total		3,281,725	5,184,669	2,798,519	-14.72	-46.02	3,401,517	3.65	-34.39



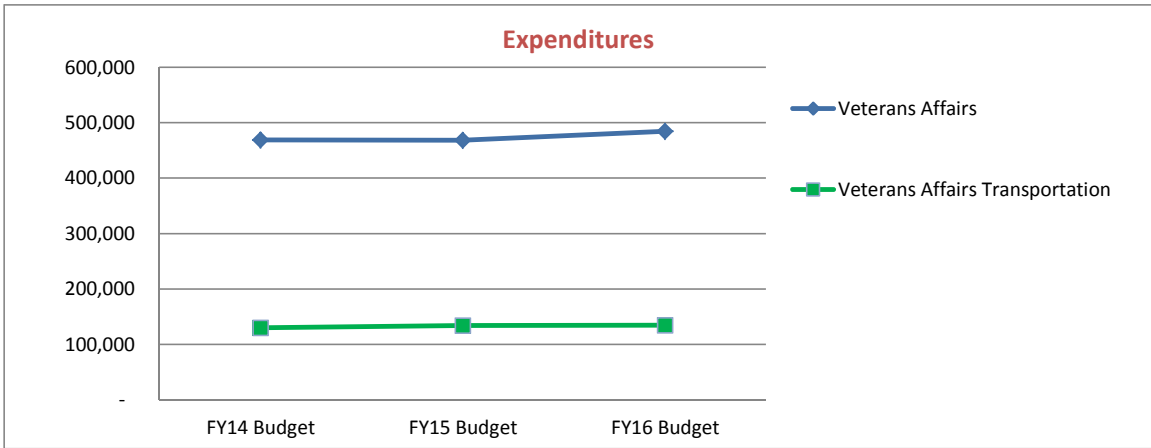
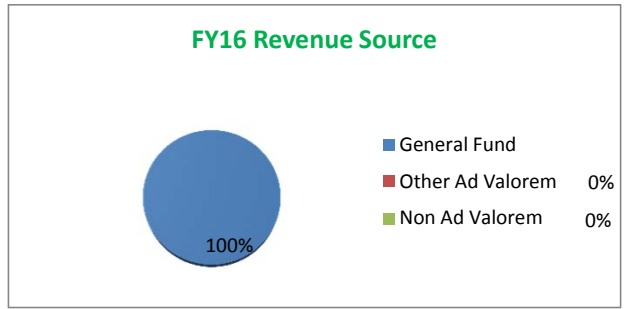
VETERAN'S AFFAIRS

Veterans Affairs

Proposed FY16:

FY16 Revenue Source

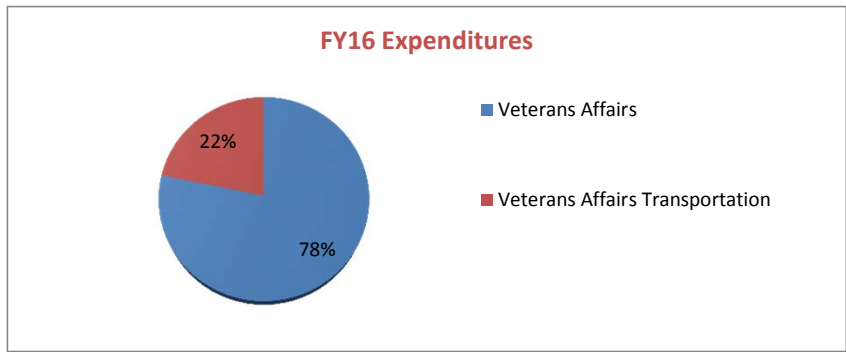
General Fund	\$619,226
Other Ad Valorem	\$0
Non Ad Valorem	\$0
	<hr/>
	\$619,226



Expenditures

Veterans Affairs
Veterans Affairs Transportation
Total

	Adopted FY14 Budget	Adopted FY15 Budget	Proposed FY16 Budget	FY16 Change
Veterans Affairs	468,747	468,165	484,407	3.5%
Veterans Affairs Transportation	130,088	133,956	134,819	0.6%
Total	598,835	602,121	619,226	2.8%

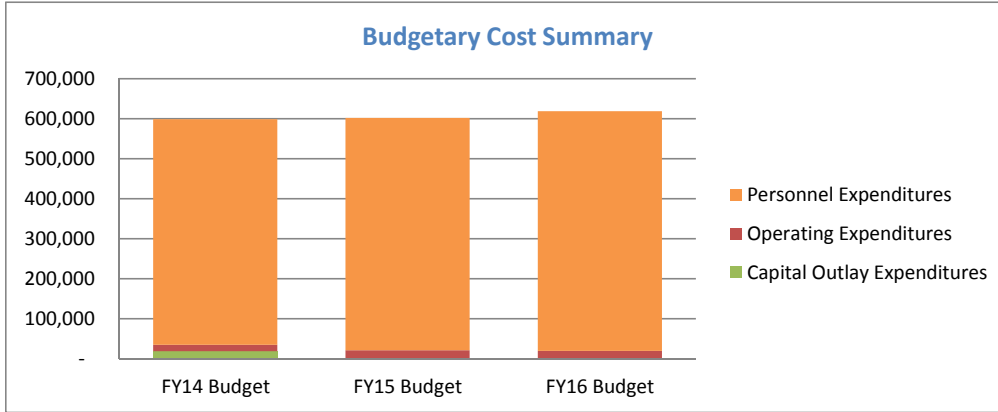


Veterans Affairs

Budgetary Cost Summary

Personnel Expenditures
 Operating Expenditures
 Capital Outlay Expenditures
 Total

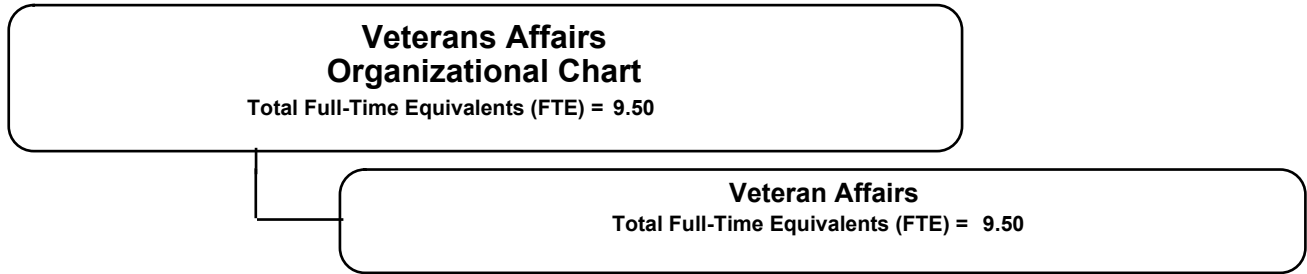
	Adopted FY14 Budget	Adopted FY15 Budget	Proposed FY16 Budget	FY16 Change
Personnel Expenditures	563,728	580,391	599,496	3.3%
Operating Expenditures	16,107	21,730	19,730	-9.2%
Capital Outlay Expenditures	19,000	-	-	-
Total	598,835	602,121	619,226	2.8%



	Adopted FY14 Budget	Adopted FY15 Budget	Proposed FY16 Budget	FY16 Change
FTE History	9.50	9.50	9.50	-

**Monroe County Board of County Commissioners
Fiscal Year 2016 Proposed Fiscal Plan**

Veterans Affairs



Monroe County Board of County Commissioners Fiscal Year 2016 Proposed Fiscal Plan

Veterans Affairs

Business Center Vision

In accordance with FS 292.11 and CFR 38 develop and maintain a highly trained and dedicated staff committed to professional and compassionate delivery of quality service to the veteran community throughout Monroe County.

Mission Statement

The mission of the Veterans Affairs Department is to enhance the quality of life for veterans, dependents and survivors by assisting them in application and prosecution of claims for benefits and entitlements from Federal, State and local levels of government. Assure quality control through strict compliance with all laws and regulations governing the administration of veterans benefits. Effectively operate and maintain the VA Transportation system from the Florida Keys to the Miami VA Medical Center through coordination and cooperation with the Veterans Administration.

Services Provided

Provide full veterans services to all clients to include, but not limited to, filing claims for service-connected compensation (to include Benefits Delivery Before Discharge claims), non-service connected (NSC) pensions, Dependents Indemnity Compensation (DIC), burial benefits, home loans, education benefits, social security claims, transition assistance (monthly TAMP briefing), veterans "homeless" outreach, etc. The Transportation van program provides transportation for veterans from Key West and the Florida Keys to the VA Medical Center in Miami, FL and various surrounding hospitals in Miami, for specialty care Monday through Friday. Additionally, and through an agreement with Monroe County Social Services, provide transportation for social services clients, to various hospitals in Miami for appointments on an as needed/seat availability basis.

Strategic Goals

Ensure proper utilization of assets. Service to the customer is of the utmost importance. Ensuring that assets are being used exclusively to service the customers is key to achieve excellent service. Veterans Affairs will conduct quarterly reviews of the budget to ensure proper asset use.

Ensure proper manpower allocations. The nature of client's need changes continuously. Adjustments to manpower allocations are a continual need. Veterans Affairs will conduct monthly reviews of office performance measures based on clients served to assure proper manpower allocations are in place.

Budgetary Cost Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
Personnel Expenditures	531,029	554,476	580,391	581,091	599,496	3.3%
Operating Expenditures	19,636	14,518	21,730	18,650	19,730	(9.2%)
Capital Outlay Expenditures	-	17,309	-	-	-	-%
Total Budget	550,665	586,303	602,121	599,741	619,226	2.8%

Appropriations by Department	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
Veteran Affairs	550,665	586,303	602,121	599,741	619,226	2.8%
Total Budget	550,665	586,303	602,121	599,741	619,226	2.8%

Revenue Sources	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
General Fund	550,665	586,303	602,121	599,741	619,226	2.8%
Total Revenue	550,665	586,303	602,121	599,741	619,226	2.8%

Position Summary by Department	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2016 Proposed	FY 2016 Variance
Veteran Affairs	9.50	9.50	9.50	9.50	-
Total Full-Time FTE	9.50	9.50	9.50	9.50	-
Total FTE	9.50	9.50	9.50	9.50	-

**Monroe County Board of County Commissioners
Fiscal Year 2016 Proposed Fiscal Plan**

**Veterans Affairs
Veteran Affairs**

Mission Statement

The mission of the Veterans Affairs Department is to enhance the quality of life for veterans, dependents and survivors by assisting them in application and prosecution of claims for benefits and entitlements from Federal, State and local levels of government. Assure quality control through strict compliance with all laws and regulations governing the administration of veteran's benefits. Effectively operate and maintain the VA Transportation system from the Florida Keys to the Miami VA Medical Center through coordination and cooperation with the Veterans Administration.

Services Provided

Provide full veterans services to all clients to include, but not limited to, filing claims for service-connected compensation (to include Benefits Delivery Before Discharge claims), non-service connected (NSC) pensions, Dependents Indemnity Compensation (DIC), burial benefits, home loans, education benefits, social security claims, transition assistance (monthly TAMP briefing), veterans "homeless" outreach, etc. The Transportation van program provides transportation for veterans from Key West and the Florida Keys to the VA Medical Center in Miami, FL and various surrounding hospitals in Miami, for specialty care Monday through Friday. Additionally, and through an agreement with Monroe County Social Services, provide transportation for social services clients, to various hospitals in Miami for appointments on an as needed/seat availability basis.

Advisory Board

The Veterans Affairs Department does not have an Advisory Board.

Budgetary Cost Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
Personnel Expenditures	531,029	554,476	580,391	581,091	599,496	3.3%
Operating Expenditures	19,636	14,518	21,730	18,650	19,730	(9.2%)
Capital Outlay Expenditures	-	17,309	-	-	-	-
Total Budget	550,665	586,303	602,121	599,741	619,226	2.8%

Revenue Sources	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
General Fund	550,665	586,303	602,121	599,741	619,226	2.8%
Total Revenue	550,665	586,303	602,121	599,741	619,226	2.8%

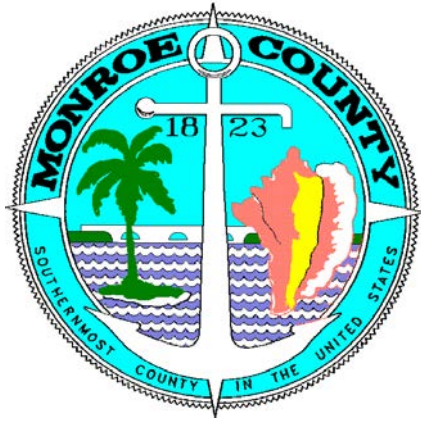
Position Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2016 Proposed	FY 2016 Variance
Administrative Support	3.00	3.00	3.00	3.00	-
Officials & Administrators	2.00	2.00	2.00	2.00	-
Service - Maintenance	1.50	1.50	1.50	1.50	-
Technicians	3.00	3.00	3.00	3.00	-
Total Full-Time FTE	9.50	9.50	9.50	9.50	-
Total FTE	9.50	9.50	9.50	9.50	-

Department Expenditure Budget Comparisons grouped by Division, Fund

Monroe County Board of County Commissioners

Fiscal Year 2016

Account Code	Account Description	2015 Adopted	2015 Amended	2015 YTD	Adpt % Chg	Amd % Chg	FY 2016 Budget	Adpt % Chg	Amd % Chg
10 Veterans Affairs									
001 General Fund									
670 Veteran Affairs									
67001 Veteran Affairs General									
510120	Regular Salaries & Wages	325,450	325,450	230,702	-29.11	-29.11	334,018	2.63	2.63
510140	Overtime	0	0	0	0.00	0.00	0	0.00	0.00
510210	Fica Taxes	29,974	29,974	17,306	-42.26	-42.26	31,239	4.22	4.22
510220	Retirement Contributions	23,619	23,619	16,977	-28.12	-28.12	23,949	1.40	1.40
510230	Life And Health Insurance	66,360	66,360	42,230	-36.36	-36.36	74,340	12.03	12.03
510240	Workers Compensation	1,782	1,782	446	-75.00	-75.00	1,881	5.56	5.56
530400	Travel And Per Diem	5,000	4,400	4,116	-17.67	-6.45	4,500	-10.00	2.27
530409	Vehicle Maintenance Chrgs	3,359	3,359	3,359	0.00	0.00	1,864	-44.51	-44.51
530410	Phone & Postage/freight	2,000	2,000	1,160	-42.02	-42.02	2,000	0.00	0.00
530451	Risk Management Charges	4,761	2,381	2,381	-49.99	0.00	4,764	0.06	100.08
530460	Repair And Maintenance	0	60	60	0.00	0.00	0	0.00	-100.00
530470	Printing And Binding	210	210	77	-63.33	-63.33	210	0.00	0.00
530510	Office Supplies	1,750	1,411	1,360	-22.29	-3.62	1,750	0.00	24.03
530520	Operating Supplies	0	879	280	0.00	-68.15	0	0.00	-100.00
530524	Software	2,400	2,400	0	-100.00	-100.00	2,392	-0.33	-0.33
530528	Internal Fuel	500	500	215	-56.99	-56.99	500	0.00	0.00
530540	Books,pubs,subs,educ,mem.	1,000	1,000	1,000	0.00	0.00	1,000	0.00	0.00
560641	Capital Outlay Vehicles	0	0	0	0.00	0.00	0	0.00	0.00
67003 Veteran Affairs Transport									
510120	Regular Salaries & Wages	83,256	83,256	56,298	-32.38	-32.38	80,509	-3.30	-3.30
510140	Overtime	2,500	3,200	2,788	11.54	-12.86	2,500	0.00	-21.88
510210	Fica Taxes	8,545	8,545	3,984	-53.38	-53.38	8,596	0.60	0.60
510220	Retirement Contributions	6,042	6,042	4,142	-31.45	-31.45	5,773	-4.45	-4.45
510230	Life And Health Insurance	28,440	28,440	14,220	-50.00	-50.00	31,860	12.03	12.03
510240	Workers Compensation	4,423	4,423	1,106	-75.00	-75.00	4,831	9.22	9.22
530400	Travel And Per Diem	750	50	18	-97.63	-64.40	750	0.00	1,400.00
	670 Veteran Affairs	602,121	599,741	404,225	-32.87	-32.60	619,226	2.84	3.25
	001 General Fund	602,121	599,741	404,225	-32.87	-32.60	619,226	2.84	3.25
	10 Veterans Affairs	602,121	599,741	404,225	-32.87	-32.60	619,226	2.84	3.25
	Report Total	602,121	599,741	404,225	-32.87	-32.60	619,226	2.84	3.25



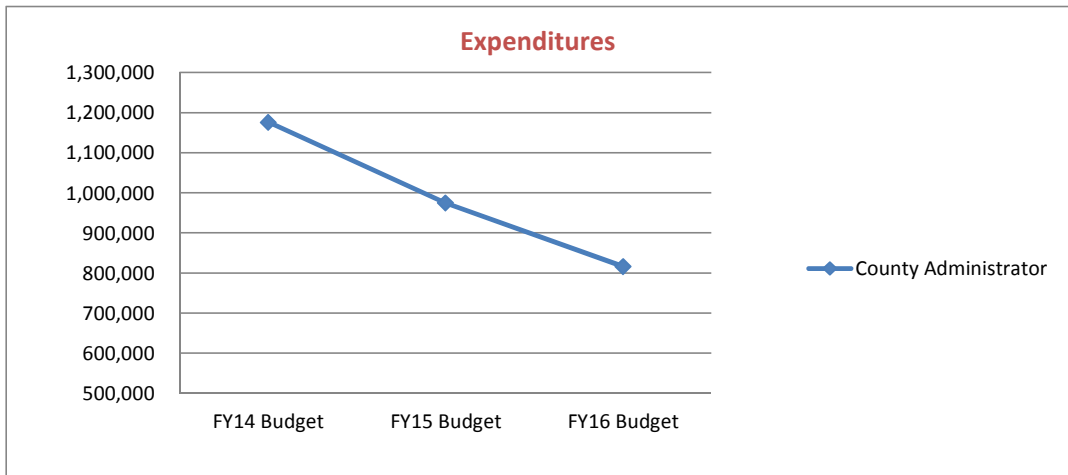
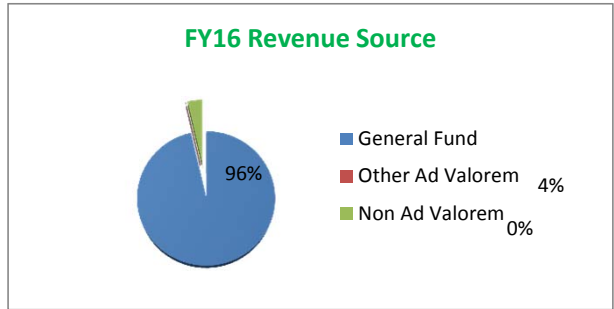
COUNTY ADMINISTRATOR

County Administrator

Proposed FY16:

FY16 Revenue Source

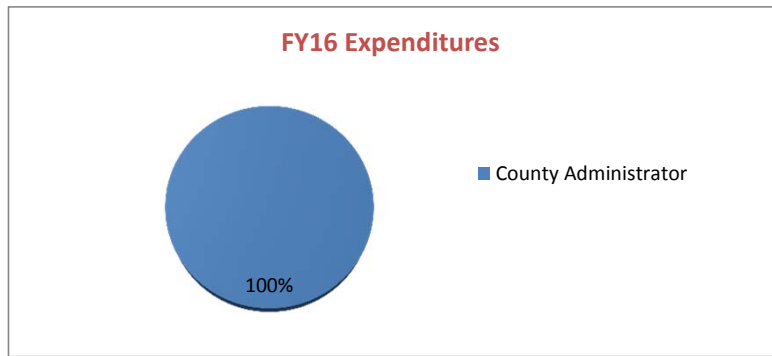
General Fund	\$1,348,753
Other Ad Valorem	\$0
Non Ad Valorem	\$50,000
	<u>\$1,398,753</u>



Expenditures

County Administrator
Sustainability
Total

	Adopted FY14 Budget	Adopted FY15 Budget	Proposed FY16 Budget	FY16 Change
County Administrator	1,176,203	974,683	816,225	-16.3%
Sustainability	-	473,134	582,528	23.1%
Total	1,176,203	1,447,817	1,398,753	-3.4%

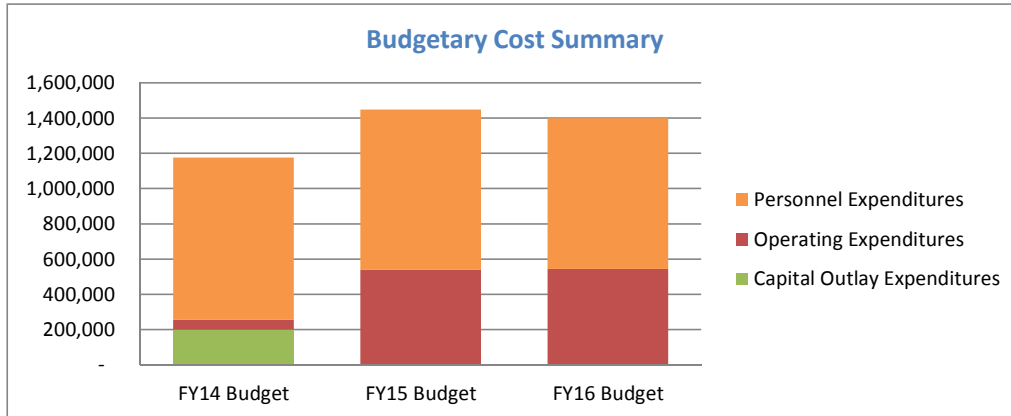


County Administrator

Budgetary Cost Summary

Personnel Expenditures
 Operating Expenditures
 Capital Outlay Expenditures
 Total

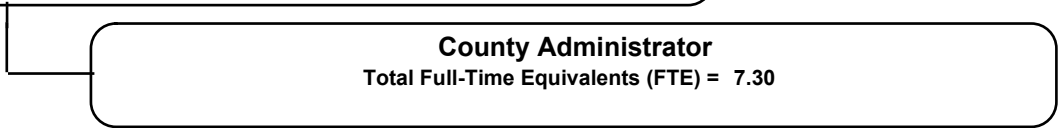
	Adopted FY14 Budget	Adopted FY15 Budget	Proposed FY16 Budget	FY16 Change
Personnel Expenditures	920,349	907,171	853,631	-5.9%
Operating Expenditures	55,854	540,646	545,122	0.8%
Capital Outlay Expenditures	200,000	-	-	-
Total	1,176,203	1,447,817	1,398,753	-3.4%



	Adopted FY14 Budget	Adopted FY15 Budget	Proposed FY16 Budget	FY16 Change
FTE History	7.00	6.90	7.30	0.40
FY14 Change	BOCC Approved FTE - Sr. Director Strategic Planning			
FY15 Change	Re-allocate OMB position & Reclass Director of			
FY16 Change	FTE split for Contract Monitoring of Med Examiner			

**Monroe County Board of County Commissioners
Fiscal Year 2016 Proposed Fiscal Plan**

County Administrator



**Monroe County Board of County Commissioners
Fiscal Year 2016 Proposed Fiscal Plan**

County Administrator

Strategic Goals

To oversee and assure that all county departments provide quality services to the constituents of Monroe County and to maintain efficiencies & effectiveness of county operation.

Budgetary Cost Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
Personnel Expenditures	780,300	906,210	907,171	969,324	853,631	(5.9%)
Operating Expenditures	57,563	137,004	540,646	674,779	545,122	0.8%
Capital Outlay Expenditures	-	-	-	3,714	-	- %
Total Budget	837,863	1,043,214	1,447,817	1,647,817	1,398,753	(3.4%)

Appropriations by Department	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
County Administrator	837,863	1,043,214	1,447,817	1,647,817	1,398,753	(3.4%)
Total Budget	837,863	1,043,214	1,447,817	1,647,817	1,398,753	(3.4%)

Revenue Sources	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
General Fund	833,490	1,043,214	1,445,317	1,445,317	1,348,753	(6.7%)
Governmental Fund Type Grants	-	-	-	150,000	-	- %
Misc Special Revenue Fund	4,373	-	2,500	52,500	50,000	1,900.0%
Total Revenue	837,863	1,043,214	1,447,817	1,647,817	1,398,753	(3.4%)

Position Summary by Department	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2016 Proposed	FY 2016 Variance
County Administrator	5.00	6.90	6.90	7.30	0.40
Total Full-Time FTE	5.00	6.90	6.90	7.30	0.40
Total FTE	5.00	6.90	6.90	7.30	0.40

Monroe County Board of County Commissioners Fiscal Year 2016 Proposed Fiscal Plan

County Administrator County Administrator

Mission Statement

Direct the implementation of Board of County Commissioner's (BOCC) policies to the operating units of County government as prescribed by the Administrative Code.

Services Provided

The County Administrator oversees the daily operation of the county, excluding the Constitutional Officers, Judicial and Health Departments. Our office assists constituents with their inquiries and provide them information when requested. We also prepare the agendas for the Board of County Commissioners' monthly and special meetings. This office also monitors the membership lists of all the County's Boards and Committees.

Major Variances

The Operating budget is for the continuation of Sustainability projects and professional services for the 2016 Climate Summit that will be hosted by Monroe County.

Advisory Board

Budgetary Cost Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
Personnel Expenditures	780,300	906,210	907,171	969,324	853,631	(5.9%)
Operating Expenditures	57,563	137,004	540,646	674,779	545,122	0.8%
Capital Outlay Expenditures	-	-	-	3,714	-	-
Total Budget	837,863	1,043,214	1,447,817	1,647,817	1,398,753	(3.4%)

Revenue Sources	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
General Fund	833,490	1,043,214	1,445,317	1,445,317	1,348,753	(6.7%)
Governmental Fund Type Grants	-	-	-	150,000	-	-
Misc Special Revenue Fund	4,373	-	2,500	52,500	50,000	1,900.0%
Total Revenue	837,863	1,043,214	1,447,817	1,647,817	1,398,753	(3.4%)

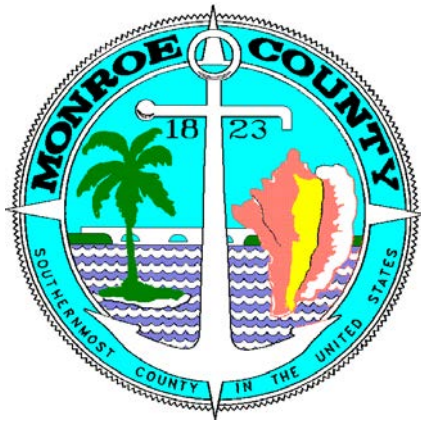
Position Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2016 Proposed	FY 2016 Variance
Administrative Support	1.00	1.00	1.00	1.00	-
Officials & Administrators	4.00	3.90	3.90	4.30	0.40
Professionals	-	2.00	2.00	2.00	-
Total Full-Time FTE	5.00	6.90	6.90	7.30	0.40
Total FTE	5.00	6.90	6.90	7.30	0.40

Department Expenditure Budget Comparisons grouped by Division, Fund

Monroe County Board of County Commissioners

Fiscal Year 2016

Account Code	Account Description	2015 Adopted	2015 Amended	2015 YTD	Adpt % Chg	Amd % Chg	FY 2016 Budget	Adpt % Chg	Amd % Chg
04 County Administrator									
001 General Fund									
050 County Administrator									
05000 County Administrator									
510120	Regular Salaries & Wages	715,569	722,722	541,546	-24.32	-25.07	558,087	-22.01	-22.78
510140	Overtime	1,000	1,000	314	-68.58	-68.58	0	-100.00	-100.00
510210	Fica Taxes	45,649	45,649	36,499	-20.04	-20.04	35,415	-22.42	-22.42
510220	Retirement Contributions	76,785	76,785	64,341	-16.21	-16.21	68,602	-10.66	-10.66
510230	Life And Health Insurance	65,412	55,412	38,157	-41.67	-31.14	66,906	2.28	20.74
510240	Workers Compensation	2,756	2,756	689	-75.00	-75.00	2,093	-24.06	-24.06
530340	Other Contractual Service	0	0	0	0.00	0.00	10,000	0.00	0.00
530400	Travel And Per Diem	20,000	25,000	23,233	16.16	-7.07	30,000	50.00	20.00
530409	Vehicle Maintenance Chrgs	351	351	351	0.00	0.00	659	87.75	87.75
530410	Phone & Postage/freight	9,000	9,000	3,614	-59.85	-59.85	9,000	0.00	0.00
530440	Rentals And Leases	4,200	4,200	2,142	-48.99	-48.99	4,200	0.00	0.00
530451	Risk Management Charges	14,761	7,380	7,380	-50.00	0.00	12,363	-16.25	67.52
530460	Repair And Maintenance	0	5,225	225	0.00	-95.69	0	0.00	-100.00
530470	Printing And Binding	500	500	307	-38.52	-38.52	500	0.00	0.00
530490	Miscellaneous Expenses	1,500	700	226	-84.91	-67.66	1,500	0.00	114.29
530498	Advertising	0	228	227	0.00	-0.26	0	0.00	-100.00
530510	Office Supplies	3,000	3,000	1,662	-44.60	-44.60	3,000	0.00	0.00
530520	Operating Supplies	6,000	2,861	1,290	-78.50	-54.92	5,000	-16.67	74.78
530521	Gasoline	0	0	0	0.00	0.00	700	0.00	0.00
530528	Internal Fuel	1,000	1,000	302	-69.84	-69.84	1,000	0.00	0.00
530540	Books,pubs,subs,educ,mem.	7,200	7,200	8,166	13.41	13.41	7,200	0.00	0.00
560640	Capital Outlay-equipment	0	3,714	3,714	0.00	0.00	0	0.00	-100.00
05008 Sustainability									
510120	Regular Salaries & Wages	0	0	0	0.00	0.00	97,582	0.00	0.00
510130	Other Salaries & Wages	0	65,000	0	0.00	-100.00	0	0.00	-100.00
510210	Fica Taxes	0	0	0	0.00	0.00	6,963	0.00	0.00
510220	Retirement Contributions	0	0	0	0.00	0.00	6,997	0.00	0.00
510230	Life And Health Insurance	0	0	0	0.00	0.00	10,620	0.00	0.00
510240	Workers Compensation	0	0	0	0.00	0.00	366	0.00	0.00
530310	Professional Services	100,000	35,000	0	-100.00	-100.00	100,000	0.00	185.71
530340	Other Contractual Service	320,634	314,814	55,316	-82.75	-82.43	260,000	-18.91	-17.41
530440	Rentals And Leases	0	335	335	0.00	0.00	0	0.00	-100.00
530480	Promotional Activities	0	4,985	0	0.00	-100.00	0	0.00	-100.00
530490	Miscellaneous Expenses	50,000	45,764	0	-100.00	-100.00	50,000	0.00	9.26
530498	Advertising	0	842	842	0.00	0.00	0	0.00	-100.00
530520	Operating Supplies	0	3,894	3,894	0.00	0.00	0	0.00	-100.00
050 County Administrator		1,445,317	1,445,317	794,773	-45.01	-45.01	1,348,753	-6.68	-6.68
001 General Fund		1,445,317	1,445,317	794,773	-45.01	-45.01	1,348,753	-6.68	-6.68
125 Governmental Fund Type Grants									
050 County Administrator									
05007 Go Solar Pgm ILA									
530490	Miscellaneous Expenses	0	150,000	0	0.00	-100.00	0	0.00	-100.00
050 County Administrator		0	150,000	0	0.00	-100.00	0	0.00	-100.00
125 Governmental Fund Type Grants		0	150,000	0	0.00	-100.00	0	0.00	-100.00
158 Misc Special Revenue Fund									
050 County Administrator									
06047 Climate Leadership Summit									
530490	Miscellaneous Expenses	2,500	52,500	0	-100.00	-100.00	50,000	1,900.00	-4.76
050 County Administrator		2,500	52,500	0	-100.00	-100.00	50,000	1,900.00	-4.76
158 Misc Special Revenue Fund		2,500	52,500	0	-100.00	-100.00	50,000	1,900.00	-4.76
04 County Administrator		1,447,817	1,647,817	794,773	-45.11	-51.77	1,398,753	-3.39	-15.11



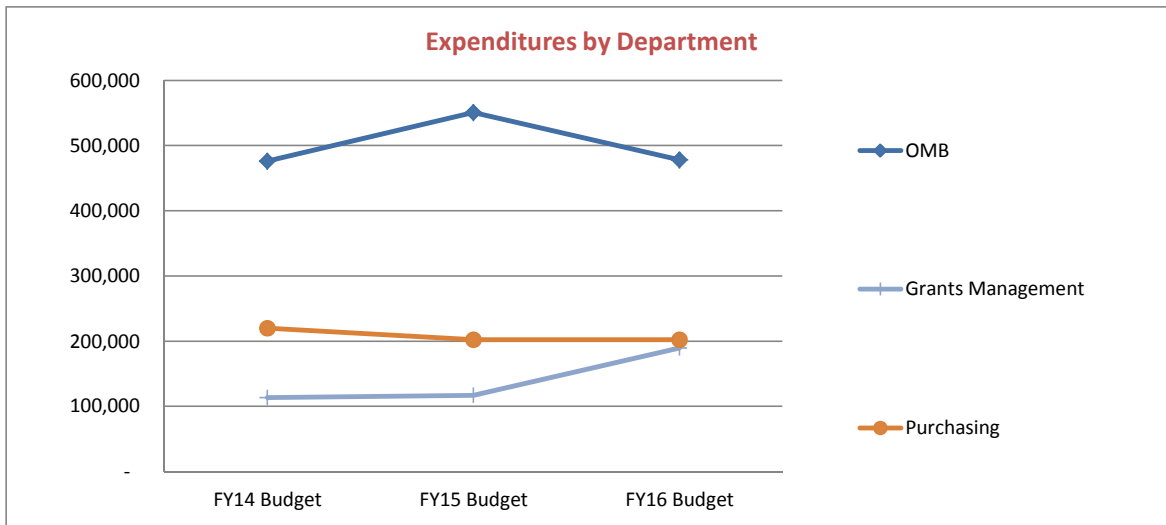
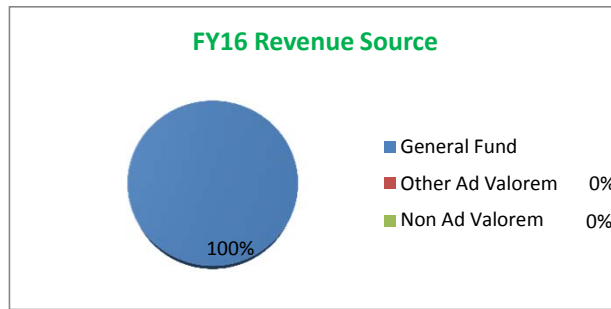
BUDGET & FINANCE

Budget & Finance

Proposed FY16:

FY16 Revenue Source

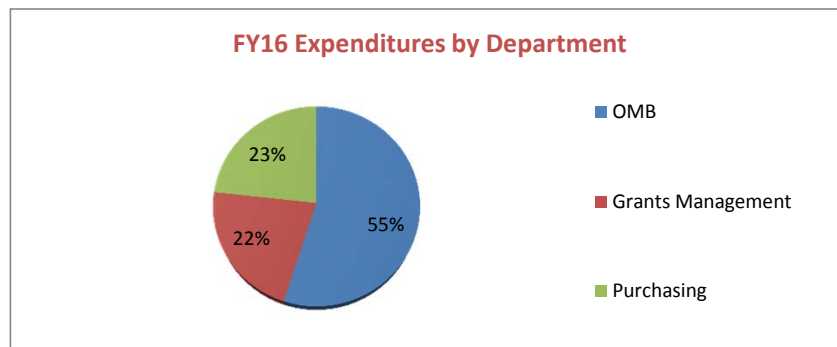
General Fund	\$869,720
Other Ad Valorem	\$0
Non Ad Valorem	\$0
	\$869,720



Expenditures by Department

OMB
Grants Management
Purchasing
Total

	Adopted FY14 Budget	Adopted FY15 Budget	Proposed FY16 Budget	FY16 Change
OMB	476,066	550,751	477,982	-13.2%
Grants Management	113,532	116,705	189,474	62.4%
Purchasing	220,091	202,264	202,264	0.0%
Total	809,689	869,720	869,720	0.0%

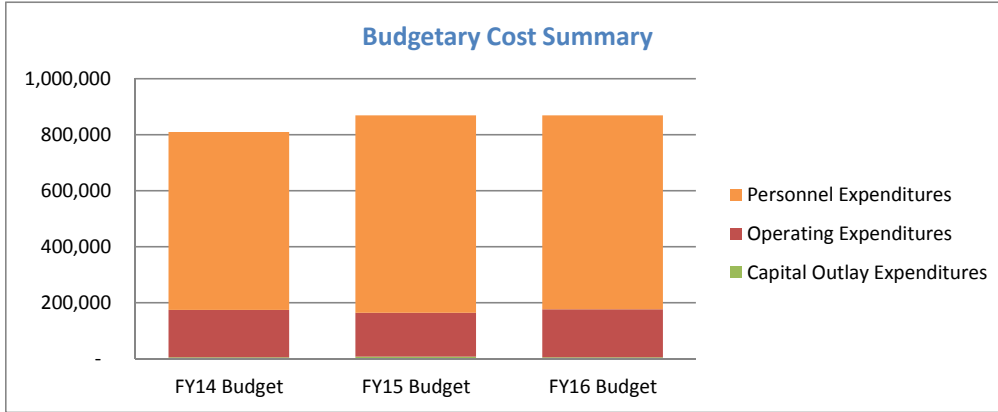


Budget & Finance

Budgetary Cost Summary

Personnel Expenditures
 Operating Expenditures
 Capital Outlay Expenditures
 Total

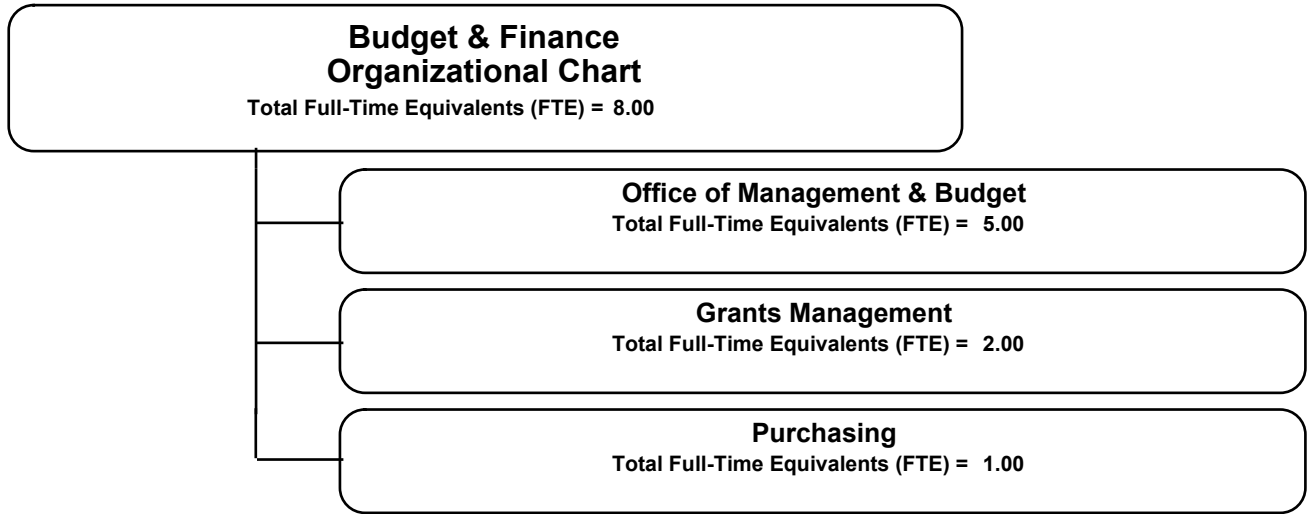
	Adopted FY14 Budget	Adopted FY15 Budget	Proposed FY16 Budget	FY16 Change
Personnel Expenditures	634,813	705,391	692,633	-1.8%
Operating Expenditures	168,876	156,329	171,087	9.4%
Capital Outlay Expenditures	6,000	8,000	6,000	-25.0%
Total	809,689	869,720	869,720	0.0%



	Adopted FY14 Budget	Adopted FY15 Budget	Proposed FY16 Budget	FY16 Change
FTE History	8.00	8.00	8.00	-

**Monroe County Board of County Commissioners
Fiscal Year 2016 Proposed Fiscal Plan**

Budget & Finance



Monroe County Board of County Commissioners Fiscal Year 2016 Proposed Fiscal Plan

Budget & Finance

Business Center Vision

Provide administrative tools, techniques and consultation to county departments to optimize performance in all areas of the county budget. Preparation and oversight of the county's budget during the three phases of budget implementation. Implement, monitor and revise the county's purchasing policy in order to ensure goods and services are secured in the most economical and efficient manner. Identify, apply for and monitor grant applications and implementation.

Mission Statement

To provide all county departments support with the budget, grant and purchasing needs in accordance with policies determined by the Board of County Commissioners and the Florida Statutes.

Services Provided

The Division of Budget & Finance provides financial and resource management in 6 key areas:

- Financial Support- Guidance in the preparation and implementation of operating and capital budgets
- Financial Services- Maintenance of department budgets via transfers, resolutions & budget amendments during the year
- Financial Planning- Debt Management, Revenue Forecasting, and expenditure analysis
- Financial Systems- Enterprise-wide software programs, including GovMax & assistance with Finance Pentamation system
- Procurement- Purchasing services, proposals, bid coordination, oversight of the County's Purchasing Policy
- Grant Administration- Provide assistance for internal grants to local agencies with funding from federal and state agencies

Strategic Goals

Excellent governance through responsible management of county budget to ensure and sustain fiscal strength and stability.

Budgetary Cost Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
Personnel Expenditures	528,005	608,113	705,391	693,552	692,633	(1.8%)
Operating Expenditures	391,205	320,610	156,329	306,483	171,087	9.4%
Capital Outlay Expenditures	-	6,923	8,000	6,443	6,000	(25.0%)
Total Budget	919,210	935,646	869,720	1,006,478	869,720	- %

Appropriations by Department	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
Grants Management	140,274	109,895	116,705	116,705	189,474	62.4%
Office of Management & Budget	595,514	620,249	550,751	687,509	477,982	(13.2%)
Purchasing	183,421	205,503	202,264	202,264	202,264	-
Total Budget	919,210	935,646	869,720	1,006,478	869,720	- %

Revenue Sources	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
General Fund	638,427	721,579	869,720	867,214	869,720	-
Governmental Fund Type Grants	280,782	214,068	-	139,264	-	-
Total Revenue	919,210	935,646	869,720	1,006,478	869,720	- %

**Monroe County Board of County Commissioners
Fiscal Year 2016 Proposed Fiscal Plan**

Budget & Finance

Position Summary by Department	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2016 Proposed	FY 2016 Variance
Office of Management & Budget	5.00	5.00	6.00	5.00	(1.00)
Grants Management	2.00	1.00	1.00	2.00	1.00
Purchasing	2.00	2.00	1.00	1.00	-
Total Full-Time FTE	9.00	8.00	8.00	8.00	-
Total FTE	9.00	8.00	8.00	8.00	-

Monroe County Board of County Commissioners Fiscal Year 2016 Proposed Fiscal Plan

Budget & Finance Office of Management & Budget

Mission Statement

Provide strategic planning and support to Monroe County government, which will promote efficient management practices, sound financial budgeting, and competitive procurement county-wide, while maintaining the highest standards of ethics, integrity and prudent expenditure of public funds.

Services Provided

- Develop, implement, and monitor annual operating and capital budgets by following Florida Statutes.
- Financial analysis, Revenue and Expenditure Forecasting and reporting.
- Provide budget assistance to all County Departments.

Major Variances

The 2016 budget decrease can be attributed to the reallocation of 1 FTE in the Division from Staff Accountant to Sr. Finance and Grants Analyst.

Advisory Board

None

Budgetary Cost Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
Personnel Expenditures	289,640	374,878	490,686	490,686	403,443	(17.8%)
Operating Expenditures	305,874	238,448	54,065	194,205	68,539	26.8%
Capital Outlay Expenditures	-	6,923	6,000	2,618	6,000	- %
Total Budget	595,514	620,249	550,751	687,509	477,982	(13.2%)

Revenue Sources	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
General Fund	314,732	406,181	550,751	548,245	477,982	(13.2%)
Governmental Fund Type Grants	280,782	214,068	-	139,264	-	- %
Total Revenue	595,514	620,249	550,751	687,509	477,982	(13.2%)

Position Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2016 Proposed	FY 2016 Variance
Administrative Support	3.00	3.00	4.00	4.00	-
Officials & Administrators	2.00	2.00	2.00	1.00	(1.00)
Total Full-Time FTE	5.00	5.00	6.00	5.00	(1.00)
Total FTE	5.00	5.00	6.00	5.00	(1.00)

Objectives and Performance Measures	Unit of Measure	FY 2014 Actual	FY 2015 Target	FY 2015 Estimate	FY 2016 Proposed
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Effective allocation of resources to meet current operating and capital needs

• Process Budget Transfer Requests	#	1,717	2,000	2,081	2,000
• Review all County contracts	#	439	450	446	450
• Resolutions prepared and posted	#	258	400	294	400

Maintain stable, protected reserves

• Emergency Hurricane/Disaster Reserve Balance	\$	10,000,000	10,000,000	10,000,000	10,000,000
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Monroe County Board of County Commissioners

Fiscal Year 2016 Proposed Fiscal Plan

Budget & Finance Grants Management

Services Provided

- Administer and monitor human service organization contracts;
- Prepare the County's annual Edward Byrne Memorial Justice Assistance Grants (including both Federal and State pass-thru allocations) and the annual RSAT application; obligate all grant funds;
- Manage grants assigned to the department to ensure grant implementation and compliance including Byrne, RSAT, State Energy Program, CJMHSA, and Monroe County Sheriff's Office grants;
- Prepare grant applications assigned to the department;
- Administer grants/contracts assigned to the department;
- Manage Public Assistance program (FEMA reimbursement);
- Monitor state and federal legislation for potential funding opportunities, disseminate this information to all departments, and assist departments with grant applications when possible;
- Prepare legislative agenda, appropriations requests, and legislative advocacy in conjunction with state and federal lobbyists;
- Monitor pending state and federal legislation for programmatic and budgetary impacts;
- Provide direct support to the following advisory boards: Human Services Advisory Board, Substance Abuse Policy Advisory Board, and CJMHSA Advisory Council;
- Development of Strategic Plan; coordination of annual Action Plans.

Major Variances

The 2016 budget increase can be attributed to the reallocation of 1 FTE in the Division from Staff Accountant to Sr. Finance and Grants Analyst. This change was necessary to handle the increasing need of analytical monitoring for grants.

Advisory Board

- Human Service Advisory Board
- Substance Abuse Policy Advisory Board

Budgetary Cost Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
Personnel Expenditures	129,307	104,035	97,405	102,905	173,604	78.2%
Operating Expenditures	10,967	5,860	19,300	11,974	15,870	(17.8%)
Capital Outlay Expenditures	-	-	-	1,826	-	-
Total Budget	140,274	109,895	116,705	116,705	189,474	62.4%

Revenue Sources	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
General Fund	140,274	109,895	116,705	116,705	189,474	62.4%
Total Revenue	140,274	109,895	116,705	116,705	189,474	62.4%

Position Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2016 Proposed	FY 2016 Variance
Administrative Support	-	-	-	1.00	1.00
Officials & Administrators	2.00	1.00	1.00	1.00	-
Total Full-Time FTE	2.00	1.00	1.00	2.00	1.00
Total FTE	2.00	1.00	1.00	2.00	1.00

**Monroe County Board of County Commissioners
Fiscal Year 2016 Proposed Fiscal Plan**

**Budget & Finance
Purchasing**

Mission Statement

To provide quality purchasing and contracting support to all county departments in a timely, cost effective and professional manner.
 -Follow a strict Code of Ethics, avoiding the appearance of and preventing the opportunity for favoritism.
 -Seek to maximize the purchasing power of public funds, while promoting fair and open competition.
 -Strive to create a work environment that demonstrates teamwork, respect, integrity and honest communication.

Services Provided

Implement the Board's Purchasing Policy for all RFP's and contracts for goods and services.
 Process all department's purchasing orders.
 When required, purchase supplies and materials for all departments.

Advisory Board

Budgetary Cost Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
Personnel Expenditures	109,057	129,200	117,300	99,961	115,586	(1.5%)
Operating Expenditures	74,364	76,303	82,964	100,303	86,678	4.5%
Capital Outlay Expenditures	-	-	2,000	2,000	-	(100.0%)
Total Budget	183,421	205,503	202,264	202,264	202,264	- %

Revenue Sources	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2015 Amended	FY 2016 Proposed	FY 2016 Change
General Fund	183,421	205,503	202,264	202,264	202,264	- %
Total Revenue	183,421	205,503	202,264	202,264	202,264	- %

Position Summary	FY 2013 Actual	FY 2014 Actual	FY 2015 Adopted	FY 2016 Proposed	FY 2016 Variance
Administrative Support	1.00	1.00	-	-	-
Professionals	1.00	1.00	1.00	1.00	-
Total Full-Time FTE	2.00	2.00	1.00	1.00	-
Total FTE	2.00	2.00	1.00	1.00	-

Department Expenditure Budget Comparisons grouped by Division, Fund

Monroe County Board of County Commissioners

Fiscal Year 2016

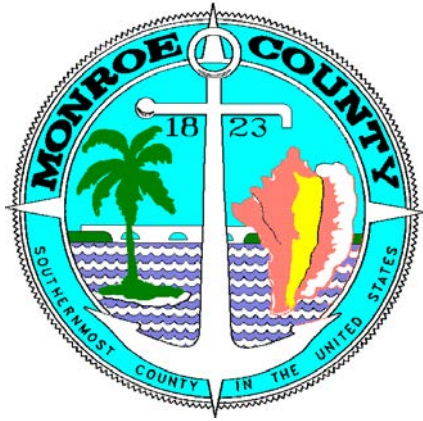
Account Code	Account Description	2015 Adopted	2015 Amended	2015 YTD	Adpt % Chg	Amd % Chg	FY 2016 Budget	Adpt % Chg	Amd % Chg
18 Budget & Finance									
001 General Fund									
060 Office of Management & Budget									
06001 Office Of Mgmt And Budget									
510120	Regular Salaries & Wages	371,955	363,955	236,185	-36.50	-35.11	300,245	-19.28	-17.50
510140	Overtime	2,000	11,000	4,438	121.88	-59.66	2,000	0.00	-81.82
510210	Fica Taxes	31,424	30,424	17,669	-43.77	-41.92	25,443	-19.03	-16.37
510220	Retirement Contributions	26,995	26,995	17,370	-35.65	-35.65	21,527	-20.26	-20.26
510230	Life And Health Insurance	56,880	56,880	27,650	-51.39	-51.39	53,100	-6.65	-6.65
510240	Workers Compensation	1,432	1,432	358	-75.00	-75.00	1,128	-21.23	-21.23
530310	Professional Services	20,000	0	0	-100.00	0.00	15,000	-25.00	0.00
530340	Other Contractual Service	0	14,388	0	0.00	-100.00	17,389	0.00	20.86
530400	Travel And Per Diem	5,500	4,300	2,009	-63.47	-53.28	5,500	0.00	27.91
530409	Vehicle Maintenance Chrgs	830	830	830	0.00	0.00	1,347	62.29	62.29
530410	Phone & Postage/freight	2,500	2,500	1,471	-41.15	-41.15	2,500	0.00	0.00
530440	Rentals And Leases	2,773	2,773	1,848	-33.35	-33.35	2,773	0.00	0.00
530451	Risk Management Charges	5,012	2,506	2,506	-50.00	0.00	5,680	13.33	126.66
530460	Repair And Maintenance	0	2,250	2,175	0.00	-3.33	0	0.00	-100.00
530470	Printing And Binding	2,500	2,500	1,980	-20.82	-20.82	3,500	40.00	40.00
530490	Miscellaneous Expenses	350	350	295	-15.73	-15.73	350	0.00	0.00
530498	Advertising	4,000	3,082	1,040	-74.01	-66.27	4,000	0.00	29.77
530510	Office Supplies	5,000	4,850	4,475	-10.51	-7.74	5,000	0.00	3.09
530520	Operating Supplies	1,500	10,512	10,402	593.45	-1.05	1,500	0.00	-85.73
530528	Internal Fuel	500	500	195	-60.95	-60.95	400	-20.00	-20.00
530540	Books,pubs,subs,educ,mem.	3,600	3,600	1,785	-50.42	-50.42	3,600	0.00	0.00
560640	Capital Outlay-equipment	6,000	2,618	2,618	-56.37	0.00	6,000	0.00	129.21
060 Office of Management & Budget		550,751	548,245	337,298	-38.76	-38.48	477,982	-13.21	-12.82
093 Grants Management									
06000 Grants Management									
510120	Regular Salaries & Wages	75,634	75,634	53,678	-29.03	-29.03	131,343	73.66	73.66
510140	Overtime	0	5,000	2,874	0.00	-42.52	0	0.00	-100.00
510210	Fica Taxes	6,511	6,511	3,993	-38.67	-38.67	11,111	70.65	70.65
510220	Retirement Contributions	5,489	5,989	4,161	-24.20	-30.52	9,417	71.56	57.24
510230	Life And Health Insurance	9,480	9,480	5,530	-41.67	-41.67	21,240	124.05	124.05
510240	Workers Compensation	291	291	73	-75.00	-75.00	493	69.42	69.42
530340	Other Contractual Service	12,500	2,794	0	-100.00	-100.00	8,170	-34.64	192.36
530400	Travel And Per Diem	4,000	4,000	1,280	-68.01	-68.01	4,000	0.00	0.00
530410	Phone & Postage/freight	300	300	57	-80.87	-80.87	200	-33.33	-33.33
530460	Repair And Maintenance	0	225	225	0.00	0.00	0	0.00	-100.00
530498	Advertising	500	500	499	-0.18	-0.18	1,300	160.00	160.00
530510	Office Supplies	400	400	47	-88.23	-88.23	300	-25.00	-25.00
530520	Operating Supplies	0	2,155	2,011	0.00	-6.69	500	0.00	-76.80
530540	Books,pubs,subs,educ,mem.	1,600	1,600	475	-70.31	-70.31	1,400	-12.50	-12.50
560640	Capital Outlay-equipment	0	1,826	1,469	0.00	-19.55	0	0.00	-100.00
093 Grants Management		116,705	116,705	76,371	-34.56	-34.56	189,474	62.35	62.35
094 Purchasing									
06030 Purchasing									
510120	Regular Salaries & Wages	56,807	79,068	50,423	-11.24	-36.23	58,295	2.62	-26.27
510130	Other Salaries & Wages	41,600	0	0	-100.00	0.00	37,000	-11.06	0.00
510140	Overtime	0	2,000	1,153	0.00	-42.34	0	0.00	-100.00
510210	Fica Taxes	5,071	5,071	3,925	-22.60	-22.60	5,272	3.96	3.96
510220	Retirement Contributions	4,123	4,123	3,801	-7.81	-7.81	4,180	1.38	1.38
510230	Life And Health Insurance	9,480	9,480	5,530	-41.67	-41.67	10,620	12.03	12.03
510240	Workers Compensation	219	219	55	-75.00	-75.00	219	0.00	0.00
530340	Other Contractual Service	67,111	68,150	44,950	-33.02	-34.04	69,600	3.71	2.13
530400	Travel And Per Diem	1,500	1,500	0	-100.00	-100.00	1,775	18.33	18.33
530410	Phone & Postage/freight	300	300	18	-94.01	-94.01	500	66.67	66.67
530440	Rentals And Leases	8,553	8,553	4,842	-43.39	-43.39	8,553	0.00	0.00
530470	Printing And Binding	0	0	0	0.00	0.00	50	0.00	0.00
530498	Advertising	0	200	134	0.00	-33.06	200	0.00	0.00
530510	Office Supplies	2,000	1,800	590	-70.52	-67.24	2,000	0.00	11.11
530520	Operating Supplies	1,000	17,300	8,929	792.90	-48.39	1,500	50.00	-91.33
530540	Books,pubs,subs,educ,mem.	2,500	2,500	175	-93.00	-93.00	2,500	0.00	0.00
560640	Capital Outlay-equipment	2,000	2,000	0	-100.00	-100.00	0	-100.00	-100.00

Department Expenditure Budget Comparisons grouped by Division, Fund

Monroe County Board of County Commissioners

Fiscal Year 2016

Account Code	Account Description	2015 Adopted	2015 Amended	2015 YTD	Adpt % Chg	Amd % Chg	FY 2016 Budget	Adpt % Chg	Amd % Chg
18 Budget & Finance									
001 General Fund									
	094 Purchasing	202,264	202,264	124,524	-38.43	-38.43	202,264	0.00	0.00
	001 General Fund	869,720	867,214	538,194	-38.12	-37.94	869,720	0.00	0.29
125 Governmental Fund Type Grants									
060 Office of Management & Budget									
	06019 Res Substance Abuse Treat								
530490	Miscellaneous Expenses	0	66,667	6,881	0.00	-89.68	0	0.00	-100.00
06040	Drug Court Pgm Urin								
530490	Miscellaneous Expenses	0	0	0	0.00	0.00	0	0.00	0.00
06045	DCF#LHZ237 CJMHSA RA								
530490	Miscellaneous Expenses	0	0	0	0.00	0.00	0	0.00	0.00
06055	DOJ DC Medical Director Init								
530490	Miscellaneous Expenses	0	17,921	13,100	0.00	-26.90	0	0.00	-100.00
06057	GCC Women Jail Drug Abuse Treat								
530490	Miscellaneous Expenses	0	37,331	14,908	0.00	-60.07	0	0.00	-100.00
06059	GCC Heron Reduce Crime								
530490	Miscellaneous Expenses	0	17,345	8,826	0.00	-49.12	0	0.00	-100.00
	060 Office of Management & Budget	0	139,264	43,714	0.00	-68.61	0	0.00	-100.00
	125 Governmental Fund Type Grants	0	139,264	43,714	0.00	-68.61	0	0.00	-100.00
	18 Budget & Finance	869,720	1,006,478	581,908	-33.09	-42.18	869,720	0.00	-13.59
	Report Total	869,720	1,006,478	581,908	-33.09	-42.18	869,720	0.00	-13.59



DEBT SERVICE

Debt Service Budget Summary

Debt Policy

The Board of County Commissioners debt policy is defined by general County ordinance Section 2-241:

“The board is hereby authorized and empowered, in order to carry out the purpose of this article, to borrow money and issue certificates of indebtedness therefor upon such terms and at such rates of interest as the board may deem advisable and in accordance with the provision of article VII section 12 of the Florida Constitution of 1968 and Florida Statutes, chapter 125 and other special and general laws and said certificates of indebtedness may be a charge upon all revenues derived from taxes in that year or may be made payable from budgetary requirements in due course of law, as the board may elect.”

Debt Capacity

The ability of the County to issue debt is a function of: (1) the revenues legally available to pledge as security for the debt; (2) limitations on the collection of that revenue which the bondholder will take into account in determining the principal amount of bonds which could be repaid; and, (3) the market interest rates in effect at the time the debt is issued, together with the length of time for repayment. The debt capacity of the County’s non ad valorem revenue base is strong but restricted in practice because the revenues are also used for funding operations.

Annual debt service on Monroe County’s direct debt shall not exceed the following annual median ratios for medium size counties published by Moody’s Investment Services: debt to operating revenue, debt to assessed valuation, and debt per capita.

Ad Valorem Debt Capacity

Monroe County does not currently use ad valorem debt financing. The Florida Constitution does not limit the amount of ad valorem taxes a county may levy for the payment of bonds authorized by voters’ referendum. The County is limited by Article VII, Section 9 of the Florida Constitution to a maximum levy of 10 mills per \$1.00 of the assessed value of real estate and tangible personal property for purposes other than the repayment of voted bonds. The County’s countywide millage is below the statutory limit.

There are several different types of debt incurred by cities and counties in Florida, including general obligation debt, revenue debt and other debt including long-term leases and government loans. Following are descriptions of Monroe County’s outstanding debt issues:

Infrastructure Sales Surtax Revenue Bond, Series 2007- Revenue bond issued in 2007 to finance construction of Big Pine Park, Big Pine Key Fire Station, Conch Key Fire Station, Stock Island Fire Station, Public Works Compound-Rockland Key, Cudjoe Regional Wastewater System and payment obligation to the Key Largo Wastewater Treatment District. These bonds are being repaid from the One Cent Infrastructure Sales Surtax.

Clean Water State Revolving Fund Construction Loan Agreement WW602091 (Big Coppitt) - This loan agreement with the Department of Environmental Protection is being used to fund a portion of the Big Coppitt Key Wastewater Project. The loan is being repaid from revenues generated by the One Cent Infrastructure Sales Surtax. The loan agreement was modified and the principal amount was reduced. Special assessment revenue collection will now be used to pay down the loan.

Debt Service Budget Summary

Clean Water State Revolving Fund Construction Loan Agreement WW440710 (Cudjoe Regional) - This loan agreement with the Department of Environmental Protection is being used to fund a portion of the Cudjoe Regional Wastewater Project. The loan agreement was amended in June, 2014 to increase to total to \$120 million from the original agreement of \$90 million. The first allocation of \$40 million was executed in May, 2013. Amendment 1 to the agreement increased the allocation to \$65 million was executed in November, 2013. Amendment 2, executed on April, 2014 increased the allocation to \$71 million. Amendment 3, executed in October, 2014 increased the allocation to \$101 million. The debt payments will begin within six months after project completion and the amortization schedule will be established at that time. The final amortization schedule is dependent upon the total amount drawn against the total loan allocation. The loan will be repaid from revenues generated by the One Cent Infrastructure Sales Surtax as well as special assessment revenue.

Infrastructure Sales Surtax Improvement and Refunding Revenue Bond, Series 2014 - Revenue bond issued 2014 finance construction of a courthouse and jail to replace the existing facilities on Plantation Key, a Fire/Rescue Training Academy on Crawl Key, a library to replace the existing facility in Marathon, to rehabilitate the Jefferson Browne Building in Key West and to refinance the outstanding 2003 Revenue Bonds. This bond will be repaid from the One Cent Infrastructure Sales Surtax.

Infrastructure Sales Surtax Master Revenue Bond (PNC Bank Line of Credit), Series 2014- A Non-Revolving Line of Credit to finance or refinance the construction of the Cudjoe Regional Wastewater Project and to finance or refinance construction of a courthouse and jail to replace the existing facilities on Plantation Key, a Fire/Rescue Training Academy on Crawl Key, a library to replace the existing facility in Marathon, to rehabilitate the Jefferson Browne Building in Key West and to refinance the outstanding 2003 Revenue Bond. This bond will be repaid from the One Cent Infrastructure Sales Surtax.

Refinancing of Debt

Management continually monitors the County's debt portfolio for opportunities to refinance or refund outstanding debt, as market conditions and debt covenants allow, maximizing financing cost savings. In 1993, Monroe County re-financed original revenue bond debt issued in 1983 and 1988. In 1998, Monroe County refinanced the Sales Tax Revenue Bonds – 1991. In 2002, Monroe County refinanced the Refunding Bonds- 1993 (88), and the Solid Waste Revenue Bonds-1991 (88) and in 2014 Monroe County refinanced the Infrastructure Sales Surtax Revenue Bond-Series 2003.

Bond Ratings

Moody's Investors Service grades the investment quality of municipal bonds from the highest quality which is "Aaa" to the lowest credit rating, which is "C". Standard & Poor's and Fitch rating services grades from "AAA" the highest, to "D" which is the lowest. Monroe County bonds have historically been rated "Aaa" and "AAA" from Moody's Investor Service and Standard & Poor's Corporation, respectively. More recently, the Fitch Rating agency of New York affirmed Monroe County's rating as "AA-".

Debt Service Summary by Type

	Principal Amount Issued	Interest & Other Costs	Total Debt Service	9/30/2015 Debt Paid	9/30/2015 Gross Debt Outstanding	FY2016 Less Debt Payments	9/30/2016 Net Debt Outstanding	Date of Maturity	Effective Interest Rate
General Obligation Bonds:									
	\$	-			\$	-	\$	-	N/A
Non Ad-Valorem Supported Debt:									
Infrastructure Sales Surtax Rev, 2003 *	21,455,000	6,723,576	28,178,576	27,643,474	-	-	-	4/1/2018	3.25% to 4.0%
Infrastructure Sales Surtax Rev, 2007	29,415,000	8,303,916	37,718,916	27,046,856	10,672,060	3,591,055	7,081,005	4/1/2018	3.76%
SRF Loan WW602091-Big Coppitt	19,500,540	3,667,722	23,168,262	13,280,158	9,888,104	681,938	9,206,166	3/15/2030	2.71%
Infrastructure Sales Surtax Imp, 2014	31,885,000	4,444,142	36,329,142	1,204,781	35,124,361	1,234,786	33,889,575	4/1/2024	2.36%
PNC Line of Credit, Series 2014	16,000,000	N/A **	N/A	50,892	16,000,000	N/A	16,000,000	12/31/2016	0.61%

*The Infrastructure Sales Surtax Rev Bonds, Series 2003 were refunded through the issuance of the Series 2014 Revenue Bonds.

**Simple interest line of credit, interest paid monthly based upon outstanding balance.

Non Ad-Valorem Supported Debt: To be issued during FY2016

	Principal Amount Issued	Interest & Other Costs	Total Debt Service		9/30/2016 Net Debt Outstanding	Date of Maturity	Effective Interest Rate
SRF Loan WW440710-Cudjoe Regional	101,000,000	4,829,700	105,829,700	-	105,829,700	2/15/2036	2.39% to 3.07%

** County is not obligated to borrow the entire amount of \$101,000,000. The total of the loan will be determined by the monetary amount of draws that the County requests to be reimbursed for design and construction costs. Construction to be completed in 2016. First debt payment is scheduled for six months after project completion.

Debt Service Schedule

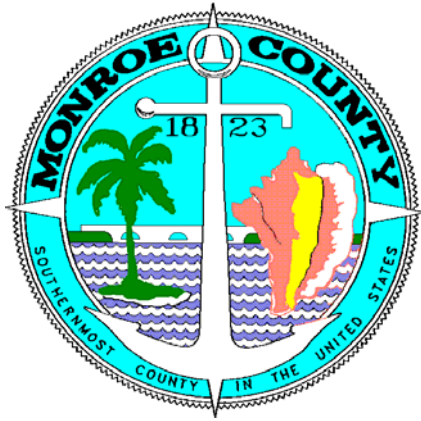
Bond Year	Infrastructure Sales Surtax Series 2007			Infrastructure Sales Surtax Series 2014		
	<u>Principal</u>	<u>Interest</u>	<u>Total</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>
2016	3,190,000	401,055	3,591,055	500,000	734,786	1,234,786
2017	3,295,000	254,880	3,549,880	3,555,000	686,937	4,241,937
2018	3,445,000	86,125	3,531,125	3,635,000	602,095	4,237,095
2019				3,725,000	515,247	4,240,247
2020				3,810,000	426,334	4,236,334
2021				3,900,000	335,356	4,235,356
2022				3,990,000	242,254	4,232,254
2023				4,085,000	146,969	4,231,969
2024				4,185,000	49,383	4,234,383
Total	9,930,000	742,060	10,672,060	31,385,000	3,739,361	35,124,361

Debt Service Schedule

Bond Year	Clean Water SRF Loan-Big Coppitt DEP Agreement #WW602091			Total Debt Service		
	<u>Principal</u>	<u>Interest</u>	<u>Total</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>
2016	464,694	217,244	681,938	\$4,154,694	\$1,353,085	\$5,507,779
2017	477,373	204,565	681,938	\$7,327,373	\$1,146,382	\$8,473,755
2018	490,397	191,541	681,938	\$7,570,397	\$879,761	\$8,450,158
2019	503,777	178,161	681,938	\$4,228,777	\$693,408	\$4,922,185
2020	517,522	164,416	681,938	\$4,327,522	\$590,750	\$4,918,272
2021	531,642	150,296	681,938	\$4,431,642	\$485,652	\$4,917,294
2022	546,147	135,791	681,938	\$4,536,147	\$378,045	\$4,914,192
2023	561,048	120,891	681,938	\$4,646,048	\$267,860	\$4,913,907
2024	576,355	105,583	681,938	\$4,761,355	\$154,966	\$4,916,321
2025	592,080	89,858	681,938	\$592,080	\$89,858	\$681,938
2026	608,234	73,704	681,938	\$608,234	\$73,704	\$681,938
2027	624,829	57,109	681,938	\$624,829	\$57,109	\$681,938
2028	641,877	40,062	681,938	\$641,877	\$40,062	\$681,938
2029	659,389	22,549	681,938	\$659,389	\$22,549	\$681,938
2030	336,411	4,558	340,969	\$336,411	\$4,558	\$340,969
Total	8,131,775	1,756,330	9,888,104	49,446,775	6,237,751	55,684,525

*** No debt service schedule is presented for the Clean Water SRF Loan-Cudjoe Regional because the wastewater Project just began it's loan draws. The agreement provides availability of funds but does not obligate the County to borrow the entire \$101,000,000. The project is to be completed during 2016 and the first semi-annual payment is due within six months after project completion.

**** No debt service schedule is presented for the PNC Line of Credit because this debt is simple interest paid monthly based upon the amount outstanding.



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Capital Projects Plan

The *Capital Projects Plan* is designed to maintain existing infrastructure and accommodate future growth. Each year Monroe County devotes a large portion of the budget to capital projects. This financial investment, combined with the preservation of capital stock, is necessary in order to maintain and expand public facilities and infrastructure. Capital plans are developed in conjunction with the Monroe County Year 2010 Comprehensive Plan.

Each capital project is undertaken to acquire capital assets; defined as new or rehabilitated physical assets that are nonrecurring and have useful lives of more than five years. Examples of capital projects include construction and rehabilitation of public buildings, major street improvements, parks and recreation projects, and acquisition of fire trucks.

Monroe County's *Capital Projects Plan* is a multiyear plan that identifies each proposed capital project to be undertaken, the year in which it will be started, and the proposed method of financing the expenditures. This information is presented in summary form, by year, and disaggregated by funding source.

The *Capital Projects Plan* should not be confused with the capital budget. The capital budget represents the first year of the capital projects plan and is legally adopted by the Board of County Commissioners annually each fall. Projects and financing sources listed in the *Capital Projects Plan* beyond the current year are not authorized until the annual budgets for those "out years" are legally adopted.

The basic functions of the *Capital Projects Plan* are described as follows:

Formal mechanism for decision making. The *Capital Projects Plan* provides Monroe County with an orderly process for planning and budgeting for capital needs. Answers to questions about what to build, when to build, and how much to spend are provided.

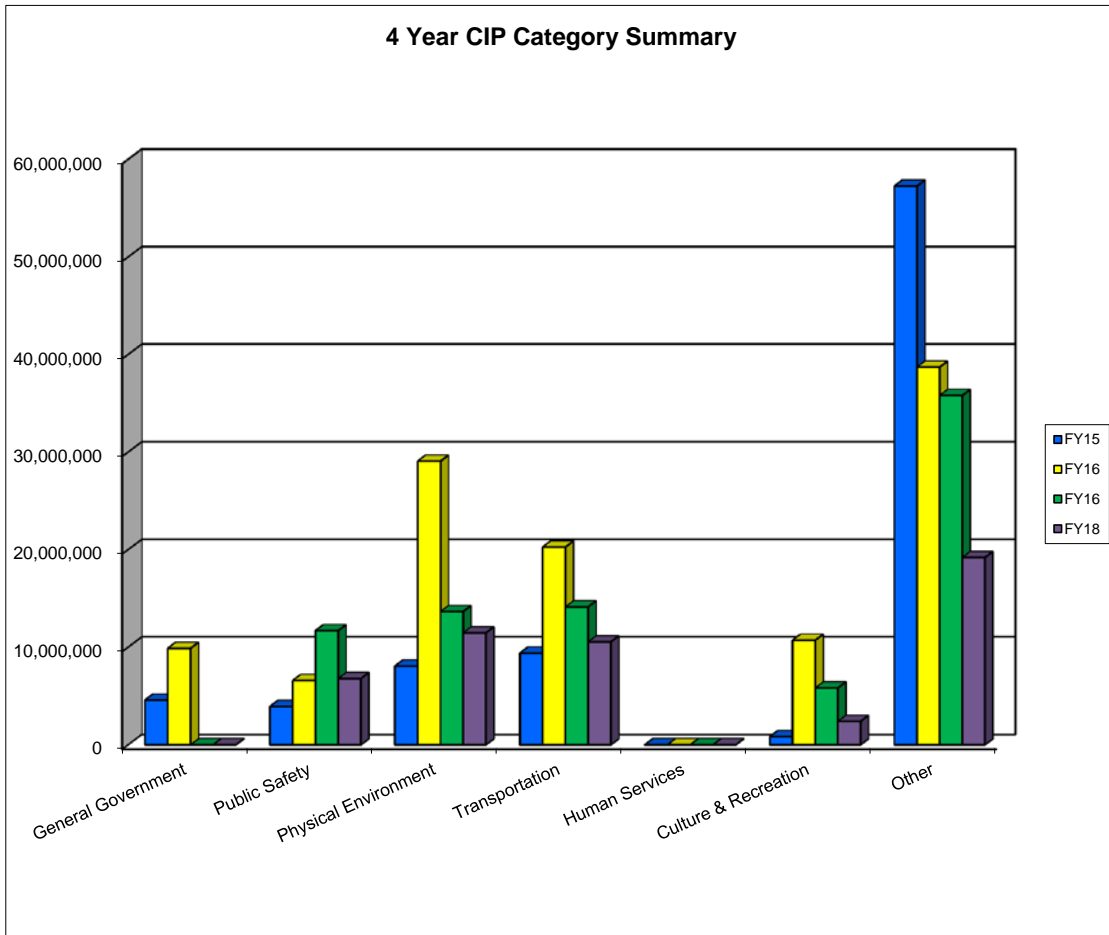
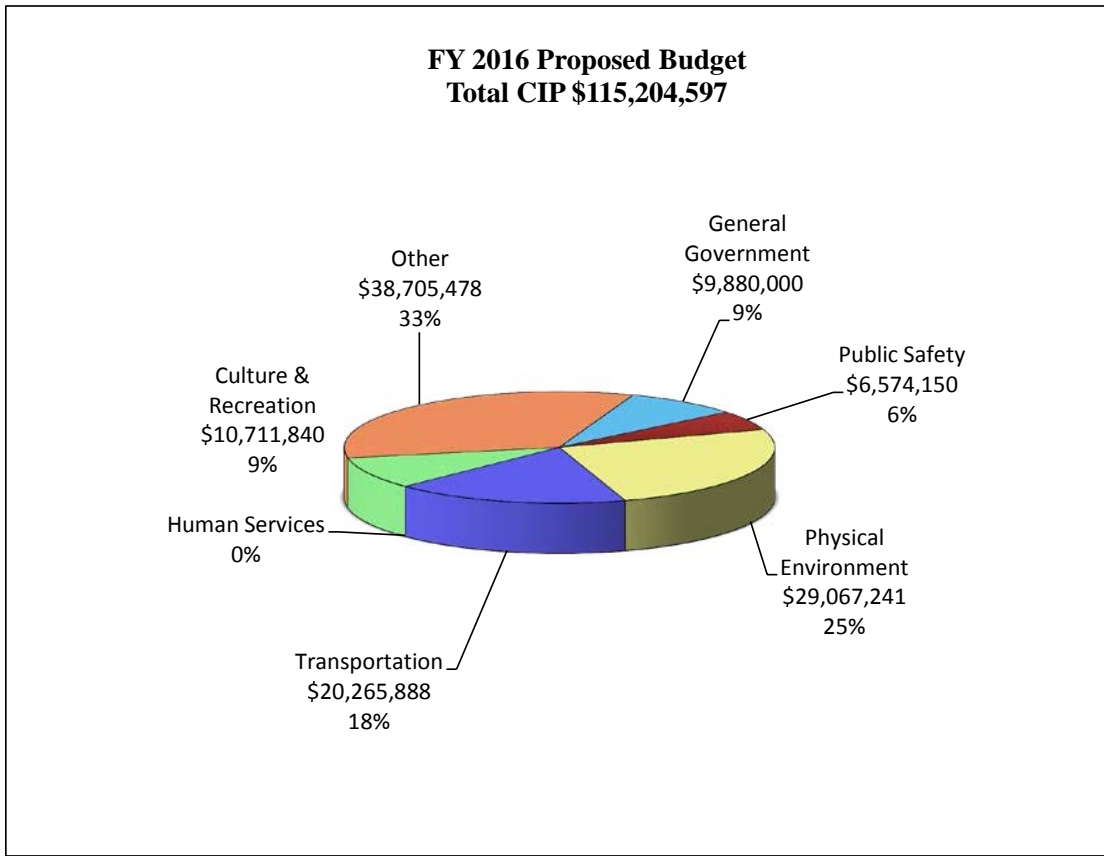
Link to long-range planning. The *Capital Projects Plan* is developed, together with the comprehensive land use plan and other long-range, strategic plans. New demands, due to changes in population, employment patterns, demographics, and land use plans, require changes to the community's planning process.

Financial management tool. Decisions must be made about the needs of the community, and how much money is available to fund these needs. By providing estimates of revenue sources and possible financing methods, projects can be prioritized to ensure financially constrained capital dollars are efficiently allocated.

Reporting document. The *Capital Projects Plan* describes proposed projects and communicates to citizens, businesses, and other interested parties, Monroe County's capital priorities and expected sources of funds for the projects.

In summary, the *Capital Projects Plan* is designed to guide Monroe County's capital planning process, in order to promote financial stability and limit the need for dramatic tax increases, or reallocation of resources from other programs to cover unanticipated capital expenditures.

Capital Projects Overview

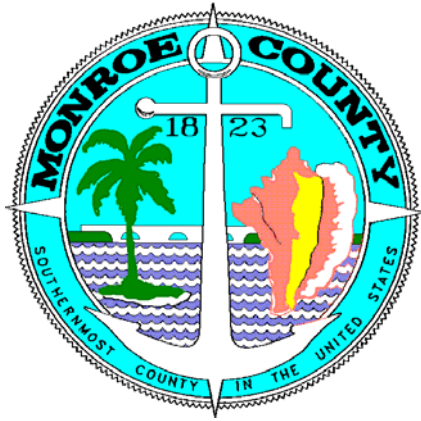


Capital Improvement Projects Summary Schedule

Revenues			Total Project	Total Project Appropriations	FY2015 Estimated Actual	FY2016 Proposed Budget	FY2017 Proposed Budget	FY2018 Proposed Budget	FY2019 Proposed Budget	FY2020 Proposed Budget
Fund (s)	Account #									
102	312***	Total Fuel Taxes			2,331,568	2,335,000	2,335,000	2,335,000	2,335,000	2,335,000
304	312***	Total Discret Sales Tax 1 Cent			20,011,564	18,500,000	19,000,000	19,500,000	19,500,000	19,500,000
130-135	324***	Total Impact Fees			222,104	232,990	179,846	179,845	179,845	179,845
310-312	325***	Total Special Assessments-CAP			2,781,281	2,781,900	2,781,900	2,781,900	2,781,900	2,781,900
102	335***	Total State Shared Fuel Tax			3,477,966	3,500,000	3,500,000	3,500,000	3,500,000	3,500,000
102	344***	Total Services- Transportation			61,926	62,500	62,500	62,500	62,500	62,500
102,130-135,										
304-311	361***	Total Interest			157,734	110,842	110,205	110,205	110,205	110,205
102	364***	Total Disposition of Fixed Assets			4,620	0	0	0	0	0
102	369***	Total Miscellaneous			2,044,444	22,700	22,700	22,700	22,700	22,700
102, 304, 311	381***	Total Transfer in from Other Funds			736,264	14,199,065	18,016,891	7,000,000	3,700,000	5,500,000
312-314	384*	Debt Proceeds			64,566,082	40,438,652	14,724,600	0	0	0
102,130-135,										
304-311	389001	Total Less 5%				(1,374,118)	(1,399,609)	(1,424,609)	(1,424,607)	(1,424,608)
102,130-135,										
304-311	389***	Total Fund Balance Forward			0	34,395,066	21,783,669	16,314,529	8,604,726	10,095,439
TOTAL REVENUES					96,395,553	115,204,597	81,117,702	50,382,070	39,372,269	42,662,981

Appropriations										
Fund	Proj. #	Project Name								
Physical Environment										
133	30500	Solid Waste Impact Fees	Annual			68,563	73,555	79,315	84,719	90,360
304	PE0300	Long Key WW				1,400,000				
304	PE1301	WW upgrade Cnty Owned Facilities-FY15		1,165,252	130,478	406,000				
304	PE1302	Canal Master Plan		4,674,209	4,152,215	521,994				
304	PE1401	WW upgrade Cnty Owned Facilities-FY14			407,006	22,506				
304	PE1500	Upper Keys WW (NKLUC) Ocean Reef		2,600,000	2,000,000	600,000				
304	PE1501	Proposed FY15 Land Acquisitions		2,000,000		2,000,000	2,000,000	2,000,000		
304	PE1506	Gulf View Park Boat Ramp Repairs		115,000	39,108	75,892				
304	PE1507	Harry Harris Park Boat Ramp Repairs		68,000	19,964	48,036				
304	PE1508	State Road 4AS Boat Ramp Repairs		165,000	27,828	137,172				
310	Various	Big Copp WWW (incl Spec Assmnt Funds)		42,629,056	38,120,618	730,938	755,500	755,500	755,500	755,500
311	Various	Duck Key WW (incl Spec Assmnt Funds)		11,576,652	10,160,933	21,591	671,980	180,537	180,537	180,537
312	Various	Cudjoe Regional Wastewater System		54,046,000	23,177,958	141,044	21,997,604	10,644,322	8,456,422	3,868,922
Total Physical Environment					48,281,551	8,067,828	29,067,241	13,653,914	11,471,774	4,889,678
General Government										
304	CG9810	Marathon Courthouse		1,726,291	1,698,802	10,000				
304	CG13/14/15	Various Public Works projects		4,218,468	365,429	3,057,952	1,000,000			
304	CG15*	VOIP Telephone System		880,000		880,000				
308	CG1305	FJC Lobby Expansion		254,911	115,083	7,239				
314	CG1400	Jefferson Browne		13,525,000		50,000	8,000,000			5,475,000
Total General Government					2,456,227	4,578,189	9,880,000	0	0	0
Culture & Recreation										
131		Parks & Rec Impact Fees (All Districts)	Annual			382,521	455,303	467,919	480,535	493,151
131	29515	Dist 1 Park Prjs (Bay Point)		43,494		16,856				
131	29516	Dist 1 Park Prjs (Big Coppitt)		20,000		20,000				
131	29519	Dist 1 Park Prjs (Bernstein)		32,000	6,600	25,400				
132	30000	Library Impact Fees	Annual			798,585	852,549	877,401	902,253	927,105
132	30002	Library Automation Update		175,000	128,703	21,297				
304	CC1301	Higg's Beach Fitness Trail		120,125	12,500	104,625				
304	CC1402	Higg's Beach Master Plan		3,495,375		526,791	1,934,664	1,033,920		
304	CC1403	Bernstein Park- Stock Island		2,863,756	113,756	73,965				
304	CC1404	Old 7 Mile Bridge		2,700,000			2,700,000			
304	CC1405	Big Pine Swimming Hole		1,000,000			100,000	900,000		
304	CC1407	City-Wide Shade Structures		205,336	102,933	102,403				
314	560630	Capital Outlay-Infrastructure				3,992,517	1,143,118	150,000		
314	25003	Marathon Library		3,087,000		25,000	820,000	2,242,000		
Total Culture & Recreation					5,145,045	832,784	10,711,840	5,826,890	2,395,320	1,382,788
Public Safety										
134	31000	Police Facilities Impact Fees	Annual			68,494	75,093	87,438	98,968	111,053
135	3150*	Fire & EMS Impact Fees (All Districts)	Annual			53,406	63,169	71,967	79,896	87,000
304	CP14*	Key Largo Fire Truck & Hydrants		850,283	229,733	320,550	300,000			
304	CP15*	Ocean Reef Vehicles		1,000,000		200,000	800,000			
308	CP0801	Fire Station/EMS- Stock Island		4,427,615	3,302,834	27,444	8,500			
308	CP0803	Conch Key Fire Station		2,301,252	2,274,768	20,000				
314	CP1404	Summerland Fire Station		4,500,000		500,000	3,100,000	925,000		
314	CP1405	Training Academy- Crawl Key		1,900,000		400,000	1,800,000			
314	CP1406	PK Jail & Courthouse		10,600,000		250,000	443,750	10,631,250	6,625,000	3,400,000
Total Public Safety					6,759,689	3,925,118	6,574,150	11,694,512	6,784,405	3,578,864
Transportation										
102		Road & Bridge (excl reserves/transfers)	Annual			5,315,746	5,646,726	5,226,641	4,138,433	2,226,641
102		Paving Backlog		7,966,036		217,500	3,216,500	1,888,012	1,322,012	1,322,012
130		Roadway Impact Fee (All Districts)	Annual				255,957	506,040	582,863	654,578
130	29012	Truman Ped. Bridge Widening-Duck Key		929,520		929,520				720,401
130	29015	CR905 Bike lanes		1,445,813	158,103	2,420,782	63,598			
130	86519	Bdgt Tsfir to 102-reimburse Key Deer Blvd		761,440	687,457	60,592	73,983	16,891		
304	27001	Paving Backlog		8,106,172				1,280,000	4,500,000	2,326,172
304	CR1501	Lake Surprise		3,179,592	12,264	958,328	2,209,000			
304	CR1502	Sexton Cove		1,764,311	87,220	162,837	1,514,254			
304	CR1503	Stock Island I Project		2,962,088		260,738	2,701,350			
304	CR1504	Stock Island II Project		2,480,000			260,000	2,220,000		
304	CR15*	US1 Bayside Bike/Shared Use Path		145,000			145,000			
304	CR15*	Truman Bridge #904602 Replacement		1,155,000			250,000			
312	22550	Extra Paving- Cudjoe Regional (Trsf fm 102		6,000,000			3,000,000	3,000,000		
Total Transportation					1,103,364	9,396,523	20,265,888	14,137,584	10,543,308	6,529,403
Other										
102		Reserves/Budgeted Transfers			1,300,422	5,227,672	3,375,355	3,375,355	3,375,355	3,375,355
130		Reserves/Budgeted Transfers								
304		Administrative & Misc.	Annual		579,088	849,479	849,479	849,479	849,479	849,479
308	85570	Reserves	Annual			600,005				
312		Debt Service			50,868,749	20,838,652	14,724,600			
314	85572	Reserves	Annual			1,203,941	1,262,573	225,000	300,000	25,000
304	85532	Fund 304 Reserves	Annual			3,881,068	6,622,309	3,439,698	7,347,141	11,039,904
304	86502	Debt Service	Annual		4,862,236	5,926,100	8,791,925	11,119,170	10,941,000	10,937,000
304	86502	Transfer to Other Funds	Annual		954,233	178,561	178,561	178,561	178,561	178,561
Total Other					57,264,306	38,705,478	35,804,802	19,187,263	22,991,536	26,405,299
TOTAL ALL CATEGORIES-APPROPRIATIONS					84,064,748	115,204,597	81,117,702	50,382,070	39,372,269	42,662,981

*Annual budgets for Impact Fees are based on the availability of funds.



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Monroe County Board of County Commissioners
Fiscal Years 2016 thru 2020 Capital Improvement Program - CIP Appropriation Plan

Road And Bridge Fund

Project Categories	Appropriated	FY 2016	Un-Appropriated Subsequent Years				5 Year	CIP
	To Date	Proposed	FY 2017	FY 2018	FY 2019	FY 2020	Total	Total
Fund 102 Road & Bridge County-wide Capital Projects	2,485,510	4,738,371	1,888,012	1,322,012	1,322,012	1,322,012	10,592,419	13,077,929
102-22002 County Engineer R & B	356,450	414,429	414,429	414,429	414,429	414,429	2,072,145	2,428,595
102-22503 Local Opt Gas Tax Projects	362,480	357,583	357,583	357,583	357,583	357,583	1,787,915	2,150,395
102-22506 Const Gas Tax Projs 80%	1,134,517	550,000	550,000	550,000	550,000	550,000	2,750,000	3,884,517
102-22544 No Name Key Emg Brdg Repai	214,704	0	0	0	0	0	0	214,704
102-22548 Paving Backlog	217,500	3,216,500	566,000	0	0	0	3,782,500	4,000,000
102-22554 Sugarloaf Blvd Bridge	199,859	199,859	0	0	0	0	199,859	399,718
Fund 102 Road & Bridge Non-Capital	3,462,297	4,124,855	3,375,355	3,375,355	3,375,355	3,375,355	17,626,275	21,088,572
102-22500 Road Department	3,223,055	3,880,723	3,131,223	3,131,223	3,131,223	3,131,223	16,405,615	19,628,670
102-22504 Street Lighting, Loc Option Gas	239,242	244,132	244,132	244,132	244,132	244,132	1,220,660	1,459,902
Fund 102 Road & Bridge Other Appropriations	520,863	5,227,672	5,226,641	4,138,433	2,226,641	2,226,641	19,046,028	19,566,891
102-85504 Reserves 102	0	1,707,625	1,706,594	1,706,594	1,706,594	1,706,594	8,534,001	8,534,001
102-86501 Budgeted Transfers 102	520,863	3,520,047	3,520,047	2,431,839	520,047	520,047	10,512,027	11,032,890
Total Project Cost	<u>6,468,670</u>	<u>14,090,898</u>	<u>10,490,008</u>	<u>8,835,800</u>	<u>6,924,008</u>	<u>6,924,008</u>	<u>47,264,722</u>	<u>53,733,392</u>
Means of Financing	Appropriated	FY 2016	Un-Appropriated Subsequent Years				5 Year	CIP
	To Date	Proposed	FY 2017	FY 2018	FY 2019	FY 2020	Total	Total
Fund 102 Fuel Taxes	0	2,335,000	2,335,000	2,335,000	2,335,000	2,335,000	11,675,000	14,115,230
Fund 102 Fund Balance Forward	0	8,359,475	4,815,677	3,178,360	1,266,568	1,266,568	18,886,648	19,082,993
Fund 102 Interest Income	0	35,000	35,000	35,000	35,000	35,000	175,000	211,329
Fund 102 Less 5%	0	-297,760	-297,760	-297,760	-297,760	-297,760	-1,488,800	-1,493,023
Fund 102 Misc. Revenue	0	22,700	22,700	22,700	22,700	22,700	113,500	140,992
Fund 102 Services-Transportation	0	62,500	62,500	62,500	62,500	62,500	312,500	377,222
Fund 102 State Shared Revenues	0	3,500,000	3,500,000	3,500,000	3,500,000	3,500,000	17,500,000	21,144,808
Fund 102 Transfer In	0	73,983	16,891	0	0	0	90,874	153,841
Total Funding	<u>6,468,670</u>	<u>14,090,898</u>	<u>10,490,008</u>	<u>8,835,800</u>	<u>6,924,008</u>	<u>6,924,008</u>	<u>47,264,722</u>	<u>53,733,392</u>

Monroe County Board of County Commissioners
Fiscal Years 2016 thru 2020 Capital Improvement Program - CIP Appropriation Plan

Impact Fees Fund - Roadway

Project Categories	Appropriated	FY 2016	Un-Appropriated Subsequent Years				5 Year	CIP
	To Date	Proposed	FY 2017	FY 2018	FY 2019	FY 2020	Total	Total
Fund 130 Impact Fees Fund - Roadways	6,323,258	1,323,058	522,931	582,863	654,578	720,401	3,803,831	10,127,089
130-29000 County-wide Roadway Projects	0	524	3,187	3,206	3,225	3,244	13,386	13,386
130-29001 District 1 Roadway Projects	0	0	33,611	66,223	93,727	115,339	308,900	308,900
130-29002 District 2 Roadway Projects	0	29,370	223,594	225,114	226,634	228,154	932,866	932,866
130-29003 District 3 Roadway Projects	0	190,509	212,807	255,367	297,927	340,487	1,297,097	1,297,097
130-29004 Key Colony Bch Roadway Proj	0	35,554	32,841	32,953	33,065	33,177	167,590	167,590
130-29012 Truman Pedestrian Bridge- Dis	20,480	929,520	0	0	0	0	929,520	950,000
130-29014 US 1 Bayside Shared Use Patr	1,800,000	0	0	0	0	0	0	1,800,000
130-29015 CR905 Bike Lanes	3,802,212	63,598	0	0	0	0	63,598	3,865,810
130-86519 Budgeted Transfers-130	700,566	73,983	16,891	0	0	0	90,874	791,440
Total Project Cost	<u>6,323,258</u>	<u>1,323,058</u>	<u>522,931</u>	<u>582,863</u>	<u>654,578</u>	<u>720,401</u>	<u>3,803,831</u>	<u>10,127,089</u>
Means of Financing	Appropriated	FY 2016	Un-Appropriated Subsequent Years				5 Year	CIP
	To Date	Proposed	FY 2017	FY 2018	FY 2019	FY 2020	Total	Total
Fund 130 District 1 Impact Fees- Roadway	0	32,000	32,001	32,000	32,000	32,000	160,001	160,001
Fund 130 District 2 Impact Fees- Roadway	0	1,061	1,000	1,000	1,000	1,000	5,061	5,061
Fund 130 District 3 Impact Fees- Roadways	0	101,084	50,000	50,000	50,000	50,000	301,084	4,103,296
Fund 130 Fund Balance	0	1,184,876	436,931	496,864	568,579	634,402	3,321,652	5,842,698
FUND 130 Interest Earned	0	7,962	7,525	7,525	7,525	7,525	38,062	38,062
Fund 130 Less 5%	0	-3,925	-4,526	-4,526	-4,526	-4,526	-22,029	-22,029
Total Funding	<u>6,323,258</u>	<u>1,323,058</u>	<u>522,931</u>	<u>582,863</u>	<u>654,578</u>	<u>720,401</u>	<u>3,803,831</u>	<u>10,127,089</u>

Monroe County Board of County Commissioners
Fiscal Years 2016 thru 2020 Capital Improvement Program - CIP Appropriation Plan

Impact Fees Fund - Parks & Rec

Project Categories	Appropriated	FY 2016	Un-Appropriated Subsequent Years				5 Year	CIP
	To Date	Proposed	FY 2017	FY 2018	FY 2019	FY 2020	Total	Total
Fund 131 Impact Fees Fund - Parks & Recreation	39,744	444,777	455,303	467,919	480,535	493,151	2,341,685	2,381,429
131-29501 District 1 Parks & Rec. Projects	0	49,234	113,732	118,064	122,396	126,728	530,154	530,154
131-29502 District 2 Parks & Rec. Projects	0	213,420	213,572	213,724	213,876	214,028	1,068,620	1,068,620
131-29503 District 3 Parks & Rec. Projects	0	119,867	127,999	136,131	144,263	152,395	680,655	680,655
131-29515 Bay Point Park	33,144	16,856	0	0	0	0	16,856	50,000
131-29516 Big Coppitt Park	0	20,000	0	0	0	0	20,000	20,000
131-29519 Bernstein Park	6,600	25,400	0	0	0	0	25,400	32,000
Total Project Cost	<u>39,744</u>	<u>444,777</u>	<u>455,303</u>	<u>467,919</u>	<u>480,535</u>	<u>493,151</u>	<u>2,341,685</u>	<u>2,381,429</u>
Means of Financing								
	Appropriated	FY 2016	Un-Appropriated Subsequent Years				5 Year	CIP
	To Date	Proposed	FY 2017	FY 2018	FY 2019	FY 2020	Total	Total
Fund 131 Dist. 1 Impact Fees- Parks & Rec	0	8,001	6,000	6,000	6,000	6,000	32,001	32,001
Fund 131 Dist. 2 Impact Fees- Parks & Rec	0	340	340	340	340	340	1,700	1,700
Fund 131 Dist. 3 Impact Fees- Park & Rec.	0	20,000	20,000	20,000	20,000	20,000	100,000	100,000
Fund 131 Fund Balance- Park & Rec.	0	416,714	429,330	441,946	454,562	467,178	2,209,730	2,249,474
Fund 131 Interest Earnings- Park & Rec	0	1,199	1,000	1,000	1,000	1,000	5,199	5,199
Fund 131 Less 5% Park & Rec	0	-1,477	-1,367	-1,367	-1,367	-1,367	-6,945	-6,945
Total Funding	<u>39,744</u>	<u>444,777</u>	<u>455,303</u>	<u>467,919</u>	<u>480,535</u>	<u>493,151</u>	<u>2,341,685</u>	<u>2,381,429</u>

Monroe County Board of County Commissioners
Fiscal Years 2016 thru 2020 Capital Improvement Program - CIP Appropriation Plan

Impact Fees Fund - Libraries

Project Categories	Appropriated	FY 2016	Un-Appropriated Subsequent Years				5 Year	CIP
	To Date	Proposed	FY 2017	FY 2018	FY 2019	FY 2020	Total	Total
Fund 132 Impact Fees Fund - Libraries	153,703	819,882	852,549	877,401	902,253	927,105	4,379,190	4,532,893
132-30000 Countywide Library Projects	0	798,585	852,549	877,401	902,253	927,105	4,357,893	4,357,893
132-30002 Library Automation	153,703	21,297	0	0	0	0	21,297	175,000
Total Project Cost	<u>153,703</u>	<u>819,882</u>	<u>852,549</u>	<u>877,401</u>	<u>902,253</u>	<u>927,105</u>	<u>4,379,190</u>	<u>4,532,893</u>
Means of Financing	Appropriated	FY 2016	Un-Appropriated Subsequent Years				5 Year	CIP
	To Date	Proposed	FY 2017	FY 2018	FY 2019	FY 2020	Total	Total
Fund 132 Fund Balance- Library	0	788,817	821,484	846,336	871,188	896,040	4,223,865	4,377,568
Fund 132 Impact Fees-Library	0	30,000	30,000	30,000	30,000	30,000	150,000	150,000
Fund 132 Interest Earnings	0	2,700	2,700	2,700	2,700	2,700	13,500	13,500
Fund 132 Less 5%	0	-1,635	-1,635	-1,635	-1,635	-1,635	-8,175	-8,175
Total Funding	<u>153,703</u>	<u>819,882</u>	<u>852,549</u>	<u>877,401</u>	<u>902,253</u>	<u>927,105</u>	<u>4,379,190</u>	<u>4,532,893</u>

Monroe County Board of County Commissioners
Fiscal Years 2016 thru 2020 Capital Improvement Program - CIP Appropriation Plan

Impact Fees Fund - Solid Waste

Project Categories	Appropriated	FY 2016	Un-Appropriated Subsequent Years				5 Year	CIP
	To Date	Proposed	FY 2017	FY 2018	FY 2019	FY 2020	Total	Total
Fund 133 Impact Fees Fund - Solid Waste	0	68,563	73,555	79,315	84,719	90,360	396,512	396,512
133-30500 Countywide Solid Waste Project	0	68,563	73,555	79,315	84,719	90,360	396,512	396,512
Total Project Cost	<u>0</u>	<u>68,563</u>	<u>73,555</u>	<u>79,315</u>	<u>84,719</u>	<u>90,360</u>	<u>396,512</u>	<u>396,512</u>

Means of Financing	Appropriated	FY 2016	Un-Appropriated Subsequent Years				5 Year	CIP
	To Date	Proposed	FY 2017	FY 2018	FY 2019	FY 2020	Total	Total
Fund 133 Fund Balance	0	61,391	66,383	72,143	77,547	83,188	360,652	360,652
Fund 133 Interest Earnings	0	150	150	150	150	150	750	750
Fund 133 Less 5%	0	-378	-378	-378	-378	-378	-1,890	-1,890
Fund 133 Solid Waste Impact Funds	0	7,400	7,400	7,400	7,400	7,400	37,000	37,000
Total Funding	<u>0</u>	<u>68,563</u>	<u>73,555</u>	<u>79,315</u>	<u>84,719</u>	<u>90,360</u>	<u>396,512</u>	<u>396,512</u>

Monroe County Board of County Commissioners
Fiscal Years 2016 thru 2020 Capital Improvement Program - CIP Appropriation Plan

Impact Fees Fund - Police Fac

Project Categories	Appropriated	FY 2016	Un-Appropriated Subsequent Years				5 Year	CIP
	To Date	Proposed	FY 2017	FY 2018	FY 2019	FY 2020	Total	Total
Fund 134 Impact Fees Fund - Police Facilities	0	68,494	75,093	87,438	98,968	111,053	441,046	441,046
134-31000 Countywide Police Facility Proj	0	68,494	75,093	87,438	98,968	111,053	441,046	441,046
Total Project Cost	<u>0</u>	<u>68,494</u>	<u>75,093</u>	<u>87,438</u>	<u>98,968</u>	<u>111,053</u>	<u>441,046</u>	<u>441,046</u>

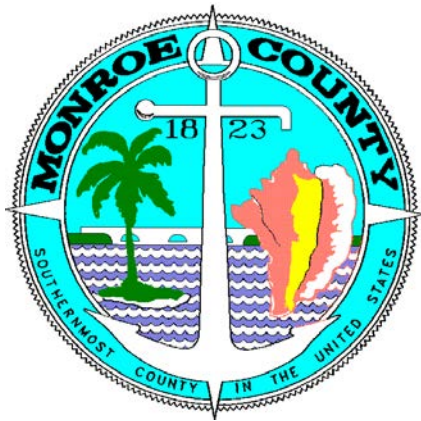
Means of Financing	Appropriated	FY 2016	Un-Appropriated Subsequent Years				5 Year	CIP
	To Date	Proposed	FY 2017	FY 2018	FY 2019	FY 2020	Total	Total
Fund 134 Fund Balance Forward	0	51,679	58,278	70,623	82,153	94,238	356,971	356,971
Fund 134 Impact Fees- Police Facilities	0	17,500	17,500	17,500	17,500	17,500	87,500	87,500
Fund 134 Interest Earnings	0	200	200	200	200	200	1,000	1,000
Fund 134 Less 5%	0	-885	-885	-885	-885	-885	-4,425	-4,425
Total Funding	<u>0</u>	<u>68,494</u>	<u>75,093</u>	<u>87,438</u>	<u>98,968</u>	<u>111,053</u>	<u>441,046</u>	<u>441,046</u>

Monroe County Board of County Commissioners
Fiscal Years 2016 thru 2020 Capital Improvement Program - CIP Appropriation Plan

Impact Fees Fund - Fire & EMS

Project Categories	Appropriated	FY 2016	Un-Appropriated Subsequent Years				5 Year	CIP
	To Date	Proposed	FY 2017	FY 2018	FY 2019	FY 2020	Total	Total
Fund 135 Impact Fees Fund - Fire Facilities	0	53,406	63,169	71,967	79,896	87,000	355,438	355,438
135-31501 District 1 Fire & EMS Projects	0	25,861	29,502	32,779	35,729	38,383	162,254	162,254
135-31502 District 2 Fire & EMS Projects	0	625	729	834	938	1,001	4,127	4,127
135-31503 District 3 Fire & EMS Projects	0	25,995	32,007	37,418	42,288	46,671	184,379	184,379
135-31504 Key Colony Bch Fire & EMS Pr	0	925	931	936	941	945	4,678	4,678
Total Project Cost	0	53,406	63,169	71,967	79,896	87,000	355,438	355,438

Means of Financing	Appropriated	FY 2016	Un-Appropriated Subsequent Years				5 Year	CIP
	To Date	Proposed	FY 2017	FY 2018	FY 2019	FY 2020	Total	Total
Fund 135 Dist. 1 Fire/EMS Impact Fees	0	6,500	6,500	6,500	6,500	6,500	32,500	32,500
Fund 135 Dist. 2 Fire/EMS Impact Fees	0	105	105	105	105	105	525	525
Fund 135 Dist. 3 Fire/EMS Impact Fees	0	9,000	9,000	9,000	9,000	9,000	45,000	45,000
Fund 135 Fund Balance Forward	0	38,458	48,221	57,019	64,948	72,052	280,698	280,698
Fund 135 Interest Earned	0	130	130	130	130	130	650	650
Fund 135 Less 5%	0	-787	-787	-787	-787	-787	-3,935	-3,935
Total Funding	0	53,406	63,169	71,967	79,896	87,000	355,438	355,438



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Monroe County Board of County Commissioners
Fiscal Years 2016 thru 2020 Capital Improvement Program - CIP Appropriation Plan

One Cent Infra-structure Sales Tax

Project Categories	Appropriated	FY 2016	Un-Appropriated Subsequent Years				5 Year	CIP
	To Date	Proposed	FY 2017	FY 2018	FY 2019	FY 2020	Total	Total
Fund 304 Administrative & Misc.	6,357,015	10,835,208	16,019,985	15,586,908	19,316,181	23,004,944	84,763,226	91,120,241
304-22004 Admin. Costs Engineering 220	579,088	849,479	15,841,424	15,408,347	19,137,620	20,383,158	71,620,028	72,199,116
304-590130 Budgeted Trsf to F130 CR905	737,130	0	0	0	0	0	0	737,130
304-590207 Debt Service '03 & '07 Bonds	4,862,236	5,926,100	0	0	0	0	5,926,100	10,788,336
304-590910 Cost Allocation- 86502	178,561	178,561	178,561	178,561	178,561	178,561	892,805	1,071,366
304-590990 Contingency Reserves 304 85	0	1,890,068	0	0	0	0	1,890,068	1,890,068
304-590991 Cash Balance- Rserve 304 8	0	1,991,000	0	0	0	0	1,991,000	1,991,000
304-590995 Reserves- 590995	0	0	0	0	0	2,443,225	2,443,225	2,443,225
Fund 304 Culture & Recreation	960,672	4,634,664	1,133,920	900,000	0	0	6,668,584	7,629,256
CC1301 Higg's Beach Fitness Trail	120,125	0	0	0	0	0	0	120,125
CC1402 Higg's Beach Master Plan	526,791	1,934,664	1,033,920	0	0	0	2,968,584	3,495,375
CC1403 Bernstein Park	313,756	0	0	0	0	0	0	313,756
CC1602 Old 7 Mile Bridge	0	2,700,000	0	0	0	0	2,700,000	2,700,000
CC1701 Big Pine Swimming Hole	0	0	100,000	900,000	0	0	1,000,000	1,000,000
Fund 304 General Government	1,715,512	1,880,000	0	0	0	0	1,880,000	3,595,512
CG1601 VOIP Telephone System	0	880,000	0	0	0	0	880,000	880,000
CG1602 FY16 Public Works New Request	0	1,000,000	0	0	0	0	1,000,000	1,000,000
CG9810 Marathon Courthouse	1,715,512	0	0	0	0	0	0	1,715,512
Fund 304 Physical Environment	4,392,102	5,573,594	2,000,000	2,000,000	0	0	9,573,594	13,965,696
PE1101 Long Key WW	0	1,400,000	0	0	0	0	1,400,000	1,400,000
PE1301 WW upgrades County facilities	130,478	406,000	0	0	0	0	406,000	536,478
PE1302 Canal Demonstration Projects	4,152,215	521,994	0	0	0	0	521,994	4,674,209
PE1401 FY14 Co Facility WW Upgrades	22,509	384,500	0	0	0	0	384,500	407,009
PE1500 Upper Keys WW NKLUC (Ocean	0	600,000	0	0	0	0	600,000	600,000
PE1501 Land Acquisition Match	0	2,000,000	2,000,000	2,000,000	0	0	6,000,000	6,000,000
PE1506 Gulf View Park Boat Ramp	39,108	75,892	0	0	0	0	75,892	115,000
PE1507 Harry Harris Park Boat Ramp Rep	19,964	48,036	0	0	0	0	48,036	68,000
PE1508 State Road 4A Boat Ramp	27,828	137,172	0	0	0	0	137,172	165,000
Fund 304 Public Safety	1,674,482	1,100,000	0	0	0	0	1,100,000	2,774,482
CP1402 KL Equipment - Fire Truck	300,283	150,000	0	0	0	0	150,000	450,283
CP1403 KL Fire Hydrants	250,000	150,000	0	0	0	0	150,000	400,000
CP1504 Ocean Reef Vehicles	200,000	800,000	0	0	0	0	800,000	1,000,000
CP9902 Marathon EOC	924,199	0	0	0	0	0	0	924,199
Fund 304 Transportation	1,394,167	7,079,604	3,500,000	4,500,000	2,326,172	0	17,405,776	18,799,943
CR1401 Road Paving Back Log	0	0	1,280,000	4,500,000	2,326,172	0	8,106,172	8,106,172
CR1501 Lake Surprise	970,592	2,209,000	0	0	0	0	2,209,000	3,179,592
CR1502 Sexton Cove Road Repair Project	162,837	1,514,254	0	0	0	0	1,514,254	1,677,091
CR1503 Stock Island I Road Improvement	260,738	2,701,350	0	0	0	0	2,701,350	2,962,088
CR1505 Truman Bridge #904602 Replace	0	250,000	0	0	0	0	250,000	250,000
CR1506 US1 Bayside Shared Use Path Pa	0	145,000	0	0	0	0	145,000	145,000
CR1508 Stock Island II Road Improvement	0	260,000	2,220,000	0	0	0	2,480,000	2,480,000
Total Project Cost	<u>23,340,263</u>	<u>31,103,070</u>	<u>22,653,905</u>	<u>22,986,908</u>	<u>21,642,353</u>	<u>23,004,944</u>	<u>121,391,180</u>	<u>144,731,443</u>
Means of Financing	Appropriated	FY 2016	Un-Appropriated Subsequent Years				5 Year	CIP
	To Date	Proposed	FY 2017	FY 2018	FY 2019	FY 2020	Total	Total
Fund 304 1 Cent Infra Sales Tax	0	18,500,000	19,000,000	19,500,000	19,500,000	19,500,000	96,000,000	104,415,507
Fund 304 Fund Balance Forward	0	13,480,570	4,556,405	4,414,408	3,069,853	4,432,444	29,953,680	36,306,762
Fund 304 Interest Earnings	0	50,000	50,000	50,000	50,000	50,000	250,000	253,673
Fund 304 Less 5%	0	-927,500	-952,500	-977,500	-977,500	-977,500	-4,812,500	-4,812,500
Fund 304 Transfer in fm other funds	0	0	0	0	0	0	0	1,254,297
Total Funding	<u>16,546,520</u>	<u>31,103,070</u>	<u>22,653,905</u>	<u>22,986,908</u>	<u>21,642,353</u>	<u>23,004,944</u>	<u>121,391,180</u>	<u>137,937,700</u>

Monroe County Board of County Commissioners
Fiscal Years 2016 thru 2020 Capital Improvement Program - CIP Category Financial Plan

Fund 304 Culture & Recreation

Projects	Appropriated	FY 2016	Un-Appropriated Subsequent Years				5 Year	CIP
	To Date	Proposed	FY 2017	FY 2018	FY 2019	FY 2020	Total	Total
CC1403 Bernstein Park	313,756	5,046,789	-	-	-	-	5,046,789	5,360,545
CC1701 Big Pine Swimming Hole	-	-	100,000	900,000	-	-	1,000,000	1,000,000
CC1301 Higg's Beach Fitness Trail	120,125	-	-	-	-	-	-	120,125
CC1402 Higg's Beach Master Plan	526,791	1,934,664	1,033,920	-	-	-	2,968,584	3,495,375
CC1602 Old 7 Mile Bridge	-	2,700,000	-	-	-	-	2,700,000	2,700,000
Total Project Cost	960,672	9,681,453	1,133,920	900,000	-	-	11,715,373	12,676,045

Current Revenues	Appropriated	FY 2016	Un-Appropriated Subsequent Years				5 Year	CIP
	To Date	Proposed	FY 2017	FY 2018	FY 2019	FY 2020	Total	Total
Fund 304 1 Cent Infra Sales Tax	960,672	9,681,453	1,133,920	900,000	-	-	11,715,373	12,676,045
Total Funding	960,672	9,681,453	1,133,920	900,000	-	-	11,715,373	12,676,045

Monroe County Board of County Commissioners

Fiscal Years 2016 thru 2020 Capital Improvement Program - CIP Category Financial Plan

Project Title: **Higg's Beach Fitness Trail**
 Category: **Fund 304 Culture & Recreation**
 Department: **Public Works/Engineering Capital Projects**

Project #: **CC1301**
 Status: **Adopted**
 LMS: **N/A**

Comprehensive Plan Information	Project Location
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CIE Project: N/A	Plan Reference:	District:
LOS/Concurrency: N/A	Project Need: N/A	Location: Key West

Programmed Funding							
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Programmed Funding	Appropriated To Date	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	Future Funding
120,125	120,125	0	0	0	0	0	0

Description and Scope

Provide a new fitness trail with an information/signage start station and ten fitness stations with fixed exercise apparatus. The trail shall consist of approximately 450 linear feet of new 6' wide porous, recycled rubber paving, and a section of an existing asphalt paved roadway within the existing park.

Rationale

Part of the Higg's Beach Master Plan.
 On May 15, 2013, the BOCC approved a professional service contract with William P. Horn Architect, PA for the administration of the project from design through construction.
 On May 20, 2015, the BOCC approved a construction contract with Pedro Falcon Electrical Contractors, Inc. The contractor shall achieve substantial completion of the entire work no later than ninety calendar days after the date of commencement, or issuance of a Notice to Proceed.

Project Map	Schedule of Activities
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Project Activities	From - To	Amount
Design/Engineering	06/13 - 09/15	15,500
Construction	05/15 - 09/15	104,625
Total Project Cost:		120,125

Means of Financing

Funding Source	Amount
Fund 304 1 Cent Infra Sales Tax	120,125
Total Programmed Funding:	
120,125	
Future Funding Requirements:	
0	

Monroe County Board of County Commissioners

Fiscal Years 2016 thru 2020 Capital Improvement Program - CIP Category Financial Plan

Project Title: **Higg's Beach Master Plan**
 Category: **Fund 304 Culture & Recreation**
 Department: **Public Works/Engineering Capital Projects**

Project #: **CC1402**
 Status: **Adopted**
 LMS: **N/A**

Comprehensive Plan Information

Project Location

CIE Project: **Yes** Plan Reference: **Element #12 Goal 1201** District:
 LOS/Concurrency: **No** Project Need: **Growth, Deficiency** Location: **Key West, FL**

Programmed Funding

Programmed Funding	Appropriated To Date	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	Future Funding
3,495,375	526,791	1,934,664	1,033,920	0	0	0	0

Description and Scope

The plan includes: Visitor & Nature Center, relocation of the internal road and White Street enhancements, relocation of parking lots, addition of bicycle lanes, expansion of the beach area, relocation and expansion of children's playground, addition or expansion of pedestrian sidewalks, addition of two maintenance buildings, addition of two volleyball courts and two pickle ball courts, removal of two tennis courts, relocation of small dog park and revision of large dog park, revision of outdoor lighting fixtures, addition of sculpture garden and renovation of Whistling Duck Pond.

8/20/14 BOCC approval of a contract with TY Lin International for design and permitting for the relocation of Atlantic Blvd at Higgs Beach. Total contract \$376,804.

Rationale

Higg's Beach is owned by Monroe County and is located within the jurisdictional boundaries of the City of Key West. On March 10, 2010, the BOCC authorized the development of the Higg's Beach Master Plan, which comprised of two phases. The first phase included a planning and design process to gather community and stakeholder input, which was coordinated with City of Key West staff. A new boundary survey was acquired, and a ground penetrating radar survey was also conducted, in order to locate impact archaeological resources. Monroe County and the City of Key West entered into a Development Agreement (Master Plan) on June 18, 2012. This plan will remain in effect for ten years unless the County seeks an extension.

Funding Strategy

Monroe County is responsible for securing funding and the City shall provide assistance as needed. Some funding will be from District 1, Tourist Development Council (TDC) bed taxes and from the One Cent Infrastructure Sales Surtax fund.

Project Map

Schedule of Activities



Project Activities	From - To	Amount
Design/Architecture	08/14 - 09/15	526,791
Construction	10/15 - 09/17	2,968,584

Total Project Cost: 3,495,375

Means of Financing

Funding Source	Amount
Fund 304 1 Cent Infra Sales Tax	3,495,375

Total Programmed Funding: 3,495,375
Future Funding Requirements: 0

Monroe County Board of County Commissioners

Fiscal Years 2016 thru 2020 Capital Improvement Program - CIP Category Financial Plan

Project Title: **Bernstein Park**
 Category: **Fund 304 Culture & Recreation**
 Department: **Public Works/Engineering Capital Projects**

Project #: **CC1403**
 Status: **Adopted**
 LMS: **N/A**

Comprehensive Plan Information	Project Location
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CIE Project: Yes Plan Reference: Element #12 Goal 1201 LOS/Concurrency: No Project Need: Deficiency	District: Location: Stock Island, FL
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Programmed Funding							
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Programmed Funding	Appropriated To Date	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	Future Funding
5,360,545	313,756	0	0	0	0	0	0

Description and Scope

Projects include: Raise level of entire field by 18" to 24", add new restrooms, develop a new baseball and soccer field, basketball court, new playground equipment, and a walking track. Create a storm water retention system, removal of the existing dwelling unit and build a community center. The park is approximately 6 acres in size.

Rationale

The park is subject to flooding both from heavy rain and when tides are very high, which limits the park use.

Funding Strategy

Moved to Fund 314

Project Map	Schedule of Activities
-------------	------------------------



Project Activities	From - To	Amount
Project Mgmt	10/13 - 09/16	36,666
Design/Engineering	10/13 - 09/16	339,545
Site Work Improvement	10/13 - 09/14	49,510
Construction	10/14 - 09/16	4,934,824
Total Project Cost:		5,360,545

Means of Financing	
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Funding Source	Amount
Fund 304 1 Cent Infra Sales Tax	5,360,545

Total Programmed Funding:		5,360,545
Future Funding Requirements:		0

Monroe County Board of County Commissioners

Fiscal Years 2016 thru 2020 Capital Improvement Program - CIP Category Financial Plan

Project Title: **Old 7 Mile Bridge**
 Category: **Fund 304 Culture & Recreation**
 Department: **Public Works/Engineering Capital Projects**

Project #: **CC1602**
 Status: **Adopted**
 LMS: **N/A**

Comprehensive Plan Information				Project Location			
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CIE Project: N/A Plan Reference: LOS/Concurrency: N/A Project Need: N/A	District: Location: Marathon, FL
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Programmed Funding							
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Programmed Funding	Appropriated To Date	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	Future Funding
2,700,000	0	2,700,000	0	0	0	0	0

Description and Scope

Funding for extensive repairs to the bridge deck, flooring and beams.

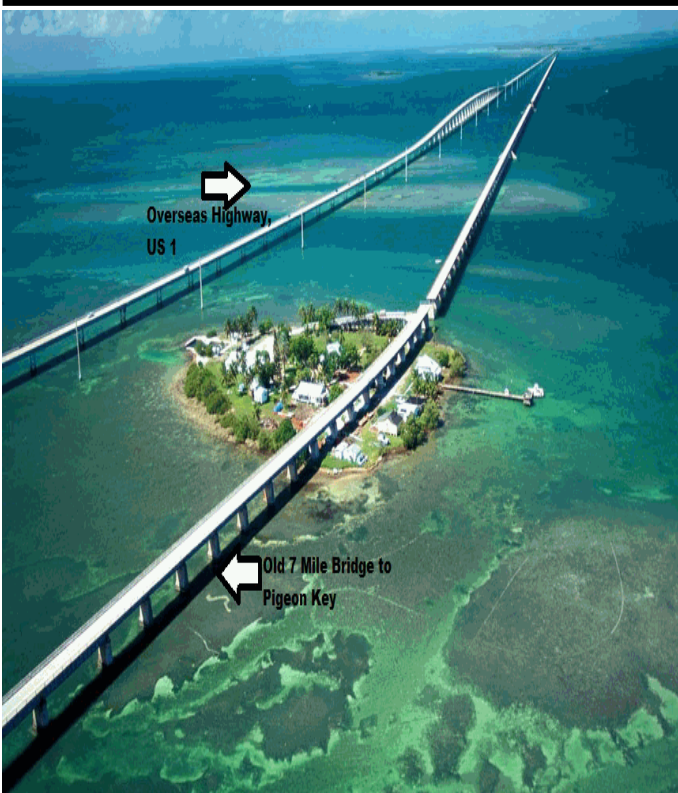
Rationale

Monroe County and the Florida Department of Transportation have been working together to find a funding compromise between stakeholders of the Old 7 Mile Bridge. The bridge was built more than one hundred years ago as a railroad bridge, and the structure is in need of major rehabilitation. The State would maintain ownership, but would also like to split the annual ongoing maintenance of the bridge. It is estimated that FDOT would pay \$57M of the \$76M in repair and maintenance over the next thirty years, while Monroe County would pay \$14.2M, and the City of Marathon would pay \$5.3M. Vehicle traffic has been prohibited since 2007, but county residents and tourists can walk out to Pigeon Key.

Funding Strategy

Use One Cent Infrastructure Sales Surtax.

Project Map	Schedule of Activities
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Project Activities	From - To	Amount
Construction	10/15 - 09/16	2,700,000

Total Project Cost: 2,700,000

Means of Financing	
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Funding Source	Amount
Fund 304 1 Cent Infra Sales Tax	2,700,000

Total Programmed Funding: 2,700,000

Future Funding Requirements: 0

Monroe County Board of County Commissioners

Fiscal Years 2016 thru 2020 Capital Improvement Program - CIP Category Financial Plan

Project Title: **Big Pine Swimming Hole**
 Category: **Fund 304 Culture & Recreation**
 Department: **Public Works/Engineering Capital Projects**

Project #: **CC1701**
 Status: **Adopted**
 LMS: **N/A**

Comprehensive Plan Information

Project Location

CIE Project: **N/A** Plan Reference:
 LOS/Concurrency: **N/A** Project Need: **N/A**

District:
 Location: **MM29, Big Pine Key**

Programmed Funding

Programmed Funding	Appropriated To Date	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	Future Funding
1,000,000	0	0	100,000	900,000	0	0	0

Description and Scope

Development of a passive recreational park, near MM29 on the south side of US1, adjacent to the east end of North Pine Channel on Big Pine Key. Improvements to this area would be consistent with the Liveable Communikeys Plan.

Rationale

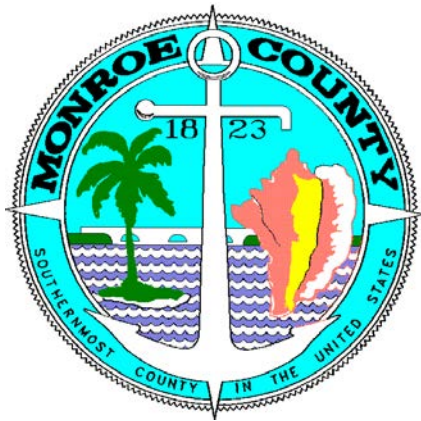
12/17/03 BOCC directed staff to pursue development of a passive recreational park at the Big Pine Swimming Hole in coordination with the State of FL.
 4/20/05 BOCC directed staff to pursue a sublease agreement with the State of Florida.
 10/20/10 BOCC directed staff to continue with a sublease agreement with the State.
 6/19/13 BOCC directed staff to move forward with a contractual agreement to use the Big Pine Swimming Hole (BPSH) as a passive recreational facility in conjunction with the Overseas Highway Trail and Florida Keys Scenic Highway.
 9/12/13 BOCC authorized the use of One Cent Infrastructure Sales Surtax funds in the amount of \$1M in the FY14 Capital Improvement Plan.
 1/14/14 BOCC approved a sublease agreement with the FDEP for the use of the "Big Pine Swimming Hole."
 9/17/14 BOCC approved LAP Agreement with FDOT for the design and permitting of a scenic viewing area at the BPSH. \$100,000 A LAP for construction funding (\$900,000) will be brought to the BOCC once FDOT and FDEP approve the final project.

Project Map

Schedule of Activities



Project Activities	From - To	Amount
Construction	10/16 - 09/18	1,000,000
Total Project Cost:		1,000,000
Means of Financing		
Funding Source	Amount	
Fund 304 1 Cent Infra Sales Tax	1,000,000	
Total Programmed Funding:		1,000,000
Future Funding Requirements:		0



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Monroe County Board of County Commissioners
Fiscal Years 2016 thru 2020 Capital Improvement Program - CIP Appropriation Plan

Infr Sls Srtx Rev Bds 2007

Project Categories	Appropriated	FY 2016	Un-Appropriated Subsequent Years				5 Year	CIP
	To Date	Proposed	FY 2017	FY 2018	FY 2019	FY 2020	Total	Total
Fund 308 Administrative & Misc	0	600,005	0	0	0	0	600,005	600,005
308-85570 Reserves Fund 308	0	600,005	0	0	0	0	600,005	600,005
Fund 308 General Government	270,176	0	0	0	0	0	0	270,176
Fund 308 Public Safety	6,846,313	8,500	0	0	0	0	8,500	6,854,813
CP0801 Stock Island Fire/EMS Station	4,565,362	8,500	0	0	0	0	8,500	4,573,862
CP0803 Conch Key Fire Station	2,280,951	0	0	0	0	0	0	2,280,951
Total Project Cost	<u>7,116,489</u>	<u>608,505</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>608,505</u>	<u>7,724,994</u>
Means of Financing								
	Appropriated	FY 2016	Un-Appropriated Subsequent Years				5 Year	CIP
	To Date	Proposed	FY 2017	FY 2018	FY 2019	FY 2020	Total	Total
Fund 308 2007 Revenue Bond	0	608,505	0	0	0	0	608,505	7,636,207
Total Funding	<u>7,027,702</u>	<u>608,505</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>608,505</u>	<u>7,636,207</u>

Monroe County Board of County Commissioners

Fiscal Years 2016 thru 2020 Capital Improvement Program - CIP Appropriation Plan

Project Title: **Reserves Fund 308**
 Category: **Fund 308 Administrative & Misc**
 Department: **B.O.C.C.**

Project #: **308-85570**
 Status: **Adopted**
 LMS: **N/A**

Comprehensive Plan Information

Project Location

CIE Project: N/A Plan Reference:
 LOS/Concurrency: N/A Project Need: N/A

District:
 Location:

Programmed Funding

Programmed Funding	Appropriated To Date	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	Future Funding
600,005	0	600,005	0	0	0	0	0

Description and Scope

Project Map

Schedule of Activities

Project Activities	From - To	Amount
Project Mgmt	10/14 - 09/15	600,005

Total Project Cost: 600,005

Means of Financing

Funding Source	Amount
Fund 308 2007 Revenue Bond	600,005

Total Programmed Funding: 600,005
Future Funding Requirements: 0

Monroe County Board of County Commissioners

Fiscal Years 2016 thru 2020 Capital Improvement Program - CIP Appropriation Plan

Project Title: **Freeman Justice Center Lobby Expansion**
 Category: **Fund 308 General Government**
 Department: **Public Works/Engineering Capital Projects**

Project #: **CG1305**
 Status: **Adopted**
 LMS: **N/A**

Comprehensive Plan Information

CIE Project: N/A Plan Reference:
 LOS/Concurrency: N/A Project Need: N/A

Project Location

District:
 Location: **Key West**

Programmed Funding

Programmed Funding	Appropriated To Date	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	Future Funding
274,713	270,176	4,537	0	0	0	0	2,702

Description and Scope

Interior expansion of approximately 800 square feet to the existing main lobby entrance, in a manner that when completed will match all existing finishes and treatments. Construction activities will take place while maintaining an open, existing lobby area, in a secure and fully operational manner.

Rationale

The public entrance at the Freeman Justice Center is not able to adequately accommodate large numbers of people during jury selection and other events that attract large numbers of people, who must enter the facility within a specified time frame. Jurors and others are unable to enter quickly due to security processing and are forced to wait outside where there is no protection from inclement weather. The Judiciaries requested this project.

Funding Strategy

FY12 Expenditures of \$24,849, came out of the General Fund 001.
 FY13-15 Expenditures will be paid from the 2007 Revenue Bond Fund 308.

Project Map



Schedule of Activities

Project Activities	From - To	Amount
Project Management	05/12 - 09/15	5,724
Design/Architecture	05/12 - 09/14	36,262
Construction	10/12 - 09/14	233,070
Art in Public Places	10/12 - 09/15	2,359

Total Project Cost: 277,415

Means of Financing

Funding Source	Amount
Fund 308 2007 Revenue Bond	274,713

Total Programmed Funding: 274,713
Future Funding Requirements: 2,702

Monroe County Board of County Commissioners

Fiscal Years 2016 thru 2020 Capital Improvement Program - CIP Appropriation Plan

Project Title: **Stock Island Fire/EMS Station**
 Category: **Fund 308 Public Safety**
 Department: **Public Works/Engineering Capital Projects**

Project #: **CP0801**
 Status: **Adopted**
 LMS: **N/A**

Comprehensive Plan Information

Project Location

CIE Project: N/A Plan Reference:
 LOS/Concurrency: N/A Project Need: N/A

District:
 Location: **2nd St. & McDonald Ave., Stock Island**

Programmed Funding

Programmed Funding	Appropriated To Date	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	Future Funding
4,573,864	4,565,362	8,502	0	0	0	0	0

Description and Scope

Renovation and addition of the fire station facility on Stock Island. The fire station includes two drive through apparatus bays and approximately 3,500 sq.ft. of office area and living quarters for the staff. The project was designed to all Federal, State, and County codes and ordinances.

Rationale

The old Fire Station was substandard and the new station will improve the level of service for this area.

Funding Strategy

Total Project \$4,573,864

Fund 308 Total Project #CP0801 \$4,540,604
 Fund 308 Project #CP0801 FY16 Adopted \$8,500 (Remaining funds)
 Fund 308 Project #CP0801 FY15 Estimated \$27,444
 Fund 308 Project #CP0801 FY08-14 \$4,504,660 includes purchase of land (FY11)
 2007 Revenue Bonds Bond closed 12/14/2007

Fund 304 FY2006-2008 Project #CP0303 \$21,028

Operating Budget Impacts

Estimated	1st Year	2nd Year	3rd Year
Operation & Maintenance	\$ 3,000	\$ 3,075	\$ 3,152
Utilities	\$12,000	\$12,300	\$12,608
Net Operating Impact	\$15,000	\$15,375	\$15,760

Project Map



Schedule of Activities

Project Activities	From - To	Amount
Design/Engineering	10/02 - 09/15	312,663
Design/Architecture	10/02 - 09/14	215,807
Land	10/10 - 09/13	691,569
Site Work Improvement	10/12 - 09/16	28,770
Construction	12/07 - 09/14	3,303,202
Art in Public Places	10/13 - 09/14	21,853

Total Project Cost: 4,573,864

Means of Financing

Funding Source	Amount
Fund 304 1 Cent Infra Sales Tax	21,028
Fund 308 2007 Revenue Bond	4,552,836

Total Programmed Funding: 4,573,864
Future Funding Requirements: 0

Monroe County Board of County Commissioners

Fiscal Years 2016 thru 2020 Capital Improvement Program - CIP Appropriation Plan

Project Title: **Conch Key Fire Station**
 Category: **Fund 308 Public Safety**
 Department: **Public Works/Engineering Capital Projects**

Project #: **CP0803**
 Status: **Adopted**
 LMS: **N/A**

Comprehensive Plan Information

CIE Project: N/A Plan Reference:
 LOS/Concurrency: N/A Project Need: N/A

Project Location

District:
 Location: **10 S. Conch Ave., Conch Key**

Programmed Funding

Programmed Funding	Appropriated To Date	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	Future Funding
2,280,951	2,280,951	0	0	0	0	0	20,000

Description and Scope

Renovation of the existing building and a new addition. 1,713 sq.ft. lower level garage, 1,820 sq.ft. second floor that includes an office, bath, lockers and sleeping rooms. Site Work includes parking, drainage, landscaping, existing demolition and fuel tank. Garage must be heightened and generator relocated.

Rationale

Existing facility is inadequate and needs to be upgraded to an acceptable level of service.

Funding Strategy

On June 17, 2009, the BOCC approved to apply for a \$2,551,987.00 Grant from the US Dept of Homeland Security (DHS), Federal Emergency Management Agency (FEMA), Grants Programs Directorate (GPD) of the Fiscal Year 2009 American Recovery & Reinvestment Act (ARRA) assistance to Firefighters Station Construction Grants (SCG). Grant was not awarded.

Fund 308 Total Project #CP0803 \$2,233,192
 Fund 308 CP0803 FY15 Adopted \$ 20,000
 Fund 308 CP0803 FY14 Estimate \$6,171
 Fund 308 CP0803 FY08, 09, 10, 11, 12 & 13 = \$2,207,021
 Fund 308 2007 Revenue Bonds Bond closed 12/14/2007

Fund 304 One Cent Infrastructure Surtax FY2006-2008 Project # CP0607 \$31,542
 Fund 307 2003 Revenue Bonds FY2003-2006 Project #CS0302 \$36,217
 Total Project \$2,300,951

Project Map



Schedule of Activities

Project Activities	From - To	Amount
Design/Engineering	10/02 - 09/15	132,592
Design/Architecture	10/02 - 09/13	173,110
Site Work Improvement	10/06 - 09/13	10,588
Construction	11/09 - 09/13	1,968,864
Art in Public Places	10/12 - 09/14	15,797

Total Project Cost: 2,300,951

Means of Financing

Funding Source	Amount
Fund 304 1 Cent Infra Sales Tax	31,542
Fund 307 2003 Revenue Bonds	36,217
Fund 308 2007 Revenue Bond	2,213,192

Total Programmed Funding: 2,280,951
Future Funding Requirements: 20,000

Monroe County Board of County Commissioners
Fiscal Years 2016 thru 2020 Capital Improvement Program - CIP Appropriation Plan

Big Coppitt Waste Water Project

Project Categories	Appropriated	FY 2016	Un-Appropriated Subsequent Years				5 Year	CIP
	To Date	Proposed	FY 2017	FY 2018	FY 2019	FY 2020	Total	Total
Fund 310 Big Coppitt Wastewater	3,569,177	755,500	755,500	755,500	755,500	755,500	3,777,500	7,346,677
310 55011 Big Coppitt WW Sp Assmt	3,567,854	750,500	750,500	750,500	750,500	750,500	3,752,500	7,320,354
310-54503 Big Copp Assmt Refund	1,323	5,000	5,000	5,000	5,000	5,000	25,000	26,323
Total Project Cost	<u>3,569,177</u>	<u>755,500</u>	<u>755,500</u>	<u>755,500</u>	<u>755,500</u>	<u>755,500</u>	<u>3,777,500</u>	<u>7,346,677</u>
Means of Financing								
Fund 310 Big Coppitt Spec Assmts	0	755,500	755,500	755,500	755,500	755,500	3,777,500	7,346,677
Total Funding	<u>3,569,177</u>	<u>755,500</u>	<u>755,500</u>	<u>755,500</u>	<u>755,500</u>	<u>755,500</u>	<u>3,777,500</u>	<u>7,346,677</u>

Monroe County Board of County Commissioners

Fiscal Years 2016 thru 2020 Capital Improvement Program - CIP Appropriation Plan

Project Title: **Big Coppitt WW Special Assessment**
 Category: **Fund 310 Big Coppitt Wastewater**
 Department: **Public Works/Engineering Capital Projects**

Project #: **310 55011**
 Status: **Adopted**
 LMS: **N/A**

Comprehensive Plan Information

CIE Project: **Yes** Plan Reference: **Element #9 Goal 901**
 LOS/Concurrency: **Yes** Project Need: **Deficiency**

Project Location

District:
 Location: **Big Coppitt**

Programmed Funding

Programmed Funding	Appropriated To Date	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	Future Funding
7,320,354	3,567,854	750,500	750,500	750,500	750,500	750,500	0

Description and Scope

For System Development and Debt Service costs. Special Assessments will be collected until 2027.

Rationale

To meet D.E.P. deadline of December 31, 2015.

Funding Strategy

Total Fund 310 Big Coppitt Waste Water Construction = \$31,510,915
 Completed FY2011

FL DEP Grants \$10,493,833
 Special Assessments \$ 1,027,402
 Clean Water SRF \$18,410,350
 Transfer fm Fund304 \$ 1,579,330

Project Map



Monroe County Wastewater Department
 1100 Simonton Street, Suite 2-216
 Key West, Florida 33040

South Lower Keys Wastewater Project Area

Figure 3

Schedule of Activities

Project Activities	From - To	Amount
Test Activity	10/12 - 09/27	5,806,845
Project Mgmt	10/08 - 09/27	494,685
Construction	10/07 - 09/08	1,018,824

Total Project Cost: 7,320,354

Means of Financing

Funding Source	Amount
Fund 310 Big Coppitt Spec Assmts	7,320,354

Total Programmed Funding: 7,320,354
Future Funding Requirements: 0

Monroe County Board of County Commissioners

Fiscal Years 2016 thru 2020 Capital Improvement Program - CIP Appropriation Plan

Project Title: **Big Copp Assmt Refund**
 Category: **Fund 310 Big Coppitt Wastewater**
 Department: **Public Works/Engineering Operations**

Project #: **310-54503**
 Status: **Adopted**
 LMS: **N/A**

Comprehensive Plan Information

Project Location

CIE Project: N/A Plan Reference:
 LOS/Concurrency: N/A Project Need: N/A

District:
 Location:

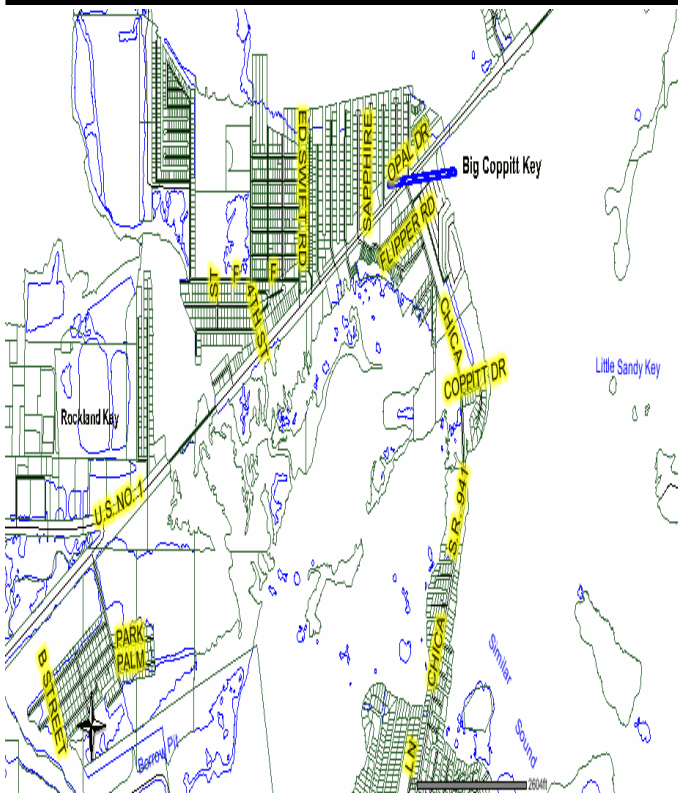
Programmed Funding

Programmed Funding	Appropriated To Date	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	Future Funding
26,323	1,323	5,000	5,000	5,000	5,000	5,000	0

Description and Scope

Available funds for refunding special assessments.

Project Map



Schedule of Activities

Project Activities	From - To	Amount
Project Mgmt	10/08 - 09/27	26,323
Total Project Cost:		26,323
Means of Financing		
Funding Source		Amount
Fund 310 Big Coppitt Spec Assmts		26,323
Total Programmed Funding:		26,323
Future Funding Requirements:		0

Monroe County Board of County Commissioners
Fiscal Years 2016 thru 2020 Capital Improvement Program - CIP Appropriation Plan

Duck Key Waste Water Project

Project Categories	Appropriated	FY 2016	Un-Appropriated Subsequent Years				5 Year	CIP
	To Date	Proposed	FY 2017	FY 2018	FY 2019	FY 2020	Total	Total
Fund 311 Duck Key Wastewater	39,753	671,980	180,537	180,537	180,537	180,537	1,394,128	1,433,881
311-54504 Duck Key Spec Assmt Refund	0	5,000	5,000	5,000	5,000	5,000	25,000	25,000
311-590990 Reserves-Contingency	0	63,576	0	0	0	0	63,576	63,576
311-590991 Cash Balance Fund 311	0	107,820	0	0	0	0	107,820	107,820
PE0809 Duck Key WW Spec Assmts	39,753	495,584	175,537	175,537	175,537	175,537	1,197,732	1,237,485
Total Project Cost	<u>39,753</u>	<u>671,980</u>	<u>180,537</u>	<u>180,537</u>	<u>180,537</u>	<u>180,537</u>	<u>1,394,128</u>	<u>1,433,881</u>
Means of Financing								
	Appropriated	FY 2016	Un-Appropriated Subsequent Years				5 Year	CIP
	To Date	Proposed	FY 2017	FY 2018	FY 2019	FY 2020	Total	Total
Fund 311 Duck Key Spec Assmts	0	671,980	180,537	180,537	180,537	180,537	1,394,128	1,433,881
Total Funding	<u>39,753</u>	<u>671,980</u>	<u>180,537</u>	<u>180,537</u>	<u>180,537</u>	<u>180,537</u>	<u>1,394,128</u>	<u>1,433,881</u>

Monroe County Board of County Commissioners

Fiscal Years 2016 thru 2020 Capital Improvement Program - CIP Appropriation Plan

Project Title: **Duck Key Spec Assmt Refund**
 Category: **Fund 311 Duck Key Wastewater**
 Department: **Growth Mgmt**

Project #: **311-54504**
 Status: **Adopted**
 LMS: **N/A**

Comprehensive Plan Information

Project Location

CIE Project: N/A Plan Reference:
 LOS/Concurrency: N/A Project Need: N/A

District:
 Location:

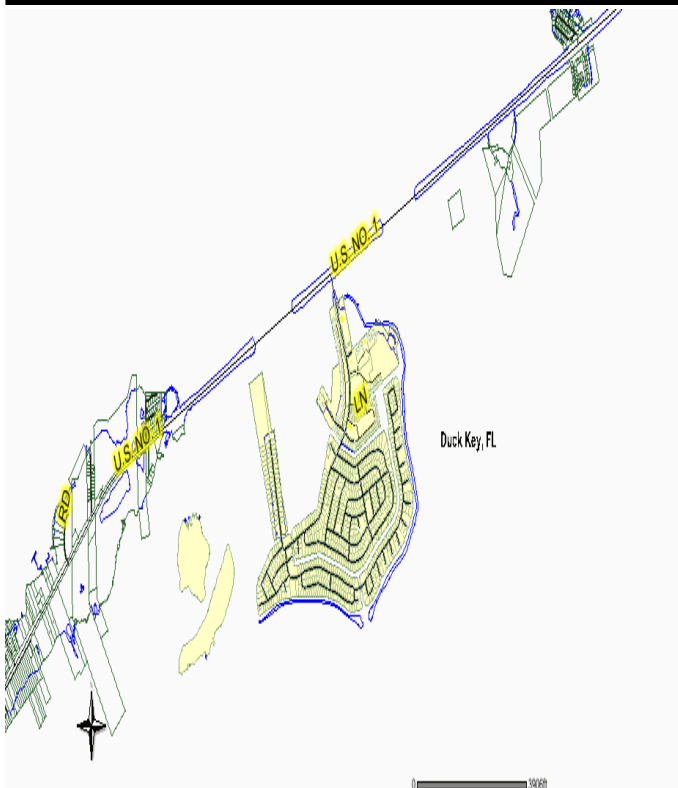
Programmed Funding

Programmed Funding	Appropriated To Date	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	Future Funding
25,000	0	5,000	5,000	5,000	5,000	5,000	0

Description and Scope

Funds available for refunds.

Project Map



Schedule of Activities

Project Activities	From - To	Amount
Project Mgmt	10/09 - 09/28	25,000

Total Project Cost: 25,000

Means of Financing

Funding Source	Amount
Fund 311 Duck Key Spec Assmts	25,000

Total Programmed Funding: 25,000
Future Funding Requirements: 0

Monroe County Board of County Commissioners

Fiscal Years 2016 thru 2020 Capital Improvement Program - CIP Appropriation Plan

Project Title: **Reserves-Contingency**
 Category: **Fund 311 Duck Key Wastewater**
 Department: **B.O.C.C.**

Project #: **311-590990**
 Status: **Adopted**
 LMS: **N/A**

Comprehensive Plan Information

Project Location

CIE Project: N/A Plan Reference:
 LOS/Concurrency: N/A Project Need: N/A

District:
 Location: Duck Key

Programmed Funding

Programmed Funding	Appropriated To Date	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	Future Funding
63,576	0	63,576	0	0	0	0	0

Description and Scope

A portion of total fund balance that is available for appropriation that is uncommitted.

Project Map

Schedule of Activities

Project Activities	From - To	Amount
Project Mgmt	10/14 - 09/16	63,576
Total Project Cost:		63,576
Means of Financing		
Funding Source	Amount	
Fund 311 Duck Key Spec Assmts	63,576	
Total Programmed Funding:		63,576
Future Funding Requirements:		0

Monroe County Board of County Commissioners
Fiscal Years 2016 thru 2020 Capital Improvement Program - CIP Appropriation Plan

Project Title: **Cash Balance Fund 311**
 Category: **Fund 311 Duck Key Wastewater**
 Department: **B.O.C.C.**

Project #: **311-590991**
 Status: **Adopted**
 LMS: **N/A**

Comprehensive Plan Information

Project Location

CIE Project: N/A Plan Reference:
 LOS/Concurrency: N/A Project Need: N/A

District:
 Location:

Programmed Funding

Programmed Funding	Appropriated To Date	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	Future Funding
107,820	0	107,820	0	0	0	0	0

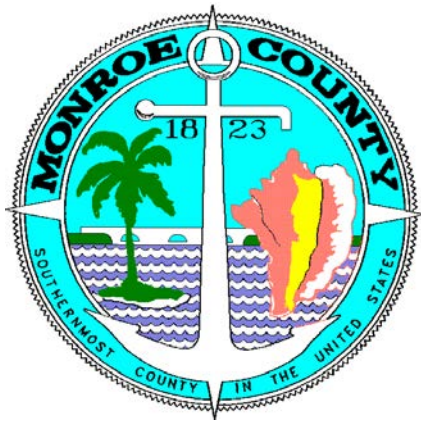
Description and Scope

Cash Balance

Project Map

Schedule of Activities

Project Activities	From - To	Amount
Project Management	10/14 - 09/16	107,820
Total Project Cost:		107,820
Means of Financing		
Funding Source	Amount	
Fund 311 Duck Key Spec Assmts	107,820	
Total Programmed Funding:		107,820
Future Funding Requirements:		0



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Monroe County Board of County Commissioners
Fiscal Years 2016 thru 2020 Capital Improvement Program - CIP Appropriation Plan

Cudjoe Regional WW Project

Project Categories	Appropriated	FY 2016	Un-Appropriated Subsequent Years				5 Year	CIP
	To Date	Proposed	FY 2017	FY 2018	FY 2019	FY 2020	Total	Total
Fund 312 Cudjoe Reg. Wastewater	89,313,183	45,836,256	28,368,922	8,456,422	3,868,922	3,868,922	90,399,444	179,712,627
312-22550 Cudjoe Reg. X-Paving	0	3,000,000	3,000,000	0	0	0	6,000,000	6,000,000
312-23009 Cudjoe Reg. WW - Mayfield Gr	30,000,000	17,125,082	0	0	0	0	17,125,082	47,125,082
312-23010 Cudjoe Reg. WW- CWSRF	38,801,082	20,838,652	14,724,600	0	0	0	35,563,252	74,364,334
312-54505 Cudjoe Reg Spx Asst Refund	0	25,000	25,000	25,000	25,000	25,000	125,000	125,000
312-55013 Cudjoe Reg WW Spx Assmt Pr	158,101	4,847,522	10,619,322	8,431,422	3,843,922	3,843,922	31,586,110	31,744,211
312-PE1201 Cudjoe Reg. WW Project	20,354,000	0	0	0	0	0	0	20,354,000
Total Project Cost	<u>89,313,183</u>	<u>45,836,256</u>	<u>28,368,922</u>	<u>8,456,422</u>	<u>3,868,922</u>	<u>3,868,922</u>	<u>90,399,444</u>	<u>179,712,627</u>

Means of Financing	Appropriated	FY 2016	Un-Appropriated Subsequent Years				5 Year	CIP
	To Date	Proposed	FY 2017	FY 2018	FY 2019	FY 2020	Total	Total
Fund 312 Cudjoe Reg. WW Proj.	0	45,836,256	28,368,922	8,456,422	3,868,922	3,868,922	90,399,444	179,712,627
Total Funding	<u>89,313,183</u>	<u>45,836,256</u>	<u>28,368,922</u>	<u>8,456,422</u>	<u>3,868,922</u>	<u>3,868,922</u>	<u>90,399,444</u>	<u>179,712,627</u>

Monroe County Board of County Commissioners

Fiscal Years 2016 thru 2020 Capital Improvement Program - CIP Appropriation Plan

Project Title: **Cudjoe Reg. X-Paving**
 Category: **Fund 312 Cudjoe Reg. Wastewater**
 Department: **Public Works/Engineering Capital Projects**

Project #: **312-22550**
 Status: **Adopted**
 LMS: **N/A**

Comprehensive Plan Information

Project Location

CIE Project: N/A Plan Reference:
 LOS/Concurrency: N/A Project Need: N/A

District:
 Location:

Programmed Funding

Programmed Funding	Appropriated To Date	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	Future Funding
6,000,000	0	3,000,000	3,000,000	0	0	0	0

Description and Scope

Project Map



Schedule of Activities

Project Activities	From - To	Amount
Road Paving	10/14 - 09/16	6,000,000

Total Project Cost: 6,000,000

Means of Financing

Funding Source	Amount
Fund 312 Cudjoe Reg. WW Proj.	6,000,000

Total Programmed Funding: 6,000,000
Future Funding Requirements: 0

Monroe County Board of County Commissioners

Fiscal Years 2016 thru 2020 Capital Improvement Program - CIP Appropriation Plan

Project Title: **Cudjoe Reg. WW - Mayfield Grant**
 Category: **Fund 312 Cudjoe Reg. Wastewater**
 Department: **Public Works/Engineering Capital Projects**

Project #: **312-23009**
 Status: **Adopted**
 LMS: **N/A**

Comprehensive Plan Information

CIE Project: **Yes** Plan Reference: **Element #9 Goal 901**
 LOS/Concurrency: **N/A** Project Need: **Deficiency**

Project Location

District:
 Location: **Lower Keys Unincorporated Area**

Programmed Funding

Programmed Funding	Appropriated To Date	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	Future Funding
47,125,082	30,000,000	17,125,082	0	0	0	0	(125,082)

Description and Scope

To supply funding to the Florida Keys Aqueduct Authority for the design and construction of the Cudjoe Regional Waste Water System. FCAA and the County have an Interlocal Agreement for this wastewater project.

The projects that comprise the overall Cudjoe Regional System:

- Construction of a wastewater treatment plant, to be substantially complete by Dec. 31, 2014.
- Collection systems and transmission mains for the inner islands (Cudjoe Key, Upper Sugarloaf Key and Summerland Key), to be substantially completed by March 31, 2015. There are two types of systems; hybrid wastewater collections system and pressure transmission system. The hybrid collection system consists of a combination of a conventional gravity sewer system and a low pressure sewer system. The transmission system consists of master pump stations and force main to convey the collected wastewater to the Wastewater Treatment Facility (WTF), to be constructed on Cudjoe Key.
- Collection systems and transmission mains for the outer islands (Lower Sugarloaf Key, Ramrod, Middle Torch, Little Torch and Big Pine Keys). The transmission system will connect to the central islands' transmission system for transport to and treatment at the Wastewater Treatment Facility.
- The decentralized onsite systems that will not be connected to the transmission and collection systems.

Rationale

To meet D.E.P. mandated deadline of Dec. 31, 2015

Funding Strategy

State Appropriation

Project Map



Schedule of Activities

Project Activities	From - To	Amount
Construction	07/13 - 09/14	47,000,000

Total Project Cost: 47,000,000

Means of Financing

Funding Source	Amount
Fund 312 Cudjoe Reg. WW Proj.	47,125,082

Total Programmed Funding: 47,125,082
Future Funding Requirements: (125,082)

Monroe County Board of County Commissioners

Fiscal Years 2016 thru 2020 Capital Improvement Program - CIP Appropriation Plan

Project Title: **Cudjoe Reg. WW- CWSRF**
 Category: **Fund 312 Cudjoe Reg. Wastewater**
 Department: **Public Works/Engineering Capital Projects**

Project #: **312-23010**
 Status: **Adopted**
 LMS: **N/A**

Comprehensive Plan Information

CIE Project: **Yes** Plan Reference: **Element #9 Goal 901**
 LOS/Concurrency: **N/A** Project Need: **Deficiency**

Project Location

District:
 Location: **Lower Keys Unincorporated Area**

Programmed Funding

Programmed Funding	Appropriated To Date	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	Future Funding
74,364,334	38,801,082	20,838,652	14,724,600	0	0	0	(33,557,901)

Description and Scope

To supply funding to the Florida Keys Aqueduct Authority for the design and construction of the Cudjoe Regional Waste Water System. FKA and the County have an Interlocal Agreement for this last wastewater project.

The projects that comprise the overall Cudjoe Regional System:

- Construction of a wastewater treatment plant, to be substantially complete by Dec. 31, 2014.
- Collection systems and transmission mains for the inner islands (Cudjoe Key, Upper Sugarloaf Key and Summerland Key), to be substantially completed by March 31, 2015. There are two types of systems: hybrid wastewater collections system and pressure transmission system. The hybrid collection system consists of a combination of a conventional gravity sewer system and a low pressure sewer system. The transmission system consists of master pump stations and force main to convey the collected wastewater to the Wastewater Treatment Facility (WTF) to be constructed on Cudjoe Key.
- Collection systems and transmission mains for the outer islands (Lower Sugarloaf Key, Ramrod, Middle Torch, Little Torch and Big Pine Keys). The transmission system will connect to the central islands' transmission system for transport to and treatment at the WTF.
- The decentralized onsite systems that will not be connected to the transmission and collection systems.

Rationale

To meet D.E.P. mandated deadline of December 31, 2015.

Funding Strategy

State of Florida Clean Water State Revolving Funds

Project Map



Schedule of Activities

Project Activities	From - To	Amount
Construction	07/13 - 12/15	40,806,433

Total Project Cost: 40,806,433

Means of Financing

Funding Source	Amount
Fund 312 Cudjoe Reg. WW Proj.	74,364,334

Total Programmed Funding: 74,364,334
Future Funding Requirements: (33,557,901)

Monroe County Board of County Commissioners

Fiscal Years 2016 thru 2020 Capital Improvement Program - CIP Appropriation Plan

Project Title: **Cudjoe Reg Special Assessment Refund**
 Category: **Fund 312 Cudjoe Reg. Wastewater**
 Department: **Public Works/Engineering Operations**

Project #: **312-54505**
 Status: **Adopted**
 LMS: **N/A**

Comprehensive Plan Information

Project Location

CIE Project: N/A Plan Reference:
 LOS/Concurrency: N/A Project Need: N/A

District:
 Location:

Programmed Funding

Programmed Funding	Appropriated To Date	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	Future Funding
125,000	0	25,000	25,000	25,000	25,000	25,000	0

Description and Scope

Funds available for assessment refunds.

Project Map



Schedule of Activities

Project Activities	From - To	Amount
Project Mgmt	07/12 - 09/27	125,000

Total Project Cost: 125,000

Means of Financing

Funding Source	Amount
Fund 312 Cudjoe Reg. WW Proj.	125,000

Total Programmed Funding: 125,000
Future Funding Requirements: 0

Monroe County Board of County Commissioners

Fiscal Years 2016 thru 2020 Capital Improvement Program - CIP Appropriation Plan

Project Title: **Cudjoe Reg WW Special Assessment Project**
 Category: **Fund 312 Cudjoe Reg. Wastewater**
 Department: **Public Works/Engineering Operations**

Project #: **312-55013**
 Status: **Adopted**
 LMS: **N/A**

Comprehensive Plan Information

Project Location

CIE Project: **Yes** Plan Reference: **Element #9 Goal 901**
 LOS/Concurrency: **N/A** Project Need: **Deficiency**

District:
 Location:

Programmed Funding

Programmed Funding	Appropriated To Date	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	Future Funding
31,744,211	158,101	4,847,522	10,619,322	8,431,422	3,843,922	3,843,922	(15,559,300)

Description and Scope

For the use of system development and debt service.

Project Map



Schedule of Activities

Project Activities	From - To	Amount
Project Mgmt	07/12 - 09/27	16,184,911

Total Project Cost: 16,184,911

Means of Financing

Funding Source	Amount
Fund 312 Cudjoe Reg. WW Proj.	31,744,211

Total Programmed Funding: 31,744,211
Future Funding Requirements: (15,559,300)

Monroe County Board of County Commissioners

Fiscal Years 2016 thru 2020 Capital Improvement Program - CIP Appropriation Plan

Project Title: **Cudjoe Reg. WW Project**
 Category: **Fund 312 Cudjoe Reg. Wastewater**
 Department: **Public Works/Engineering Capital Projects**

Project #: **312-PE1201**
 Status: **Adopted**
 LMS: **N/A**

Comprehensive Plan Information

CIE Project: **Yes** Plan Reference: **Element #9 Goal 901**
 LOS/Concurrency: **N/A** Project Need: **Deficiency**

Project Location

District:
 Location:

Programmed Funding

Programmed Funding	Appropriated To Date	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	Future Funding
20,354,000	20,354,000	0	0	0	0	0	0

Description and Scope

To supply funding to the Florida Keys Aqueduct Authority for the design and construction of the Cudjoe Regional Waste Water System. FKA and the County have an Interlocal Agreement for this last wastewater project.

The projects that comprise the overall Cudjoe Regional System:

- Construction of a wastewater treatment plant, to be substantially complete by Dec. 31, 2014.
- Collection systems and transmission mains for the inner islands (Cudjoe Key, Upper Sugarloaf Key and Summerland Key), to be substantially completed by March 31, 2015. There are two types of systems: hybrid wastewater collections system and pressure transmission system. The hybrid collection system consists of a combination of a conventional gravity sewer system and a low pressure sewer system. The transmission system consists of master pump stations and force main to convey the collected wastewater to the wastewater treatment facility to be constructed on Cudjoe Key.
- Collection systems and transmission mains for the outer islands (Lower Sugarloaf Key, Ramrod, Middle Torch, Little Torch and Big Pine Keys). The transmission system will connect to the central islands' transmission system for transport to and treatment at the wastewater treatment system.
- The decentralized onsite systems that will not be connected to the transmission and collection systems.

Rationale

State mandate to complete a sewer project of the Florida Keys by 2015.

Funding Strategy

An application for a State Revolving Funds (SFR) loan will be submitted to the State Department of Environmental Protection. Special Assessment will be assessed to all property owners based on EDUs.

Project Map



Schedule of Activities

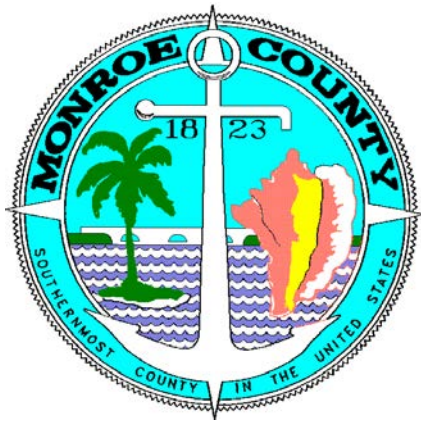
Project Activities	From - To	Amount
Project Mgmt	07/12 - 09/13	20,354,000

Total Project Cost: 20,354,000

Means of Financing

Funding Source	Amount
Fund 312 Cudjoe Reg. WW Proj.	20,354,000

Total Programmed Funding: 20,354,000
Future Funding Requirements: 0



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Monroe County Board of County Commissioners
Fiscal Years 2016 thru 2020 Capital Improvement Program - CIP Appropriation Plan

Series 2014 Revenue Bonds

Project Categories	Appropriated	FY 2016	Un-Appropriated Subsequent Years				5 Year	CIP
	To Date	Proposed	FY 2017	FY 2018	FY 2019	FY 2020	Total	Total
Fund 314 2014 Revenue Bonds	1,412,721	19,360,208	16,203,941	7,000,000	3,700,000	5,500,000	51,764,149	53,176,870
314-590990 Fund 314 Reserves	0	1,203,941	1,262,573	225,000	300,000	25,000	3,016,514	3,016,514
CC1501 Marathon Library	25,000	820,000	2,242,000	0	0	0	3,062,000	3,087,000
CC1603 Bernstein Park	187,721	3,992,517	1,143,118	0	0	0	5,135,635	5,323,356
CG1516 Jefferson Browne Bldg	50,000	1,000,000	0	0	0	5,475,000	6,475,000	6,525,000
CG1603 Gulf Seafood	0	7,000,000	0	0	0	0	7,000,000	7,000,000
CP1501 Summerland Fire Station	500,000	3,100,000	925,000	0	0	0	4,025,000	4,525,000
CP1502 Training Academy-Crawl Key	400,000	1,800,000	0	0	0	0	1,800,000	2,200,000
CP1503 Replace PK Jail & Courthouse	250,000	443,750	10,631,250	6,275,000	400,000	0	17,750,000	18,000,000
CP1601 Sugarloaf Fire Station	0	0	0	500,000	3,000,000	0	3,500,000	3,500,000
Total Project Cost	<u>1,412,721</u>	<u>19,360,208</u>	<u>16,203,941</u>	<u>7,000,000</u>	<u>3,700,000</u>	<u>5,500,000</u>	<u>51,764,149</u>	<u>53,176,870</u>
Means of Financing	Appropriated	FY 2016	Un-Appropriated Subsequent Years				5 Year	CIP
	To Date	Proposed	FY 2017	FY 2018	FY 2019	FY 2020	Total	Total
Fund 314 Mayfield Grant Match	0	2,000,000	0	0	0	0	2,000,000	2,000,000
Fund 314 Series 2014 Revenue Bonds	0	17,360,208	15,278,941	7,000,000	0	0	39,639,149	41,051,870
Fund 314 Transfer in Fm Other Funds	0	0	925,000	0	3,700,000	5,500,000	10,125,000	10,125,000
Total Funding	<u>1,412,721</u>	<u>19,360,208</u>	<u>16,203,941</u>	<u>7,000,000</u>	<u>3,700,000</u>	<u>5,500,000</u>	<u>51,764,149</u>	<u>53,176,870</u>

Monroe County Board of County Commissioners

Fiscal Years 2016 thru 2020 Capital Improvement Program - CIP Appropriation Plan

Project Title: **Fund 314 Reserves**
 Category: **Fund 314 2014 Revenue Bonds**
 Department: **B.O.C.C.**

Project #: **314-590990**
 Status: **Adopted**
 LMS: **N/A**

Comprehensive Plan Information

Project Location

CIE Project: N/A Plan Reference:
 LOS/Concurrency: N/A Project Need: N/A

District:
 Location:

Programmed Funding

Programmed Funding	Appropriated To Date	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	Future Funding
3,016,514	0	1,203,941	1,262,573	225,000	300,000	25,000	0

Description and Scope

A portion of total fund balance that is available for appropriation that is uncommitted.

Project Map

Schedule of Activities

Project Activities	From - To	Amount
Project Management	10/15 - 09/20	3,016,514
Total Project Cost:		3,016,514
Means of Financing		
Funding Source	Amount	
Fund 314 Series 2014 Revenue Bonds	2,691,514	
Fund 314 Transfer in Fm Other Funds	325,000	
Total Programmed Funding:		3,016,514
Future Funding Requirements:		0

Monroe County Board of County Commissioners

Fiscal Years 2016 thru 2020 Capital Improvement Program - CIP Appropriation Plan

Project Title: **Marathon Library**
 Category: **Fund 314 2014 Revenue Bonds**
 Department: **Public Works/Engineering Capital Projects**

Project #: **CC1501**
 Status: **Adopted**
 LMS: **N/A**

Comprehensive Plan Information

CIE Project: N/A Plan Reference:
 LOS/Concurrency: N/A Project Need: N/A

Project Location

District:
 Location: **Marathon**

Programmed Funding

Programmed Funding	Appropriated To Date	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	Future Funding
3,087,000	25,000	820,000	2,242,000	0	0	0	0

Description and Scope

Construction of a new library in Marathon.
 Site plan in progress with Currie Sowards Aguila Architects to consider property next to Switlik School.

Rationale

Existing library in Marathon isn't adequate. On February 18, 2015, the BOCC entered into an Interlocal Agreement (ILA) with the School Board of Monroe County to jointly construct a shared use facility. The School Board needs to renovate its Adult Education facility which is located on the planned Library site. The school board will furnish the land (99 year non-exclusive lease) and the County will pay for and build the County Library/Adult Education facility, which shall include up to a 2,250 sq. ft. space for an Adult Education facility.

Funding Strategy

The budget for this project is not based on an exact design. Therefore, the budget could increase or decrease when Project Management obtains more specific construction details.

Project Map

Schedule of Activities

Project Activities	From - To	Amount
Project Mgmt	10/15 - 09/17	40,000
Design/Engineering	10/14 - 09/17	320,000
Construction	10/15 - 09/17	2,700,000
Art in Public Places	10/16 - 09/17	27,000

Total Project Cost: 3,087,000

Means of Financing

Funding Source	Amount
Fund 314 Series 2014 Revenue Bonds	3,087,000

Total Programmed Funding: 3,087,000
Future Funding Requirements: 0

Monroe County Board of County Commissioners

Fiscal Years 2016 thru 2020 Capital Improvement Program - CIP Appropriation Plan

Project Title: **Bernstein Park**
 Category: **Fund 314 2014 Revenue Bonds**
 Department: **Public Works/Engineering Capital Projects**

Project #: **CC1603**
 Status: **Adopted**
 LMS: **N/A**

Comprehensive Plan Information

CIE Project: N/A Plan Reference:
 LOS/Concurrency: N/A Project Need: N/A

Project Location

District:
 Location: **Stock Island**

Programmed Funding

Programmed Funding	Appropriated To Date	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	Future Funding
5,323,356	187,721	3,992,517	1,143,118	0	0	0	0

Description and Scope

Projects include: raise level of entire field by 18" to 24", add new restrooms, develop a new baseball field, soccer field, and basketball court, add new playground equipment, add a walking track, create a storm water retention system, remove the existing dwelling, and build a community center. The park is approximately six acres in size.

Rationale

The park is subject to flooding, both from heavy rain and when tides are very high, which limits park use.

Project Map



Schedule of Activities

Project Activities	From - To	Amount
Project Management	10/14 - 09/15	75,360
Design/Engineering	10/14 - 09/16	373,330
Site Work Improvement	10/14 - 09/15	48,360
Construction	10/15 - 09/17	4,777,298
Art in Public Places	10/15 - 09/16	49,008

Total Project Cost: 5,323,356

Means of Financing

Funding Source	Amount
Fund 314 Series 2014 Revenue Bonds	5,323,356

Total Programmed Funding: 5,323,356
Future Funding Requirements: 0

Monroe County Board of County Commissioners

Fiscal Years 2016 thru 2020 Capital Improvement Program - CIP Appropriation Plan

Project Title: **Jefferson Browne Bldg**
 Category: **Fund 314 2014 Revenue Bonds**
 Department: **Public Works/Engineering Capital Projects**

Project #: **CG1516**
 Status: **Adopted**
 LMS: **N/A**

Comprehensive Plan Information

Project Location

CIE Project: N/A Plan Reference:
 LOS/Concurrency: N/A Project Need: N/A

District:
 Location:

Programmed Funding

Programmed Funding	Appropriated To Date	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	Future Funding
6,525,000	50,000	1,000,000	0	0	0	5,475,000	0

Description and Scope

Project Map

Schedule of Activities

Project Activities	From - To	Amount
Project Management	10/14 - 09/16	1,050,000
Construction	10/19 - 09/20	5,475,000
Total Project Cost:		6,525,000
Means of Financing		
Funding Source	Amount	
Fund 314 Series 2014 Revenue Bonds	1,050,000	
Fund 314 Transfer in Fm Other Funds	5,475,000	
Total Programmed Funding:		6,525,000
Future Funding Requirements:		0

Monroe County Board of County Commissioners

Fiscal Years 2016 thru 2020 Capital Improvement Program - CIP Appropriation Plan

Project Title: **Gulf Seafood**
 Category: **Fund 314 2014 Revenue Bonds**
 Department: **Public Works/Engineering Capital Projects**

Project #: **CG1603**
 Status: **Adopted**
 LMS: **N/A**

Comprehensive Plan Information

Project Location

CIE Project: N/A Plan Reference:
 LOS/Concurrency: N/A Project Need: N/A

District:
 Location:

Programmed Funding

Programmed Funding	Appropriated To Date	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	Future Funding
7,000,000	0	7,000,000	0	0	0	0	0

Description and Scope

Project Map

Schedule of Activities

Project Activities	From - To	Amount
Project Management	10/15 - 09/16	7,000,000
Total Project Cost:		7,000,000
Means of Financing		
Funding Source	Amount	
Fund 314 Mayfield Grant Match	2,000,000	
Fund 314 Series 2014 Revenue Bonds	5,000,000	
Total Programmed Funding:		7,000,000
Future Funding Requirements:		0

Monroe County Board of County Commissioners

Fiscal Years 2016 thru 2020 Capital Improvement Program - CIP Appropriation Plan

Project Title: **Summerland Fire Station**
 Category: **Fund 314 2014 Revenue Bonds**
 Department: **Public Works/Engineering Capital Projects**

Project #: **CP1501**
 Status: **Adopted**
 LMS: **N/A**

Comprehensive Plan Information

CIE Project: N/A Plan Reference:
 LOS/Concurrency: N/A Project Need: N/A

Project Location

District:
 Location: **Summerland Key**

Programmed Funding

Programmed Funding	Appropriated To Date	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	Future Funding
4,525,000	500,000	3,100,000	925,000	0	0	0	0

Description and Scope

Building a new fire station on Summerland Key or east Cudjoe.

Funding Strategy

The budget for this project is not based on an exact design. Therefore, the budget could increase or decrease when Project Management obtains more specific construction details.

Project Map

Schedule of Activities

Project Activities	From - To	Amount
Land	10/13 - 09/15	500,000
Construction	10/14 - 09/16	4,025,000
Total Project Cost:		4,525,000
Means of Financing		
Funding Source	Amount	
Fund 314 Series 2014 Revenue Bonds	3,600,000	
Fund 314 Transfer in Fm Other Funds	925,000	
Total Programmed Funding:		4,525,000
Future Funding Requirements:		0

Monroe County Board of County Commissioners

Fiscal Years 2016 thru 2020 Capital Improvement Program - CIP Appropriation Plan

Project Title: **Training Academy-Crawl Key**
 Category: **Fund 314 2014 Revenue Bonds**
 Department: **Public Works/Engineering Capital Projects**

Project #: **CP1502**
 Status: **Adopted**
 LMS: **N/A**

Comprehensive Plan Information

CIE Project: N/A Plan Reference:
 LOS/Concurrency: N/A Project Need: N/A

Project Location

District:
 Location: **Crawl Key**

Programmed Funding

Programmed Funding	Appropriated To Date	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	Future Funding
2,200,000	400,000	1,800,000	0	0	0	0	0

Description and Scope

Construction of a one story, 5,625 sq. ft. masonry and concrete building that will include two covered and closed garage bays, a training classroom, two offices, storage room, and two restrooms with showers, lockers, and changing areas. The building will have to be raised 5 feet for flood plain. A ramp and two stairs will be added on the outside for access.

Construction contract: BOCC Approved 4/15/15 \$1,826,696 substantial completion no later than 330 calendar days after the date of commencement or issuance of a Notice To Proceed.

Rationale

Existing building not adequate. This project was deferred for several years and removed from Ad Valorem funding.

Project Map



Schedule of Activities

Project Activities	From - To	Amount
Design/Architecture	05/14 - 09/16	400,000
Construction	10/14 - 09/16	1,800,000

Total Project Cost: 2,200,000

Means of Financing

Funding Source	Amount
Fund 314 Series 2014 Revenue Bonds	2,200,000

Total Programmed Funding: 2,200,000
Future Funding Requirements: 0

Monroe County Board of County Commissioners

Fiscal Years 2016 thru 2020 Capital Improvement Program - CIP Appropriation Plan

Project Title: **Replace PK Jail & Courthouse**
 Category: **Fund 314 2014 Revenue Bonds**
 Department: **Public Works/Engineering Capital Projects**

Project #: **CP1503**
 Status: **Adopted**
 LMS: **N/A**

Comprehensive Plan Information

CIE Project: N/A Plan Reference:
 LOS/Concurrency: N/A Project Need: N/A

Project Location

District:
 Location: **88820 Overseas Highway, Tavernier**

Programmed Funding

Programmed Funding	Appropriated To Date	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	Future Funding
18,000,000	250,000	443,750	10,631,250	6,275,000	400,000	0	0

Description and Scope

Currie Sowards Aquila Architects will perform a facility condition assessment at each site to determine if renovation and expansion or complete replacement would be needed.

Rationale

With the courthouses completed in Key West and Marathon, it is now time to modernize and construct a new courthouse and jail facility on Plantation Key.

Funding Strategy

The budget for this project is not based on an exact design. Therefore, the budget could increase or decrease when Project Management obtains more specific construction details.

Project Map

Schedule of Activities

Project Activities	From - To	Amount
Project Mgmt	10/14 - 09/17	1,325,000
Construction	10/13 - 09/19	16,525,000
Art in Public Places	10/18 - 09/18	150,000
Total Project Cost:		18,000,000
Means of Financing		
Funding Source	Amount	
Fund 314 Series 2014 Revenue Bonds	17,600,000	
Fund 314 Transfer in Fm Other Funds	400,000	
Total Programmed Funding:		18,000,000
Future Funding Requirements:		0

Monroe County Board of County Commissioners

Fiscal Years 2016 thru 2020 Capital Improvement Program - CIP Appropriation Plan

Project Title: **Sugarloaf Fire Station**
 Category: **Fund 314 2014 Revenue Bonds**
 Department: **Public Works/Engineering Capital Projects**

Project #: **CP1601**
 Status: **Adopted**
 LMS: **N/A**

Comprehensive Plan Information

Project Location

CIE Project: N/A Plan Reference:
 LOS/Concurrency: N/A Project Need: N/A

District:
 Location: Sugarloaf

Programmed Funding

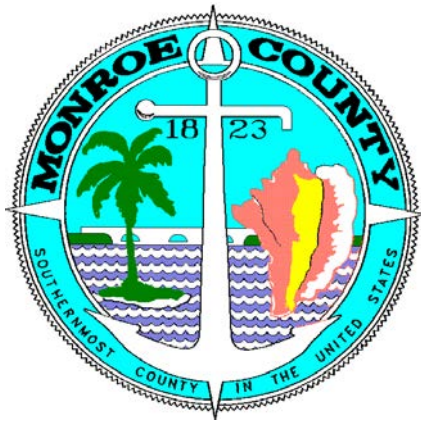
Programmed Funding	Appropriated To Date	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	Future Funding
3,500,000	0	0	0	500,000	3,000,000	0	0

Description and Scope

Project Map

Schedule of Activities

Project Activities	From - To	Amount
Project Management	10/18 - 09/19	3,500,000
Total Project Cost:		3,500,000
Means of Financing		
Funding Source	Amount	
Fund 314 Series 2014 Revenue Bonds	500,000	
Fund 314 Transfer in Fm Other Funds	3,000,000	
Total Programmed Funding:		3,500,000
Future Funding Requirements:		0



GLOSSARY & ACRONYMS

Glossary

ACCOUNT: An expenditure category such as salaries, supplies or contractual services.

ACCRUAL BASIS: The basis of accounting whereby revenues are recognized when earned and measurable regardless of when collected; and expenses are recorded on a matching basis when incurred. All proprietary, expendable trust and agency funds use the accrual basis of accounting.

ADOPTED BUDGET: The budget approved by the Board of County Commissioners after two public hearings prior to the beginning of each fiscal year.

AD VALOREM TAXES: Property taxes based on the assessed value of real property.

AGENCY FUNDS: Agency funds are used to account for the assets held as an agent for individuals, private organizations, other governments, and/or other funds or accounts. Agency funds are purely custodial in nature.

AGGREGATE MILLAGE RATE: An average of all County taxes including dependent districts and municipal service taxing districts. The exception to this average are those amounts which were approved by a voter referendum for debt service expenses.

ARTICLE V: Article V of the Florida Constitution. Revision 7 of this article shifts the responsibility for many court-related items from the County to the State.

APPROPRIATION UNIT: A category of authorized expenditures including personal services, operating expenses, capital outlay, transfers and reserves.

APPROPRIATION: An authorization made by the legislative body of a government which permits officials to incur obligations against and to make expenditures of governmental resources. Appropriations are usually made for fixed amounts and are typically granted for a one-year period.

ASSESSED VALUATION: A valuation set upon real estate and certain personal property by the Property Appraiser as a basis for levying property taxes. State law requires that assessed value be equal to the true market value of each property.

BALANCED BUDGET: A budget in which the estimated revenues equal the estimated expenditures.

BASIS OF ACCOUNTING: The methodology and timing of when revenues and expenditures or expenses are recognized in the accounts and reported in the financial statements.

BOARD OF COUNTY COMMISSIONERS (BOCC): Five (5) County officials elected by districts whose responsibility includes establishing County policy, adopting a County-wide budget and establishing a County millage rate.

BUDGET: A comprehensive financial plan of operation which attempts to rationalize the allocation of limited revenues among competing expenditure requirements for a given time period. Most local governments have two types of budgets - the "operating" budget and the "capital improvement" budget.

CAPITAL ASSET: Assets of significant value and having a useful life of several years. Capital assets are also called fixed assets.

CAPITAL BUDGET: A plan of proposed capital expenditures and the means of financing them, based on the first year of the *Capital Projects Plan* and legally adopted as a part of the complete annual budget which includes both operating and capital outlays.

CAPITAL OUTLAY: Expenditures for equipment, vehicles or machinery that results in the acquisition or addition to fixed assets with a value greater than \$1,000.

Glossary

CAPITAL PROJECTS: Projects that purchase, construct, or renovate capital assets. Typically, a capital project encompasses a purchase of land and/or the construction of a building, road or facility.

CAPITAL PROJECT PLAN: A multiyear plan that identifies each proposed capital project to be undertaken, when it will be started, and the proposed method of financing the expenditures. This information is presented in summary form, by year, and disaggregated by funding source.

CARRY FORWARD: Another name for Fund Balance since it represents the dollars left at the end of one year to be carried forward as revenue in the next year.

CONSTITUTIONAL OFFICERS: The Property Appraiser, Tax Collector, Supervisor of Elections, Sheriff and Clerk of Court are all independently elected County officials as per State constitution.

CONTRACT AGENCIES: Independent organizations which have a contract with the County to provide services to County residents in return for receiving some funding from the County.

CONTRIBUTIONS: A grant provided by the County to another government or non-profit agency which provides services to County residents.

CONTINGENCY RESERVE: A budgetary reserve set aside for emergencies or unforeseen expenditures not otherwise budgeted for.

COST ALLOCATION: The process of assigning indirect costs to cost objects.

DEBT SERVICE: Payment of interest and repayment of principal to holders of a government's debt instruments (bonds and loans).

DEPARTMENT: An organizational unit of the County which is functionally unique in its delivery of services. Department heads are hired by the County Administrator and confirmed by the BOCC.

DIVISION: An organizational unit composed of several departments responsible for carrying out a major governmental function such as Public Safety or Public Works.

ENTERPRISE FUND: A fund established to account for operations financed in a manner similar to a private business enterprise where the costs of providing goods and services to the public are financed or recovered through user charges. A good example of this type of fund is the Key West Airport Fund where the cost of operations is supported by the revenues generated.

EXPANDED FUNDING LEVEL: Funding for new services, enhancements to existing services and programs which were not already approved in the prior year budget to represent the cost of growth.

EXPENDITURE: The payment of cash on the transfer of property or services for the purpose of acquiring an asset, service or settling a loss.

FISCAL YEAR: Any consecutive 12-month period designated as a budget year. The County's budget year begins October 1 and ends September 30 of the following calendar year.

FORECAST: An estimate of revenue and expenses for the current fiscal year to be used to determine the expected balances at the end of the year.

FULL TIME EQUIVALENT: A term to describe manpower requirements in terms of full-time or eight hour days. For example, an employee who works 40 hours per week is a 1.0 FTE employee and an employee who works 20 hours per week at a job would be a .5 FTE.

Glossary

FUND BALANCE: The excess of current assets over the current liabilities for each fund at the end of each fiscal year. A negative fund balance is sometimes called a deficit. For governmental funds, the fund balance is equal to the excess of revenues over expenses for a given fiscal year. Also referred to as Carry Forward. Governments typically keep some fund balance to carry forward as a matter of conservative budgeting.

FUND: An independent fiscal and accounting entity with a self-balancing set of accounts within which revenues must equal expenditures, segregated for the purpose of carrying on specific activities of attaining certain objectives.

GENERAL FUND: A fund containing the revenues such as property taxes not designed by law for any one specific purpose. Some of the functions that are a part of the General Fund include the Tax Collector, Property Appraiser, Court Operations and Public Safety.

GENERAL OBLIGATION BONDS: When a government pledges its full faith and credit to the repayment of a bond. The term is usually used to refer to bonds which will be repaid from taxes and other general revenue sources.

GRANT: A contribution of assets (usually cash) by a governmental unit or other organization to another. Typically, these contributions are made to local governments from the state and federal governments. They are usually designated for specific purposes.

HOMESTEAD EXEMPTION: A \$25,000.00 deduction from the total assessed value of owner occupied property. The taxable value of such a home is \$25,000.00 less than the assessed value.

HUMAN SERVICE ORGANIZATION: Agencies, either County sponsored or non-profit in nature, for which the County provides partial funding.

IMPACT FEES: Monetary payments made by builders or developers to jurisdictions in order to defray the public costs of providing infrastructure services to the development.

INDIRECT SERVICE CHARGE: A revenue to the General Fund paid by other County funds for administrative services provided, such as risk management and data processing.

INFRASTRUCTURE: The basic physical and organizational structures and facilities (e.g., buildings, roads, and power supplies) needed for the operation of a society or enterprise.

INTERFUND TRANSFER: Amount transferred from one fund to another whereby a budget transfer represents an appropriation in one fund and a revenue in the other.

INTERNAL SERVICE FUND: A fund used to account for the financing of goods or services provided by one department to other departments on a reimbursement basis. Monroe County currently operates four (4) internal service funds: Worker's Compensation, Group Insurance, Risk Management and Fleet Management.

LEVY: To impose taxes, special assessments or service charges for the support of County activities.

MANDATE: Any responsibility, action or procedure that is imposed by one sphere of government on another through constitutional, legislative, administrative, executive or judicial action as a direct order or that is required as a condition of aid.

MILL: The property tax rate which is based on the valuation of property. A tax rate of one mill produces one dollar of taxes for each \$1,000 of taxable property value.

MODIFIED ACCRUAL BASIS: The basis of accounting under which expenditures, whether paid or unpaid, are formally recognized when incurred, but revenues are recognized only when they become both measurable and available to finance expenditures of the current accounting period and expenditures are recognized when the fund liability is incurred. All governmental, expendable trust and agency funds use the modified accrual basis of accounting.

Glossary

MUNICIPAL SERVICE TAXING DISTRICT: A district established to provide a specific service to a specific location within the unincorporated area.

MUNICIPAL SERVICE TAXING UNIT: A district established to provide a specific service to a specific location within the unincorporated area.

OBJECTS OF EXPENDITURE: As used in expenditure classification, this term applies to the character of the article purchased or the service obtained (rather than the purpose for which the article or service was purchased or obtained).

OFFICE OF MANAGEMENT & BUDGET: The County's department responsible for preparing and monitoring the budget document.

OPERATING BUDGET: A plan of financial operation which encompasses an estimate of proposed expenditures for the calendar year and the proposed means of financing them (revenues).

OPERATING TRANSFER: Transfer of cash or other assets from one County fund to another County fund.

PERMANENT POSITIONS: Total number of authorized employees including full-time and part-time positions who work on an annual basis.

PERSONAL SERVICES: Costs related to compensating County employees including salaries, wages, overtime pay, holiday pay and employee benefits costs such as social security, retirement, health insurance, life insurance and workers compensation.

PRODUCTIVITY: Maximizing the use of resources (personnel and dollars) to achieve an effective result at the least possible cost.

PROPERTY TAX: A tax levied on the assessed value of real property. Also referred to as Ad Valorem Taxes.

PROPRIETARY FUNDS: Funds operated like a business and charging user fees. Enterprise and Internal Service Funds fall within this classification.

REFERENDUM: Presenting an issue to the voters of the County where a majority of voters decide on the issue.

RESERVE: An account used to indicate that a portion of fund equity is legally restricted for a specific purpose.

RESOURCES: Total dollars available for appropriations including estimated revenues, fund transfers and beginning fund balances.

REVENUE BONDS: When a government issues bonds which do not pledge the full faith and credit of the jurisdiction, it issues limited liability revenue bonds. Typically, pledges are made to dedicate one specific revenue source to repay these bonds. Revenue bonds do not require voter approval under state law.

REVENUE ESTIMATES: A formal estimate of how much revenue will be earned from a specific revenue source from some future period.

REVENUE: Financial resources received from taxes, user charges and other levels of government such as state revenue sharing.

ROLLED BACK RATE: The rate that would generate the same amount of property tax revenues as approved for the prior year. (Less allowances for new construction, additions, deletions annexations, and improvements increasing value by at least 100% and tangible personal property value in excess of 115% of the previous year's value.)

Glossary

SPECIAL REVENUE FUNDS: To account for specific sources of revenue such as gas taxes or building permit fees that are legally restricted for expenditures of specific purposes.

TAX LEVY: The total amount to be raised by general property taxes.

TAX RATE: The amount of taxes (mills) levied for each \$1,000 of assessed valuation.

TAX ROLL: The certification of assessed/taxable values prepared by the Property Appraiser and presented to the taxing authority by July 1 of each year.

TENTATIVE BUDGET: The preliminary budget approved by the Board of County Commissioners for the purpose of establishing a millage rate to be mailed to property owners prior to final adoption of a millage rate and budget.

TRANSFER: A budget revenue or appropriation to reflect the transfer of dollars from one County fund to another County fund. Revenue transfers reflect transfers from other funds while appropriation transfers reflect transfers to other funds.

TRUST FUNDS: A trust fund is an account for cash set aside in a trustee capacity such as donations for certain programs.

UNIT COST: The cost required to produce a specific product or unit of service such as the cost to process one ton of waste.

USER CHARGES: The payment of a fee for direct receipt of a public service by the person benefiting from the service such as utility charges and emergency medical fees. Also known as user fees.

Acronyms

ALS: Advanced Life Support	LCP: Livable CommuniKeys Program
BOCC: Board of County Commissioners	LDR: Land Development Regulations
CAFR: Comprehensive Annual Financial Report	LK: Lower Keys
CEMP: Comprehensive Emergency Management Plan	MARC: Monroe Association for Retarded Citizens
CIP: Capital Improvement Plan	MCDC: Monroe County Detention Center
COPCN: Certificate of Public Convenience and Necessity	MCEF: Monroe County Education Foundation
CSB: Card Sound Bridge	MCSO: Monroe County Sheriff's Office
ELMS: Environmental Lands Management	MK: Middle Keys
EMS: Emergency Medical Services	MSTD: Municipal Service Taxing District
EMT: Emergency Medical Technician	MSTU: Municipal Service Taxing Unit
FAA: Federal Aviation Administration	NFPA: National Fire Protection Association
FACE: Florida Association of Code Enforcement	O & M: Operation & Management
FDEP: Florida Department of Environmental Protection.	OMB: Office of Management & Budget
FDLE: Florida Department of Law Enforcement	OSHA: Occupational Safety & Health Administration
FDOR: Department of Revenue	PAX: Passengers (acronym used by the airport)
FDOT: Florida Department of Transportation	PFC: Passenger Facility Charge
FKAA: Florida Keys Aqueduct Authority	R & B: Roads & Bridges
FP&L: Florida Power & Light	R & R: Renew & Replace
FRS: Florida Retirement System	REP: Radiological Emergency Preparedness
FS: Florida Statute	RFP: Request for Proposal
FTE: Full-time equivalents	RFQ: Request for Qualifications
FY: Fiscal Year	ROGO: Rate of Growth Ordinance
GA: General Aviation	SBA: State Board of Administration
GASB: Government Accounting Standards Board	TDC: Tourist Development Council
GFOA: Government Finance Officers Association	TRIM: Truth in Millage
GIS: Geographic Information System	UK: Upper Keys
HVAC: Heating, Ventilation and Air Conditioning	VA: Veterans Affairs
	VAB: Value Adjustment Board